



CITY OF NEWARK CITY COUNCIL

37101 Newark Boulevard, Newark, CA 94560-3796 • 510-578-4266 • E-mail: city.clerk@newark.org

City Administration Building
7:30 p.m.
City Council Chambers

AGENDA

Thursday, June 9, 2016

- A. ROLL CALL

- B. MINUTES
 - B.1 Approval of Minutes of the special City Council meeting of May 19, 2016 and the regular City Council meeting of May 26, 2016. (MOTION)

- C. PRESENTATIONS AND PROCLAMATIONS
 - C.1 Introduction of employees.

 - C.2 Presentation of Award for the Student of the Year from Snow Elementary School. (PRESENTATION)

 - C.3 Proclaiming June as Elder Abuse Awareness Month. (PROCLAMATION)

- D. WRITTEN COMMUNICATIONS

- E. PUBLIC HEARINGS
 - E.1 Hearing to consider the release of a covenant of easement for the non-buildable easement located at 39890 Eureka Drive - from Public Works Director Fajeau. (RESOLUTION)

 - E.2 Public Hearing to consider a Resolution increasing the Parks Impact Fee under Government Code Section 66001, repealing the previous fee, and amending the Master Fee Schedule to reflect these changes - Assistant City Manager Grindall. (RESOLUTION)

F. CITY MANAGER REPORTS

(It is recommended that Items F.1 through F.4 be acted on simultaneously unless separate discussion and/or action is requested by a Council Member or a member of the audience.)

CONSENT

- F.1 Calling and giving notice of the holding of a General Municipal Election on Tuesday, November 8, 2016, for the election of certain officers of the City of Newark – from City Clerk Harrington. (MOTION)(RESOLUTION)**

- F.2 Authorization for the Police Chief to sign an amendment to the agreement with All City Management Services for the contracting of school crossing guards, extending the term of said agreement – from Police Chief Leal. (RESOLUTION)**

- F.3 Authorization for the Public Works Director to renew the contract with Rosas Brothers Construction for 2016 Curb, Gutter and Sidewalk Replacement, Project 1118 – from Public Works Director Fajeau. (RESOLUTION)**

- F.4 Adoption of the 2016-2018 Biennial Budget and Capital Improvement Plan – from Administrative Services Director Woodstock. (RESOLUTION)**

G. CITY ATTORNEY REPORTS

H. ECONOMIC DEVELOPMENT CORPORATION

I. CITY COUNCIL MATTERS

J. CITY COUNCIL ACTING AS THE SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY

K. ORAL COMMUNICATIONS

L. APPROPRIATIONS

**Approval of Audited Demands for the City Council meeting of June 9,
2016. (MOTION)**

M. CLOSED SESSION

N. ADJOURNMENT

Pursuant to Government Code 54957.5: Supplemental materials distributed less than 72 hours before this meeting, to a majority of the City Council, will be made available for public inspection at this meeting and at the City Clerk's Office located at 37101 Newark Boulevard, 5th Floor, during normal business hours. Materials prepared by City staff and distributed during the meeting are available for public inspection at the meeting or after the meeting if prepared by some other person. Documents related to closed session items or are exempt from disclosure will not be made available for public inspection.

For those persons requiring hearing assistance, please make your request to the City Clerk two days prior to the meeting.



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City Administration Building
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AGENDA

Thursday, June 9, 2016

CITY COUNCIL:

Alan L. Nagy, Mayor
Luis L. Freitas, Vice Mayor
Sucy Collazo
Michael K. Hannon
Mike Bucci

CITY STAFF:

John Becker
City Manager

Terrence Grindall
Assistant City Manager

Susie Woodstock
Administrative Services Director

Sandy Abe
Human Resources Director

Soren Fajeau
Public Works Director

Jim Leal
Police Chief

David Zehnder
Recreation and Community
Services Director

David J. Benoun
City Attorney

Sheila Harrington
City Clerk

Welcome to the Newark City Council meeting. The following information will help you understand the City Council Agenda and what occurs during a City Council meeting. Your participation in your City government is encouraged, and we hope this information will enable you to become more involved. The Order of Business for Council meetings is as follows:

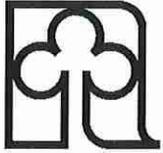
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|-------------------------------------|----------------------------|
| A. ROLL CALL | I. COUNCIL MATTERS |
| B. MINUTES | J. SUCCESSOR AGENCY |
| C. PRESENTATIONS AND PROCLAMATIONS | K. TO REDEVELOPMENT AGENCY |
| D. WRITTEN COMMUNICATIONS | L. ORAL COMMUNICATIONS |
| E. PUBLIC HEARINGS | M. APPROPRIATIONS |
| F. CITY MANAGER REPORTS | N. CLOSED SESSION |
| G. CITY ATTORNEY REPORTS | O. ADJOURNMENT |
| H. ECONOMIC DEVELOPMENT CORPORATION | |

Items listed on the agenda may be approved, disapproved, or continued to a future meeting. Many items require an action by motion or the adoption of a resolution or an ordinance. When this is required, the words **MOTION**, **RESOLUTION**, or **ORDINANCE** appear in parenthesis at the end of the item. If one of these words does not appear, the item is an informational item.

The attached *Agenda* gives the *Background/Discussion* of agenda items. Following this section is the word *Attachment*. Unless "none" follows *Attachment*, there is more documentation which is available for public review at the Newark Library, the City Clerk's office or at www.newark.org. Those items on the Agenda which are coming from the Planning Commission will also include a section entitled *Update*, which will state what the Planning Commission's action was on that particular item. *Action* indicates what staff's recommendation is and what action(s) the Council may take.

Addressing the City Council: You may speak once and submit written materials on any listed item at the appropriate time. You may speak once and submit written materials on any item **not** on the agenda during **Oral Communications**. To address the Council, please seek the recognition of the Mayor by raising your hand. Once recognized, come forward to the lectern and you may, but you are not required to, state your name and address for the record. Public comments are limited to five (5) minutes per speaker, subject to adjustment by the Mayor. Matters brought before the Council which require an action may be either referred to staff or placed on a future Council agenda.

No question shall be asked of a council member, city staff, or an audience member except through the presiding officer. No person shall use vulgar, profane, loud or boisterous language that interrupts a meeting. Any person who refuses to carry out instructions given by the presiding officer for the purpose of maintaining order may be guilty of an infraction and may result in removal from the meeting.



CITY OF NEWARK CITY COUNCIL

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SPECIAL MEETING

Minutes

Thursday, May 19, 2016

City Administration Building
6:30 p.m.
City Council Chambers

A. ROLL CALL

Mayor Nagy called the meeting to order at 6:30 p.m. Council Members Hannon, Collazo, Bucci, and Vice Mayor Freitas were present.

B. STUDY SESSION

B.1 Study Session to review the draft Biennial Budget for 2016-2018 including the Capital Improvement Plan.

City Manager Becker provided an overview of issues that could impact the budget and new additions to the budget.

Administrative Services Director Woodstock reviewed the draft Biennial Budget.

Public Works Director Fajeau reviewed the draft Capital Improvement Plan. He noted that two projects were added for Priority Level 1. Gas Tax Project Administration was added for each fiscal year.

The City Council provided the following feedback:

Department Key Objectives – report out objectives status at the end of the budget year.

Comparison of Budgeted and Operating Expenditures (pages 32 and 33) - include the revenues.

Place a Utility User Tax article in the City newsletter including a table of how the funds are used.

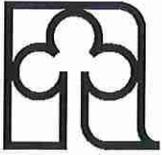
Completing the Old Town Priority Development Area (page 180) in the Capital Improvement Plan is important in order to help qualify for One Bay Area Grants.

A note from Mary Campbell was read out loud thanking the City Council for approving automatic doors at the Silliman Center in this budget cycle.

City Manager Becker stated that adoption of the 2016-2018 Biennial Budget would be on the June 9, 2016 City Council agenda.

C. ADJOURNMENT

At 7:36 p.m., Mayor Nagy adjourned the special City Council meeting.



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City Administration Building
7:30 p.m.
City Council Chambers

Minutes

Thursday, May 26, 2016

A. ROLL CALL

Mayor Nagy called the meeting to order at 7:32 p.m. Present were Council Members Hannon, Collazo, and Vice Mayor Freitas.

Council Member Bucci was noted absent.

B. MINUTES

B.1 Approval of Minutes of the regular City Council meeting of Thursday, May 12, 2016.

Council Member Hannon moved, Council Member Collazo seconded, to approve the Minutes of the City Council meeting. The motion passed, 4 AYES, 1 ABSENT.

C. PRESENTATIONS AND PROCLAMATIONS

C.1 Presentation of Awards for Students, Teacher, and Classified Employee of the Year.

Mayor Nagy, Newark Rotary Club President Sucy Collazo and Youth Services Chair Arvind Saxena presented the awards. The Students of the Year were: Madison Adams, Tadashi Kawabata, Emma Tayao, Aanchal Patel, Grace Ramos, Ethan Sychangco, Vina Le, Jessica Dang, Estaina Resendiz Ortiz, Emily Williams, Litzy Mendoza Gallardo, Sally Tran, and Ana Cuevas. Certificated Employee of the Year Veronica Bollwerk and Classified Employee of the Year Juli Borrego

Mayor Nagy called a recess at 7:41 p.m. The meeting resumed at 7:51 p.m.

C.2 Proclaiming June as Celebrating Business Month in Newark.

Mayor Nagy presented the proclamation to Chamber President/CEO Valerie Boyle and Board Chair David Bible.

D. WRITTEN COMMUNICATIONS

E. PUBLIC HEARINGS

F. CITY MANAGER REPORTS

Council Member Collazo moved, Council Member Hannon seconded, to approve Consent Calendar Items F.1 through F.3, that the resolutions be numbered consecutively, and that reading of the titles suffice for adoption of the resolutions. The motion passed, 4 AYES, 1 ABSENT.

CONSENT

- F.1 Authorize the Administrative Services Director to submit applications for payment programs and related authorizations through the Department of Resources Recycling and Recovery (CalRecycle). RESOLUTION NO. 10499**
- F.2 Authorization for the City Manager to sign an Agreement with the Newark Chamber of Commerce for promotional services and for the rental of office space at 35501 Cedar Boulevard. RESOLUTION NO. 10500
CONTRACT NO. 16023**
- F.3 Authorization for the Mayor to sign an agreement with *The Tri-City Voice* for legal advertising services for Fiscal Year 2016-2017. RESOLUTION NO. 10501
CONTRACT NO. 16024**

NONCONSENT

- F.4 Direction to file Annual Reports and intention to order improvements for Landscaping and Lighting District Nos. 1, 2, 4, 6, 7, 10, 11, 13, 15, 16, 17, and 18 and setting June 23, 2016 for the public hearing. RESOLUTION NOS. 10502 - 10503**

Council Member Collazo announced that she owns properties within Districts 10 and 11. She recused herself from participating and left the City Council Chambers.

City Manager Becker stated that the Landscaping and Lighting Districts provide funding for the operation and maintenance of certain landscaping and lighting improvements.

Council Member Hannon moved, Vice Mayor Freitas seconded to, by resolutions, direct the filing of annual reports for Landscaping and Lighting District Nos. 1, 2, 4, 6, 7, 10, 11, 13, 15, 16, 17, and 18 in accordance with the provisions in the Landscaping and Lighting

Act of 1972 and confirm the intent to order the improvements by setting the date for the annual public hearings for these districts for June 23, 2016. The motion passed, 3 AYES, 1 RECUSED, 1 ABSENT.

Council Member Collazo returned to the City Council Chambers.

G. CITY ATTORNEY REPORTS

H. ECONOMIC DEVELOPMENT CORPORATION

I. CITY COUNCIL MATTERS

The entire City Council thanked the volunteers who were honored earlier in the week at the 2016 Volunteer Recognition Ceremony.

Mayor Nagy requested that the public think about the meaning of Memorial Day.

Council Member Collazo encouraged people to volunteer and shop Newark.

Vice Mayor Freitas thanked the staff members who organized the volunteer ceremony.

J. CITY COUNCIL ACTING AS THE SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY

K. ORAL COMMUNICATIONS

L. APPROPRIATIONS

Approval of Audited Demands for the City Council meeting of May 26, 2016.

City Clerk Harrington read the Register of Audited Demands: Check numbers 107778 to 107894.

Council Member Freitas moved, Council Member Collazo seconded, to approve the Register of Audited Demands. The motion passed, 4 AYES, 1 ABSENT.

M. CLOSED SESSIONS

- M.1 Closed session for conference with Legal Counsel pursuant to Government Code Section 54956.9(b), Anticipated Litigation: Two cases – from Human Resources Director Abe and City Attorney Benoun.**

M.2 Closed Session for Conference with Legal Counsel pursuant to Government Code Section 54956.9(d)(1), Existing Litigation, Allstate v. City of Newark, Alameda County Superior Court Case No. HG15794244 – from City Attorney Benoun.

At 8:06 p.m. the City Council recessed to a closed session.

At 8:34 p.m. the City Council convened in closed session.

At 9:37 p.m. the City Council reconvened in open session with all Council Members present.

City Attorney Benoun announced that there was no reportable action for Closed Sessions M.1. For M.2 the City Council voted 4 AYES, 1 ABSENT to accept the plaintiff's settlement offer of payment from the City to the plaintiff in the amount of \$72,000. The City Manager was authorized to execute any and all documents necessary for this settlement.

N. ADJOURNMENT

At 9:37 p.m. Mayor Nagy adjourned the City Council meeting.

C.1 Introduction of employees.

Background/Discussion – Newly hired City Cashier Betty Valdez and Legal Assistant Lisa Vera will be introduced at the City Council meeting.

**C.2 Presentation of Award for the Student of the Year from Snow Elementary School.
(PRESENTATION)**

Background/Discussion – The Newark Unified School District has selected Emily Williams as the Student of the Year from Snow Elementary School. The Newark Rotary Club will present a certificate to Ms. Williams at the meeting.

C.3 Proclaiming June as Elder Abuse Awareness Month.

(PROCLAMATION)

Background/Discussion – June is Elder Abuse Awareness Month. Members of the Alameda County Adult Protective Services Agency and the District Attorney’s office will accept the proclamation at the City Council meeting.

**E.1 Hearing to consider the release of a covenant of easement for the non-buildable easement located at 39890 Eureka Drive - from Public Works Director Fajeau.
(RESOLUTION)**

Background/Discussion – With the recording of Parcel Map 7726 on June 21, 2001, the property owner provided a covenant of easement to the City of Newark for a non-buildable easement over Parcel 1 of said map pursuant to Sections 65870 through 65875 of the California Government Code. This 16-foot by 220-foot non-buildable easement was not intended for use of the general public, but solely to limit construction in the designated area for the benefit of the adjoining Parcel 2.

Parcels 1 and 2 of Parcel Map 7726 are now under common ownership and have been merged into a single legal parcel. The covenant of easement is therefore no longer needed and should be released pursuant to California Government Code Section 65874.

Attachment

Action - It is recommended that the City Council, by resolution, release the covenant of easement for the non-buildable easement located at 39890 Eureka Drive.

RESOLUTION NO.

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF
NEWARK RELEASING A COVENANT OF EASEMENT FOR
A NON-BUILDABLE EASEMENT LOCATED AT 39890
EUREKA DRIVE.

WHEREAS, on June 21, 2001, Parcel Map 7726 was recorded in Book 256 of Parcel Maps at Pages 87-90, Series No. 2001219064, Alameda County Records with a covenant to the City of Newark for a 16-foot by 220-foot non-buildable easement over a portion of Parcel 1 of said parcel map; and

WHEREAS, said non-buildable easement was not intended for the use of the general public, but was intended to be kept open and free from buildings and structures of any kind except applicable utility structures and appurtenances, irrigation systems and appurtenances, and lawful fences for the benefit of the adjoining Parcel 2 of Parcel Map 7726; and

WHEREAS, Parcel 1 and Parcel 2 of Parcel Map 7726 are now under common ownership and the properties have been merged into a single legal parcel pursuant to that certain Declaration of Merger recorded on May 3, 2016 as Document No. 2016112332, Alameda County Records, thereby eliminating the need for the non-buildable over Parcel 1 of Parcel Map 7726; and

WHEREAS, California Government Code Section 65874 requires a public hearing be conducted to consider the release of a covenant of easement; and

WHEREAS, proceedings were conducted in a manner provided by law.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Newark as follows:

1. That the City Council finds from all the evidence submitted that the certain non-buildable easement provided by covenant to the City of Newark with Parcel Map 7726 and being described in Exhibit A and shown on Exhibit B attached hereto and made a part hereof, is unnecessary for the purpose of limiting construction of any kind in the designated easement area.
2. That the City Council finds from all the evidence submitted that said non-buildable easement is no longer necessary to achieve the land use goals of the City of Newark.

BE IT FURTHER RESOLVED and it is hereby ordered by the City Council of the City of Newark that the covenant of easement for said non-buildable easement as described in said Exhibit A and shown on said Exhibit B, be and the same is hereby released.

BE IT FURTHER RESOLVED that the time and date of recording a certified copy of this resolution in the office of the County Recorder of Alameda County, State of California, shall be left to the discretion of the City Engineer.

EXHIBIT "A"
LEGAL DESCRIPTION
VACATION OF NON-BUILDABLE EASEMENT

THAT REAL PROPERTY SITUATE IN THE CITY OF NEWARK, COUNTY OF ALAMEDA, STATE OF CALIFORNIA;

BEING A PORTION OF PARCEL 1 OF PARCEL MAP 7726, FILED JUNE 21, 2001, BOOK 256 OF PARCEL MAPS AT PAGE 87, OFFICIAL RECORDS, ALAMEDA COUNTY CALIFORNIA, AND BEING MORE PARTICULARLY DESCRIBED AS FOLLOWS;

COMMENCING AT THE NORTHEAST CORNER OF SAID PARCEL 1, SAID POINT ALSO BEING ON THE SOUTHERLY RIGHT OF WAY LINE OF EUREKA DRIVE AS SHOWN ON SAID MAP (256 M 87);

THENCE ALONG THE SOUTHEAST LINE OF SAID PARCEL, SOUTH 17° 20' 58" WEST, 78.04 FEET TO THE POINT OF **BEGINNING**;

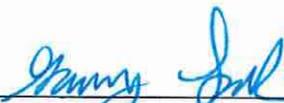
THENCE FROM SAID POINT OF BEGINNING, CONTINUING ALONG SAID SOUTHEAST LINE, SOUTH 17° 20' 58" WEST, 220.00 FEET;

THENCE LEAVING SAID LINE, NORTH 72° 39' 02" WEST, 16.00 FEET;

THENCE NORTH 17° 20' 58" EAST, 220.00 FEET;

THENCE SOUTH 72° 39' 02" EAST, 16.00 FEET TO THE POINT OF **BEGINNING**.

CONTAINING 3,520 SQUARE FEET OF LAND, MORE OR LESS.



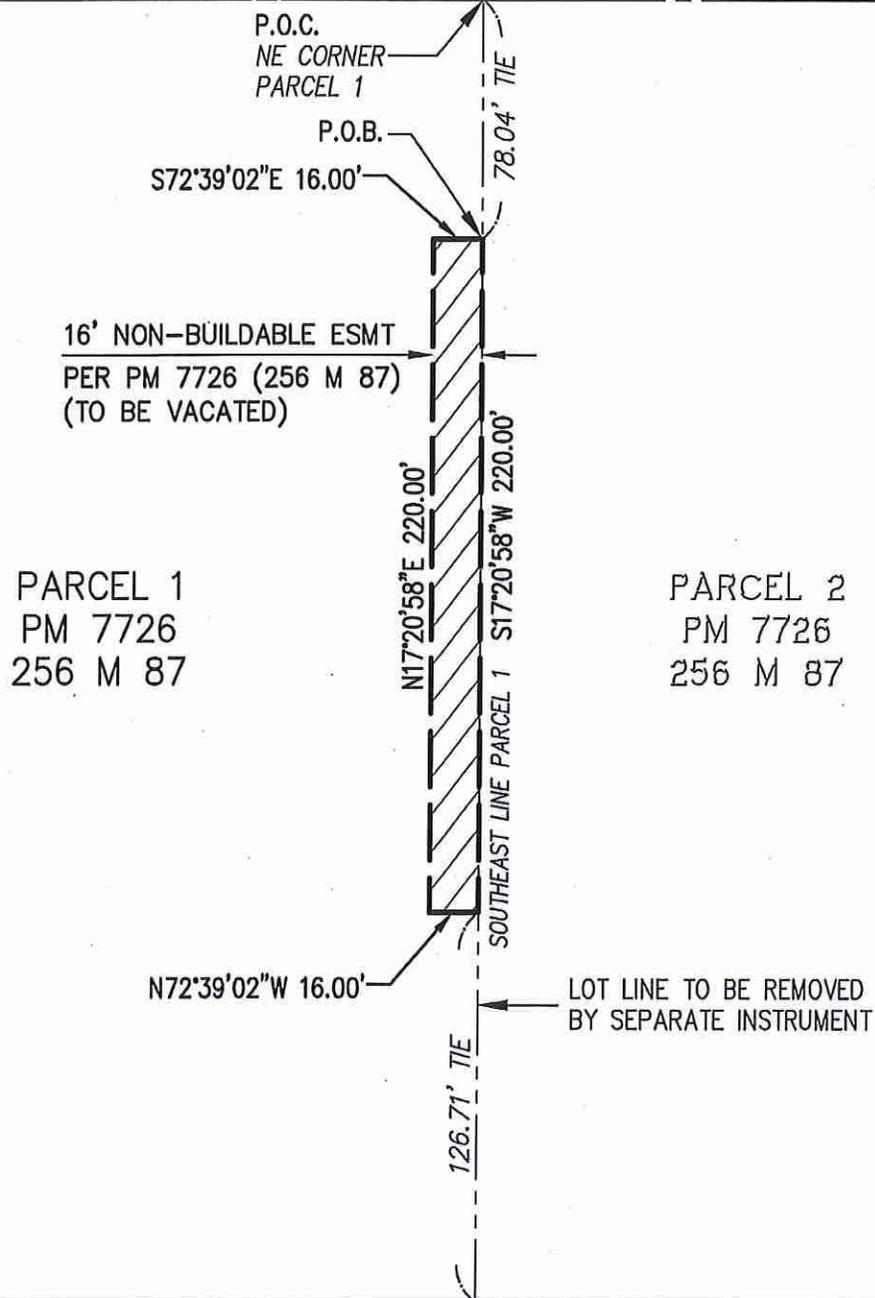
GARY K. LAMB, P.L.S. 6627
LICENSE EXPIRATION: 12-31-2016

09-01-2015
DATE





EUREKA DRIVE
(64' R/W)



KIER & WRIGHT
CIVIL ENGINEERS & SURVEYORS, INC.
2850 Collier Canyon Road Phone (925) 245-8788
Livermore, California 94551 Fax (925) 245-8796

EXHIBIT "B"
PLAT TO ACCOMPANY
LEGAL DESCRIPTION
NEWARK, CALIFORNIA

DATE	SEPT. 2015
SCALE	1" = 60'
BY	GKL/CH
JOB NO.	A14650-1
SHEET	1 OF 1

E.2 Public Hearing to consider a Resolution increasing the Parks Impact Fee under Government Code Section 66001, repealing the previous fee, and amending the Master Fee Schedule to reflect these changes - Assistant City Manager Grindall. (RESOLUTION)

Background/Discussion – In 2013, the Newark City Council approved Resolution No. 10,132 establishing a Park Impact Fee of \$7,460 per residential unit. The fee replaced previous park fees.

Since that time, property valuation and park improvement costs have rapidly escalated. The City commissioned a Park and Recreation Facility Development Impact Fee Study to analyze the appropriate level of the Park Impact Fee. The study was conducted by Keyser Marston Associates Inc. and a copy is attached.

Maximum Legal Fee

The study analyzes the cost of providing parks facilities to future residents. The study's methodology is to multiply the park service standard per person *times* the cost per acre of Park *times* the average household size to calculate maximum fee per housing unit.

City's General Plan Park Service standard is 3 acres per 1000 residents thus .003 acres per person.
x
Cost per acre for completed park was estimated as \$3,198,720
x
3.23 residents per housing unit
=
.003 x \$3,198,720 x 3.23 = \$30,996 per residential unit.

This formula establishes the maximum legal fee that could be assessed. If land is provided by the developer, any such land and dedication shall comply with all applicable standards contained in the Newark General Plan and applicable law, then the cost of land is subtracted from the formula and results in a maximum fee \$7,749 per unit.

Recommended Fee

The Park and Recreation Facility Development Impact Fee Study also analyzed the fees charged by neighboring cities. As can be seen in Appendix Table A-4, the park fees on a 3 bedroom detached home range from \$ 9,709 in Pleasanton; \$23,971 in Fremont; and \$44,673 in Milpitas. In light of the need to be competitive, Keyser Marston Inc. recommended a fee on detached housing of between \$22,000 and \$25,000 per detached dwelling unit.

In order to encourage multi-family construction, as guided by our State certified General Plan Housing Element and regional planning documents, the consultant recommended a fee of \$15,000 to \$18,000 per multi-family unit.

Based on analysis contained in the Park and Recreation Facility Development Impact Fee Study, staff recommends the following Park Fee structure:

Type of Unit	Fees for Projects that Do Not Dedicate Land for Parks	Fees for Projects that Dedicate Land for Parks
Single Family Unit	\$25,000	\$7,500
Multi-Family Units	\$18,000	\$5,300

Fee Indexing

In order to help assure that the proposed fee stays current with park improvement costs the fee would be adjusted annually based on a construction cost index. Furthermore, land acquisition costs would be reviewed every two years and a fee adjustment considered if there have been major changes in land cost.

Application/Effective Date

The Park Impact Fees would not apply to approved projects that have a Development Agreement or Vesting Tentative Map unless the provisions of the documents allow the application of such fees. A credit would be given against this fee for the actual cost of public parks included in a development. The fee would be effective 60 days after the approval of the resolution. (August 8, 2016 if approved on June 9, 2016)

Attachments

Action- Staff recommends that the City Council adopt a resolution increasing the Parks Impact Fee under Government Code Section 66001, repealing the Fee previously established in Resolution No. 10,132, and amending the Master Fee Schedule to reflect these changes.

RESOLUTION NO.

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NEWARK INCREASING THE PARKS IMPACT FEE UNDER GOVERNMENT CODE SECTION 66001, REPEALING THE FEE PREVIOUSLY ESTABLISHED IN RESOLUTION NO. 10,132, AND AMENDING THE MASTER FEE SCHEDULE TO REFLECT THESE CHANGES

WHEREAS, the City Council of the City of Newark, a general law city ("City"), is authorized to prescribe and establish fees in regard to services or functions performed by the City for the public in a governmental and proprietary capacity; and

WHEREAS, California Government Code Section 66000 et seq. allows local governments to impose impact fees on new development in order to recover the cost of improvements that are needed to serve that new development; and

WHEREAS, the existing fee is insufficient, outdated, and needs to be brought into conformity with current conditions in the City; and

WHEREAS, the City desires to have an updated parks impact fee that will ensure that all new development pays the cost to continue the current parks standard; and

WHEREAS, the City has retained Keyser Marston Associates to prepare the Parks and Recreation Facility Development Impact Fee Study, dated May 2016, which establishes a reasonable relationship between the parks fee and the purpose of the fee, which study is incorporated herein and attached as Exhibit A; and

WHEREAS, the City has duly noticed, advertised, scheduled, and held a Public Hearing on June 9, 2016; and

WHEREAS, on June 9, 2016, the City Council reviewed material presented in the staff report including the Parks and Recreation Facility Development Impact Fee Study, concerning the purpose of the fee and the relationship between the fee and its purpose; and

NOW THEREFORE, BE IT RESOLVED by the City Council of the City of Newark which hereby finds, declares, and resolves that:

- 1) The City hereby receives and approves the Parks and Recreation Facility Development Impact Fee Study ("Fee Study"), which is attached as Exhibit A to this Resolution.
- 2) In adopting this Resolution, the City Council is exercising its powers under Article XI, Sections 5 and 7 of the California Constitution, Chapter 5 of Division 1 of the Government Code ("Mitigation Fee Act"), commencing with Section 66000, collectively and separately.

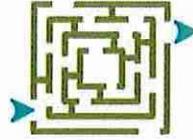
- 3) After considering the Fee Study, this Resolution, and the testimony received at a public hearing, the City Council hereby makes the following findings:
- a) In accordance with Section 66001, subdivision a, paragraph 1 of the Mitigation Fee Act, the purpose of the fees set forth in this Resolution, as specified in Exhibit A, is to provide for an expansion in parks and recreation capital facilities in the City as new growth occurs;
 - b) In accordance with Section 66001, subdivision a, paragraph 2 of the Mitigation Fee Act, the fees collected pursuant to this Resolution, as specified in Exhibit A, shall be used to acquire land for parks and to construct improvements, such as playing fields, a skate park, or dog park, and other recreational uses and facilities for the City, and shall be used to fund any administrative cost associated with the park impact fee program;
 - c) In accordance with Section 66001, subdivision a, paragraph 3 of the Mitigation Fee Act, there is a reasonable relationship between the fees use (to pay for the acquisition of park and recreational facilities) and the type of development for which the fees are imposed in that the fees will be applied to residential development in the City, which will generate demands for park and recreational facilities;
 - d) In accordance with Section 66001, subdivision a, paragraph 4 of the Mitigation Fee Act, the Fee Study demonstrates that there is a reasonable relationship between the amount of the Park Impact Fees and the cost of park facilities attributable to the development upon which the fee is proposed. Since the need for park and recreation facilities is inherently population-driven associated park facility costs are assessed based on average household population; and
 - e) In accordance with Section 66001, subdivision b of the Mitigation Fee Act, there is a reasonable relationship between the amount of the fees and cost of providing the parkland and park and recreational facilities attributable to the development in the City upon which the fees are imposed in that the fees have been calculated by apportioning the cost of parkland acquisition and park facilities construction to the number of residents attached by each type of new residential unit.
- 4) The City finds pursuant to the California Environmental Quality Act (“CEQA”) this action is not a “project” because the Resolution provides a mechanism for funding the acquisition and development of parks but does not involve a commitment to any specific project for such purposes that may result in a potential significant impact on the Environment (CEQA guidelines Section 15378, Pub. Res. Code Section 21080(b)(8)(D)).

- 5) The cost estimates set forth in the Fee Study are reasonable estimates for acquiring parkland and constructing park and recreational facilities and the fees expected to be generated by future development will not exceed the future projected cost of acquiring parkland and constructing park and recreational facilities.
- 6) The method of allocation of the fees to particular development bears a fair relationship and is roughly proportional to each development's burden on and benefits from the park and recreational facilities to be funded by the fees, in that the fees are calculated based on the number of residents each particular development will attract.
- 7) The Fee Study is a detailed analysis of how parks and recreational services will be affected by development in the City and the parks and recreational facilities necessary to accommodate that development.
- 8) The fees are consistent with the General Plan and, pursuant to Government Code Section 65913.2, the City Council has considered the effects of the fees with respect to the City's housing needs as established in the housing element of the General Plan.
- 9) The fee amounts set forth in this Resolution include the fair and reasonable costs of administration of the fee programs and are within the requirements of the Mitigation Fee Act and other applicable law.
- 10) The fees are subject to adjustment, which approximate the fluctuation in market costs, and shall be adjusted annually in accordance with the Engineering News Record Construction Cost Index, San Francisco, California. Additionally, seeing that land acquisition costs are an important component of the fee, the City shall review land acquisition costs every two years.
- 11) The City does hereby approve the following park impact fees on new residential development for park land acquisition and development of park and recreational facilities as follows:

Type of Unit	Fees for Projects that Do Not Dedicate Land for Parks	Fees for Projects that Dedicate Land for Parks
Single Family Unit	\$25,000	\$7,500
Multiple Family Units	\$18,000	\$5,300

(The fees shall be adjusted annually in accordance with the Engineering News Record Construction Cost Index, San Francisco, California.)

- 12) In order to qualify for the fee that applies where the project applicant dedicates land for parks, any such land and dedication shall comply with all applicable standards contained in the Newark General Plan and applicable law.
- 13) The Park Impact Fees shall not apply to approved projects that have a Development Agreement or Vesting Tentative Map unless the provisions of the document allow the application of such fees.
- 14) Residential Developers shall be given a credit against this fee for the actual cost of public parks included in their developments.
- 15) Resolution 10,132, which established the previous Park Impact Fee, is hereby rescinded.
- 16) The Master Fee Schedule is hereby amended to reflect the Park Impact Fees as set forth in this Resolution.
- 17) Effective Date: This resolution shall be effective upon date of adoption of this Resolution. In accordance with Government Code Section 66017, the fees set by this Resolution shall be effective 60 days from the effective date of this Resolution.
- 18) Severability. Each component of the fees and all portions of this Resolution are severable. Should any individual component of the fees or other provisions of this Resolution be adjusted to be invalid and unenforceable, the remaining component or provisions shall be and continue to be fully effective, and the fees shall be fully effective except as to that component which has been judged to be invalid.



KEYSER MARSTON ASSOCIATES

PARK AND RECREATION FACILITY DEVELOPMENT IMPACT FEE STUDY

Prepared for:
City of Newark

Prepared by:
Keyser Marston Associates, Inc.

May 2016

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I. INTRODUCTION, SUMMARY OF CURRENT PROGRAM, RESULTS, AND RECOMMENDATIONS

This Parks and Recreation Facility Development Impact Fee nexus analysis provides the City of Newark (the City) with the necessary technical documentation to support updating its current Park Impact Fee. This nexus analysis has been prepared by Keyser Marston Associates, Inc. (KMA).

A. Summary of Current Program and City Objectives for Impact Fee

The City currently levies a park impact fee of \$7,460 per unit. The impact fees are used to acquire land and construct parks to meet the City's per capita parks service standard of 3 acres of parks per 1,000 residents. The City's per capita park standards and service park standards are contained in the City's General Plan.

The City's park impact fee is an "all-inclusive" park fee that addresses the impacts of new residential development on all types of recreational facilities including parks, playfields, aquatics and recreation centers. Although some cities have fees that are targeted to particular uses, the all-inclusive strategy is preferable because it provides the City with a greater degree of flexibility.

B. Report Background and Legal Context

The Mitigation Fee Act (AB 1600 et seq.) permits cities to adopt parks and recreation development impact fees on new development to fund the associated, additional costs of providing parks and recreation capital facilities. Unlike the City's current land dedication requirement, which was established in conformance with the Quimby Act, the Mitigation Fee Act allows for fees to be charged to all new development that increases the need for capital facilities, including in-fill projects.¹

This Report provides the necessary technical analysis to support a schedule of fees to be established by an Impact Fee Ordinance and Resolution. The Mitigation Fee Act allows the City to adopt by Resolution a fee schedule consistent with the supporting technical analysis and findings provided in this Report. The Resolution's approach to setting the fee allows periodic adjustments of the fee amount as may be necessary over time, without amending the enabling Ordinance.

The technical analysis in this Report estimates the parks and recreation facility fee schedule that will fund new development's "fair share" contribution to future City investments in parks. The key requirements of the Mitigation Fee Act that determine the structure, scope, and amount of the proposed Fee Program are as follows:

¹ Quimby Act fees under the Subdivision Map Act can only be charged on new, subdivided residential development. Quimby Act fees would not apply to projects that do not require a subdivision map, such as infill projects.

- **Collected for Capital Facility and Infrastructure Improvements.** Development impact fee revenue can be collected and used to cover the cost of capital facilities and infrastructure required to serve new development and growth in the City. However, impact fee revenue cannot be used to cover the operation and maintenance costs of these or any other facilities and infrastructure.
- **Cannot Fund Existing Needs.** Impact fee revenue cannot be collected or used to cover deficiencies in existing City capital equipment and facilities. The portion of capital costs required to meet the needs of the City's existing population must be funded through other sources. Capital facility investments that increase service standards for existing and new development must be split on a "fair share" basis according to the proportion attributable to each.
- **Must be Based on a Rational Nexus.** An impact fee must be based on a reasonable nexus, or connection, between new growth and development and the need for a new facility or improvement. As such, an impact fee must be supported by specific findings that explain or demonstrate this nexus. In addition, the impact fee amount must be structured such that the revenue generated does not exceed the cost of providing the facility or improvement for which the fee is imposed.

The City can choose to charge parks and recreation development impact fees below the maximum, supportable fee schedule. Such downward adjustments in the fee schedule, if selected, are typically based on policy considerations related to considerations of development feasibility and fee levels in peer cities.

C. Facility Standards and Cost Allocation Approach

A facility standard is a policy that indicates the amount of facilities required to accommodate service demand. Examples of facility standards include building square feet per capita and park acres per capita. Standards may also be expressed in monetary terms such as the replacement value of facilities per capita. The adopted facility standard is an important component in determining development's need for new facilities and the amount of the supported fee. Standards determine new development's fair share of planned facilities and ensure that new development does not fund deficiencies associated with the existing city infrastructure.

The City has a long established a standard of 3 acres per 1,000 residents. This standard was reaffirmed in the updated General Plan that was approved in 2013 after significant community input. The parks and recreation facilities fees calculated in this report uses the City's stated service standard and the cost of developing new parks to estimate the cost of maintaining the existing level of service to new residents through the buildout of the General Plan. New development will be required to fund the expansion of facilities at the same rate that existing development has provided to date. Thus, new development will not be funding any existing deficiency.

Excluding school-owned parks, there is currently approximately 3.01 acres of parks per 1,000 residents, which is equivalent to the City's stated per capita service standard.

The City has identified some, but not all of the planned new parks to potentially be funded by the fee (and other sources, as necessary) through the 2035 planning horizon of the General Plan.² The City is in the process of preparing a Park Master Plan, which will prioritize future park development.

D. Maximum and Recommended Fee Schedules

Table 1 shows the City's maximum supportable parks and recreation fee schedule as well as the recommended fee schedule. The maximum fee schedule is based on the nexus findings and technical analysis contained in this Report and represents the maximum parks and recreation fees the city could charge consistent with the Mitigation Fee Act. The calculation of the fee is presented in Section III of this report. The recommended fee schedule reflects a downward adjustment from the maximum supported fee. The recommendations are based on the fee levels being charged by surrounding communities. While we have identified a recommended fee range, the City has the discretion to adopt any fee amount up to the maximum amount supported by the nexus analysis.

Consistent with the City's current fee structure, we are recommending that the impact fee remain an "all-inclusive" park fee that addresses the impacts of new residential development on all types of recreational facilities including parks, playfields, aquatics and recreation centers. Although some cities have fees that are targeted to particular uses, the all-inclusive strategy is preferable because it provides the City with a greater degree of flexibility.

The parks and recreation development impact fees will apply to new residential development to fund a share of future parks and recreation capital facilities investments in the City. The fee estimates include a 2 percent (2%) fee program administration fee, consistent with other Mitigation Fee Act program administrative costs in many other California jurisdictions.³

² Appendix Table A-3

³ The 2 percent administration cost allowance is designed to cover the costs of preparing the development impact fee as well as the required reporting, auditing, collection and other annual administrative costs involved in overseeing the program. Development impact fee programs throughout California have applied similar administrative charges.

Table 1: Maximum and Recommended Park Fees

	Maximum Supported Fees ⁴		Recommended Fees	
	<i>Fee for Projects that Do Not Dedicate Land for Parks</i>	<i>Fee for Projects that Dedicate Land for Parks</i>	<i>Fee for Projects that Do Not Dedicate Land for Parks</i>	<i>Fee for Projects that Dedicate Land for Parks</i>
Single Family Units	\$31,000	\$7,700	\$22,000 to \$25,000	\$6,500 to \$7,500
Multi Family Units	\$31,000	\$7,700	\$15,000 to \$18,000	\$4,500 to \$5,300

As shown in Table 1, the estimated maximum parks and facilities impact fee to fund both land acquisition and the construction of parks improvements that could be levied approximates \$31,000 per dwelling unit. For projects that dedicate land, a fee is only needed to fund facilities. The maximum facility fee amount is \$7,700 per dwelling unit.

Fee comparisons with surrounding cities indicate that at these maximum levels, the City would be adopting parks and recreation fees that exceed the amounts being levied in surrounding cities. Given this consideration as well as the consideration that the City levies other impact fees, we are recommending that the adopted fees be less than the maximum fee levels. We are also recommending reduced fee levels on multi-family construction because of the reduced capacity of multi-family developments to absorb the same level of per unit costs as single family developments. While we have identified a recommended fee range, the City has the discretion to adopt any fee amount up to the maximum amount supported by the nexus analysis.

As shown in Table 1, the recommended fee to cover both land acquisition and facilities costs is \$22,000 to \$25,000 per unit for single family units and \$15,000 to \$18,000 per unit for multi-family units. For developments that dedicate sufficient land for park development the recommended fee range would be \$6,500 to \$7,500 per unit for single family units and \$4,500 to \$5,300 per unit for multifamily units.

E. Fee Indexing

Since land and construction costs continue to rise, it is important that the cost be indexed to inflation. The fee should be adjusted annually by a construction cost index, such as the Engineering News Record. Furthermore, land acquisition costs, which are an important component of the total fee and actual construction costs should be reviewed by the City at least every two years.

⁴ The calculation of the maximum fee levels is presented in Section III of this report.

II. MITIGATION FEE ACT NEXUS FINDINGS

This chapter describes the necessary "nexus" between new development in Newark and the proposed capital facilities investments, as required under the Mitigation Fee Act – Government Code Section 66000 (AB1600). The new parks and recreation development impact fees will fund the investments in parks and recreation facilities, improvements, and land acquisitions required to maintain existing levels of park facilities service in the City - the "fair share" contribution of new development.

Nexus findings address: (1) the **purpose** of the fee and a related description of the facility for which fee revenue will be used, (2) the specific **use** of fee revenue, (3) the **relationship** between the facility and the type of development, (4) the relationship between the **need** for the facility and the type of development, and (5) the relationship between the amount of the fee and the **proportionality** of cost specifically attributable to new development. The subsections below describe the nexus findings for the Parks and Recreation Facility Development Impact Fee.

A. Purpose

The fee will ensure an expansion in parks and recreation capital facilities in the City of Newark as new growth occurs.

B. Use of Fee

Fee revenue will be used to acquire land for parks and to construct improvements, such as playing fields, a skate park, or dog park, etc.

C. Relationship

New residential development in the City of Newark will increase the demand for and use of parks and recreation facilities. Fee revenue will be used to help fund new parks and recreation facilities in response to the increased demand.

D. Need

Each new residential project will bring new residents to the City and will generate incremental, new demand and use of the City's parks and recreation facilities. New revenues to fund investments in additional parks and recreation capital improvements are necessary to maintain the City's parks and recreation capital facilities service standards.

E. Proportionality

The maximum, supportable parks and recreation fee schedule has been based on a parks and recreation capital facilities cost estimate derived by applying the proportionate increase in residential population associated with new development to the existing operative service standard/value of parks and park improvements. As a result, the fee program cost estimates are directly proportional to the relative increase in new development.

III. DEMAND FOR NEW PARK AND RECREATION FACILITIES AND SUPPORTED IMPACT FEE AMOUNTS

A. Service Population

The City's General Plan has established the City's standard for functional public parkland at 3.0 acres per 1,000 residents. Therefore, under the City's policy, new residents are the determining driver/service population for new park and recreation facilities. As shown in Table 2, the City's population totaled approximately 43,342 in 2013 at the time that the General Plan was prepared. By 2035 the population is anticipated to reach 60,510, reflecting an increase of 17,168 people over roughly the next 20 years.

Table 2: Service Population

	Residents	Service Population
2013 Population	43,342	43,342
New Development (through-2035)	<u>17,168</u>	<u>17,168</u>
Total, 2035	60,510	60,510

Source: General Plan

B. Average Household Size

Since residential park impact fees are often levied per residential unit, the average household size is needed to convert the demand of new residents into the demand of new residential units. The residential occupant density factors for both single-family and multi-family units are derived from data from the US Census' American Community Survey. As shown below, the average household size is 3.23 persons per household.

Table 3: Average Household Size Assumptions

All Residential Units	3.23
-----------------------	------

Source: American Community Survey 2010 - 2014.

C. Parks and Recreation Facility Inventory and Standards

As summarized in Table 4 and detailed in Appendix Table A-1, the City has a total inventory of 130.6 acres of existing parks. Of the existing acreage, approximately 44% are community parks, 45% are neighborhood parks, and 11% are specialized parks. There are currently no parks under construction. The City is currently preparing a Parks Master Plan, which will detail the City's objectives for future park construction.

Table 4: Existing and Under Construction City Park Acres

	Existing Acres	Under Construction	Total Acres
Community Parks	58.1	0	58.1
Neighborhood Parks	58.8	0	58.8
Specialized Recreation Areas	<u>13.7</u>	<u>0</u>	<u>13.7</u>
All City Park Acreage	130.6	0	130.6

Source: Newark General Plan. Park Inventory is detailed in Appendix Table A-1.

The City is currently providing a service level of 3.01 acres per 1,000 residents. The current inventory of park acreage in Newark meets or exceeds the City's per capita service standard of 3.0 acres per 1,000 residents.

Table 5: Current Service Standard - Park Acres per 1,000 Residents

	Existing Acres	Under Construction	Total Acres
City Park Acreage	130.6	0	130.6
Acres per 1,000 Residents	3.01		3.01
General Plan Standard - Acres per 1,000 Residents			3.00

D. Parkland Development Costs

Table 6 provides an estimate of the cost of developing new parks, including the cost of acquiring land for park development. Land acquisition cost estimates are based on recent land sales for residentially zoned property or commercial sites that are part of residential development, as provided in Appendix Table A-2. Given that the City intends to provide parks in proximity to residential neighborhoods, the cost of acquiring residential land is the appropriate indicator of park acquisition costs. Residential land acquisition costs generally range from \$43 to \$75 per square foot of land area. For purposes of this analysis, a land cost of \$60 per square foot has been used, which reflects the average cost of sites of less than 20 acres.

The cost of developing park facilities varies significantly, depending on the nature of the facilities. Based on information provided by City staff, facility construction costs can range from approximately \$12 per square foot up to \$45 per square foot. For purposes of updating the City's park fee, a cost of \$18 per square foot or \$784,000 per acre has been assumed. As shown in Table 6, the cost to develop an acre of parkland is estimated to total \$3,136,000 including land and park development costs or \$784,000 excluding land acquisition costs.

Table 6: Park Development Costs per Acre

Land Acquisition Costs per Acre ¹	\$2,352,000
Park Improvement Costs per Acre ²	<u>\$784,000</u>
Total Park Development Cost Per Acre	\$3,136,000

¹ Reflects average value of recent land sales in residential areas in Newark. Please see Appendix Table A-2.

² Cost estimate reflects City staff's estimate of average park construction costs.

E. Park and Recreation Facilities Needed to Accommodate New Residential Development

Table 7 provides the estimate of the park acreage needed to accommodate the demand generated by new residents at the existing service level of 3.0 acres per 1,000 residents. As shown, it is estimated that an additional 51.5 acres of improved parks will be needed to serve the needs of new residents through the General Plan buildout period of 2035. The cost of providing the needed parks is estimated to total approximately \$164.7 million including the cost of acquiring land (\$9,596 per additional new resident) and \$41.2 million, excluding the cost of land (\$2,399 per additional new resident).

Table 7: Park Land and Improvement Needs to Serve New Residents

New Residents (through 2035)	17,168		
Current General Plan Parks Service Standard	<u>3.00</u>	acres per 1,000 residents	
Additional Park Acres to Serve New Residents	51.504		
		Land +	Improvements
		Improvements	Only
Cost per Acre	<i>(Table 6)</i>	\$3,136,000	\$784,000
Administration Cost Allowance	2.00%	<u>\$62,720</u>	<u>\$15,680</u>
Total Cost per Acre		\$3,198,720	\$799,680
Additional Park Acres to Serve New Residents		51.504	51.504
Total Park Investment Required to Serve New Residents		\$164,746,875	\$41,186,719
Cost Per New Resident		\$9,596.16	\$2,399.04

F. Maximum Impact Fees Supported by Nexus Analysis

As shown above, the cost to provide new facilities to serve the demand of new residents is estimated at \$2,399 per resident excluding land acquisition costs and \$9,596 per resident including land acquisition costs. By applying the average density of 3.23 residents per residential unit, it is estimated that the maximum supported parks and recreation impact fees is \$7,700 per residential unit excluding land acquisition costs and \$31,000 per residential unit including land acquisition costs.

Table 8: Maximum Parks Fees Supported by Nexus Analysis

		<i>Fee for Projects that do not Dedicate Land (Fee Funds Land + Improvement Costs)</i>	<i>Fee for Projects that Dedicate Land (Fee Funds Improvement Costs)</i>
Maximum Fee per New Resident	<i>(Table 7)</i>	\$9,596.16	\$2,399.04
Maximum Fee per New Household	3.23 persons per hhld.	\$30,996	\$7,749
	<i>Rounded</i>	\$31,000	\$7,700

In the simplest mathematical form, the equation for calculating the maximum fee per household is as follows:

$$\begin{aligned}
 & \text{(per capita park service standard) X (cost per acre) X (average household size per unit)} \\
 & = \text{maximum fee per household}
 \end{aligned}$$

Incorporating the information specific to this analysis for Newark, the formula is as follows:

$$\begin{aligned}
 & (3 \text{ acres}/1000 \text{ residents}) \times (\$3,198,720/\text{acre}) \times (3.23 \text{ residents}/\text{unit}) = \$30,996 \text{ per unit; and} \\
 & (3 \text{ acres}/1000 \text{ residents}) \times (\$799,680/\text{acre}) \times (3.23 \text{ residents}/\text{unit}) = \$7,749 \text{ per unit.}
 \end{aligned}$$

IV. USE OF FEE REVENUE

The City plans to use park impact fee revenue to acquire parkland and construct facilities to add to the system of park and recreation facilities. The park facilities that are planned at this time are listed in Appendix Table A-3.

The City is embarking on a comprehensive Citywide Park Master Plan to assess community needs, provide greater project detail, and prioritize projects. The outcome of the Master Plan should be used to review the fee and consider any appropriate modifications.

V. IMPACT FEES IN NEIGHBORING CITIES, MAXIMUM SUPPORTED FEES, AND RECOMMENDED FEES

A. Park and Recreation Fees in Neighboring Jurisdictions

KMA surveyed the impact fees levied by the nearby cities of Union City, Fremont, Hayward, Dublin, Pleasanton and San Leandro. The park and recreation facility impact fees and total impact fees for these cities are presented in Appendix Table A-4. They are summarized in Table 9.

Table 9: Comparison of Fees¹

	Per Unit Park Fees		Total Per Unit Impact Fees	
	Single Family	Multi Family	Single Family	Multi Family
Newark	\$7,460	\$7,460	\$12,462	\$12,045
Union City -Subdivision - Avg.	\$28,193	\$28,193	\$42,075	\$38,138
Union City - Non-subdivision	\$2,746 to \$3,096	\$2,746 to \$3,096	\$16,628 to \$16,978	\$12,691 to \$13,041
Fremont ²	0 BR - \$9,220 4 BR - \$29,502	0 BR - \$9,220 4 BR - \$29,502	0 BR - \$12,363 4 BR - \$31,012	0 BR - \$12,363 4 BR - \$31,012
Hayward	\$11,953	\$9,653	\$11,953	\$9,653
Dublin	\$19,227	\$12,017	\$30,197	\$19,229
Pleasanton	\$9,709	\$7,969	\$22,206	\$16,256
San Leandro ³	\$16,079	\$14,054	\$17,416 to \$18,094	\$15,891 to \$16,069

¹ excludes affordable housing fees and fees charged on building permit valuations.

² for units with more than 4 bedrooms, additional park fee is \$5,531 per bedroom. Total additional fee is \$6,210 per bedroom.

³ Pertains to non-senior units.

As shown, Newark's existing parks fee at \$7,460 per dwelling unit is the lowest among the surveyed cities. The second lowest parks fee is levied by Pleasanton, with a fee of \$9,709 per unit. There is also a large disparity among the surveyed cities, ranging from \$9,700 per unit in Pleasanton to \$29,500 per unit⁵ in Fremont. Pleasanton and Hayward are at the lower end of the range, Fremont and Union City (up to \$28,193 per unit) are at the high end, and San Leandro and Dublin are in the middle of the range.

B. Maximum and Recommended Impact Fees

We recommend that the adopted fees be set below the maximum in order to be consistent with the fees of other cities in the market area and to not overly burden the cost of new development, given that the City has other impact fees. Separate and reduced fee recommendations are

⁵ Fee amount varies by bedroom count. \$29,502 is the fee for a four-bedroom unit.

offered for multi-family units in recognition that multi-family units typically cannot bear the same level of impact fees as single family developments.

Table 10: Maximum and Recommended Park Fees

	Maximum Supported Fees		Recommended Fees	
	<i>Fee for Projects that Do Not Dedicate Land for Parks</i>	<i>Fee for Projects that Dedicate Land for Parks</i>	<i>Fee for Projects that Do Not Dedicate Land for Parks</i>	<i>Fee for Projects that Dedicate Land for Parks</i>
Single Family Units	\$31,000	\$7,700	\$22,000 to \$25,000	\$6,500 to \$7,500
Multi Family Units	\$31,000	\$7,700	\$15,000 to \$18,000	\$4,500 to \$5,300

VI. FEE PROGRAM IMPLEMENTATION AND ADMINISTRATION

The Mitigation Fee Act includes a series of reporting requirements designed to ensure that development impact fee revenues are properly accounted for, used appropriately, and that, where funds are ultimately not used, are reimbursed. In addition, jurisdictions adopting fee programs should determine their preferred approach to updating the fee schedule and whether they intend to allow for exemptions, credits, and reimbursements (under any additional circumstances). The following fee program implementation and administration parameters are our standard recommendations. The City's existing program may already include some or all of these recommendations.

1. Credits, Reimbursement, and Exemptions

Under certain and limited circumstances, as determined by the City, the Impact Fee Resolution could allow developers subject to the fee to obtain credits, reimbursements, or exemptions. In cases of redevelopment, the demolition of space should provide a fee credit. In other words, the gross fee obligation should be calculated based on the scale of the proposed new development, with a fee credit to be applied for existing square footage to be removed (or retained) using the applicable fee for the existing square footage (land uses). Residential units that are being replaced due to a natural disaster are also exempt from the impact fees. And, units that are subject to the existing land dedication requirements will only be subject to the parks facility impact fee and not the entire fee that covers both land acquisition and park improvement costs.

All other fee credits and/or reimbursements should not be allowed by right but rather should be subject to review by City staff and Council to ensure that such credits or reimbursements are warranted and appropriate. Potential examples where fee credits and reimbursements might be considered include: (1) cases where a Development Agreement specifically envisions extraordinary, direct investments in parks and recreation facilities of equal to or greater value to the City than the applicable parks and recreation fees; and 2) exemptions where the City elects not to impose fees for certain categories of development, such as affordable developments, are also an option, though alternative funding sources to offset a loss in fee revenue would need to be provided.

2. Securing Supplemental Funding

The maximum, supportable development impact fee is set to cover the parks and recreation facilities investments that will maintain citywide capital facilities standards as new growth occurs. To the extent that the adopted fee is less than the maximum and/or the City's goals envision an overall increase in parks and recreation facilities and parkland standards, supplemental funding will be required to fund park facilities. In addition, to the extent that exemptions are provided for particular types of development, supplemental funding will be required to make up for this lost funding.

3. Annual Review and Periodic Study Update

The Mitigation Fee Act/AB 1600 (at Gov. C. §§ 66001(c), 66006(b)(1)) stipulates that each local agency that requires payment of a fee make specific information available to the public annually within 180 days of the last day of the fiscal year. This information includes the following:

- A description of the type of fee in the account
- The amount of the fee
- The beginning and ending balance of the fund
- The amount of fees collected and interest earned
- Identification of the improvements constructed
- The total cost of the improvements constructed
- The fees expended to construct the improvement
- The percentage of total costs funded by the fee

Because of the dynamic nature of growth and capital equipment requirements, the City should monitor inventory activity, the need for improvements, and the adequacy of the fee revenues and other available funding. To the extent particular issues are identified, adjustments to the fee program may be required.

**APPENDIX A: Park Inventory, Residential Land Sales, Park Construction Costs, and
Impact Fees of Neighboring Cities**

**Appendix Table A-1
Newark City Park Inventory
Newark, CA**

<u>Park Name</u>	<u>Acres</u>	<u>Faciliites</u>
Neighborhood Parks		
Jerry Raber Ash Street Park	6.1	play structures, softball fields, basketball court, picnic, horseshoe pit
Susan Johnson Bridgepoint Park	3.5	play structures, picnic facilities
Byington Park	3	play structures, picnic facilities
Civic Center Park	5.1	play structures, basketball court, par course, picnic facilities
Lakeshore Park	26	lawn, paths, par course. 16-acre water area with fishing and boating
Mayhews Landing Park	8.3	play structures, basketball court, picnic facilities
Mirabeau Park	6	play structures, paths, picnic facilities
Musick Park	<u>0.8</u>	play structures, picnic facilities
Total, Neighborhood Parks	58.8	
Community Parks		
Birch Grove Park	12.2	play structures, lighted softball, basketball, tennis, picnic, restrooms, water feature
Community Park	16.3	play structures, warm-up wall, basketball, handball, lawn, paths, tennis, picnic, community center
Sportsfield Park/Silliman Center	<u>29.6</u>	softball fields, soccer fields, aquatic center, gymnasium, showers, locker room, dance studio, fitness center, teen room, children's room, meeting room, childcare
Total, Community Parks	58.1	
Special Use Parks		
Shirley Sisk Grove	3.2	open space for summer concerts
MacGregor Fields	<u>10.5</u>	soccer and baseball practice fields
Total, Special Use Parks	13.7	
Total, City Parks	130.6	

Source: Newark General Plan

Appendix Table A-2
Recent Land Sales in Residential Areas
Newark, CA

	<u>Address</u>	<u>Date</u>	<u>Price</u>	<u>Sq. Ft.</u>	<u>Price per SF</u>	<u>Proposed Use</u>	<u>Current use</u>	<u>Buyer</u>
1	8400 Enterprise Drive	1/21/2016	\$39,650,000	929,135	\$42.67	Single family	industrial land	Trumark
2	37521 Willow Street	11/16/2015	\$14,930,000	198,634	\$75.16	Entitled for townhomes	residential land	Lennar Homes
3	8375 Enterprise Drive	9/25/2015	\$5,500,000	93,218	\$59.00	Approved for 27 homes. It is part of the Dumbarton Transit-Oriented Development. Other note indicates that site will be used to construct a 34,000 sf industrial bldg.		Buyer is Honeywell International, Inc. Seller is Trumark.
4	36120 Ruschin Drive	5/15/2015	\$19,250,000	442,134	\$43.54	Single family	Newark school bldg.	Classic Communities
5	38945 Timber Street	1/29/2015	\$7,360,000	100,188	\$73.46	Commercial to serve new residential development or part of residential	commercial land	DR Horton
6	5655 Mowry Avenue (Mowry Crossings)	1/29/2015	\$44,032,000	673,220	\$65.41	Investment - 147 townhomes, 93 condos and 42 detached sf	vacant Mervyn's; Motel 6	DR Horton
Average			\$130,722,000	2,436,529	\$53.65			
Average of sites less than 20 acres			\$91,072,000	\$1,507,394	\$60.42			

Appendix Table A-3
Potential Additional Park Improvements
Newark, CA

<u>Facility</u>	<u>Location</u>	<u>Origin/Status</u>
Skate Park	Undetermined	CIP
Dog Park	Undetermined	CIP
New Turf Fields	Sportsfield Park	City Staff
Cedar Blvd Linear Park	Northwest Newark	General Plan
Dumbarton TOD to Wildlife Refuge; Refuge Connection Trail RR Overcrossing	Dumbarton TOD	Specific Plan
Sisk Grove Improvments: Ampitheater, Concession Area & Bathrooms	Shirley Sisk Grove	New Park Master Plan
Silliman Picnic Area	Adjacent to Silliman Center	City Staff
Aquatic Area Replacment	Community Park	City Staff
Birch Grove Undeveloped Area	Birch Grove Park	City Staff
New 6 acre park in the TOD	Enterprise and Hickory	Specific Plan
Bocce Ball Courts	Undetermined	CIP
Birch Grove Park Softball Field Night Lighting	Birch Grove Park	CIP
Bridgepointe Park Path Completion	Bridgepointe Park	CIP
Byington Park Security Lighting	Byington Park	CIP
Civic Center Park Completion	Civic Center	CIP
Community Park Group Picnic Facility	Community Park	CIP
Jerry Raber Ash St. Park - Remaining Phases	Jerry Raber Ash St. Park	CIP
Mayhews Landing Park Completion	Mayhews Landing Park	CIP
Mirabeau Park Security Lighting	Mirabeau Park	CIP
Senior Center Community Garden	Jerry Raber Ash St. Park	CIP
Silliman Complex - Remaining Phases	Silliman/Sportsfield	CIP
Silliman Complex - Maintenance/Restroom Facility	Silliman/Sportsfield	CIP

APPENDIX TABLE A-4
 COMPARISON OF RESIDENTIAL IMPACT FEES, EXCLUDING AFFORDABLE HOUSING FEES
 NEWARK AND NEIGHBORING JURISDICTIONS
 CITY OF NEWARK

Impact Fees / du ¹	Newark	Dublin	Fremont	Hayward	Milpitas	Pleasanton	San Leandro	Union City
Arts Requirement	\$270	See Below	None	None	None	None	None	See Below
Fire Impact Fee	None	SF: \$870, MF: \$544	OBR: \$143 1BR: \$214 2BR: \$300 3BR: \$371 4BR: \$457 +BR: +\$86/BR	None	None	None	None	See Below
Park Facilities / Parkland Dedication Fee ²	\$7,460	SF/MF: \$18,646	OBR: \$9,220 1BR: \$13,830 2BR: \$19,362 3BR: \$23,971 4BR: \$29,502 +BR: +\$5,531/BR	SFD: \$11,953 SFA: \$11,395 MF: \$9,653	Varies by pop. density SFD: \$44,673 SFA: \$35,438 MF (2-4 du): \$36,131 MF (5+ du): \$29,089	SF: \$9,709, MF: \$7,969	SF: \$16,079; MF: \$14,054	Subdivision: Varies by pop. density \$28,193 (avg.) Non-Subdivision: \$2,466 plus \$280 (0-1BR), \$455 (2BR), \$630 (3+BR)
Public Facility Impact Fee ³	Public Safety MF: \$2,079, SF: \$1,989 Comm. Service MF: \$1,596 SF: \$1,942 Transportation MF: \$460, SF: \$801 Total MF: \$4,135, SF: \$4,732	SF/MF: \$5,798	OBR: \$988 1BR: \$1,483 2BR: \$2,076 3BR: \$2,569 4BR: \$3,163 +BR: +\$593/BR	None	None	SFD: \$4,730 SFA: \$3,532 MF: \$2,885	None	SF: \$12,231, MF: \$8,624
Traffic Impact Fee	Included in Public Facility Fee	None	0/1BR: \$2,012 2/3BR: \$2,247 4+BR: \$3,421	None	None	SF: \$4,707 MF: \$3,294	\$1,337-\$2,015; senior: \$667-\$897 ⁵	SF: \$1,651; MF: \$1,321 ⁶
Tri-Valley Transportation Development Fee ⁴	None	SF: \$3,060 MF: \$2,108	None	None	None	SF: \$3,060 MF: \$2,108	None	None
Total Fees / du	SF: \$12,462 MF: \$11,865	SF: \$28,374 MF: \$27,096	OBR: \$12,363 1BR: \$17,539 2BR: \$23,985 3BR: \$29,158 4BR: \$31,012 +BR: \$6,210/BR	SFD: \$11,953 SFA: \$11,395 MF: \$9,653	Varies by pop. density SFD: \$44,673 SFA: \$35,438 MF (2-4 du): \$36,131 MF (5+ du): \$29,089	SFD: \$22,206 SFA: \$20,056 MF: \$16,256	Non-Senior SF: \$17,416-\$18,094 MF: \$15,391-\$16,069 Senior: SF: \$16,746-\$16,976 MF: \$14,721-\$14,951	Subdivision SF: \$42,075 MF: \$38,138 Non-Subdivision SF 0-1BR: \$16,628 2BR: \$16,803 3BR: \$16,978 MF 0-1BR: \$12,691 2BR: \$12,866 3BR: \$13,041
Fees as % of BPV								
Arts Requirement	See Above	> 20 du: 0.5% BPV	None	None	None	None	None	1% BPV
General Plan Cost Recovery	.5% BPV	None	None	None	None	None	None	None
Total % of BPV	.5% BPV	0.5% BPV	None	None	None	None	None	1% BPV
Fees PSF Building (Partial)								
Fire Equipment Acquisition	None	See Above	See Above	None	None	None	None	\$1.40 PSF occupiable space above 2nd story
Fees as % of Building and Plan								
General Plan Cost Recovery	See Above	None	15% of Building and Plan Check Permits	12% of Building and Plan Check Permits	None	None	None	None

Notes: This chart presents an overview and terms may be simplified. Consult code and City staff for more information.

Abbreviations: SF = Single Family SFA = SF Attached PSF = Per Square Foot SFD = SF Detached
 MF = Multi-Family BPV = Building Permit Value BR = bedroom du = Dwelling unit

¹ Excludes on-site inclusionary requirements. See Table 2.

² For Milpitas and Union City, fee is estimated based on population densities derived from Census and DOF data. In Milpitas, developer may submit alternative population estimate. 40% of Milpitas fee may be met through the provision of private open space.

³ Generally supports such facilities as libraries, parks and other community buildings. Newark fee includes transportation facilities.

⁴ Regional fee collected on behalf of the Tri-Valley Transportation Development District.

⁵ Fees vary by zone.

⁶ Traffic signalization fees.

APPENDIX TABLE A-5
 COMPARISON OF INCLUSIONARY HOUSING PROGRAMS
 NEWARK AND NEIGHBORING JURISDICTIONS
 CITY OF NEWARK

	Newark	Dublin	Fremont	Hayward	Milpitas	Pleasanton	San Leandro	Union City
Minimum Project Size¹								
For In-lieu/Impact Fee ¹	FS/R: 1 unit	FS/R: 20 units	FS/R: 2 units	FS/R: 20 units	FS/R: 5 units	FS/R: 15 units	FS: 2 units	n/a
For Build Requirement	no build req.	FS/R: 20 units (partial)	no build req.	no build req.	no build req.	no build req.	FS: 7 units	FS: 1 unit
Onsite Requirement								
Percent of Total Units ²	n/a	7.5%, plus fee (12.5% without fee)	Attached 3.5% plus \$18.50/sf Detached 4.5% plus \$17.50/sf	Attached: 7.5% Detached: 10%	5.0%	MF: 15% SF: 20%	15%	15%
Income Level (% AMI)	n/a	FS: 40% @ 80%, 60% at 120% AMI R: 30% @ 50% AMI, 20% @ 80% AMI, 50% @ 120% AMI.	80-110% AMI (120% w/approval)	80-110% AMI	Up to 80% AMI	SF: 80% AMI MF: 120% AMI	60% @ 80-120% AMI; 40% @ 50-80% AMI	10% @ 50-80% AMI; 30% @ 80-100% AMI; 60% @ 100-120% AMI
Impact / In-Lieu Fee Levels								
Fee Level	\$20/sf first 1,000 SF/unit; \$8/SF above 1,000 SF/unit	\$130,276 per aff unit owed (in addition to on-site)	FS: Attached \$18.50 w/ aff units; \$27.00 no units Detached \$17.50 w/ aff units; \$26.00 no units R: \$17.50 no map; \$27.00 w/ map ⁴	FS: Attached: \$3.24/sf Detached: \$4/sf R: \$3.24/sf	5% building permit value ⁵	MF: \$2,783/du; SF: <1,500 sq ft: \$2,783/du >1,500 sq ft: \$11,228/du	(Median Sale Price - Affordable Price) x units owed ⁶	<7 units: \$160,000 /du owed; 7+ units: \$180 /sf owed
Alternatives to Onsite Provision³								
Fee Option - for projects over min. size	n/a	No	yes (Developer)	yes (Developer)	yes (Developer)	yes (Developer)	yes (City)	yes (City)

Note: This chart presents an overview and terms have been simplified. Consult code and City staff for more information.

Abbreviations: R = Rental FS = For Sale sq ft = Square Feet MF = Multi-Family SF = Single Family
 du = Dwelling Unit Ac = Acre AMI = Area Median Income Req. = Requirement BP = Building Permit

1. In Union City, single-unit, owner-occupied projects exempt.
2. In Dublin, 40% of the on-site requirement is covered through an impact fee.
3. All cities that do not allow fee payment by right allow developers to seek Council approval of fee payment instead of on-site units. Also, all cities with on-site reqs. provide options for off-site construction and land dedication.
4. Rental projects with a subdivision map allowing conversion to condominiums
5. In-lieu/impact fee introduced as temporary measure while City prepares formal nexus study. Fee has not yet been assessed. Average residential building permit value is reported to be \$ ____.
6. Fee calculated based on current median sales price for individual projects. No fees have been owed since 2008.

F.1 Calling and giving notice of the holding of a General Municipal Election on Tuesday, November 8, 2016, for the election of certain officers of the City of Newark – from City Clerk Harrington. (MOTION)(RESOLUTION)

Background/Discussion – The City’s next General Municipal Election will be held on November 8, 2016. A Mayor will be elected for a two-year term and two Council Members will be elected for four-year terms. Candidates may file nomination papers from July 18, 2016, through August 12, 2016. Should an incumbent fail to file, then the nomination period would extend to August 16, 2016 for that incumbent’s elective office. The incumbent who did not file would not be eligible to file during the extended period.

The Alameda County Registrar of Voters (ROV) establishes polling places, secures precinct workers, prepares sample and official ballots, provides absentee voting, and tabulates the votes. In order for the ROV to render these services, the City must adopt a resolution requesting the services of the ROV through the Alameda County Board of Supervisors.

The Registrar’s estimate for election services is between \$4.00 and \$6.00 per registered voter. Based on Newark’s current voter registration of 19,711, the estimated cost for the election will be between \$78,844 and \$118,266, plus other publication printing, translation, and supply costs borne directly by the City. Funds to cover the services provided by the County and other vendors are included in the 2016-2017 fiscal year budget.

Resolution No. 7400 requires the City Clerk to estimate the cost and collect the deposit for the optional Candidate Statement of Qualifications. Candidates are responsible for the actual costs associated with their Statement of Qualifications. Based on the last election, staff has estimated an approximate cost of \$200 per statement. The candidate will be refunded any overage or billed for any additional costs within 30 days of the final invoice from the ROV.

Attachment

Action - It is recommended that the City Council, by motion, approve the estimated cost of \$200 to be paid by each candidate at the time nomination papers are filed for his/her Statement of Qualifications and, by resolution calling for the holding of a General Municipal Election to be held on Tuesday, November 8, 2016, for the election of certain officers; requesting the Alameda County Board of Supervisors to consolidate the General Municipal Election with the General Election to be held on November 8, 2016; and request services of the Registrar of Voters.

RESOLUTION NO.

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NEWARK CALLING FOR THE HOLDING OF A GENERAL MUNICIPAL ELECTION TO BE HELD ON TUESDAY, NOVEMBER 8, 2016, FOR THE ELECTION OF CERTAIN OFFICERS; REQUESTING THE ALAMEDA COUNTY BOARD OF SUPERVISORS TO CONSOLIDATE THE GENERAL MUNICIPAL ELECTION WITH THE GENERAL ELECTION TO BE HELD NOVEMBER 8, 2016; AND REQUESTING SERVICES OF THE REGISTRAR OF VOTERS

WHEREAS, under the provisions of the laws relating to general law cities in the State of California, a General Municipal Election shall be held on November 8, 2016, for the purpose of electing one Mayor for a full term of two years and two Members of the City Council for full terms of four years; and

WHEREAS, it is desirable that the General Municipal Election be consolidated with the General Election to be held on the same date and that within the City the precincts, polling places, and election officer of the two elections be the same, and that the Registrar of Voters of the County of Alameda canvass the returns of the General Municipal Election and that the election be held in all respects as if there were only one election;

NOW, THEREFORE, BE IT RESOLVED that the City Council of the City of Newark does hereby declare, determine, and order as follows:

- Section 1: That pursuant to the requirements of the laws of the State of California relating to General Law Cities, there is called and ordered to be held in the City of Newark, California, on Tuesday, November 8, 2016, a General Municipal Election for the purpose of electing one Mayor for the full term of two years and two Members of the City Council for the full term of four years.
- Section 2: That the ballots to be used at the election shall be in the form and content as required by law.
- Section 3: That the polls for the election shall be open at 7:00 a.m. of the day of the election and shall remain open continuously from that time until 8:00 p.m. of the same day when the polls shall be closed.
- Section 4: That in all particulars not recited in this resolution, the election shall be held and conducted as provided by law for holding municipal elections.
- Section 5: That the Board of Supervisors of the County of Alameda is hereby requested to consent and agree to the consolidation of the General Municipal Election with the General Election on Tuesday, November 8, 2016.

- Section 6: That the Board of Supervisors is requested to issue instructions to the Registrar of Voters to take any and all steps necessary for the holding of the consolidated election.
- Section 7: That the City of Newark recognizes that additional costs will be incurred by the County by reason of this consolidation and agrees to reimburse the County based on the County's established consolidation rate.
- Section 8: That notice of the time and place of holding the election is given and that the City Clerk is authorized to give additional notice of the election in time, form, and manner as required by law.
- Section 9: The City Council authorizes the City Clerk to administer said election and all reasonable and actual election expenses shall be paid by the City upon presentation of a properly submitted bill.
- Section 10: That the City Clerk is directed to forward a certified copy of this resolution to the Board of Supervisors of Alameda County and the Registrar of Voters of Alameda County.

F.2 Authorization for the Police Chief to sign an amendment to the agreement with All City Management Services for the contracting of school crossing guards, extending the term of said agreement – from Police Chief Leal. (RESOLUTION)

Background/Discussion – On June 12, 2014, the City Council approved an amendment agreement for the extension of school crossing guard services through June 30, 2016. The latest amendment agreement extending their services for one year, through June 30, 2017, was received and reviewed by the City Attorney. All provisions of the original contract will remain in effect, except for a 3.5 percent increase in the crossing guards' hourly rate. The Healthy Workplaces, Healthy Families Act of 2014 was approved by the California Assembly and the Governor and workers began to accrue sick time at a rate of one hour for every 30 hours worked effective July 1, 2015. The current rate of \$16.53/hr. will adjust to \$17.10/hr. commencing with the 2016-2017 school year due to the passage of this part-time employee benefit.

Attachment

Action - It is recommended that the City Council, by resolution, authorize the Police Chief to sign an amendment to the agreement with All City Management Services for the contracting of school crossing guards, extending the term of said agreement.

RESOLUTION NO.

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF
NEWARK AUTHORIZING THE POLICE CHIEF TO SIGN AN
AMENDMENT TO THE AGREEMENT WITH ALL CITY
MANAGEMENT SERVICES FOR SCHOOL CROSSING
GUARDS, EXTENDING THE TERM OF SAID AGREEMENT

WHEREAS, the City of Newark has maintained an agreement with All City Management Services for school crossing guards since August 2011; and

WHEREAS, the City is satisfied with the services that have been rendered by All City Management Services and desires to extend the term of the agreement to June 30, 2017;

NOW, THEREFORE, BE IT RESOLVED that the City Council of the City of Newark authorizes the Police Chief to sign the "Amendment to Agreement between All City Management Services, Inc., and the City of Newark for providing School Crossing Guard Services" for the 2016-2017 school year.



ALL CITY MANAGEMENT SERVICES

Amendment to Agreement between All City Management Services, Inc. and the City of Newark for providing School Crossing Guard Services

The **City of Newark** hereinafter referred to as the "City", and **All City Management Services, Inc.**, located at 10440 Pioneer Blvd., Suite 5, Santa Fe Spring, CA 90670 hereinafter referred to as the "Contractor", mutually agree to amend the existing Agreement entered into on August 1, 2011 as follows:

1. **Item #1** This Agreement is for a period of time which commences July 1, 2016 and ends on June 30, 2017, and for such term thereafter as the parties may agree upon.
2. **Item #16** The City agrees to pay Contractor for services rendered pursuant to this Agreement the sum of Seventeen Dollars and Ten Cents (\$17.10) per hour, with a maximum of three (3) hours per location for each day service is provided.

Except as provided for in Item #1 and Item #16 all other terms and conditions of the original Agreement, as amended between the City and the Contractor remain in effect.

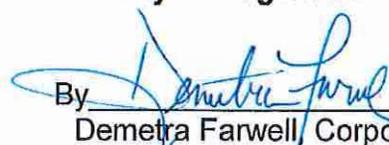
City of Newark

By _____
Signature

Print Name Title

Date _____

All City Management Services, Inc.

By 
Demetra Farwell, Corporate Secretary

Date March 1, 2016

F.3 Authorization for the Public Works Director to renew the contract with Rosas Brothers Construction for 2016 Curb, Gutter and Sidewalk Replacement, Project 1118 – from Public Works Director Fajeau. (RESOLUTION)

Background/Discussion – On April 11, 2013, the City Council awarded a contract to Rosas Brothers Construction for 2013 Curb, Gutter, and Sidewalk Replacement, Project 1042, with options to renew annually for up to three (3) additional years. The contractor is agreeable to renewing the contract for 2016 Curb, Gutter and Sidewalk Replacement, Project 1118 with the contract unit prices adjusted based on the terms of the contract. Specifications allow for the Public Works Director to exercise renewal of the contract if so approved by the City Council. The 2014-2016 Biennial Budget includes full funding for an estimated total project cost of \$300,000.

Attachment

Action - It is recommended that the City Council, by resolution, authorize the Public Works Director to renew the contract with Rosas Brothers Construction for 2016 Curb, Gutter, and Sidewalk Replacement, Project 1118.

RESOLUTION NO.

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF
NEWARK AUTHORIZING THE PUBLIC WORKS DIRECTOR
TO RENEW THE CONTRACT WITH ROSAS BROTHERS
CONSTRUCTION FOR 2016 CURB, GUTTER AND
SIDEWALK REPLACEMENT, PROJECT 1118

WHEREAS, the City of Newark has entered into a contract with Rosas Brothers Construction, pursuant to Resolution No.10,079, for 2013 Curb, Gutter, and Sidewalk Replacement, Project 1042, in the City of Newark, in accordance with the plans and specifications for the contract; and

WHEREAS, contract specifications approved by the City Council with Project 1042 allow for renewal of the contract annually for up to three (3) additional years; and

WHEREAS, the contractor is agreeable to renewal of the contract with adjusted unit prices based on the original contract specifications that allow for annual adjustments based on the San Francisco-Oakland-San Jose All Urban, All Items Consumer Price Index for 2016 Curb, Gutter, and Sidewalk Replacement, Project 1118.

NOW THEREFORE, BE IT RESOLVED that the City Council does hereby authorize the Public Works Director to renew the contract with Rosas Brothers Construction for 2016 Curb, Gutter, and Sidewalk Replacement, Project 1118;

BE IT FURTHER RESOLVED that the execution of the contract renewal shall be at the discretion of the Public Works Director pursuant to the original project specifications.

AGREEMENT (PUBLIC WORKS CONTRACT)
RENEWAL OF C13006, R10079

THIS AGREEMENT, made and entered into this ___ day, of _____, 2016, and between the CITY OF NEWARK, a municipal corporation and the General Law Class, State of California, hereinafter called the "CITY" and ROSAS BROTHERS CONSTRUCTION, a California corporation, hereinafter called the "CONTRACTOR":

WITNESSETH:

That the City and Contractor for the consideration, hereinafter named, agree as follows:

1. That complete Contract includes all of the Contract Documents under 2013 Curb, Gutter, and Sidewalk Replacement, Project 1042, as if set forth in full herein, to wit: the Notice to Contractors, the Proposal to the City of Newark, the Accepted Bid (Unit Price Schedule), the Bidder's List of Subcontractors, and the Bidder's Statement of Financial Responsibility, Technical Ability, and Experience, and the Specifications; this Agreement dated June 9, 2016; the Performance Bond dated June __, 2016; the Payment Bond dated June __, 2016; the Contract Renewal Notice dated June 1, 2016, and all Addenda setting forth any modifications or interpretations of any of said Documents.
2. The Contractor will furnish all materials except as otherwise provided in the 2013 Curb, Gutter, and Sidewalk Replacement, Project 1042 Specifications and will perform all the work necessary to construct and complete in a good workmanlike and substantial manner, and to the satisfaction of the Engineer, public improvements in accordance with that certain document headed:

2016 CURB, GUTTER, AND SIDEWALK REPLACEMENT - PROJECT 1118

All of the above work is on public property, and under the direction of the Engineer or other official designated by the City to supervise said work, all as provided in and subject to the Contract Documents.

3. The City will pay the Contractor in current funds for the performance of the Contract on the basis of the accepted unit prices and the actual measured quantities of work done at such time as are stated in the Specifications, and will otherwise fulfill its obligations thereunder.
4. All time limits stated in the Contract Documents are of the essence of this Agreement.
5. The statement of prevailing wages appearing in the Equipment Rental Rates and General Prevailing Wage Rates is hereby specifically referred to and by this reference is made a part of this contract. It is further expressly agreed by and between the parties hereto that should there be any conflict between the terms of this instrument and the bid or proposal

of said Contractor, then this instrument shall control and nothing herein shall be considered as an acceptance of said terms of said proposal conflicting herewith.

6. By my signature hereunder, as Contractor, I certify that I am aware of the provisions of Section 3700 of the Labor Code which require every employer to be insured against liability for workmen's compensation or to undertake self-insurance in accordance with the provisions of that code, and I will comply with such provisions before commencing the performance of the work of this contract.
7. If any action shall be brought by City for damages under the provisions of this Contract or for the enforcement of any of the conditions, covenants or agreements herein set forth on the part of Contractor to be kept and performed and City shall prevail in any such action, Contractor agrees to pay City on demand a reasonable attorney's fee not exceeding the sum of \$10,000.00 and further agrees that said attorney's fee shall become a part of City's judgment in any such action.
8. Contractor hereby agrees to defend, indemnify, and save harmless City, its Council, boards, commissions, officers, employees and agents, from and against any and all claims, suits, actions liability, loss, damage, injury, expense, cost (including, without limitation, costs and fees of litigation) of every nature, kind or description, which may be brought against, or suffered or sustained by, City, its Council, boards, commissions, officers, employees or agents caused by, or alleged to have been caused by, the negligence, intentional tortuous act or omission, or willful misconduct of Contractor, its officers, employees or agents in the performance of any service or work pursuant to this Contract.

The duty of Contractor to indemnify and save harmless, as set forth herein, shall include the duty to defend as set forth in Section 2778 of the California Civil Code; provided, however, that nothing herein contained shall be construed to require Contractor to indemnify City, its Council, boards, commissions, officers, employees and agents against any responsibility or liability in contravention of Section 2782 of the California Civil Code.

Approval of the insurance contracts does not relieve the Contractor or subcontractors from liability under this paragraph, including but not limited to the duty to indemnify City set forth herein. By execution of this Contract Contractor acknowledges and agrees that it has read and understands the provisions hereof and that this paragraph is a material element of consideration.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement the day and year first above written.

CITY OF NEWARK
a municipal corporation

ROSAS BROTHERS CONSTRUCTION,
a California corporation

By _____
Soren Fajeau, Public Works Director

By _____
Victor M. Rosas, President

ATTEST:

Sheila Harrington, City Clerk

APPROVED AS TO FORM:

David Benoun, City Attorney

**F.4 Adoption of the 2016-2018 Biennial Budget and Capital Improvement Plan – from
Administrative Services Director Woodstock. (RESOLUTION)**

Background/Discussion – Staff is submitting the 2016-2018 Biennial Budget and Capital Improvement Plan to the City Council for adoption. This document was prepared pursuant to the Strategic and Budget Plan adopted in the Five-Year Forecast 2016-2021. The City Council held a work session on May 19, 2016, and conducted a review and discussion of the 2016-2018 Biennial Budget and Capital Improvement Plan. The document was modified to incorporate the unfunded CIP project for the History Museum and other minor edits. The proposed resolution adopting the 2016-2018 Biennial Budget and Capital Improvement Plan provides for expenditures by specific appropriations.

Attachment

Action - It is recommended that the City Council, by resolution, adopt a Budget and a Capital Improvement Plan for the City of Newark for Fiscal Years 2016-2017 and 2017-2018 and providing for the post-auditing of paid demands certified or approved as confirming to such approved budget.

RESOLUTION NO.

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF
NEWARK APPROVING AND ADOPTING A BUDGET AND A
CAPITAL IMPROVEMENT PLAN FOR THE CITY OF
NEWARK FOR FISCAL YEARS 2016-2017 AND 2017-2018
AND PROVIDING FOR THE POST-AUDITING OF PAID
DEMANDS CERTIFIED OR APPROVED AS CONFORMING
TO SUCH APPROVED BUDGET

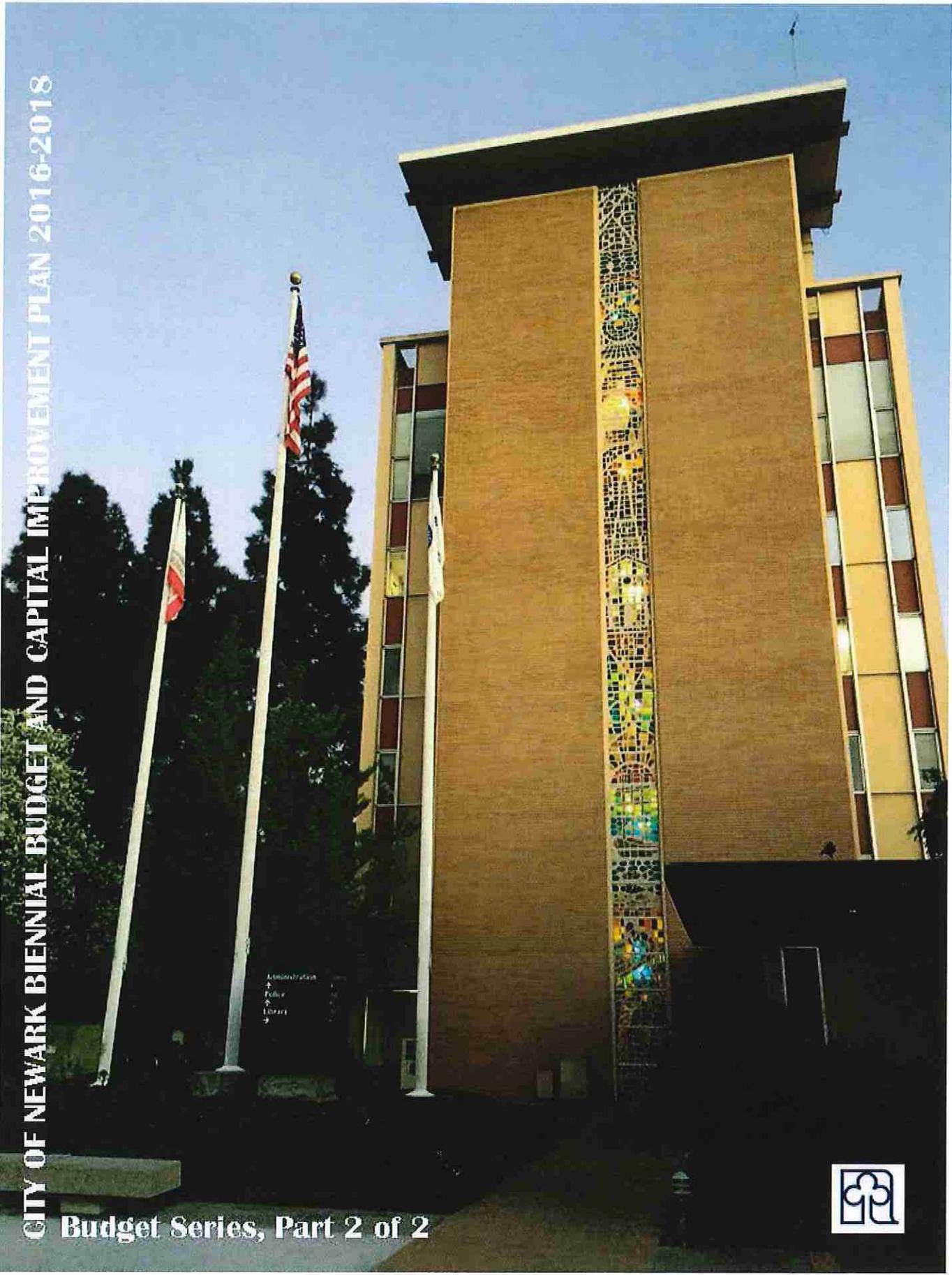
BE IT RESOLVED by the City Council of the City of Newark as follows:

Section 1. The 2016-2018 Biennial Budget and Capital Improvement Plan of the City of Newark for Fiscal Years 2016-2017 and 2017-2018, a copy of which is attached hereto and made a part hereof, and which is designated as Exhibit "A," is hereby adopted and approved.

Section 2. Pursuant to Sections 37201 and 37202 of the Government Code of the State of California, demands against the City for money or damages shall be audited by the Administrative Services Director and thereafter submitted to this City Council for approval or rejection prior to payment, either separately or in a register of audited demands, and shall have attached thereto an affidavit or certificate of the Administrative Services Director certifying as to the accuracy of the demands and the availability of funds for payment thereof; provided, however, that pursuant to Sections 37207 and 37208 of the California Government Code properly approved and certified payroll warrants need not be audited by this City Council prior to payment when such payrolls are included in the register of audited demands presented to this City Council at the first meeting after delivery of such warrants; and provided further, however, that pursuant to Section 37208 of the Government Code of the State of California, warrants may be drawn and delivered in payment of demands certified or approved by the Administrative Services Director as conforming to the detailed authorized expenditures set forth in that certain document entitled "City of Newark, California, Biennial Budget 2016-2018 and Capital Improvement Plan," a copy of which is on file in the Office of the City Clerk and which is hereby approved and adopted, even though such demands and warrants have not been audited by this City Council prior to payment, so long as such budgeted paid demands are presented to this City Council for ratification and approval in the register of audited demands presented at the first meeting after delivery of such warrants.

Section 3. Within any specific appropriation set forth in Exhibit "A," the "2016-2018 Biennial Budget and Capital Improvement Plan of the City of Newark Authorizing Expenditures by Specific Appropriation and Reserve Accounts," sums may be transferred from one activity to another upon approval by the City Manager, and thereafter payments may be made in accordance with the procedures set forth in the preceding Section 2.

Section 4. The Administrative Services Director and the Senior Accountant are hereby authorized to cause to be transferred, at such times as are appropriate, those amounts designed as transfers in the budget, in consideration of the balances of funds affected and the fact of services furnished or expenses incurred.



CITY OF NEWARK BIENNIAL BUDGET AND CAPITAL IMPROVEMENT PLAN 2016-2018

Budget Series, Part 2 of 2





CITY OF NEWARK

Mayor & City Council



Alan L. Nagy
Mayor



Luis L. Freitas
Vice Mayor



Maria "Suky" Collazo
Council Member



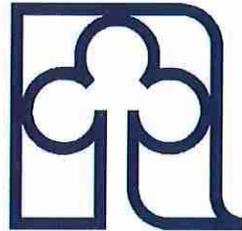
Mike Bucci
Council Member



Michael K. Hannon
Council Member

Biennial Budget and Capital Improvement Plan

2016-2018



CITY STAFF

CITY MANAGER

John Becker

ASSISTANT CITY MANAGER

Terrence Grindall

CITY ATTORNEY

David Benoun

EXECUTIVE TEAM

ADMINISTRATIVE SERVICES DIRECTOR

Susie Woodstock

FIRE CHIEF *

David Rocha

HUMAN RESOURCES DIRECTOR

Sandy Abe

POLICE CHIEF

James Leal

PUBLIC WORKS DIRECTOR

Soren Fajeau

**RECREATION & COMMUNITY SERVICES
DIRECTOR**

David Zehnder

* ALAMEDA CO. FIRE DEPT. CONTRACT



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Alameda County Fire Department Budget	Exhibit A - 1



The City of Newark's Vision, Mission, Culture, and Values Statements were created in a strategic planning process that involved the City Council, the Executive Team, and the employees. These statements are designed to align us to a clear purpose and inspire us to do our best for all citizens. All of the City's policies and resources are dedicated to realizing our Vision and Mission.

Vision



We see a place where it is safe to live, to play, and to raise children.

We see a place where diverse and energetic people strive to live in harmony.

We see a place that cherishes small town values and also enjoys being progressive.

We see a place where educational programs are available and first-rate.

We see a place where cultural and recreational opportunities are plentiful and spiritually enriching.

We see a place with residents filled with civic pride, social concerns, and community involvement.

We see a place with tree-lined streets and open green parks.

We see a place where the economy is strong and vital and provides jobs.

We see a place where government is stable, accessible, and responsive.

We see a place that is well-planned, well-managed, and well-maintained.

Mission



It is our mission to provide the quality of services that meets the highest expectations of all those whom we serve in Newark.



Culture



Newark is a community-driven, customer-focused organization which values fiscal independence, fosters a competitive spirit, and works together as a team to achieve community goals. These comprise our organizational culture.

Community Driven and Customer-Focused

- We are more than a service organization. We strive to provide excellent services by involving the community.
- Our citizens are the owners of our corporation. They are our customers and our stakeholders. They are the reason we exist.
- We strive to assure that our efforts are guided by long-term goals rather than by short-term objectives.

Fiscal Independence

- We assure that we have the necessary resources to meet community needs.
- We develop resources through aggressive economic development that attracts and retains businesses; this is the lifeline of our community.
- We invest and allocate resources wisely to maximize our ability to provide community services.

Competitive Spirit

- We are committed to achieving the vision, mission, and goals of our City.
- We set our own standards and expectations that we assertively and creatively are determined to achieve.
- We see our goals as personal and professional challenges towards which we focus our energies.

Team Approach

- We enhance the potential for achievement of City goals by working together as a team, drawing upon the talents and abilities of all members of the organization, the City Council, Commissioners, staff members and volunteers.
- We develop strength and commitment within the organization by building trust, mutual respect, and appreciation for all members of the City family.
- We develop partnerships in the community with the Newark Unified School District, the Chamber of Commerce, homeowners groups, neighborhoods, nonprofit organizations, and citizens to build alliances and common understanding.

*We are Newark and
We are proud of who we are.*



Values

We, the employees of the City of Newark, take PRIDE in our work and this community. The trust the community places in us is of the utmost importance. In the daily course of our work and in the planning of this community we value:

P

Personal Service. Each of us will take personal responsibility for being responsive to the needs of the community and our organization. Personal Service means being fully accountable for our actions.

R

Responsibility. We will manage our resources in the most efficient way possible, seeking the greatest value for the community.

I

Integrity. We will be open, honest, courteous, ethical, and professional in all interactions.

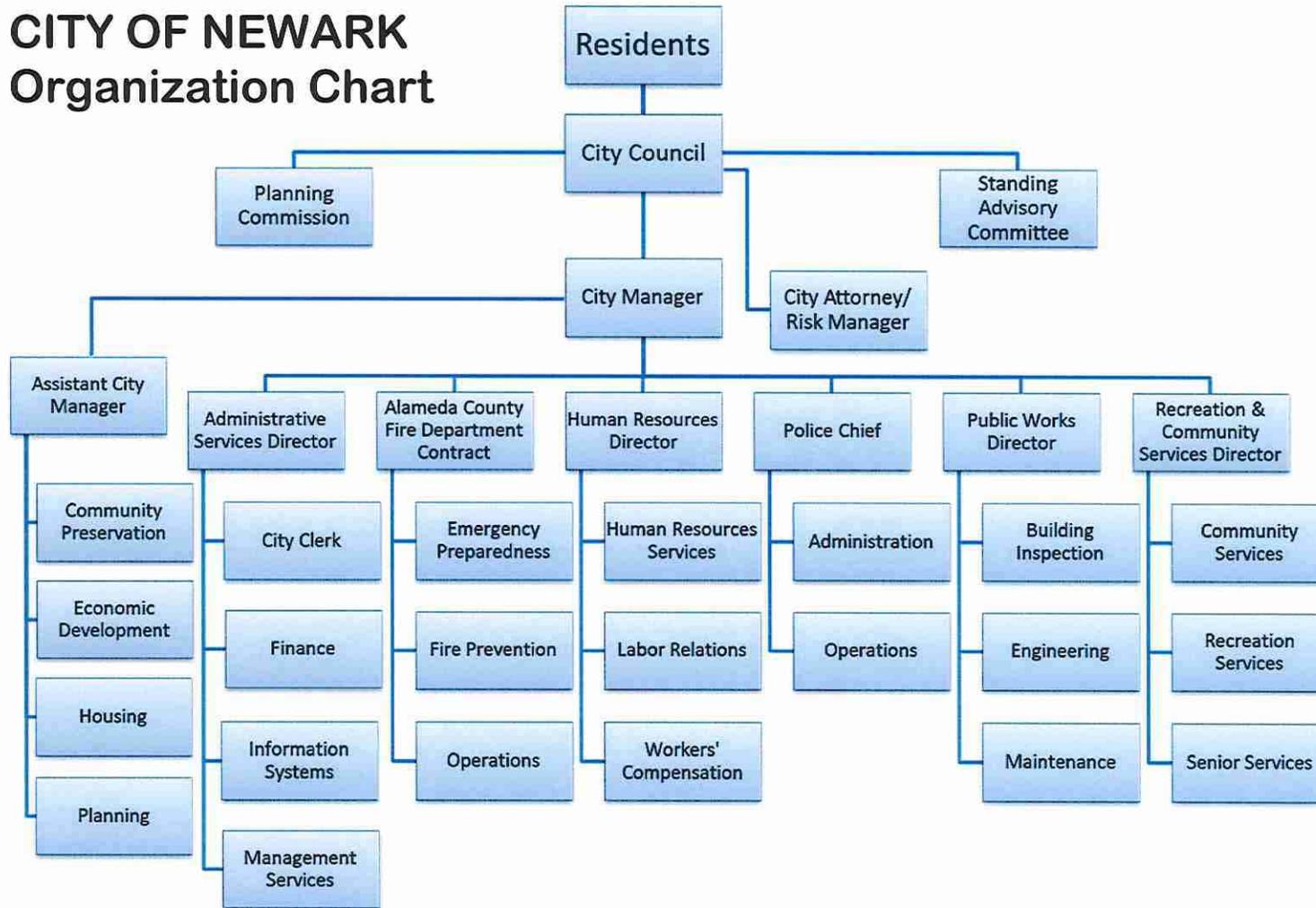
D

Diversity. The diversity of this community and our organization is a strength. We will recognize and respect this strength. We will use this strength to build dynamic teams to benefit and enrich the community and our organization.

E

Empowerment. We will support each other in creating an environment that fosters ingenuity, self-confidence, motivation, and success.

CITY OF NEWARK Organization Chart





TRANSMITTAL OF BIENNIAL BUDGET AND CAPITAL IMPROVEMENT PLAN 2016-2018

OVERVIEW

The economic forecast for the City of Newark predicts solid growth, but is tempered by concerns of a potential economic slowdown in the near future. The proposed Biennial Budget reflects careful restoration of services from reductions implemented during the “Great Recession” as well as the continuation of the services restored after the passage of the Utility User Tax (UUT) by Newark voters. The Biennial Budget includes increased revenues resulting from the strengthened economy and development activity that is occurring in the City.

The key to future budget stability is maintaining sufficient reserves to weather the next recession. The UUT allowed the City to restore the Fiscal Uncertainty Reserves and to build up its Equipment Replacement and Capital Reserves. In addition, to ensure future stability, a trust fund was set up to fund the liability associated with employee post-employment benefits (OPEB). These conservative practices have established a strong foundation to bridge revenue reductions during future economic slowdowns or recessions.

The global, national, state and local economies continue to be considered unpredictable however, the local economy is currently enjoying the benefits of economic expansion in Silicon Valley which led the economic recovery. The trends indicate a growth pattern to continue with a new forecast of the next recession to occur in the next few years, possibly within this budget cycle.

The unique nature and uncertainty of the economy leads to continued conservative revenue forecasts. The exceptions to the growth trend are in the development and transient occupancy revenues. Development has significantly increased during the last budget period and is projected to continue at a similar pace. The Transient Occupancy Tax, (also referred to as the Hotel Tax), has grown at rates between 15 and 20 percent for each of the last several years. However, even with strong development, forecasts for property tax or other revenues generated by development activity are only being based on actual building permits issued to date.

We are presenting a balanced budget for fiscal years 2016-17 and 2017-18 and are projecting a modest surplus of \$217,700 at the end of fiscal year 2017-18. The growth in the operating budgets for 2016-17 and 2017-18 reflects the growth in the revenue forecasts. Increases in expenditures are limited to regulatory and contractual requirements, increases in pension rates, necessary equipment replacements, and increases to provide services for the increasing operational demands, including Development and Public Safety. The budget includes a general salary increase approved by the City Council as indicated in the current labor agreements for 2016-17, but does not include any general salary increases for 2017-18. Labor negotiations for 2017-18 will occur at a later date.



The Capital Improvement Plan (CIP) is included as part of the budget. The operating budget surpluses over the last few years have allowed for the transfer of over \$4 million into the Capital Reserves. This budget also includes a budgeted transfer of \$2 million from unallocated General Fund balance into the Capital Reserves.

There are a number of factors that will continue to positively impact the City's economic condition. These include the revitalization of the Newpark Mall, continuing progress in developing the Dumbarton Transit Oriented Development, increasing occupancy at the Pacific Research Center, and new businesses opening and/or relocating to the City of Newark. Aggressive marketing of the City and our partnership with the Chamber of Commerce will provide a number of additional opportunities for business expansion as the economy continues to recover. In addition, there are several large residential developments under construction and others scheduled for construction during this budget cycle. These developments will increase property tax as well as invigorate the local economy.

BUDGET OVERVIEW

The 2016-2018 Biennial Budget and Capital Improvement Plan was developed in accordance with Section 2.04.070 of the Newark Municipal Code. The Biennial Budget is one of two documents in the series. The first document, the Five Year Forecast 2016-2021, constructs the framework for the Biennial Budget. This budget document breaks down the expenditures and revenues into separate fiscal years for 2016-17 and 2017-18.

FISCAL YEAR 2016-2017

The proposed operating budget for 2016-17 is \$49,175,800. This reflects a 4.8% increase over the 2015-16 amended budget. The increase in expenditures is the result of negotiated salary increases, increases in pension costs, increased contractual costs related to development review activity, additional Police positions, and the expected increased contract costs for Alameda County Fire Department services. This budget also includes \$643,000 in transfers to the City's reserves, per the Reserve Policy. The CIP for 2016-17 is \$4,168,500 and includes new projects, maintenance projects, administrative costs, and a transfer of \$400,000 from Gas Tax to the General Fund. Major projects in the CIP for this year include HVAC replacements at the Silliman Center, Lakeshore Park Restoration and Old Town PDA Specific Plan and Development Strategy.

FISCAL YEAR 2017-2018

The proposed operating budget for fiscal year 2017-18 is \$50,099,300. This reflects a 1.8% increase over the 2016-17 budget. The smaller year over year increase reflects lack of labor agreements related to general salary increases. The increase in expenditures is again the result of increases in pension costs, increases in regulatory and contractual costs, and the expected increased contract costs for Alameda County Fire Department services. The CIP for 2017-18 is \$2,433,600, including all projects and other costs. The majority of projects in this year's CIP are related to maintenance.



DEPARTMENT MISSION STATEMENTS AND KEY OBJECTIVES

The departments have reviewed their Mission Statement and, where appropriate, have made revisions. The Mission Statements describe each department's primary purpose. Key Objectives have been developed for each department, including items from the Strategic Plan presented in the Five-Year Forecast and/or specific policy direction provided by City Council. They also include programs and projects that departments determine to be important in support of their missions and the City's Vision, Mission, Culture, and Value Statements.

ACKNOWLEDGMENTS

The preparation of the 2016-2018 Biennial Budget and Capital Improvement Plan is the result of a team effort by City Staff. Each department is responsible for reviewing program results, service level needs, establishing priorities, and developing a budget plan that meets those needs within our new fiscal budget capabilities. I want to acknowledge the efforts of the Executive Team for their important role in tightly managing their departmental budgets during these difficult economic times. We are also grateful for the feedback and direction provided by the City Council during the development of the Five-Year Forecast and the Biennial Budget, and we value the spirit of cooperation that exists between the City staff and the City Council.

Sincerely,

A handwritten signature in cursive script that reads "John Becker".

John Becker
City Manager



ORGANIZATION OF BIENNIAL BUDGET SERIES DOCUMENTS

OVERVIEW

FIVE-YEAR FORECAST

The Five-Year Forecast is presented to the City Council in April (see Five-Year Forecast, Biennial Budget, and Capital Improvement Plan Process Calendar on the following page). The Five-Year Forecast provides an analysis of all of the City's critical development and economic data, as well as the five-year revenue and expenditure forecast. It also includes the budget and strategic plans, which presents Council direction in preparation of the Biennial Budget.

The Development Forecast tracks development trends (both local and area-wide), assesses the implications of these trends, and provides a short- and long-term development forecast.

The Economic and Financial Forecast provides a picture of the overall financial health of the City. It begins with a recap of the current economy at the national, state, and local levels. It concludes with a recap of the Enterprise Fund Budget, the five-year revenue and expenditure projections, and a section that addresses other key budget and financial issues.

The strategic and budget plans section is the articulation of the policy response to the issues raised in the first two sections. This year marks the seventh time that the City will prepare a two-year budget. An explanation of the budget policies, assumptions, and process is included in this section. It also includes a summary report on the progress made on the Strategic Plan Action Items.

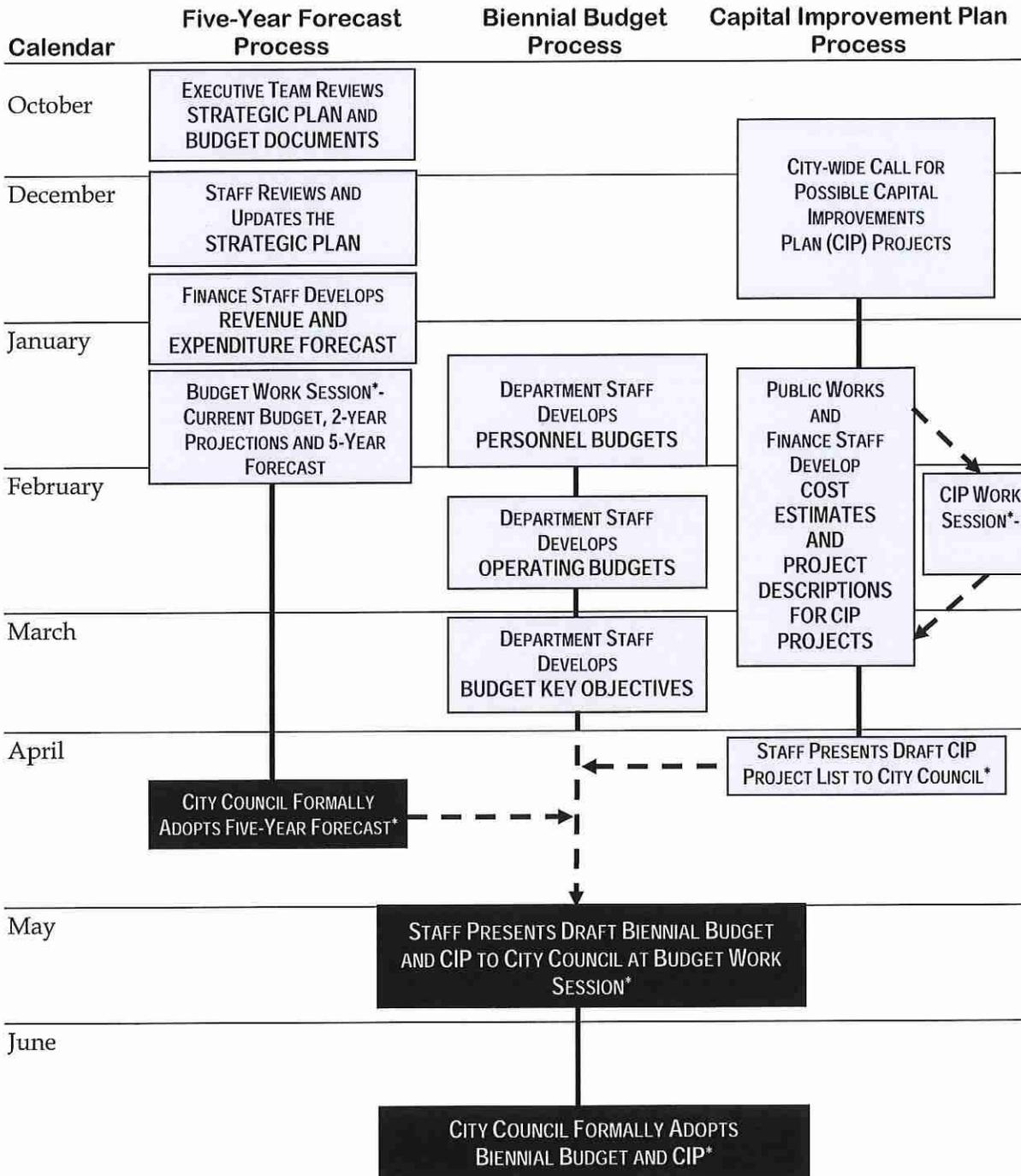
Once adopted, the Five-Year Forecast is the staff's policy map for implementing the Biennial Budget and CIP. Although the Five-Year Forecast is presented in a separate document, it is really the first chapter of the City's Biennial Budget.

BIENNIAL BUDGET AND CAPITAL IMPROVEMENT PLAN (CIP)

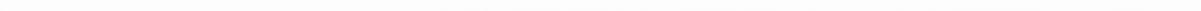
The Biennial Budget and CIP are presented to the City Council at a work session in May, then for approval in June. Following the Five-Year Forecast, it contains all the detailed financial information and appropriations necessary to fund the services and acquire or maintain the infrastructure required by the City Council's direction. The Biennial Budget and CIP include the Action Plan objectives to be accomplished during the fiscal year. These objectives support the Strategic Plan's Critical Issues and Strategies.



FIVE-YEAR FORECAST, BIENNIAL BUDGET, and CAPITAL IMPROVEMENT PLAN PROCESS CALENDAR



***PUBLIC MEETING**





DEPARTMENT MISSION STATEMENTS AND KEY OBJECTIVES

OVERVIEW

Each department or division has developed a mission statement which describes the department's or division's primary purpose. These statements also support the City's Vision, Mission, Culture, and Values Statements. Each mission statement was developed through discussions among the department's staff and reflects their common understanding and agreement.

Key objectives are listed under each mission statement. These objectives describe what each department or division hopes to accomplish during the assigned fiscal year to support its mission.

The mission statements and related key objectives are comparable to the objectives found in the City's existing Action Plans.

The Action Plans were originally created by interdepartmental teams to address city-wide issues. Implementation of many of the objectives in a single Action Plan is the result of collaboration and teamwork among multiple departments.

The key objectives are statements of those programs and policies that the department believes to be important in the support of its mission and of City policy. While some key objectives are similar to objectives in an Action Plan, others are specific to the department or division and its customers.

The accomplishment of Action Plan Objectives represents a measure of success on an interdepartmental basis; the accomplishment of department/division key objectives will be a measure of its success.



ADMINISTRATIVE SERVICES

FINANCE DEPARTMENT / INFORMATION SYSTEMS

The mission of the Finance Department is to ensure that the financial/fiscal activities of the City are performed, recorded, and presented in compliance with professional and ethical standards, while supporting the City Council, community, and staff in a prompt and courteous manner.

The mission of the Information Systems Division is to identify, evaluate, and implement technologies that support organizational goals, increase staff's responsiveness to the community, improve public safety, facilitate communications and resource sharing, and promote awareness of new technologies and their benefits to the organization and community.

KEY OBJECTIVES

- Evaluate and update method of overhead calculation to establish fees.
- Update the physical inventory of City equipment on an annual basis through an equipment replacement schedule and evaluate funding options for equipment replacement.
- Continue to pursue the Budget Savings Actions.
- Continue to perform internal audits of all City finance-related systems and processes in order to ensure the safety and security of City assets and to ensure compliance with federal, state, and local laws.
- Continue to monitor and evaluate City revenues, national and state economies and fiscal policies, and other economic trends that impact the City's financial condition and make recommendations to the City Manager and City Council to ensure fiscal stability in times of economic downturn.
- Continue to seek other sources of funds and financing for major capital projects.
- Continue to research, evaluate, recommend, and implement technology solutions that contribute to improved service delivery and increased operational efficiency.
- Support the expanded use of social media.
- Complete financial software system replacement.
- Relaunch the City website.



CITY MANAGER’S OFFICE, CITY ATTORNEY’S OFFICE, AND MANAGEMENT SERVICES

The mission of the City Manager’s and City Attorney’s Offices and Management Services are to carry out the direction of the City Council efficiently, effectively, and responsibly in compliance with applicable law and to direct and assist departments in carrying out City policy, ensuring that the public is well informed. Management Services includes the City Clerk’s office, risk management, community affairs, and administration of agreements with other public and private agencies.

KEY OBJECTIVES

- Assist other City departments in developing and carrying out City policies, maximizing the use of City resources and promoting long-term fiscal stability.
 - Protect the City’s resources by limiting liability and property claims.
 - Ensure that Municipal Elections are conducted in accordance with all provisions of the California Election Code.
 - Ensure that the City Council continues operating in accordance with mandated federal and state law, and the Newark Municipal Code.
 - Explore opportunities to expand partnerships with the Newark Unified School District to enhance education in our public schools.
-
- Continue to implement the Inclusive Communities Partnership with the National League of Cities.
 - Explore options to address the administrative and public safety space needs.
 - Explore options to enhance library services in Newark.



COMMUNITY DEVELOPMENT DEPARTMENT

The mission of the Community Development Department is to ensure the long-term independence of the City of Newark by encouraging the development of a physically and fiscally balanced community. The department consists of Economic Development, Planning, Community Preservation, and Housing, and is committed to a timely response to inquiries and to provide accurate and complete information to our customers. Within the City organization, the department provides staff support, guidance, and coordination assistance to other departments. The Community Development Department continually strives to improve its high level of service.

KEY OBJECTIVES

- Expand efforts to market the community.
- Attract high technology businesses to Newark.
- Implement the Economic Development General Plan Element.
- Assist property owners to attract quality retail.
- Continue timely and efficient processing of development applications.
- Implement Specific Plan for Areas 3 and 4.
- Implement Specific Plan for the Dumbarton Transit Oriented Development (Area 2).
- Implement the Greater NewPark Master Plan.
- Implement the General Plan and Housing Element.
- Initiate a Traffic Impact Fee Study.
- Work with Regional Agencies to assure Newark will be a part of a vibrant and sustainable region.
- Implement the Civic Center Replacement Feasibility Study.
- Complete the Bicycle and Pedestrian Master Plan.
- Complete the Local Hazard Mitigation Plan.
- Complete a Citywide Parks Master Plan to identify and address the recreation needs of the Newark Community.



FIRE DEPARTMENT

The Alameda County Fire Department provides fire services for the City of Newark by contract. These services are provided at the direction of the City and are in line with public safety priorities of the community.

KEY OBJECTIVES

- By 2017, update city ordinances related to emergency management program, including minor legal language updates and disaster service worker volunteer provisions.
- By 2017, adopt the Newark CERT program.
- By 2017, participate/support the City's Local Hazard Mitigation Plan update.
- By 2017, conduct one (1) annual EOC101 training for City of Newark employees.
- By 2017, conduct one (1) annual EM101 training for City Council members.
- Hold an annual Disaster Council meeting to review the status of city's emergency management program and to comply with the California Emergency Services Act.
- Provide direct oversight to the emergency preparedness training programs including GR5, PEP, and CERT.
- Continue to work with the City to provide cost efficiencies for the services provided.
- Provide direct oversight to the emergency preparedness training programs including GR5, PEP, and CERT.
- Plan and/or coordinate at least one (1) annual tabletop exercise to exercise the City of Newark's Comprehensive Emergency Management Plan (CEMP).
- Conduct an annual review of the City of Newark CEMP to ensure the plan elements are valid, current, and remain in compliance with ICS, SEMS, NIMS, and other regulations.



HUMAN RESOURCES DEPARTMENT

The mission of the Human Resources Department is to develop, maintain, and continuously improve policies, processes, and systems to support a dynamic workforce and the delivery of city services. The Department acts as a guidance point for information and resources as the City implements organizational change and restructuring, serves employees, management, and associations in areas of labor relations, and is responsible for the Human Resources areas below.

Key department functions include: Recruitment and Selection, Classification and Compensation, Employee Relations, Employee Development and Training, Employee Recognition Programs, Personnel Actions, Equal Employment Opportunity, Benefits Administration, Workers' Compensation, and Safety Programs. The Human Resources Department ensures compliance with employer regulations and obligations as it protects the rights of the individual to fair and equitable treatment in all aspects of employment.

Human Resources staff provides proactive and flexible customer services and endeavors to address the needs of the City's workforce with relevant and timely information, communication, and skillful assistance in support of Newark employees and the public.

KEY OBJECTIVES

- Serve as an effective resource to the management of organizational change and restructuring in the workplace.
- Continue succession planning in parallel with reorganization and attrition of the workforce. Provide career ladders, classification studies and revisions, and opportunities for growth that promote and support succession planning in departments.
- Continue to develop and implement continuous, comprehensive, and cost-effective citywide training programs that prepare City employees to be successful in service delivery to the community and comply with legal mandates.
- Ensure that all City departments have viable performance management tools and resources to provide timely, accurate, and relevant performance evaluation and communication to employees.
- Facilitate compliance with state and federal laws on workers compensation and employee safety as a member of the city-wide Risk Management Committee.
- Develop and implement a city-wide employee wellness program.
- Continue to provide communication and training for employees via city-wide newsletter.
- Continue to redefine and enhance all Human Resources functions.



HUMAN RESOURCES DEPARTMENT, Continued

- Continue to be responsible for and engage in labor relations activities for successor agreements with labor associations, employee groups, and labor issues.
- Ensure that Personnel Rules and Regulations and Administrative Regulations related to personnel are updated, effective, and compliant.
- Implement federal and state mandates associated with health care legislation.



POLICE DEPARTMENT

The mission of the Police Department is to work in partnership with our community to enhance public safety and improve the quality of life through creative, innovative, and proactive policing strategies.

KEY OBJECTIVES

- By January 2017, implement a program for the safe disposal of expired and unwanted prescription and over-the-counter drugs by providing a collection receptacle in the department lobby for public use.
- By January 2017, implement a mass notification system in Newark that would incorporate the ability to expand/contract regionally, county-wide, and city-wide.
- By January 2017, collaborate in a records data sharing program with all Alameda and Contra Costa County police agencies.
- By July 2017, research possible funding sources for a community after-school enrichment grant to build a skate park for Newark youth.
- By January 2018, evaluate the effectiveness of the paid Reserve Police Officer Program for maintaining minimum staffing levels in patrol and minimizing overtime costs.
- By June 2018, provide force options (crisis intervention and de-escalation) training to help officers understand and react appropriately to mentally ill and developmentally disabled subjects.
- Continue to distribute personal body cameras to all officers to reduce potential risk and liability to the department.
- Continue the Master Officer Program which recognizes the accomplishments and contributions of tenured, non-supervisory patrol officers who serve as mentors to other officers.
- Continue the use of reorganized management and supervisory staff structure to provide required coverage and oversight.
- Continue to utilize a Team Policing staffing model to improve communication, consistency in supervision, accountability, efficiency, and morale.
- Continue to assign officers who have successfully passed the sergeant's exam to Acting Sergeant duties for career development and succession purposes.
- Continue to address criminal issues, including those related to gangs, through the staffing of the Special Enforcement Team (SET). The SET will also continue to play a role in intervention and education through a collaborative effort with the school district.



POLICE DEPARTMENT, Continued

- Continue to update the City website in order to provide citizens a means to easily locate information and report certain crimes, which will lead to increased customer satisfaction.
- Continue to aggressively pursue grant opportunities to supplement the current budget.
- Continue to expand its recruiting scope by sending police department staff to local academies and career fairs, and by participating in job shadowing days.
- Continue to focus hiring efforts on entry level and lateral police officers on an on-going basis.
- Continue to implement a Professional Development and Mentoring program for its employees.
- Continue to ensure the successful development of police supervisors and managers by their participation in programs such as the Supervisory Leadership Institute, FBI National Academy, Command College, and the Senior Management Institute for Police.
- Continue to address complaints and concerns regarding wrecked, dismantled, damaged, unregistered, and non-operating vehicles on public and private property.
- Continue to provide Newark residents with free child safety seat inspections when requested.
- Continue our collaboration with the Newark Unified School District, Alameda County District Attorney's Office, and Juvenile Probation for a county-wide truancy program and to discuss School Resource Officer, gang, and other school-related issues. In addition, the Police Department will work with the Fremont and Union City School Districts and other police departments regarding truancy and other juvenile delinquency trends.
- Continue to promote participation in the departmental fitness program, while ensuring that the level of service to the community is not adversely affected.
- Continue to pursue and evaluate on-line training/testing programs related to perishable skills for police officers.
- Continue to pursue off-site data file storage systems to preserve archived and retainable reports.
- Continue to assign the Honor Guard team to represent the department at ceremonies for fallen officers, civic events, and city-related functions.
- Continue to access, monitor, and communicate Homeland Security/Terrorism issues to our first responders.
- Continue to promote and maintain a volunteer police cadet program.



POLICE DEPARTMENT, Continued

- Continue to increase our public outreach efforts through social media, including the use of Facebook and Nixle, to keep the lines of communication open and provide residents and concerned citizens with alerts, advisories, and community information.
- Continue to expand the Community Engagement Program by consistently recruiting new R.A.V.E.N. volunteers and Business Watch Program participants, establishing new Neighborhood Watch programs within the community, and facilitating National Night Out campaigns.
- Continue to research and provide new technology to improve efficiency and reduce risk.
- Continue to address on-going traffic concerns and evaluate the impact new housing developments, increased commercial enterprises, and developing retail centers have on this issue.
- Continue to utilize police personnel to staff the Law Enforcement Program funded by the Mission Valley Regional Occupation Program and in conjunction with the Newark Unified School District.
- Continue our partnership with the Southern Alameda County Major Crimes Task Force and utilize the resources available to investigate high profile violent/drug related crimes.
- Continue to encourage officers to achieve higher educational goals by forming partnerships with accredited universities.
- Continue to assign officers to NewPark Mall when available and needed during peak shopping times and special events to help deter criminal activity.



PUBLIC WORKS DEPARTMENT

BUILDING INSPECTION / ENGINEERING / MAINTENANCE

The mission of the Public Works Department is to provide and maintain the most desirable environment for the community by ensuring that all City property is maintained to the highest standards possible, all buildings within our community are safe, sound, and of high quality, and that all City facilities are designed, constructed, and function to the highest degree of safety and utility in a cost-effective manner. The department consists of three divisions, Building Inspection, Engineering, and Maintenance and is committed to providing prompt, courteous, and efficient service. Public Works recognizes the value of our employees and strives to provide a safe, clean, and attractive community for all.

KEY OBJECTIVES

- By December 2016, institute on-line permit issuance for Building Inspection Division customers.
- By September 2017, complete a Citywide Speed Survey for posted speed limits.
- By December 2017, complete the design of the Central Avenue Railroad Overpass.
- Continue to research opportunities for collaborative efforts for climate protection measures with other agencies.
- Continue to work with citizens to implement various traffic calming measures and other traffic safety improvements when warranted.
- Continue to maintain City landscaping, parks, streets, and public building and equipment assets within the City's budget limitations by utilizing internal staffing resources and undertaking a variety of projects.
- Continue to undertake a variety of projects to maintain the existing local street network and implement the City's Complete Streets Policy.
- Continue to work with the Alameda County Transportation Commission to ensure that Newark continues to receive its full share of both direct local distribution and discretionary funds through Measure B, Measure BB, and Vehicle Registration Fee funding programs, and pursue other local, state, and federal transportation funding sources.
- Continue to implement water conservation efforts in partnership with the Alameda County Water District to address drought concerns.
- Continue to implement the City's Stormwater Program requirements, including new requirements mandated by the revised Municipal Regional Stormwater Permit.



PUBLIC WORKS DEPARTMENT, Continued

BUILDING INSPECTION / ENGINEERING / MAINTENANCE

- Continue implementation of all public works projects approved for funding in the Capital Improvement Plan.
- Assist the Community Development Department with completion of the Pedestrian and Bicycle Master Plan.
- Assist the Community Development Department and the Recreation and Community Services Department with completion of the Citywide Parks Master Plan.
- Continue to pursue grant funding opportunities for park and building projects.
- Continue to maintain and promote Newark's Used Oil Collection Program through media campaigns and outreach events, in coordination with the City's Stormwater Program.
- Continue to maintain and operate the City's traffic signal systems to maximize safety and efficiency for all roadway users.
- Continue to maintain the City's street lighting system in an efficient manner.
- Meet funded and unfunded regulatory requirements.
- Continue to maintain and improve the City's urban forest, emphasizing street tree and park tree safety for the community.
- Implement previously approved projects, including the Silliman Aquatic Center pool replastering and landscape restoration at Lakeshore Park when drought restrictions are lifted.
- Continue to assist residents, businesses, and the commercial and residential development community by reviewing construction documents, issuing permits, and conducting related inspections in the most efficient manner possible.



RECREATION AND COMMUNITY SERVICES DEPARTMENT

The mission of the Recreation and Community Services Department is to provide recreational, educational, and social opportunities that are competitively priced through our first class staff, facilities, services, and programs to enrich the overall well-being of individuals and the community.

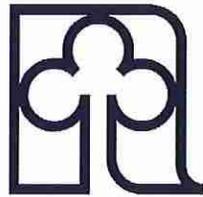
KEY OBJECTIVES

- Continue to partner with the Tri-City Elder Coalition to implement programs and services to improve the well-being of seniors residing in the Tri-City Area.
- Develop partnerships with health providers to offer health information and programs that encourage healthy living.
- Recruit volunteers to assist with department programs and services and acknowledge their efforts through the City Volunteer Program and other events.
- Continue to coordinate with the Alameda County Fire Department or other designated agency for preparation and training for emergency shelter operations at the Senior and Silliman Centers.
- Coordinate, evaluate, and advocate for Newark Paratransit services and Meals on Wheels food delivery with funding provided by Measure B and Measure BB.
- Continue to strategically approach programs and facilities usage to maximize participation, increase healthy lifestyles, and promote their role in Newark's community identity and marketability.
- Include and incorporate health and nutrition education and outreach within department special events and appropriate programs.
- Continue to seek sponsorship opportunities to support and enhance programs and special events.
- Collaborate with school district and other youth service providers to promote efforts for youth and teen after-school and summer programming and enrichment opportunities.
- Continue to provide drowning prevention information and resources to enhance public safety and provide a clear message that drowning is preventable.
- Offer facilities and opportunities for youth and adults to participate in sports programs, camps, leagues, tournaments, and special events.
- Promote, refer, and inform the community of the various human services available at the Fremont Family Resource Center.



RECREATION AND COMMUNITY SERVICES DEPARTMENT, Continued

- Offer cost-effective rental facilities for private gatherings, business meetings, and community-based organizations.
- Schedule and monitor community use of all City and School District athletic fields and practice spaces. Ensure that the community follows all rules and regulations related to the use of these facilities.
- Train appropriate staff in first aid, lifesaving water rescue, and cardiac emergencies to respond to and render care to customers involved in accidents or who are injured.





BASIS OF BUDGETING

The City's Budget is prepared in conformity with general accepted accounting principles (GAAP) with the exception of the Area Improvement Districts (AIDs) and Landscaping and Lighting Districts (L&Ls) funds. The budget for these funds is not included in the proposed budget and is processed separately through a budget amendment resulting in resolutions for the City Council's approval.

The Budget is organized and operated on a fund basis. The underlying accounting records are maintained on a modified accrual basis which recognizes revenues when received, unless subject to accrual. Revenues are accrued when they are measurable and available to finance City's operations. For example, property taxes collected within 60 days after the close of the fiscal year (June 30) are classified as revenues for the current fiscal year. Expenditures, other than general long-term debt, are recorded when the liability is incurred. For example, when the City receives a delivery of office supplies, a

liability to pay is created. General long-term debt is recorded in the year when due; e.g., payment of principle and interest on a long-term lease.

The City's Budget uses a line-item budget format within the funds. Revenues are categorized by sources and expenditures are presented by programs and by activities within the funds. Within the activities are detail categories that include personnel, supplies, contractual services, and capital outlay.

BUDGET AMENDMENTS

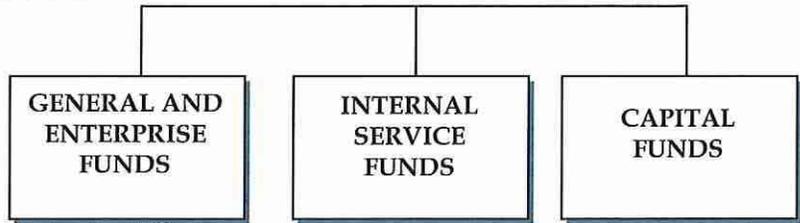
During the fiscal year, amendments to the Budget are presented to the City Council for approval. Budget amendments occur when unanticipated events result in an increased appropriation for a given service; for example, an increase in utility costs. An amendment request may be proposed for additional appropriation from reserves or an appropriation transfer from one department activity category to another.



BUDGET STRUCTURE

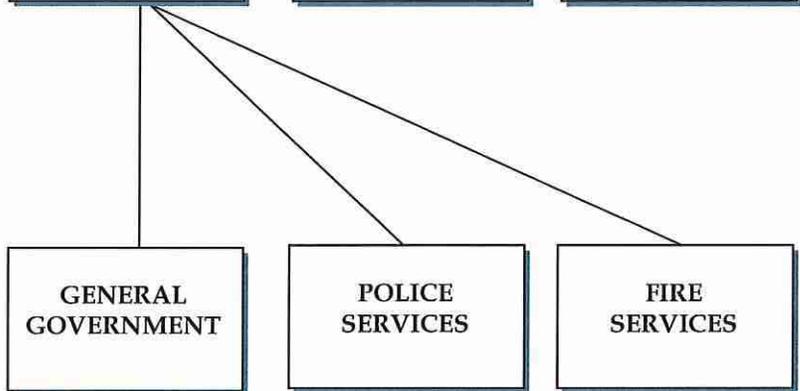
FUNDS

All expenditures and revenues are classified into one of three types of funds.



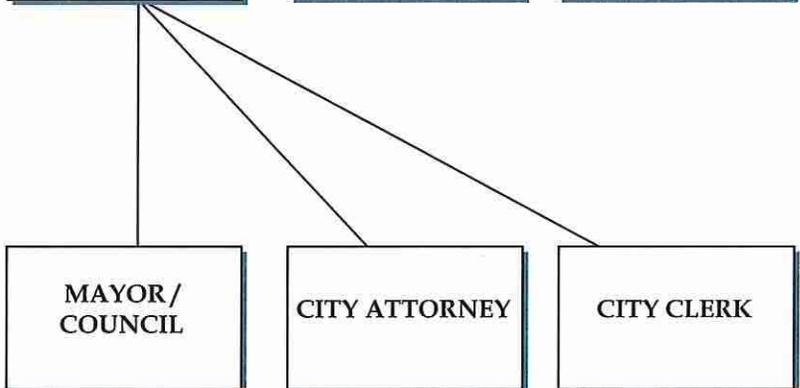
PROGRAMS

All funds have programs. These are some sample programs in the General Fund



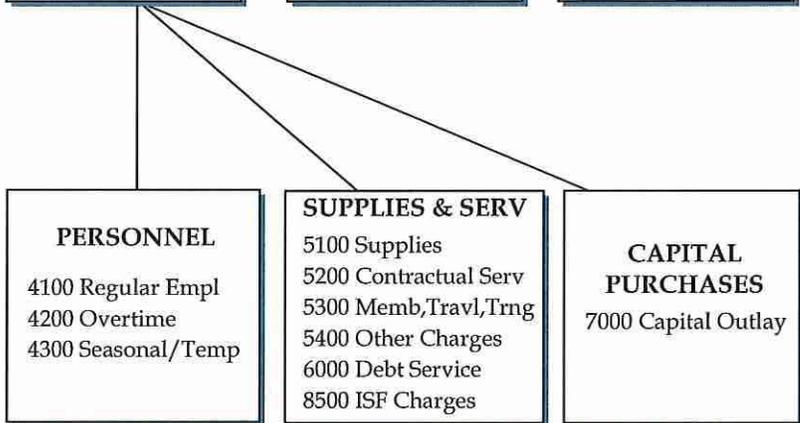
ACTIVITIES

All programs have activities. These are some sample activities within the Legislative program.



ACCOUNT CODES

All activities have account codes, also known as line items. These are the three categories of account codes common to all activities.





SUMMARY TABLES, GRAPHS, & CHARTS

OVERVIEW

The following section provides a series of summary tables providing current and historical information on fund balances, revenues, expenditures, and personnel. These tables contain all the important information to understand the essentials of the City's budget. Further detailed information can be found in the Budget Detail section.

HISTORICAL FUND BALANCES

This table shows how the City's General Fund, Special Fund, and Capital Fund balances have changed over time from fiscal year 2011-12 to fiscal year 2014-15. Fiscal year 2015-16 figures are estimates and will not be final until the fiscal year end annual audit is completed.

REVENUE

Summary of Budgeted Revenues

This table is a list of all the City's revenue sources: the actual revenue amounts received in fiscal year 2014-15; the original budgeted and year-end estimated revenues for 2015-16; and the budgeted revenues for fiscal year 2016-17 and 2017-18.

Revenue Graphs

These graphs show the budgeted revenues, total revenues and operating revenues, by source total revenue by source and operating revenue by source for fiscal years 2016-17 and 2017-18. The letters "A" through "I" correspond to revenue categories listed on the Summary of Budgeted Revenue pages.

Summary of Budgeted Revenue by General and Enterprise Funds

This table is a breakdown of all revenues for fiscal year 2016-17 and 2017-18, showing how they are allocated to the General or Enterprise Funds.

EXPENDITURES

Expenditures Graphs

These bar graphs show the comparison of budgeted total and operating expenditures for fiscal years 2014-15 versus 2015-16 and fiscal years 2016-17 versus 2017-18. The pie chart graphs show the budgeted total expenditures and budgeted operating expenditures for the fiscal years 2016-17 and 2017-18. The categories correspond to the various programs listed on the Summary of Budgeted Expenditures pages.

Summary of Budgeted Expenditures

This table is a list of all City expenditures by program, which include the final amended and estimated budgets for fiscal year 2015-16 and budgeted expenditures for fiscal years 2016-17 and 2017-18. This table also shows program and activity expenditures categorized into personnel and supplies and services.

SUMMARY OF ENTERPRISE FUND REVENUES & EXPENDITURES

This table summarizes the City's revenues and expenditures for fiscal years 2016-17 and 2017-18 by General Fund and Enterprise Funds. Cost centers within the Enterprise Funds are presented separately.



PERSONNEL

Authorized & Funded Regular Full-Time & Part-Time Positions & Full-Time Equivalents/Contractual

This table shows how all authorized and funded regular full-time and part-time positions have changed from fiscal year 2015-16 to fiscal years 2016-17 and 2017-18. It also shows how the positions are allocated to the various activities. A line-item total for the full-time equivalents of part-time seasonal, temporary, and contractual positions is included in the total of funded positions.

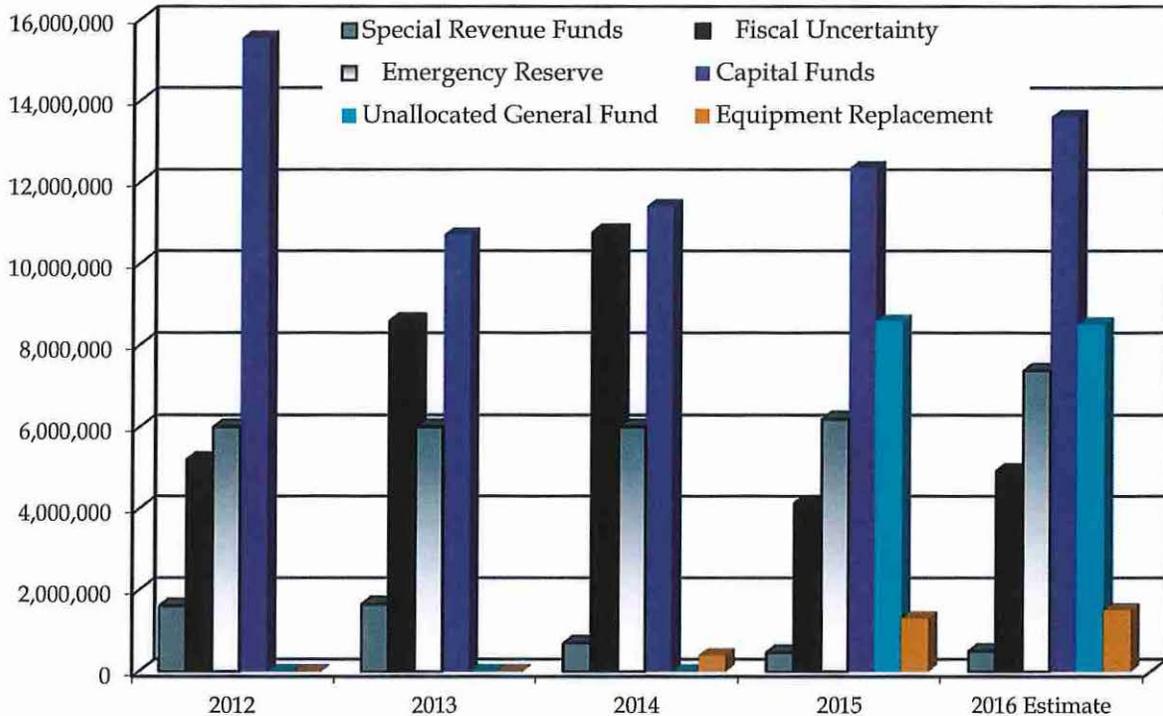
Breakdown of Full-Time Equivalents (Part-time Seasonal & Temporary, and Contractual Personnel)

This table details the full-time equivalents of part-time seasonal, and temporary, and contractual positions reported in the preceding table by program/activity for fiscal years 2016-17 and 2017-18.





HISTORICAL FUND BALANCES - RESTRICTED AND UNRESTRICTED



	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016 Estimate</u>
Special Revenue Funds	1,609,900	1,651,000	694,075	468,092	500,000
General Fund					
Fiscal Uncertainty	5,197,700	8,588,600	10,776,017	4,128,904	4,917,580
Emergency Reserve	6,000,000	6,000,000	6,000,000	6,193,356	7,376,370
Capital Funds	15,533,600	10,707,000	11,404,915	12,346,797	13,600,000
Unallocated General Fund	0	0	0	8,582,101	8,500,000
Equipment Replacement	0	0	404,539	1,304,539	1,505,000

Special Revenue Funds

Alameda County Fire Fees
 Hazardous Materials Program
 Measure B-Paratransit
 Paramedic Tax
 Police Grants
 Redevelopment Agency
 Waste Disposal

Capital Funds

Art In Public Places
 Capital Improvements
 Housing Community Development
 Measure B - Streets/Roads & Bicycles
 Park Improvement
 Streets & Roadways Construction & Maintenance
 Capital - Restricted



SUMMARY OF BUDGETED REVENUES

Fiscal Years 2014-15, 2015-16, 2016-17 and 2017-18

Code	Revenue by Source	2014-15 Actual	2015-16 Budgeted	2015-16 Estimate	2016-17 Budgeted	2017-18 Budgeted
OPERATING REVENUE						
A. TAXES-PROPERTY, SALES, OTHER						
3010	Current Secured	9,776,004	10,567,400	10,557,000	10,885,000	11,935,000
3020	Current Unsecured	605,095	464,600	480,000	700,000	500,000
3030	Prior Secured	316,916	340,000	330,000	300,000	200,000
3040	Prior Unsecured	8,436	10,000	13,000	100,000	20,000
3050	Penalties	26,242	98,000	100,000	50,000	25,000
3055	Property - Paramedic Tax	228,969	220,000	220,000	250,000	220,000
3060	Sales & Use Taxes	10,440,110	10,900,000	10,900,000	11,200,000	11,536,000
3061	Transient Occupancy Tax	4,987,033	5,036,000	5,036,000	5,137,000	5,292,000
3065	Utility User Tax	3,818,495	3,345,000	3,450,000	4,020,800	4,141,000
3070	Franchise Fees	3,076,185	2,900,000	2,900,000	3,048,000	3,079,000
3080	Property Transfer Tax	367,766	200,000	410,000	398,000	414,000
	Subtotal	33,651,251	34,081,000	34,396,000	36,088,800	37,362,000
B. LICENSES & PERMITS						
3110	Business License	1,120,000	1,078,000	1,078,000	1,082,000	1,100,000
3120	Animal License	10,959	12,000	12,000	19,000	13,000
3140	Construction Permits	1,980,946	2,005,000	2,005,000	2,668,000	2,582,000
3150	Encroachment Permits	218,922	200,000	200,000	200,000	220,000
3160	Other Licenses & Permits	22,080	22,000	22,000	7,000	8,000
	Subtotal	3,352,907	3,317,000	3,317,000	3,976,000	3,923,000
C. FINES & FORFEITURES						
3210	Vehicle Code Fines	342,129	410,000	330,000	300,000	268,000
3220	Other Fines	35,291	115,000	30,000	63,000	100,000
	Subtotal	377,420	525,000	360,000	363,000	368,000
D. USE OF MONEY & PROPERTY						
3310	Investment Earnings	69,982	50,000	60,000	80,000	140,000
	Subtotal	69,982	50,000	60,000	80,000	140,000
E. REVENUE FROM OTHER AGENCIES						
3420	Vehicle-In-Lieu	3,235,837	2,376,500	2,996,000	3,353,000	3,384,000
3440	Homeowner Relief	85,278	86,000	84,000	80,000	80,000
3480	Other Agencies	11,893	60,000	40,000	20,000	20,000
3490	Other State Grants	463,163	250,000	185,000	50,000	100,000
3500	Federal & County Grants	215,196	570,000	361,000	197,000	190,000
	Subtotal	4,011,367	3,342,500	3,666,000	3,700,000	3,774,000
	Subtotal carried forward	41,462,927	41,315,500	41,799,000	44,207,800	45,567,000



SUMMARY OF BUDGETED REVENUES

Fiscal Years 2014-15, 2015-16, 2016-17 and 2017-18

Code	Revenue by Source	2014-15 Actual	2015-16 Budgeted	2015-16 Estimate	2016-17 Budgeted	2017-18 Budgeted
Subtotal brought forward		41,462,927	41,315,500	41,799,000	44,207,800	45,567,000
F. CHARGES FOR SERVICES						
3610	Zoning Fee	51,508	60,000	26,000	0	0
3630	Sale of Maps & Publications	13,761	11,200	11,000	12,200	12,200
3646	Senior Transportation Fee	3,380	11,000	12,000	0	0
3650	Special Police Fee	106,856	230,000	230,000	84,200	84,200
3660	Special Fire Fee	0	0	0	200	200
3670	Plan Checking Fee	279,536	109,000	150,000	600,000	680,000
3675	Abandoned Vehicle Abatement	91,963	27,100	37,000	18,000	18,000
3676	Code Enforcement	11,252	8,000	6,000	3,000	3,000
3677	Stormwater Quality Control Plan	106	2,000	4,000	0	0
3720	Weed Abatement Fee	3,796	7,000	7,000	7,000	7,000
3730	Maintenance Fee	0	49,000	28,000	0	0
3750	Microfiling/Record Automation Fees	143,153	0	54,000	234,000	234,000
3760	Environmental Protection Fee	454,719	457,000	457,000	457,000	475,000
3820	General Recreation Services	249,707	250,000	260,000	252,000	252,000
3821	Silliman Activity User Fees	707,700	520,000	530,000	680,000	690,000
3822	Silliman Facility Rentals	96,509	50,000	55,000	100,000	100,000
3823	Silliman General Aquatic Program	485,135	600,000	518,000	460,000	460,000
3824	Silliman Concession Operations	120,571	118,000	100,000	100,000	115,000
3825	Silliman Contract Classes	79,067	68,600	66,000	75,000	75,000
3831	Community Center Building Rentals	76,589	55,000	74,000	46,000	46,000
3832	Child Care Activity	292,222	434,000	348,000	350,000	355,000
3833	Preschool Activity	156,081	157,000	157,000	130,000	130,000
3845	Senior Center Contract Classes	22,511	25,000	15,000	20,000	20,000
3880	Miscellaneous Services	140,956	0	0	246,000	292,400
	Subtotal	3,587,078	3,772,600	3,145,000	3,874,600	4,049,000
G. OTHER REVENUES						
3920	Newark Unified School District	0	0	25,000	0	0
3930	Non-Government Contribution	1,297	0	0	0	0
3970	Donations	0	0	0	0	0
3980	POST Reimbursement	25,254	35,000	30,000	18,000	60,000
3990	Other Revenue	886,848	420,000	342,000	363,000	341,000
	Subtotal	913,399	455,000	397,000	381,000	401,000
SUBTOTAL OPERATING REVENUE		45,963,404	45,281,250	45,341,000	48,463,400	50,017,000
H. FUND APPROPRIATIONS & TRANSFERS						
	Unallocated Fund Balance		2,450,000	1,800,000	312,400	0
	Street Construction Fund	500,000	500,000	500,000	400,000	300,000
TOTAL OPERATING REVENUE		46,463,404	48,231,250	47,641,000	49,175,800	50,317,000



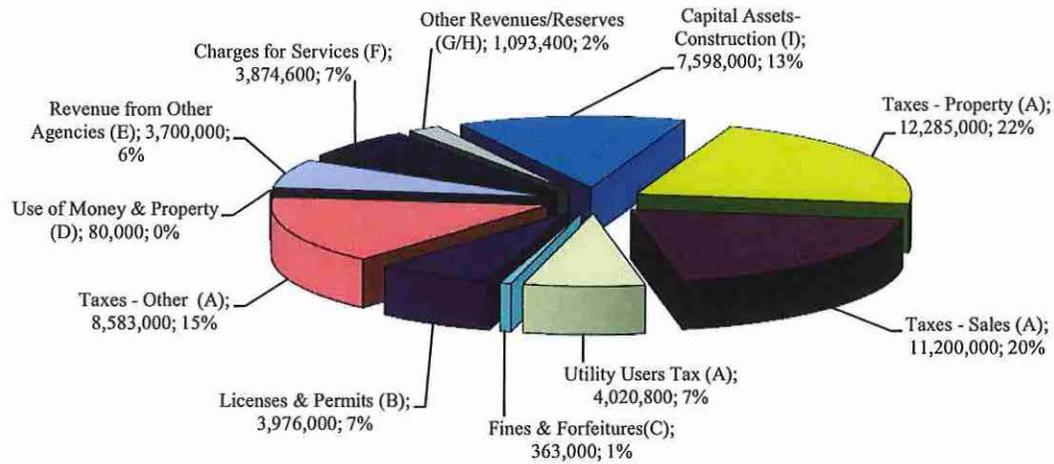
SUMMARY OF BUDGETED REVENUES Fiscal Years 2014-15, 2015-16, 2016-17 and 2017-18

Code	Revenue by Source	2014-15 Actual	2015-16 Budgeted	2015-16 Estimate	2016-17 Budgeted	2017-18 Budgeted
CAPITAL ASSETS-CONSTRUCTION REVENUE						
I. USE OF MONEY & PROPERTY						
3310	Investment Earnings	16,100	25,000	20,000	20,000	20,000
	Subtotal	16,100	25,000	20,000	20,000	20,000
I. REVENUE FROM OTHER AGENCIES						
3430	State Gasoline Tax	1,011,400	1,873,500	1,848,500	2,034,000	2,034,000
3480	Other Agencies	0	0	0	194,000	194,000
3490	Other State Grants	113,000	205,000	30,000	0	0
3550	Federal/County Grants	90,400	870,300	938,800	0	0
	Subtotal	1,214,800	2,948,800	2,817,300	2,228,000	2,228,000
I. CHARGES FOR SERVICES						
3630	Sale of Maps & Publications	2,300	0	0	0	0
3790	Art In Public Places	181,302	0	75,000	0	0
3850	Park Impact Fees	634,132	650,000	1,330,000	1,500,000	1,500,000
3860	Development Impact Fees	1,213,315	770,000	1,250,000	1,250,000	1,350,000
3865	Community Development Maint. Fees	382,997	165,000	500,000	600,000	600,000
	Subtotal	2,414,046	1,585,000	3,155,000	3,350,000	3,450,000
I. OTHER REVENUES						
3990	Other Revenue	0	0	0	0	0
	Subtotal	0	0	0	0	0
	SUBTOTAL CAPITAL ASSETS REVENUE	3,644,946	4,558,800	5,992,300	5,598,000	5,698,000
I. FUND APPROPRIATIONS & TRANSFERS						
	Street Construction Fund				0	0
	Park Improvements Fund				0	0
	Capital Improvements Fund				0	0
	Unallocated General Fund				2,000,000	0
	TOTAL CAPITAL ASSETS REVENUE				7,598,000	5,698,000
REVENUE SUMMARY RECAP						
	Operating Revenue				49,175,800	50,317,000
	Capital Assets-Construction Revenue				7,598,000	5,698,000
	TOTAL REVENUE				56,773,800	56,015,000



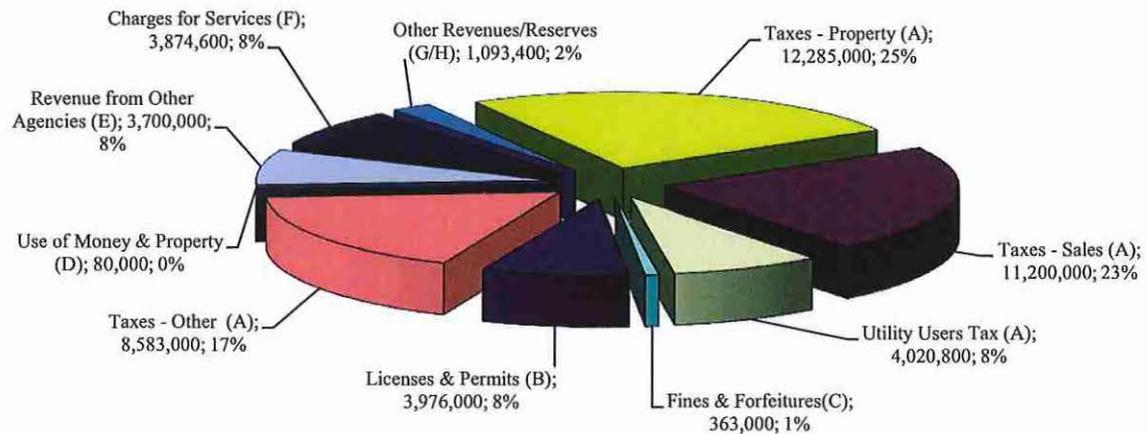


Budgeted Revenue by Source Fiscal Year 2016-17



TOTAL **\$56,773,800**

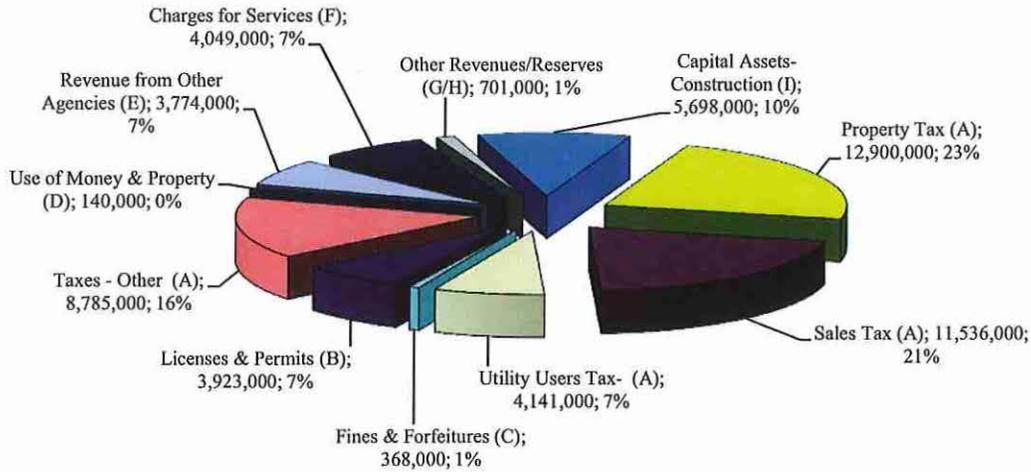
Budgeted Operating Revenue by Source Fiscal Year 2016-17



TOTAL **\$49,175,800**

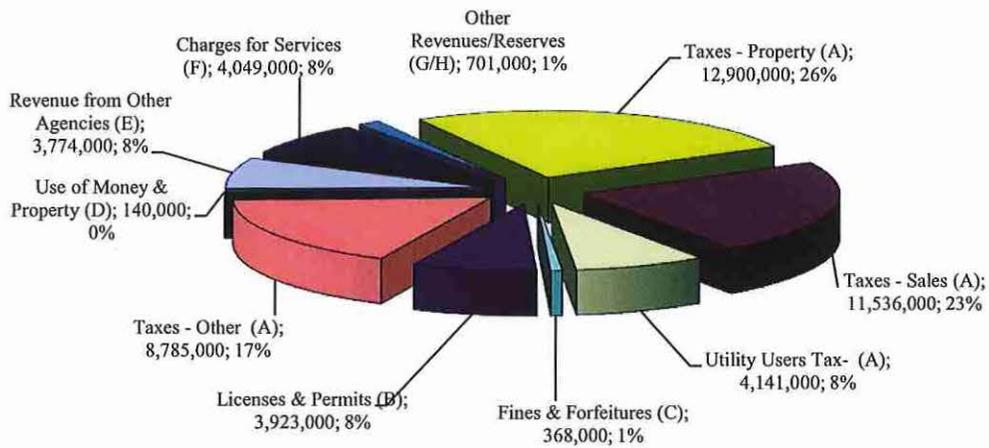


Budgeted Revenue by Source Fiscal Year 2017-18



TOTAL \$56,015,000

Budgeted Operating Revenue by Source Fiscal Year 2017-18



TOTAL \$50,317,000



SUMMARY OF BUDGETED REVENUES General and Enterprise Funds - Fiscal Year 2016-2017

Code	Revenue by Source	General	Develop	Recreation	Capital Asset- Maintenance	Total Operating	Capital Asset- Construction
TAXES-PROPERTY, SALES, OTHER							
3010	Current Secured	10,885,000	0	0	0	10,885,000	0
3020	Current Unsecured	700,000	0	0	0	700,000	0
3030	Prior Secured	300,000	0	0	0	300,000	0
3040	Prior Unsecured	100,000	0	0	0	100,000	0
3050	Penalties	50,000	0	0	0	50,000	0
3055	Property - Paramedic Tax	250,000	0	0	0	250,000	0
3060	Sales & Use Taxes	11,200,000	0	0	0	11,200,000	0
3061	Transient Occupancy Tax	5,137,000	0	0	0	5,137,000	0
3065	Utility User Tax	4,020,800	0	0	0	4,020,800	0
3070	Franchise Fees	3,048,000	0	0	0	3,048,000	0
3080	Property Transfer Tax	398,000	0	0	0	398,000	0
	Subtotal	36,088,800	0	0	0	36,088,800	0
LICENSES & PERMITS							
3110	Business License	1,082,000	0	0	0	1,082,000	0
3120	Animal License	19,000	0	0	0	19,000	0
3140	Construction Permits	0	2,668,000	0	0	2,668,000	0
3150	Encroachment Permits	0	200,000	0	0	200,000	0
3160	Other Licenses & Permits		7,000	0	0	7,000	0
	Subtotal	1,101,000	2,875,000	0	0	3,976,000	0
FINES & FORFEITURES							
3210	Vehicle Code Fines	300,000	0	0	0	300,000	0
3220	Other Fines	63,000	0	0	0	63,000	0
	Subtotal	363,000	0	0	0	363,000	0
USE OF MONEY & PROPERTY							
3310	Investment Earnings	80,000	0	0	0	80,000	20,000
3320	Rents & Concessions	0	0	0	0	0	0
	Subtotal	80,000	0	0	0	80,000	20,000
REVENUE FROM OTHER AGENCIES							
3420	Vehicle-In-Lieu	3,353,000	0	0	0	3,353,000	0
3430	State Gasoline Tax	0	0	0	0	0	2,034,000
3440	Homeowner Relief	80,000	0	0	0	80,000	0
3480	Other Agencies	20,000	0	0	0	20,000	194,000
3490	Other State Grants	50,000	0	0	0	50,000	0
3500	Federal & County Grants	10,000	0	187,000	0	197,000	0
	Subtotal	3,513,000	0	187,000	0	3,700,000	2,228,000
	Subtotal carried forward	41,145,800	2,875,000	187,000	0	44,207,800	2,248,000



SUMMARY OF BUDGETED REVENUES General and Enterprise Funds - Fiscal Year 2016-2017

Code	Revenue by Source	General	Develop	Recreation	Capital Asset- Maintenance	Total Operating	Capital Asset- Construction
Subtotal brought forward		41,145,800	2,875,000	187,000	0	44,207,800	2,248,000
CHARGES FOR SERVICES							
3610	Zoning Fee	0	0	0	0	0	0
3630	Sale of Maps & Publications	11,000	1,200	0	0	12,200	0
3646	Senior Transportation Fee	0	0	0	0	0	0
3650	Special Police Fee	84,200	0	0	0	84,200	0
3660	Special Fire Fee	200	0	0	0	200	0
3670	Plan Checking Fee	0	600,000	0	0	600,000	0
3675	Abandoned Vehicle Abatement	18,000	0	0	0	18,000	0
3676	Code Enforcement	3,000	0	0	0	3,000	0
3677	Stormwater Quality Control Plan	0	0	0	0	0	0
3720	Weed Abatement Fee	0	0	0	7,000	7,000	0
3750	Microfiling/Records Auto Fees	0	234,000	0	0	234,000	0
3760	Environmental Protection Fee	0	0	0	457,000	457,000	0
3820	General Recreation Services	0	0	252,000	0	252,000	0
3821	Silliman Activity User Fees	0	0	680,000	0	680,000	0
3822	Silliman Facility Rentals	0	0	100,000	0	100,000	0
3823	Silliman General Aquatic Program	0	0	460,000	0	460,000	0
3824	Silliman Concession Operations	0	0	100,000	0	100,000	0
3825	Silliman Contract Classes	0	0	75,000	0	75,000	0
3831	Community Center Building Rentals	0	0	46,000	0	46,000	0
3832	Child Care Activity	0	0	350,000	0	350,000	0
3833	Preschool Activity	0	0	130,000	0	130,000	0
3845	Senior Center Contract Classes	0	0	20,000	0	20,000	0
3850	Park Impact Fees	0	0	0	0	0	1,500,000
3860	Development Impact Fees	0	0	0	0	0	1,250,000
3865	Community Dev. Maint. Fees	0	0	0	0	0	600,000
3880	Miscellaneous Services	0	246,000	0	0	246,000	0
	Subtotal	116,400	1,081,200	2,213,000	464,000	3,874,600	3,350,000
OTHER REVENUES							
3980	POST Reimbursement	18,000	0	0	0	18,000	0
3990	Other Revenue	270,000	38,000	0	55,000	363,000	0
	Subtotal	288,000	38,000	0	55,000	381,000	0
	TOTAL REVENUE	41,550,200	3,994,200	2,400,000	519,000	48,463,400	5,598,000
FUND APPROPRIATIONS & TRANSFERS							
	From Unallocated Fund Balance	0	0	0	0	312,400	2,000,000
	From Street Construction Fund	0	0	0	0	400,000	0
	TOTAL	41,550,200	3,994,200	2,400,000	519,000	49,175,800	7,598,000



SUMMARY OF BUDGETED REVENUES General and Enterprise Funds - Fiscal Year 2017-2018

Code	Revenue by Source	General	Develop	Recreation	Capital Asset- Maintenance	Total Operating	Capital Asset- Construction
TAXES-PROPERTY, SALES, OTHER							
3010	Current Secured	11,935,000	0	0	0	11,935,000	0
3020	Current Unsecured	500,000	0	0	0	500,000	0
3030	Prior Secured	200,000	0	0	0	200,000	0
3040	Prior Unsecured	20,000	0	0	0	20,000	0
3050	Penalties	25,000	0	0	0	25,000	0
3055	Property - Paramedic Tax	220,000	0	0	0	220,000	0
3060	Sales & Use Taxes	11,536,000	0	0	0	11,536,000	0
3061	Transient Occupancy Tax	5,292,000	0	0	0	5,292,000	0
3065	Utility User Tax	4,141,000	0	0	0	4,141,000	0
3070	Franchise Fees	3,079,000	0	0	0	3,079,000	0
3080	Property Transfer Tax	414,000	0	0	0	414,000	0
	Subtotal	37,362,000	0	0	0	37,362,000	0
LICENSES & PERMITS							
3110	Business License	1,100,000	0	0	0	1,100,000	0
3120	Animal License	13,000	0	0	0	13,000	0
3140	Construction Permits	0	2,582,000	0	0	2,582,000	0
3150	Encroachment Permits	20,000	200,000	0	0	220,000	0
3160	Other Licenses & Permits	7,000	1,000	0	0	8,000	0
	Subtotal	1,140,000	2,783,000	0	0	3,923,000	0
FINES & FORFEITURES							
3210	Vehicle Code Fines	268,000	0	0	0	268,000	0
3220	Other Fines	100,000	0	0	0	100,000	0
	Subtotal	368,000	0	0	0	368,000	0
USE OF MONEY & PROPERTY							
3310	Investment Earnings	130,000	10,000	0	0	140,000	20,000
3320	Rents & Concessions	0	0	0	0	0	0
	Subtotal	130,000	10,000	0	0	140,000	20,000
REVENUE FROM OTHER AGENCIES							
3420	Vehicle-In-Lieu	3,384,000	0	0	0	3,384,000	0
3430	State Gasoline Tax	0	0	0	0	0	2,034,000
3440	Homeowner Relief	80,000	0	0	0	80,000	0
3480	Other Agencies	20,000	0	0	0	20,000	194,000
3490	Other State Grants	100,000	0	0	0	100,000	0
3500	Federal & County Grants	10,000	0	180,000	0	190,000	0
	Subtotal	3,594,000	0	180,000	0	3,774,000	2,228,000
	Subtotal carried forward	42,594,000	2,793,000	180,000	0	45,567,000	2,248,000

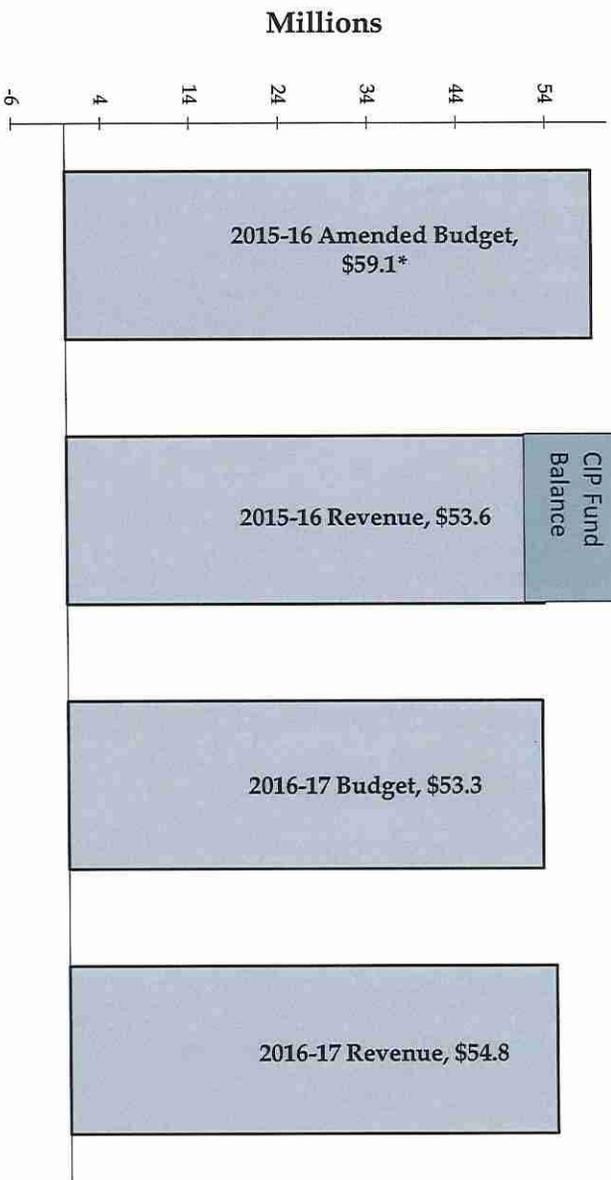


SUMMARY OF BUDGETED REVENUES General and Enterprise Funds - Fiscal Year 2017-2018

Code	Revenue by Source	General	Develop	Recreation	Capital Asset- Maintenance	Total Operating	Capital Asset- Construction
Subtotal brought forward		42,594,000	2,793,000	180,000	0	45,567,000	2,248,000
CHARGES FOR SERVICES							
3610	Zoning Fee	0	0	0	0	0	0
3630	Sale of Maps & Publications	11,000	1,200	0	0	12,200	0
3646	Senior Transportation Fee	0	0	0	0	0	0
3650	Special Police Fee	84,200	0	0	0	84,200	0
3660	Special Fire Fee	200	0	0	0	200	0
3670	Plan Checking Fee	0	680,000	0	0	680,000	0
3675	Abandoned Vehicle Abatement	18,000	0	0	0	18,000	0
3676	Code Enforcement	3,000	0	0	0	3,000	0
3677	Stormwater Quality Control Plan	0	0	0	0	0	0
3720	Weed Abatement Fee	0	0	0	7,000	7,000	0
3730	Maintenance Fee	0	0	0	0	0	0
3750	Microfiling/Records Auto Fees	0	234,000	0	0	234,000	0
3760	Environmental Protection Fee	0	0	0	475,000	475,000	0
3820	General Recreation Services	0	0	252,000	0	252,000	0
3821	Silliman Activity User Fees	0	0	690,000	0	690,000	0
3822	Silliman Facility Rentals	0	0	100,000	0	100,000	0
3823	Silliman General Aquatic Program	0	0	460,000	0	460,000	0
3824	Silliman Concession Operations	0	0	115,000	0	115,000	0
3825	Silliman Contract Classes	0	0	75,000	0	75,000	0
3831	Community Center Building Rental	0	0	46,000	0	46,000	0
3832	Child Care Activity	0	0	355,000	0	355,000	0
3833	Preschool Activity	0	0	130,000	0	130,000	0
3845	Senior Center Contract Classes	0	0	20,000	0	20,000	0
3850	Park Impact Fees	0	0	0	0	0	1,500,000
3860	Development Fees	0	0	0	0	0	1,350,000
3865	Community Dev. Maint. Fees	0	0	0	0	0	600,000
3880	Miscellaneous Services	0	292,400	0	0	292,400	0
	Subtotal	116,400	1,207,600	2,243,000	482,000	4,049,000	3,450,000
OTHER REVENUES							
3980	POST Reimbursement	60,000	0	0	0	60,000	0
3990	Other Revenue	211,000	75,000	0	55,000	341,000	0
	Subtotal	271,000	75,000	0	55,000	401,000	0
	TOTAL REVENUE	42,981,400	4,075,600	2,423,000	537,000	50,017,000	5,698,000
FUND APPROPRIATIONS & TRANSFERS							
	From Unallocated General Fund	0	0	0	0	0	0
	From Street Construction Fund	0	0	0	0	300,000	0
	TOTAL	42,981,400	4,075,600	2,423,000	537,000	50,317,000	5,698,000

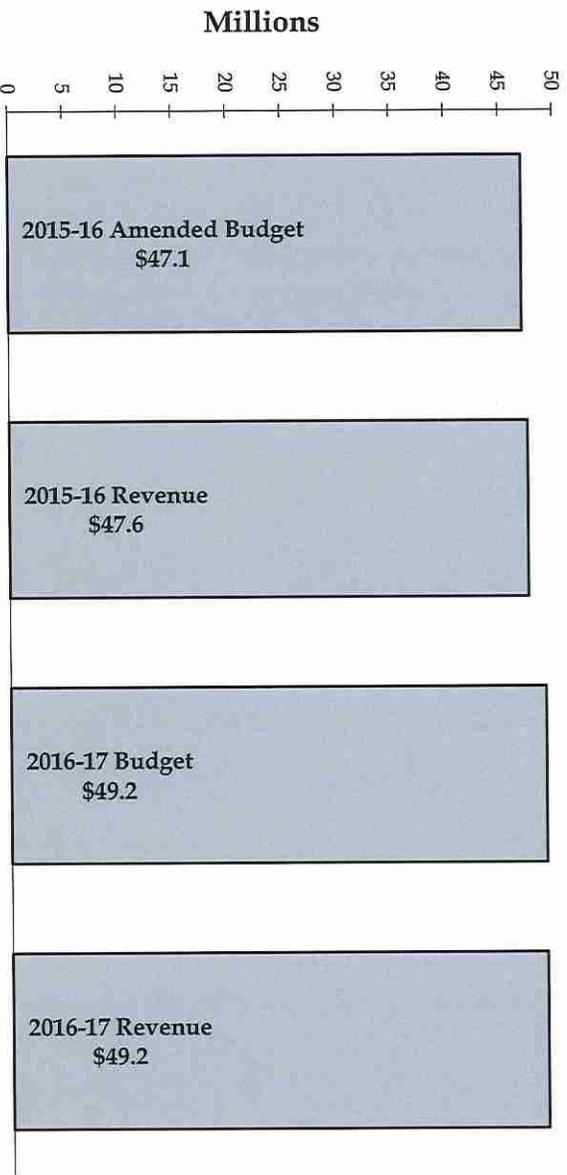


Comparison of Budgeted Expenditures and Revenues 2015-16 Versus 2016-17 Fiscal Year



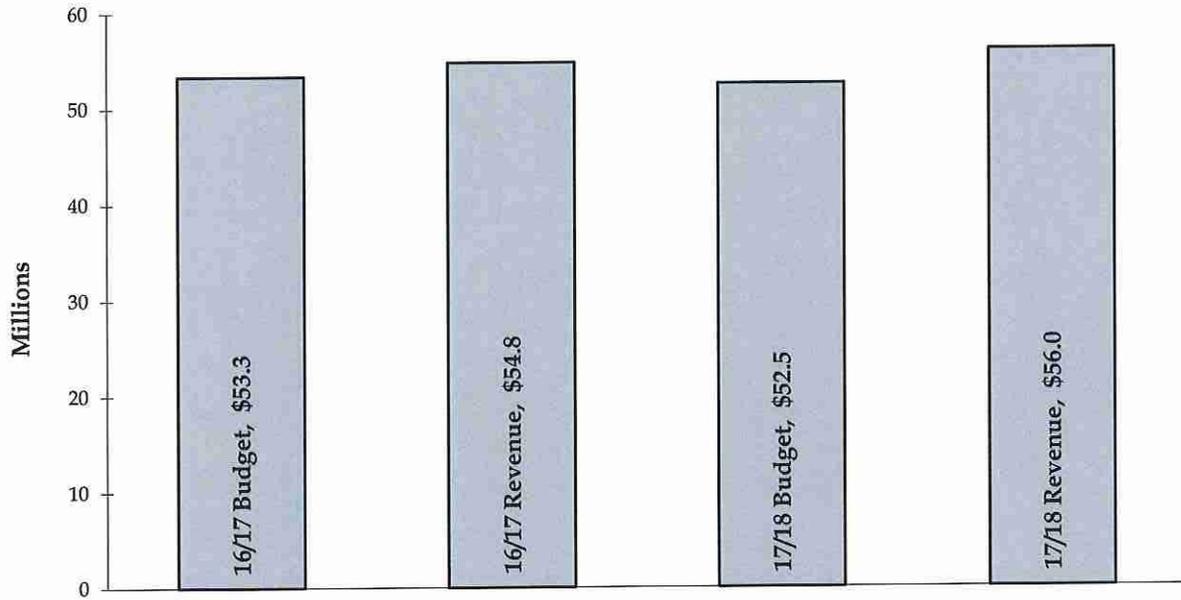
*Includes all approved CIP Projects

Comparison of Operating Expenditures and Revenues 2015-16 Versus 2016-17 Fiscal Year

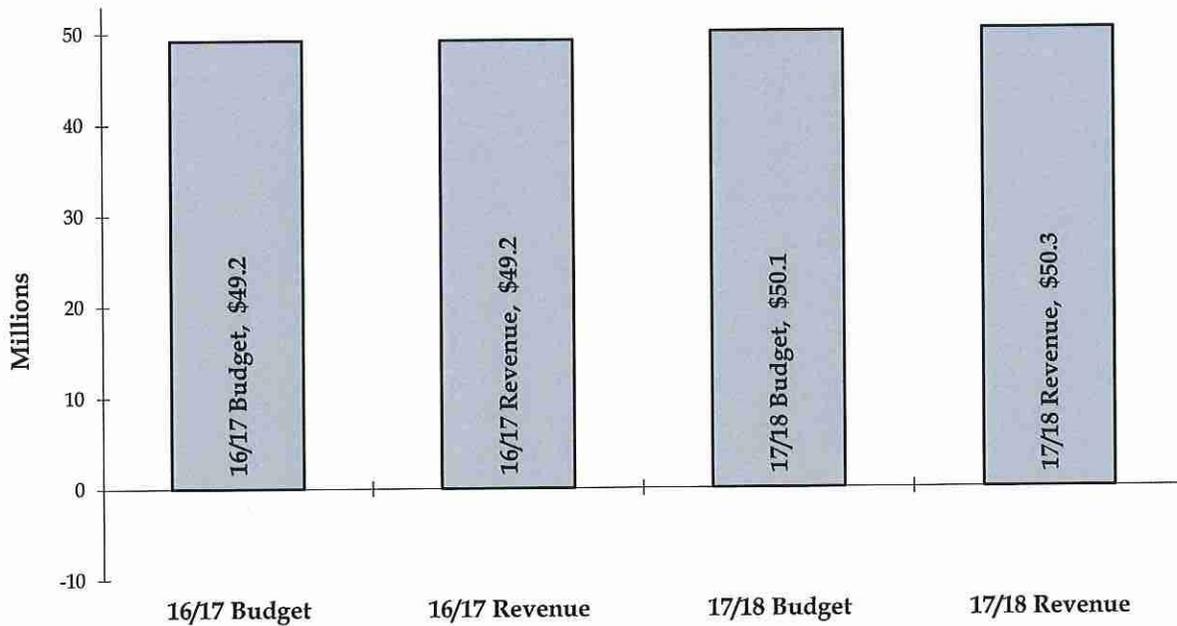




Comparison of Budgeted Expenditures and Revenues 2016-17 Versus 2017-18 Fiscal Year

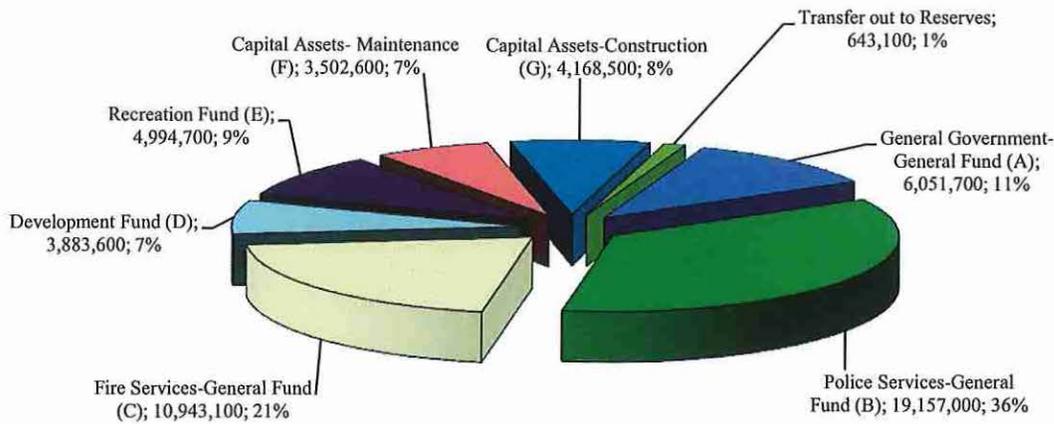


Comparison of Operating Expenditures and Revenues 2016-17 Versus 2017-18 Fiscal Year



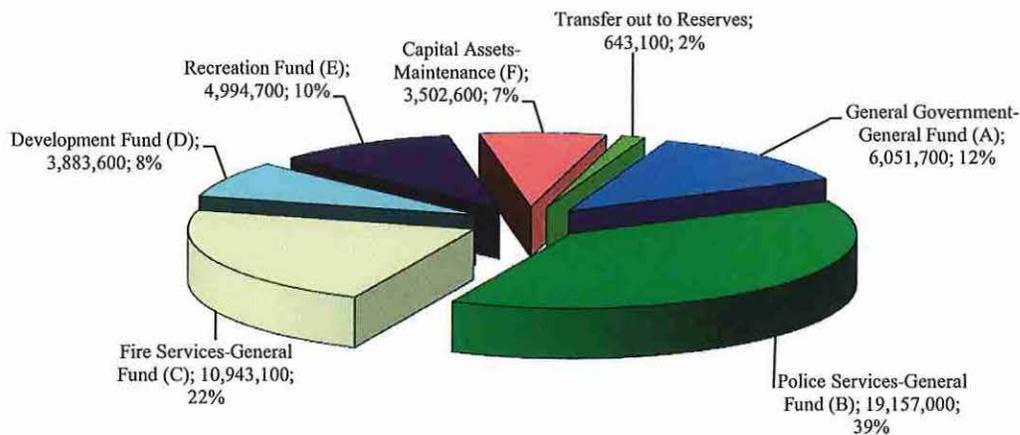


Budgeted Total Expenditures Fiscal Year 2016-17



TOTAL **\$53,344,300**

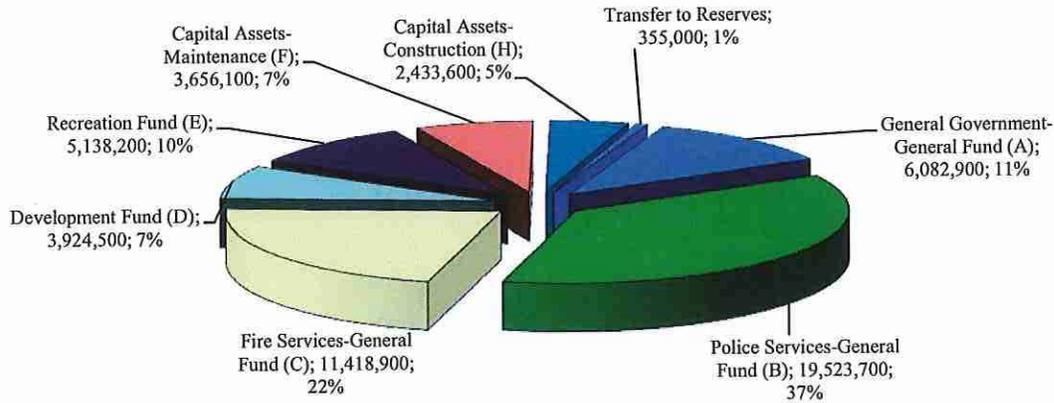
Budgeted Operating Expenditures Fiscal Year 2016-17



TOTAL **\$49,175,800**

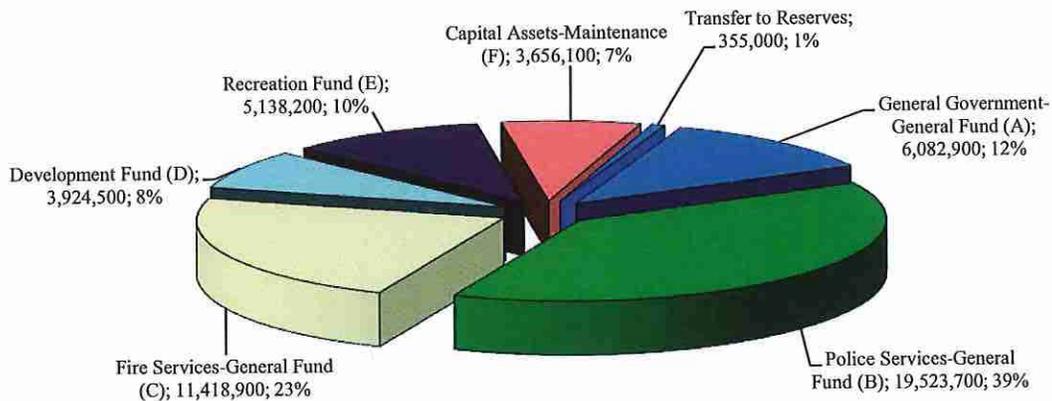


Budgeted Total Expenditures Fiscal Year 2017-18



TOTAL **\$52,532,900**

Budgeted Operating Expenditures Fiscal Year 2017-18



TOTAL **\$50,099,300**



SUMMARY OF BUDGETED EXPENDITURES Fiscal Years 2016-17 and 2017-18 (Page 1)

Code	Program/Activity	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	% of Total	Personnel	Supplies & Services
GENERAL FUND							
A. GENERAL GOVERNMENT							
1010	Mayor-Council	269,500	268,600	290,700	0.54	139,500	151,200
1012	City Attorney	419,000	415,100	452,300	0.85	357,500	94,800
1013	City Clerk	168,000	155,600	327,400	0.61	180,200	147,200
	Subtotal	856,500	839,300	1,070,400	2.01	677,200	393,200
A. MANAGEMENT/SUPPORT SERVICES							
1020	Management Services	916,700	879,500	984,300	1.85	825,800	158,500
1021	Human Resources Services	1,010,400	941,500	1,031,800	1.93	576,100	455,700
1024	Information Systems	894,100	881,800	981,500	1.84	579,400	402,100
1025	Financial Services	1,247,700	945,800	1,126,000	2.11	977,400	148,600
	Subtotal	4,068,900	3,648,600	4,123,600	7.73	2,958,700	1,164,900
B. POLICE SERVICES							
1030	Patrol	10,894,000	10,817,700	11,937,700	22.38	10,716,100	1,221,600
1031	Investigations	2,846,000	2,791,000	2,993,200	5.61	2,687,800	305,400
1032	Records & Communications	2,561,800	2,536,300	3,089,300	5.79	2,499,600	589,700
1033	Police Reserves	33,700	12,400	64,500	0.12	0	64,500
1034	School Crossing Guards	67,000	60,000	70,400	0.13	0	70,400
1035	Animal Control	246,800	245,400	261,800	0.49	113,600	148,200
1036	Police Administration	642,900	649,700	740,100	1.39	683,100	57,000
	Subtotal	17,292,200	17,112,500	19,157,000	35.91	16,700,200	2,456,800
C. FIRE SERVICES							
1041	Fire, Life, & Environmental Protection	10,596,000	10,156,000	10,943,100	20.51	0	10,943,100
	Subtotal	10,596,000	10,156,000	10,943,100	20.51	0	10,943,100
A. COMMUNITY PROMOTION							
1050	Economic Development	610,200	609,000	683,900	1.28	169,300	514,600
	Subtotal	610,200	609,000	683,900	1.28	169,300	514,600
A. MISCELLANEOUS							
1071	Library Support	62,300	62,700	173,800	0.33	0	173,800
	Subtotal	62,300	62,700	173,800	0.33	0	173,800
TOTAL GENERAL FUND		33,486,100	32,428,100	36,151,800	67.77	20,505,400	15,646,400



SUMMARY OF BUDGETED EXPENDITURES
Fiscal Years 2016-17 and 2017-18 (Page 2)

2017-18 Budgeted	% of Total	Personnel	Supplies & Services
296,700	0.56	141,400	155,300
458,000	0.87	363,100	94,900
207,300	0.39	189,900	17,400
962,000	1.83	694,400	267,600
1,007,200	1.92	843,700	163,500
1,065,100	2.03	595,900	469,200
1,021,600	1.94	594,900	426,700
1,160,700	2.21	998,100	162,600
4,254,600	8.10	3,032,600	1,222,000
12,177,800	23.18	10,856,200	1,321,600
3,044,600	5.80	2,726,600	318,000
3,143,800	5.98	2,536,600	607,200
64,500	0.12	0	64,500
70,400	0.13	0	70,400
272,700	0.52	115,400	157,300
749,900	1.43	691,800	58,100
19,523,700	37.16	16,926,600	2,597,100
11,418,900	21.74	0	11,418,900
11,418,900	21.74	0	11,418,900
690,100	1.31	175,400	514,700
690,100	1.31	175,400	514,700
176,200	0.34	0	176,200
176,200	0.34	0	176,200
37,025,500	70.48	20,829,000	16,196,500



SUMMARY OF BUDGETED EXPENDITURES Fiscal Years 2016-17 and 2017-18 (Page 3)

Code	Program/Activity	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	% of Total	Personnel	Supplies & Services
Subtotal brought forward		33,486,100	32,428,100	36,151,800	67.77	20,505,400	15,646,400
<u>DEVELOPMENT ENTERPRISE FUND</u>							
<u>D. PLANNING & DEVELOPMENT</u>							
2010	Planning	401,100	382,000	448,400	0.84	397,500	50,900
2013	Community Preservation	213,400	180,500	208,400	0.39	204,100	4,300
	Subtotal	614,500	562,500	656,800	1.23	601,600	55,200
<u>D. WASTE MANAGEMENT</u>							
2011	Waste Management	102,500	102,500	30,000	0.06	0	30,000
	Subtotal	102,500	102,500	30,000	0.06	0	30,000
<u>D. BUILDING INSPECTION</u>							
2014	Building Inspection	1,217,000	1,217,800	1,659,000	3.11	918,600	740,400
	Subtotal	1,217,000	1,217,800	1,659,000	3.11	918,600	740,400
<u>D. ENGINEERING</u>							
2015	Engineering	1,342,200	1,157,700	1,537,800	2.88	1,122,200	415,600
	Subtotal	1,342,200	1,157,700	1,537,800	2.88	1,122,200	415,600
TOTAL DEVELOPMENT FUND		3,276,200	3,040,500	3,883,600	7.28	2,642,400	1,241,200
<u>RECREATION ENTERPRISE FUND</u>							
<u>E. RECREATION</u>							
3030	General Recreation Services	1,016,300	1,047,200	1,090,900	2.05	385,900	705,000
3031	Youth/ Adult Sports,Fitness,&Wellness	571,800	403,400	614,200	1.15	282,700	331,500
3032	Activity & Family Aquatic Center	2,090,000	2,091,300	2,158,800	4.05	1,175,400	983,400
3041	Licensed Child Care	396,450	390,500	449,300	0.84	329,700	119,600
3042	Senior Services	414,500	461,200	494,500	0.93	346,300	148,200
3043	Paratransit Services - Measure B	187,000	157,000	187,000	0.35	0	187,000
	Subtotal	4,676,050	4,550,600	4,994,700	9.36	2,520,000	2,474,700
TOTAL RECREATION FUND		4,676,050	4,550,600	4,994,700	9.36	2,520,000	2,474,700
Subtotal carried forward		41,438,350	40,019,200	45,030,100	84.41	25,667,800	19,362,300



SUMMARY OF BUDGETED EXPENDITURES
Fiscal Years 2016-17 and 2017-18 (Page 4)

2017-18 Budgeted	% of Total	Personnel	Supplies & Services
37,025,500	70.48	20,829,000	16,196,500
460,200	0.88	407,700	52,500
227,500	0.43	223,100	4,400
687,700	1.31	630,800	56,900
30,000	0.06	0	30,000
30,000	0.06	0	30,000
1,682,500	3.20	934,700	747,800
1,682,500	3.20	934,700	747,800
1,524,300	2.90	1,147,100	377,200
1,524,300	2.90	1,147,100	377,200
3,924,500	7.47	2,712,600	1,211,900
1,121,500	2.13	398,200	723,300
635,900	1.21	291,800	344,100
2,224,000	4.23	1,212,900	1,011,100
463,200	0.88	335,600	127,600
506,600	0.96	354,800	151,800
187,000	0.36	0	187,000
5,138,200	9.78	2,593,300	2,544,900
5,138,200	9.78	2,593,300	2,544,900
46,088,200	87.73	26,134,900	19,953,300



SUMMARY OF BUDGETED EXPENDITURES Fiscal Years 2016-17 and 2017-18 (Page 5)

Code	Program/Activity	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	% of Total	Personnel	Supplies & Services
Subtotal brought forward		41,438,350	40,019,200	45,030,100	84.41	25,667,800	19,362,300
CAPITAL ASSETS - MAINTENANCE ENTERPRISE FUND							
F. WEED ABATEMENT							
4010	Weed Abatement	31,300	30,100	34,600	0.06	16,600	18,000
	Subtotal	31,300	30,100	34,600	0.06	16,600	18,000
F. STREET OPERATIONS & MAINTENANCE							
4011	Street Lighting & Traffic Signals	404,600	377,800	441,000	0.83	81,000	360,000
4012	Street Repairs	503,600	382,700	561,000	1.05	239,000	322,000
4013	Environmental Services	692,600	646,300	723,300	1.36	372,900	350,400
	Subtotal	1,600,800	1,406,800	1,725,300	3.23	692,900	1,032,400
F. PARK & LANDSCAPE MAINTENANCE							
4014	Park & Landscape Maintenance	1,549,200	1,532,700	1,742,700	3.27	976,300	766,400
	Subtotal	1,549,200	1,532,700	1,742,700	3.27	976,300	766,400
TOTAL MAINTENANCE FUND		3,181,300	2,969,600	3,502,600	6.57	1,685,800	1,816,800
G. FUND TRANSFERS							
	Transfer To Reserves	2,506,000	2,506,000	643,100	1.21		
TOTAL OPERATIONS		47,125,650	45,494,800	49,175,800	92	27,353,600	21,179,100
CAPITAL ASSETS-CONSTRUCTION ENTERPRISE FUND							
H. CAPITAL PROJECTS							
5000	Street Construction	7,230,300	1,556,000	2,217,500	4.16	0	2,217,500
5200	Housing Community Development	130,000	130,000	106,000	0.20	0	106,000
5400	Park Construction	76,000	15,000	0	0.00	0	0
5600	Capital Improvements	4,568,000	2,305,000	1,845,000	3.46	0	1,845,000
5700	Art in Public Places	0	0	0	0.00	0	0
	Subtotal	12,004,300	4,006,000	4,168,500	7.81	0	4,168,500
TOTAL CONSTRUCTION FUND		12,004,300	4,006,000	4,168,500	7.81	0	4,168,500
TOTAL OPERATIONS & CAPITAL		59,129,950	49,500,800	53,344,300	100.00	27,353,600	25,347,600
Subtotal carried forward		59,129,950	49,500,800	53,344,300	100.00	27,353,600	25,347,600



SUMMARY OF BUDGETED EXPENDITURES
Fiscal Years 2016-17 and 2017-18 (Page 6)

2017-18 Budgeted	% of Total	Personnel	Supplies & Services
46,088,200	87.73	26,134,900	19,953,300
34,500	0.07	16,500	18,000
34,500	0.07	16,500	18,000
461,800	0.88	82,300	379,500
569,000	1.08	244,300	324,700
778,600	1.48	384,100	394,500
1,809,400	3.44	710,700	1,098,700
1,812,200	3.45	992,000	820,200
1,812,200	3.45	992,000	820,200
3,656,100	6.96	1,719,200	1,936,900
355,000	0.68		
50,099,300	95.37	27,854,100	21,890,200
2,078,600	3.96	0	2,078,600
0	0.00	0	0
0	0.00	0	0
355,000	0.68	0	355,000
0	0.00	0	0
2,433,600	4.63	0	2,433,600
2,433,600	4.63	0	2,433,600
52,532,900	100.00	27,854,100	24,323,800
52,532,900	100.00	27,854,100	24,323,800



SUMMARY OF BUDGETED EXPENDITURES Fiscal Years 2016-17 and 2017-18 (Page 7)

Code	Program/Activity	2013-14 Amended	2013-14 Estimated	2016-17 Budgeted	% of Total	Personnel	Supplies & Services
Subtotal brought forward		59,129,950	49,500,800	53,344,300	100.00	27,353,600	25,347,600
INTERNAL SERVICE FUNDS (ISF)							
GENERAL							
9120	Office Support Services	106,400	102,700	119,500	0.22	24,800	94,700
	Subtotal	106,400	102,700	119,500	0.22	24,800	94,700
SELF-INSURANCE							
9210	Workers' Compensation	497,700	784,800	724,600	1.36	24,800	699,800
9230	Public Liability	593,300	596,400	608,000	1.14	88,000	520,000
	Subtotal	1,091,000	1,381,200	1,332,600	2.50	112,800	1,219,800
MAINTENANCE							
9310	Equipment Maintenance	975,200	910,200	992,700	1.86	511,600	481,100
9410	Building Maintenance	1,019,200	909,900	1,135,000	2.13	458,300	676,700
9413	Community Activity Center	705,700	665,500	730,900	1.37	100,700	630,200
	Subtotal	2,700,100	2,485,600	2,858,600	5.36	1,070,600	1,788,000
CAPITAL OUTLAY							
9710	Equipment	733,000	700,000	440,000	0.82	0	440,000
	Subtotal	733,000	700,000	440,000	0.82	0	440,000
TOTAL INTERNAL SERVICE FUNDS		4,630,500	4,669,500	4,750,700	8.91	1,208,200	3,542,500
	ISF Personnel Cost Adjustments	0	0	0	0	0	-1,208,200
COMPOSITE TOTAL		59,130,000	49,501,000	53,344,300	100.00	28,561,800	24,139,400



SUMMARY OF BUDGETED EXPENDITURES
Fiscal Years 2016-17 and 2017-18 (Page 8)

2017-18 Budgeted	% of Total	Personnel	Supplies & Services
52,532,900	100.00	27,854,100	24,323,800
119,500	0.23	24,800	94,700
119,500	0.23	24,800	94,700
780,700	1.49	25,200	755,500
609,400	1.16	89,400	520,000
1,390,100	2.65	114,600	1,275,500
1,002,300	1.91	521,200	481,100
1,171,800	2.23	467,100	704,700
749,600	1.43	102,300	647,300
2,923,700	5.57	1,090,600	1,833,100
400,000	0.76	0	400,000
400,000	0.76	0	400,000
4,833,300	9.20	1,230,000	3,603,300
0	0	0	-1,230,000
52,532,900	100.00	29,084,100	23,093,800



SUMMARY OF ENTERPRISE FUND REVENUES & EXPENDITURES - FISCAL YEAR 2016-17

OPERATING

General Fund		Development Enterprise Fund		Recreation Enterprise Fund	
Activities	Cost		Cost		Cost
General Government	1,070,400	Planning	448,400	General Recreation Services	1,090,900
Management/Support	4,123,600	Community Preservation	208,400	Youth/Adult Sports, Fitness, & Wellness	614,200
Police Services	19,157,000	Waste Management	30,000	Activity & Family Aquatic Center	2,158,800
Fire Services	10,943,100	Building Inspection	1,659,000	Licensed Child Care	449,300
Economic Development	683,900	Engineering	1,537,800	Seniors Activity and Services	494,500
Library Support	173,800			Paratransit Services	187,000
Total	36,151,800	Total	3,883,600	Total	4,994,700
Transfer Out to Reserves	643,100				

Funding Sources		Revenue		Revenue	
	Revenue		Revenue		Revenue
Property Tax	12,285,000	Construction Permits	2,668,000	Intergovernmental Revenues	187,000
Sales Tax	11,200,000	Street and Curb Permits	200,000	Charges for Services:	
Transient Occupancy Tax	5,137,000	Other Permits and Licenses	7,000	Senior Transportation	0
Utility Users Tax	4,020,800	Use of Money and Property	0	General Recreation Services	252,000
Franchise Fee	3,048,000	Charges for Services:		Activity Users Fee	680,000
Other Taxes	398,000	Zoning Fee	0	Silliman Facility Rentals	100,000
Business License	1,082,000	Plan Checking Fee	600,000	General Aquatic Programs	460,000
Other Permits and Licenses	19,000	Miscellaneous	247,200	Concession Operations	100,000
Fines and Forfeitures	363,000	Microfilm./Records Auto Fees	234,000	General Community and Human Services	75,000
Use of Money and Property	80,000	Intergovernmental Revenues	0	Community Center Rentals	46,000
Vehicle In Lieu	3,353,000	Other Revenues	38,000	Child Care Activity	350,000
Homeowners Relief	80,000	General Fund Contribution	-110,600	Preschool Activity	130,000
Intergovernmental Revenues	80,000	Total	3,883,600	Senior Center Activity	20,000
Charges for Services:				Other Revenues	0
Public Safety	105,400			General Fund Contribution 52%	2,594,700
Miscellaneous	11,000			Total	4,994,700
Other Revenues	288,000				
Subtotal	41,550,200				
Gas Tax Fund Transfer	400,000				
Transfer from Unallocated	312,400				
Enterprise Fund Contributions					
Development -3.5%	110,600				
Recreation 6%	-2,594,700				
Capital Assets-					
Maintenance 7%	-2,983,600				
Total	36,794,900				

1

Surplus/(Deficit)	0	0	0
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SUMMARY OF ENTERPRISE FUND REVENUES & EXPENDITURES - FISCAL YEAR 2016-17

OPERATING, Continued

CAPITAL

Capital Assets-Maintenance

Capital Assets-Construction

	Cost		Cost
Weed Abatement	34,600	Street Construction	1,817,500
Street Lighting & Traffic Signals	441,000	Housing Community Development	106,000
Street Repairs	561,000	Park Construction	0
Environmental Services	723,300	Capital Improvements	1,845,000
Park & Landscape Maintenance	1,742,700	Subtotal	3,768,500
Total	<u>3,502,600</u>	Fund Transfer to General Fund	400,000
		Total	<u>4,168,500</u>

	Revenue		Revenue
Charges for Services:		Investment Earnings	20,000
Weed Abatement	7,000	State Gasoline Tax	2,034,000
Environmental Services	457,000	Other Agencies	194,000
Other Revenues	55,000	Federal Grants	0
General Fund Contribution 85%	2,983,600	Park Impact Fees	1,500,000
Total	<u>3,502,600</u>	Development Impact Fees	1,250,000
		Community Dev. Maint. Fees	600,000
		Subtotal	<u>5,598,000</u>
		Fund Appropriation:	
		Street Construction	0
		Total	<u>5,598,000</u>

0

1,429,500



SUMMARY OF ENTERPRISE FUND REVENUES & EXPENDITURES - FISCAL YEAR 2017-18

OPERATING

General Fund		Development Enterprise Fund		Recreation Enterprise Fund	
Activities	Cost		Cost		Cost
General Government	962,000	Planning	460,200	General Recreation Services	1,121,500
Management/Support	4,254,600	Community Preservation	227,500	Youth/Adult Sports, Fitness, & Wellness	635,900
Police Services	19,523,700	Waste Management	30,000	Activity & Family Aquatics Center	2,224,000
Fire Services	11,418,900	Building Inspection	1,682,500	Licensed Child Care	463,200
Economic Development	690,100	Engineering	1,524,300	Seniors Activity and Services	506,600
Library Support	176,200	Total	3,924,500	Paratransit Services	187,000
Total	37,025,500			Total	5,138,200
Transfer out to Reserves	355,000				

Funding Sources	Revenue		Revenue		Revenue
Property Tax	12,900,000	Construction Permits	2,582,000	Intergovernmental Revenues	180,000
Sales Tax	11,536,000	Street and Curb Permits	200,000	Charges for Services:	
Transient Occupancy Tax	5,292,000	Other Permits and Licenses	1,000	Senior Transportation	0
Utility Users Tax	4,141,000	Use of Money and Property	10,000	General Recreation Services	252,000
Franchise Fee	3,079,000	Charges for Services:		Activity Users Fee	690,000
Other Taxes	414,000	Zoning Fee	0	Silliman Facility Rentals	100,000
Business License	1,100,000	Plan Checking Fee	680,000	General Aquatic Programs	460,000
Other Permits and Licenses	40,000	Miscellaneous	293,600	Concession Operations	115,000
Fines and Forfeitures	368,000	Microfilm./Records Auto Fees	234,000	General Community and Human Services	75,000
Use of Money and Property	130,000	Intergovernmental Revenues	0	Community Center Facility Rentals	46,000
Vehicle In Lieu	3,384,000	Other Revenue	75,000	Child Care Activity	355,000
Homeowners Relief	80,000	General Fund Contribution 2.7%	-151,100	Preschool Activity	130,000
Intergovernmental Revenues	130,000	Total	3,924,500	Teen & Youth Activity	20,000
Charges for Services:				Other Revenues	0
Public Safety	105,400			General Fund Contribution 53%	2,715,200
Miscellaneous	11,000			Total	5,138,200
Other Revenue	271,000				
Subtotal	42,981,400				

Gas Tax Transfer 300,000

Enterprise Fund Contributions

Development 0.2%	151,100
Recreation 6%	-2,715,200
Capital Assets-	
Maintenance 7%	-3,119,100
Total	37,598,200

Surplus/(Deficit)	217,700	0	0
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**SUMMARY OF ENTERPRISE FUND REVENUES &
EXPENDITURES - FISCAL YEAR 2017-18**

<i>OPERATING, Continued</i>		<i>CAPITAL</i>	
Capital Assets-Maintenance		Capital Assets-Construction	
	Cost		Cost
Weed Abatement	34,500	Street Construction	1,778,600
Street Lighting & Traffic Signals	461,800	Housing Community Development	0
Street Repairs	569,000	Park Construction	0
Environmental Services	778,600	Capital Improvements	355,000
Park & Landscape Maintenance	1,812,200	Subtotal	2,133,600
Total	3,656,100	Fund Transfer to General Fund	300,000
		Total	2,433,600

Revenue		Revenue	
Charges for Services:		Investment Earnings	20,000
Weed Abatement	7,000	State Gasoline Tax	2,034,000
Environmental Services	475,000	Other Agencies	194,000
Other Revenues	55,000	Park Impact Fees	1,500,000
General Fund Contribution 85%	3,119,100	Development Impact Fees	1,350,000
Total	3,656,100	Community Dev. Maint. Fees	600,000
		Subtotal	5,698,000
		Fund Appropriation:	
		Street Construction	0
		Total	5,698,000

0	3,264,400
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AUTHORIZED & FUNDED REGULAR FULL-TIME & PART-TIME POSITIONS & FULL-TIME EQUIVALENTS/CONTRACTUAL

	2015-16 Amended Budget	2016-17 Budgeted	2017-18 Budgeted		
COMMUNITY DEVELOPMENT					
Administrative Support Specialist II	1	1	1		100
Community Preservation Specialist	1	1	1		100
Community Preservation Specialist - RPT	0.5	0.5	0.5		100
Planning Manager	1	1	1		100
Assistant Planner	1	1	1		100
Subtotal	4.5	4.5	4.5		
				1012	City Attorney
				1013	City Clerk
				1020	Management Services
				1021	Human Resources
				1024	Information Systems
				1025	Financial Services
				1030	Patrol
				1031	Investigations
				1032	Records & Communications
				1035	Animal Control
				1036	Police Administration
				1050	Economic Development
				2010	Planning
				2013	Community Preservation
				2014	Building Inspection
				2015	Engineering
				3030	General Recreation Services
				3031	Youth/ Adult Sports, Fitness
				3032	G.M. Silliman -Aquatics
				3041	Childcare
				3042	Senior Services
				4010	Weed Abatement
				4011	Street Lighting & Signals
				4012	Street Repairs
				4013	Environmental Services
				4014	Park & Landscape Maintenance
				9120	Office Support
				9210	Workers' Compensation
				9230	Public Liability Self-Insurance
				9310	Equipment Maintenance
				9410	Building Maintenance
				9413	G M Silliman - Maintenance
				Total	



AUTHORIZED & FUNDED REGULAR FULL-TIME & PART-TIME POSITIONS & FULL-TIME EQUIVALENTS/CONTRACTUAL

RECREATION	2015-16 Amended Budget			2016-17 Budgeted			2017-18 Budgeted				
Aquatics Coordinator	1	1	1								100
Administrative Support Specialist II	1	1	1								100
Administrative Assistant	0.5	0.5	0.5								100
Childcare Instructor	3	3	3								100
Recreation & Community Services Director	1	1	1								100
Recreation Coordinator	1	1	1								100
Recreation Coordinator	1	1	1								100
Recreation Coordinator	1	1	1								100
Recreation Coordinator - RPT	0.75	0.75	0.75								100
Senior Admin Support Specialist II - RPT	0.75	0.75	0.75								100
Senior Recreation Supervisor	1	1	1								100
Senior Recreation Supervisor	1	1	1								100
Subtotal	13.00	13.00	13.00								100
				1012	City Attorney						
				1013	City Clerk						
				1020	Management Services						
				1021	Human Resources						
				1024	Information Systems						
				1025	Financial Services						
				1030	Patrol						
				1031	Investigations						
				1032	Records & Communications						
				1035	Animal Control						
				1036	Police Administration						
				1050	Economic Development						
				2010	Planning						
				2013	Community Preservation						
				2014	Building Inspection						
				2015	Engineering						
				3030	General Recreation Services						
				3031	Youth/ Adult Sports, Fitness						
				3032	G.M. Silliman - Aquatics						
				3041	Childcare						
				3042	Senior Services						
				4010	Weed Abatement						
				4011	Street Lighting & Signals						
				4012	Street Repairs						
				4013	Environmental Services						
				4014	Park & Landscape Maintenance						
				9120	Office Support						
				9210	Workers' Compensation						
				9230	Public Liability Self-Insurance						
				9310	Equipment Maintenance						
				9410	Building Maintenance						
				9413	G M Silliman - Maintenance						
					Total						



AUTHORIZED & FUNDED REGULAR FULL-TIME & PART-TIME POSITIONS & FULL-TIME EQUIVALENTS/CONTRACTUAL

	2015-16 Amended Budget	2016-17 Budgeted	2017-18 Budgeted	1012	1013	1020	1021	1024	1025	1030	1031	1032	1035	1036	1050	2010	2013	2014	2015	3030	3031	3032	3041	3042	4010	4011	4012	4013	4014	9120	9210	9230	9310	9410	9413	Total	
				City Attorney	City Clerk	Management Services	Human Resources	Information Systems	Financial Services	Patrol	Investigations	Records & Communications	Animal Control	Police Administration	Economic Development	Planning	Community Preservation	Building Inspection	Engineering	General Recreation Services	Youth/Adult Sports, Fitness	G.M. Silliman - Aquatics	Childcare	Senior Services	Weed Abatement	Street Lighting & Signals	Street Repairs	Environmental Services	Park & Landscape Maintenance	Office Support	Workers' Compensation	Public Liability Self-Insurance	Equipment Maintenance	Building Maintenance	G M Silliman - Maintenance		
PUBLIC WORKS, Continued																																					
Maintenance Superintendent	1	1	1																							30	15	20					10	20	5	100	
Maintenance Supervisor	1	1	1																					10		50		40								100	
Maintenance Supervisor	1	1	1																													50	45	5	100		
Public Works Director	1	1	1															10	50								10	10					10	10		100	
Public Works Inspector	1	1	1																90									10								100	
Senior Administrative Support Specialist	2	2	2															100																		100	
Senior Administrative Support Specialist	0.5	0.5	0.5																								20	10	20				20	30		100	
Senior Building Mechanic	1	1	1																														70	30		100	
Senior Civil Engineer	0	0	0																60							10	30									100	
Senior Equipment Mechanic	1	1	1																													100				100	
Senior Landscape & Park Maintenance Worker	2	2	2																									100								100	
Street Maintenance II	1	1	1																							50	50									100	
Street Maintenance II	1	1	1																								100									100	
Subtotal	34.50	34.5	34.5																																		

Total Funded Positions:

Regular Full-time	149.00	150.00	150.00
Regular Part-time	4.50	4.50	4.50
Part-time Seasonal/Temporary	45.79	53.64	53.64
Total Full-time Equivalents	199.29	208.14	208.14

Fire Services are provided by contract with the Alameda County Fire Department



BREAKDOWN OF FULL-TIME EQUIVALENTS FOR 2016-17
(Part-time Seasonal & Temporary, and Contractual Personnel)

Activity	Description	FTE	Activity	Description	FTE
1030	<u>Patrol</u>		3031	<u>Youth/Adult Sports, Fitness, & Wellness</u>	
	Police Officer Trainee	4.00		Activity Coordinator	0.30
	Police Services Aide II	1.00		Dance Instructor	0.77
	Special Assistant	5.43		Recreation Leader I & II	1.12
	<i>Total</i>	<u>10.43</u>		<i>Total</i>	<u>2.19</u>
1032	<u>Records & Communications</u>		3032	<u>Family Aquatic Center</u>	
	Communications Operator	0.25		Building Attendant	5.10
	Police Services Aide I	0.50		Lifeguard I & II	19.89
	<i>Total</i>	<u>0.75</u>		Pool Technician	0.67
1036	<u>Police Administration</u>			Recreation Leader II	0.11
	Special Assistant	0.50		Program Coordinator	0.07
	<i>Total</i>	<u>0.50</u>		Senior Building Attendant	2.44
2014	<u>Building Inspection</u>			Senior Lifeguard	2.29
	General Maintenance Worker I	0.10		Special Assistant	0.70
	Professional Svcs Specialist (PST-X)	1.00		<i>Total</i>	<u>31.27</u>
	<i>Total</i>	<u>1.10</u>	3041	<u>Licensed Childcare</u>	
3030	<u>General Recreation Services</u>			Preschool Instructor	1.50
	Activity Coordinator	0.23		<i>Total</i>	<u>1.50</u>
	Building Attendant	0.40	3042	<u>Senior Services</u>	
	Preschool Aide	0.81		Recreation Leader	0.38
	Preschool Instructor	0.81		<i>Total</i>	<u>0.38</u>
	Recreation Instructor	0.07	9120	<u>Office Support</u>	
	Recreation Leader I	2.00		Office Assistant	0.35
	Teen Activity Coordinator	0.86		<i>Total</i>	<u>0.35</u>
	<i>Total</i>	<u>5.17</u>			

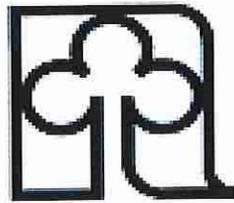
Grand Total 53.64



BREAKDOWN OF FULL-TIME EQUIVALENTS FOR 2017-18
(Part-time Seasonal & Temporary, and Contractual Personnel)

Activity	Description	FTE	Activity	Description	FTE
1030	<u>Patrol</u>		3031	<u>Youth/Adult Sports, Fitness, & Wellness</u>	
	Police Officer Trainee	4.00		Activity Coordinator	0.30
	Police Services Aide II	1.00		Dance Instructor	0.77
	Special Assistant	5.43		Recreation Leader I & II	1.12
	<i>Total</i>	<u>10.43</u>		<i>Total</i>	<u>2.19</u>
1032	<u>Records & Communications</u>		3032	<u>Family Aquatic Center</u>	
	Communications Operator	0.25		Building Attendant	5.10
	Police Services Aide I	0.50		Lifeguard I & II	19.89
	<i>Total</i>	<u>0.75</u>		Pool Technician	0.67
1036	<u>Police Administration</u>			Recreation Leader II	0.11
	Special Assistant	0.50		Program Coordinator	0.07
	<i>Total</i>	<u>0.50</u>		Senior Building Attendant	2.44
2014	<u>Building Inspection</u>			Senior Lifeguard	2.29
	General Maintenance Worker I	0.10		Special Assistant	0.70
	Professional Svcs Specialist (PST-X)	1.00		<i>Total</i>	<u>31.27</u>
	<i>Total</i>	<u>1.10</u>	3041	<u>Licensed Childcare</u>	
3030	<u>General Recreation Services</u>			Preschool Instructor	1.50
	Activity Coordinator	0.23		<i>Total</i>	<u>1.50</u>
	Building Attendant	0.40	3042	<u>Senior Services</u>	
	Preschool Aide	0.81		Recreation Leader	0.38
	Preschool Instructor	0.81		<i>Total</i>	<u>0.38</u>
	Recreation Instructor	0.07	9120	<u>Office Support</u>	
	Recreation Leader I	2.00		Office Assistant	0.35
	Teen Activity Coordinator	0.86		<i>Total</i>	<u>0.35</u>
	<i>Total</i>	<u>5.17</u>			

Grand Total 53.64



ACCOUNT CODE DESCRIPTIONS

The following Account Code descriptions are commonly referred to as expenditure codes. Revenue codes in the 3000 series are described separately in the Glossary.

4100 Regular Employees represent the cost for services provided by full-time and regular part-time employees. Full-time employees have a weekly average regular work schedule of 40 hours. Regular part-time employees have a weekly average regular work schedule of 20-35 hours.

4200 Overtime represents the cost for services provided by employees for hours worked in excess of regularly scheduled hours to meet service level needs.

4300 Personnel costs of services provided by part-time seasonal, temporary, or contractual employees.

5100 Supplies represent the cost for tangible goods and commodities which are consumed or materially altered when used.

5200 Contractual Services represent the cost for general or special City services performed by either private agencies or outside governmental agencies. An example of a private agency contract is a contract for weed abatement services. An example of an outside governmental agency contract is the contract with the City of Fremont for animal shelter services.

5300 Membership, Travel, and Training represent the cost for membership in professional and trade associations, traveling to and participation in workshops, seminars, and conferences provided by these associations, and in-house training programs. Examples of some activities under this category include disaster preparedness training and exercises,

advanced training in computer software use, and technical workshops that introduce new legislative reporting requirements.

5400 Other Charges represent the costs of items or services for items that do not fit in any of the other categories provided in this list. Examples of these costs are property tax collection charges and contingency funding.

6000 Debt Service represents principal and interest payments on long-term debt for the George M. Silliman Community Activity Center. This also includes capital lease payments for the acquisition of two fire pumpers.

7000 Capital Outlay represents the cost of major and significant acquisitions of equipment, land, buildings, and building improvements. An example is a purchase of a new vehicle that is added to the City's fleet. Another example is the cost for a major building renovation that extends the building's economic life and expands its functional use.

8500 Internal Service Charges represent allocation of costs incurred by the Internal Service Fund (ISF) activities to provide services to other City departments. The ISF activities include Office Support, Self-Insurance (Workers' Compensation and Public Liability), Maintenance (Equipment, Building), and Equipment Replacement.



HOW TO READ THE BUDGET SUMMARY PAGES

- 1 The Summary Page provides a summary for each fund in the budget. These funds are the General Fund, Enterprise Funds, and Internal Service Funds. The summary shows information at the program and activity levels. Further budget detail can be found on the Budget Detail by Activity.
- 2 Each activity has a distinct number for coding purposes. For example, 1012 is the Activity Number for the City Attorney. This column lists the activity numbers.
- 3 Programs are groups of related activities, and activities are groups of account codes that describe specific City services. For example, **Activity 1013 City Clerk** is one activity under the GENERAL GOVERNMENT/MANAGEMENT AND SUPPORT SERVICES SUMMARY program. It contains the budget for all personnel, supplies, services, and capital associated with providing City Clerk services to the City Council and community.
- 4 The amounts in this column reflect only the original activity budgets adopted by the City Council for fiscal year 2015-16, which began on July 1, 2015.
- 5 The amounts in this column are the original activity budgets adopted by the City Council for fiscal year 2015-16, which began on July 1, 2015, *plus any amendments to the budgets which occurred during the year.*
- 6 The amounts in this column are the estimated expenditures that will actually be incurred during 2015-2016.
- 7 The amounts in this column are the activity budgets for fiscal year 2016-2017.
- 8 The amounts in this column are the activity budgets for fiscal year 2017-2018.
- 9 This table is a list of all authorized full-time staff, regular part-time and full-time equivalents/contractual staff allocated to the activities on the Summary Sheet for fiscal years 2015-16, 2016-17, and 2017-18.

HOW TO READ THE BUDGET SUMMARY PAGES



1 GENERAL GOVERNMENT/MANAGEMENT & SUPPORT SERVICES SUMMARY

3 Program/ Activity		2015-16 4 Adopted	2015-16 5 Amended	2015-16 6 Estimated	2016-17 7 Budgeted	2017-18 8 Budgeted
2 GENERAL GOVERNMENT						
1010	Mayor-Council	263,400	269,500	268,600	290,700	296,700
1012	City Attorney	341,600	419,000	415,100	452,300	458,000
1013	City Clerk	147,600	168,000	155,600	327,400	207,300
	Subtotal	752,600	856,500	839,300	1,070,400	962,000
MANAGEMENT & SUPPORT						
1020	Management Services	882,600	916,700	879,500	984,300	1,007,200
1021	Human Resources Services	739,400	1,010,400	941,500	1,031,800	1,065,100
1024	Information Systems	829,900	894,100	881,800	981,500	1,021,600
1025	Financial Services	958,900	1,247,700	945,800	1,126,000	1,160,700
	Subtotal	3,410,800	4,068,900	3,648,600	4,123,600	4,254,600
	TOTAL	4,163,400	4,925,400	4,487,900	5,194,000	5,216,600
9 AUTHORIZED STAFFING				2015-16	2016-17	2017-18
	Accounting Manager			1.00	1.00	1.00
	Accounting Technician I/II			1.00	1.00	1.00
	Administrative Analyst			1.75	1.75	1.75
	Administrative Services Director			1.00	1.00	1.00
	Assistant City Manager			0.35	0.35	0.35
	Cashier			0.90	0.90	0.90
	City Attorney			0.75	0.75	0.75
	City Clerk			1.00	1.00	1.00
	City Manager			1.00	1.00	1.00
	Collection Assistant			1.00	1.00	1.00
	Executive Assistant			0.90	0.90	0.90
	Human Resources Director			0.90	0.90	0.90
	Human Resources Technician			2.00	2.00	2.00
	Information Systems Specialist			1.00	1.00	1.00
	Information Systems Technician - RPT			0.75	0.75	0.75
	Legal Assistant			1.00	1.00	1.00
	Recycling Assistant			1.00	1.00	1.00
	Senior Accountant			1.00	1.00	1.00
	Senior Administrative Analyst			1.00	1.00	1.00
	Senior Information Systems Manager			1.00	1.00	1.00
	TOTAL			20.30	20.30	20.30

HOW TO READ THE BUDGET DETAIL BY ACTIVITY PAGES

- 10 This is the name of the program to which the activity belongs.
- 11 This is the name of the activity being detailed on the page.
- 12 This is a description of the activity's functions and responsibilities.
- 13 There are four types of account codes. The 4000 series captures personnel expenditures, the 5000 series captures supplies and services expenditures, the 6000 series captures debt services, and the 7000 series captures capital expenditures.
- 14 This column contains a description of each account code.
- 15 The amounts in this column reflect the account code budgets adopted by the City Council for fiscal year 2015-16, which began July 1, 2015.
- 16 The amounts in this column reflect the account code budgets adopted by the City Council for fiscal year 2015-16, which began July 1, 2015, *plus any amendments to the budgets which occurred during the year.*
- 17 The amounts in this column reflect the total estimated expenditures by account code for fiscal year 2015-16, which began July 1, 2015.
- 18 The amounts in this column are the total proposed budget by account for fiscal year 2016-17.
- 19 The amounts in this column are the total proposed budget by account for fiscal year 2017-18.

HOW TO READ THE BUDGET DETAIL BY ACTIVITY PAGE



1010 MAYOR-COUNCIL **11** **10**
General Government

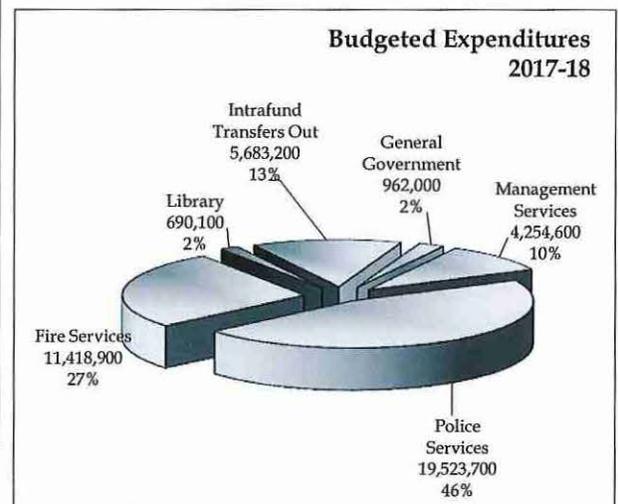
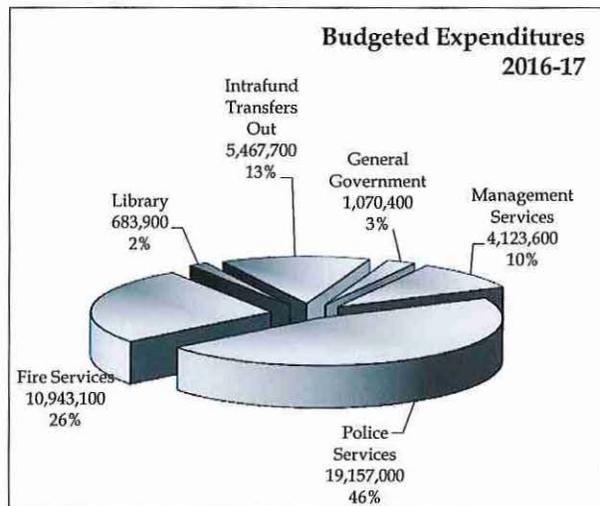
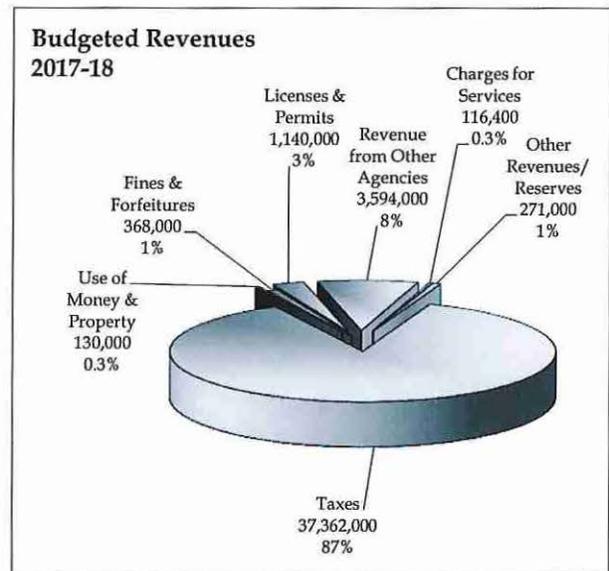
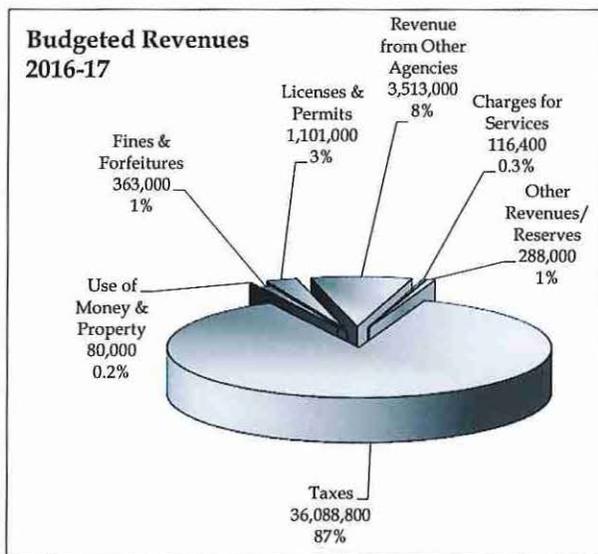
The City Council is the legislative and policy-making body of the City. There are five members of the Newark City Council, elected at large on a non-partisan ballot. The Mayor is directly elected to serve a two-year term; Council Members are elected to four-year overlapping terms. The City Council appoints a City Manager and a City Attorney. The City Council also creates and abolishes advisory committees and commissions and appoints citizens to serve as members of these advisory committees and commissions.

13	14	15	16	17	18	19
Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4300	Seasonal/Temporary Employees	119,800	125,400	136,600	139,500	141,400
	Subtotal	119,800	125,400	136,600	139,500	141,400
5100	Supplies	5,000	5,500	5,000	5,500	5,500
5200	Contractual Services	81,200	81,200	81,200	86,700	90,700
5300	Membership, Travel, Training	56,100	56,100	45,000	57,100	57,100
8500	Internal Service Charges	1,300	1,300	800	1,900	2,000
	Subtotal	143,600	144,100	132,000	151,200	155,300
	TOTAL	263,400	269,500	268,600	290,700	296,700



GENERAL FUND

The General Fund consists of activities which benefit the general public. It includes Mayor-Council, City Attorney, City Clerk, Management, Administrative Services, Human Resources, Police, Fire, Community Development, and some Library support. General Fund revenues also supplement the Development, Recreation, Capital Asset and Enterprise Funds.





GENERAL GOVERNMENT/MANAGEMENT & SUPPORT SERVICES SUMMARY

Program/Activity	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
GENERAL GOVERNMENT					
1010 Mayor-Council	263,400	269,500	268,600	290,700	296,700
1012 City Attorney	341,600	419,000	415,100	452,300	458,000
1013 City Clerk	147,600	168,000	155,600	327,400	207,300
Subtotal	752,600	856,500	839,300	1,070,400	962,000
MANAGEMENT & SUPPORT					
1020 Management Services	882,600	916,700	879,500	984,300	1,007,200
1021 Human Resources Services	739,400	1,010,400	941,500	1,031,800	1,065,100
1024 Information Systems	829,900	894,100	881,800	981,500	1,021,600
1025 Financial Services	958,900	1,247,700	945,800	1,126,000	1,160,700
Subtotal	3,410,800	4,068,900	3,648,600	4,123,600	4,254,600
TOTAL	4,163,400	4,925,400	4,487,900	5,194,000	5,216,600

AUTHORIZED STAFFING	2015-16	2016-17	2017-18
Accounting Manager	1.00	1.00	1.00
Accounting Technician I/II	1.00	1.00	1.00
Administrative Analyst	1.75	1.75	1.75
Administrative Services Director	1.00	1.00	1.00
Assistant City Manager	0.35	0.35	0.35
Cashier	0.90	0.90	0.90
City Attorney	0.75	0.75	0.75
City Clerk	1.00	1.00	1.00
City Manager	1.00	1.00	1.00
Collection Assistant	1.00	1.00	1.00
Executive Assistant	0.90	0.90	0.90
Human Resources Director	0.90	0.90	0.90
Human Resources Technician	2.00	2.00	2.00
Information Systems Specialist	1.00	1.00	1.00
Information Systems Technician - RPT	0.75	0.75	0.75
Legal Assistant	1.00	1.00	1.00
Recycling Assistant	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00
Senior Administrative Analyst	1.00	1.00	1.00
Senior Information Systems Manager	1.00	1.00	1.00
TOTAL	20.30	20.30	20.30



1010 MAYOR-COUNCIL

General Government

The City Council is the legislative and policy-making body of the City. There are five members of the Newark City Council, elected at large on a non-partisan ballot. The Mayor is directly elected to serve a two-year term; Council Members are elected to four-year overlapping terms. The City Council appoints a City Manager and a City Attorney. The City Council also creates and abolishes advisory committees and commissions and appoints citizens to serve as members of these advisory committees and commissions.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4300	Seasonal/Temporary Employees	119,800	125,400	136,600	139,500	141,400
	Subtotal	119,800	125,400	136,600	139,500	141,400
5100	Supplies	5,000	5,500	5,000	5,500	5,500
5200	Contractual Services	81,200	81,200	81,200	86,700	90,700
5300	Membership, Travel, Training	56,100	56,100	45,000	57,100	57,100
8500	Internal Service Charges	1,300	1,300	800	1,900	2,000
	Subtotal	143,600	144,100	132,000	151,200	155,300
	TOTAL	263,400	269,500	268,600	290,700	296,700



1012 CITY ATTORNEY

General Government

The City Attorney is appointed by the City Council to serve as the legal representative of the City Council, City Manager, City departments, and City commissions. The City Attorney is responsible for representing the City in all lawsuits filed by or against the City. The City Attorney is also responsible for preparing and approving the legality of all proposed contracts, ordinances, and other documents.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	252,500	278,400	276,000	357,500	363,100
	Subtotal	252,500	278,400	276,000	357,500	363,100
5100	Supplies	9,400	10,340	9,400	9,400	9,400
5200	Contractual Services	75,900	125,900	125,900	76,000	76,000
5300	Membership, Travel, Training	500	500	500	5,500	5,500
8500	Internal Service Charges	3,300	3,300	3,300	3,900	4,000
	Subtotal	89,100	140,040	139,100	94,800	94,900
	TOTAL	341,600	418,440	415,100	452,300	458,000



1013 CITY CLERK

General Government

The City Clerk is responsible for support functions to the City Council, as well as for the performance of Government Code and Municipal Code mandated services. These services include: preparation of agenda and agenda materials for City Council consideration; records management; municipal code codification; conducting Municipal Elections in coordination with the Alameda County Registrar of Voters; and administration of compliance with the Political Reform Act, Public Records Act, Maddy Act, and the Brown Act.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	132,800	152,900	145,800	180,200	189,900
	Subtotal	132,800	152,900	145,800	180,200	189,900
5100	Supplies	700	770	700	700	700
5200	Contractual Services	8,200	8,200	5,000	138,000	8,200
5300	Membership, Travel, Training	3,000	3,000	3,000	5,000	5,000
8500	Internal Service Charges	2,900	2,900	1,100	3,500	3,500
	Subtotal	14,800	14,870	9,800	147,200	17,400
	TOTAL	147,600	167,770	155,600	327,400	207,300



1020 MANAGEMENT SERVICES

City Manager's Office

The Management Services activity is responsible for planning, organizing, staffing, and directing all City programs to implement the policy of the City Council. Management Services also serves as staff to the City Council. Management Services is involved in public information programs and intergovernmental relations necessary to accomplish liaison work with state, regional, county, and other local agencies.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	716,400	750,100	739,700	825,800	843,700
	Subtotal	716,400	750,100	739,700	825,800	843,700
5100	Supplies	4,000	4,400	4,000	4,500	4,500
5200	Contractual Services	56,500	56,500	20,000	35,000	35,000
5300	Membership, Travel, Training	5,700	5,700	2,000	5,700	5,700
5400	Other Charges	26,600	26,600	26,600	26,600	26,600
8500	Internal Service Charges	73,400	73,400	87,200	86,700	91,700
	Subtotal	166,200	166,600	139,800	158,500	163,500
	TOTAL	882,600	916,700	879,500	984,300	1,007,200



1021 HUMAN RESOURCES SERVICES

Human Resources

Human Resources provides specialized and strategic administration to all employees in the following areas: employee and labor relations; negotiations with labor associations and employee groups; recruitment and selection; equal employment opportunity; classification and compensation; employee development and training; employee recognition; benefits administration; workers' compensation; state unemployment insurance; employee safety; and confidential records management. Human Resources is the resource point for employees ensuring compliance with federal and state employment laws.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	403,200	473,800	462,100	568,100	587,900
4300	Seasonal/Temporary Employees	35,000	8,000	0	8,000	8,000
	Subtotal	438,200	481,800	462,100	576,100	595,900
5100	Supplies	18,300	18,700	16,300	27,200	27,200
5200	Contractual Services	171,500	398,500	376,500	322,000	330,000
5300	Membership, Travel, Training	6,600	6,600	6,000	6,600	6,600
5300	Citywide Training	62,200	62,200	36,000	50,200	50,200
8500	Internal Service Charges	42,600	42,600	44,600	49,700	55,200
	Subtotal	301,200	528,600	479,400	455,700	469,200
	TOTAL	739,400	1,010,400	941,500	1,031,800	1,065,100



1024 INFORMATION SYSTEMS

Administrative Services

The Information Systems activity administers all of the City's computer and telecommunications technologies. These technologies allow staff to provide more efficient and effective customer service, more accessible and reliable government information, and share resources and communicate more efficiently through tools such as file sharing, electronic document processing, and electronic mail.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	502,400	533,800	532,200	579,400	594,900
4200	Overtime	0	0	200	0	0
	Subtotal	502,400	533,800	532,400	579,400	594,900
5100	Supplies	30,000	32,800	30,000	30,000	30,000
5200	Contractual Services	246,400	276,400	267,200	312,200	324,100
5300	Membership, Travel, Training	300	300	300	2,300	2,300
8500	Internal Service Charges	50,800	50,800	51,900	57,600	70,300
	Subtotal	327,500	360,300	349,400	402,100	426,700
	TOTAL	829,900	894,100	881,800	981,500	1,021,600



1025 FINANCIAL SERVICES

Administrative Services

The Financial Services activity provides accounting and financial reporting services to City management and staff, City Council, and regulatory agencies. It assists City departments in developing and submitting a budget to City Council. Financial Services includes administration of the City payroll and overseeing purchase and payments of all goods and services required to support City-wide operations. It also provides cash management and billing/collection services, and initiates and performs various audits to ensure prudent management of City funds. The waste and recycling contract is also managed in this department.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	707,900	761,200	687,100	902,400	923,100
4100	Citywide Leave Conversion	75,000	75,000	80,000	75,000	75,000
4200	Overtime	0	0	5,500	0	0
4300	Seasonal/Temporary Employees	0	0	9,000	0	0
	Subtotal	782,900	836,200	781,600	977,400	998,100
5100	Supplies	4,500	5,000	6,000	4,500	4,500
5200	Contractual Services	115,000	350,000	110,000	75,000	85,000
5300	Membership, Travel, Training	700	700	2,500	4,700	4,700
8500	Internal Service Charges	55,800	55,800	45,700	64,400	68,400
	Subtotal	176,000	411,500	164,200	148,600	162,600
	TOTAL	958,900	1,247,700	945,800	1,126,000	1,160,700



POLICE SUMMARY

Program/ Activity	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
POLICE SERVICES					
1030 Patrol	9,781,100	10,893,718	10,817,700	11,937,700	12,177,800
1031 Investigations	2,632,000	2,845,460	2,791,000	2,993,200	3,044,600
1032 Records & Communication	2,483,800	2,561,800	2,536,300	3,089,300	3,143,800
1033 Police Reserves	63,700	33,700	12,400	64,500	64,500
1034 School Crossing Guards	67,000	67,000	60,000	70,400	70,400
1035 Animal Control	244,000	246,800	245,400	261,800	272,700
1036 Police Administration	642,900	642,900	649,700	740,100	749,900
TOTAL	15,914,500	17,291,378	17,112,500	19,157,000	19,523,700
AUTHORIZED STAFFING					
			2015-2016	2016-2017	2017-2018
Administrative Assistant			1.00	1.00	1.00
Administrative Support Specialist II			1.00	1.00	1.00
Animal Control Officer			1.00	1.00	1.00
Communications Supervisor			1.00	1.00	1.00
Community Service Officer			3.00	3.00	3.00
Police Chief			1.00	1.00	1.00
Police Commander			2.00	2.00	2.00
Police Lieutenant			2.00	2.00	2.00
Police Officer			44.00	44.00	44.00
Police Officer Overhire			1.00	1.00	1.00
Police Sergeant			9.00	9.00	9.00
Public Safety Clerk			2.00	2.00	2.00
Public Safety Dispatcher			11.00	11.00	11.00
Red Light Photo Technician			1.00	1.00	1.00
Police Records Supervisor			1.00	1.00	1.00
SUBTOTAL			81.00	81.00	81.00
Seasonal/Temporary Full-time Equivalent			4.93	11.68	11.68
TOTAL			85.93	92.68	92.68



1030 PATROL

Police Department

The Patrol activity is administered by two Commanders and two Lieutenants who are responsible for the day and night Patrol Operations. In addition, this activity coordinates the traffic, community service officer, canine, school resource officer, SWAT/Hostage Negotiations, community engagement, and computer forensics functions. Officers patrol the streets of the City; preserve the peace; protect life and property; enforce laws and prevent crime; arrest offenders; and receive and resolve complaints from the public. The Traffic Division enforces traffic regulations in conjunction with patrol functions; investigates traffic hazards; analyzes collision reports; participates in regional commercial enforcement activities; and provides traffic safety education. Community Service Officers enforces selected state, county, and city statutes; assists with investigations; and issues citations. Police canines are used primarily to search for and apprehend criminal suspects, detect and locate narcotics, and perform building and area searches. The School Resource Officer (SRO) assigned to Newark Memorial High School interacts closely with students, teachers, school staff, and parents to ensure a safe learning environment for our youth. The SRO also monitors activity, as well as investigates criminal incidents, on and around campus. The SWAT team provides tactical response during high-risk situations where the community and/or officers' safety is at risk. The Hostage Negotiations team provides specialized support in handling critical field operations where intense negotiations may be required. The Community Engagement Program encompasses the volunteer Graffiti Abatement, RAVEN (Ready & Active Volunteers Engaged in Newark), and Neighborhood Watch programs, as well as and the Citizen Police Academy. Our participation in the Regional Computer Forensics Laboratory (RCFL) program allows us to access specialized expertise and equipment to assist us in solving computer/technology-related crimes.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	8,231,800	9,189,700	9,051,100	10,152,500	10,292,600
4200	Overtime	350,000	399,540	390,000	262,000	262,000
4300	Seasonal/Temporary Employees	199,700	245,700	253,200	301,600	301,600
	Subtotal	8,781,500	9,834,940	9,694,300	10,716,100	10,856,200
5100	Supplies	84,500	114,178	103,500	112,900	112,900
5200	Contractual Services	79,000	95,100	133,300	95,500	95,500
5300	Membership, Travel, Training	17,700	17,700	12,700	60,500	60,500
7000	Departmental Equipment	23,000	36,400	23,000	23,000	23,000
8500	Internal Service Charges	795,400	795,400	850,900	929,700	1,029,700
	Subtotal	999,600	1,058,778	1,123,400	1,221,600	1,321,600
	TOTAL	9,781,100	10,893,718	10,817,700	11,937,700	12,177,800



1031 INVESTIGATIONS

Police Department

The Investigations activity is administered by one Commander and one Lieutenant. This activity coordinates the Detective and Special Enforcement Team (SET) functions. The detective division responds to and investigates homicides, sexual assaults, robberies, and other complex investigations; recovers stolen property; inspects pawn shops and second-hand stores; tracks sex, arson, and narcotic registrants in the community; investigates and arrests persons wanted for crimes by other jurisdictions; and maintains an investigative liaison with outside agencies. The SET takes a proactive enforcement approach to various crimes that threaten the peace and safety of the community, including gang and drug activity, property crimes, and crimes against persons. The SET also educates the public and works closely with our schools. The Commander and Lieutenant also provide oversight for detectives assigned to the Southern Alameda County Major Crimes Task Force (SACMCTF). Our participation in the SACMCTF allows us to enforce laws and investigate incidents related to narcotics trafficking, street games, and major crimes within the tri-city area.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	2,280,100	2,486,400	2,375,500	2,617,800	2,656,600
4200	Overtime	70,000	70,000	130,000	70,000	70,000
	Subtotal	2,350,100	2,556,400	2,505,500	2,687,800	2,726,600
5100	Supplies	1,600	1,760	1,800	1,000	1,000
5200	Contractual Services	158,300	165,300	137,400	165,900	165,900
5300	Membership, Travel, Training	1,800	1,800	1,100	1,500	1,500
8500	Internal Service Charges	120,200	120,200	145,200	137,000	149,600
	Subtotal	281,900	289,060	285,500	305,400	318,000
	TOTAL	2,632,000	2,845,460	2,791,000	2,993,200	3,044,600



1032 RECORDS & COMMUNICATIONS

Police Department

The Records & Communications activity is administered by one Commander and one Lieutenant. This activity administers the records, communications, evidence control, and personnel/training functions. The Records Division maintains and distributes police reports and other police files. The communications center accepts citizens' calls for public safety services and coordinates movements of field units. The communications center accepts citizens' calls for public safety services and coordinates movements of field units. The evidence control function maintains evidence and property in police custody. The Personnel/Training Division coordinates, delivers, and tracks department and Peace Officers Standards and Training (POST) approved training, assists in the recruitment and background of potential employees, investigates internal affairs matters, and coordinates the testing process for the hiring of new employees and the internal promotional testing process.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	1,824,100	1,888,100	1,909,800	2,333,700	2,369,500
4200	Overtime	120,000	120,000	119,400	91,000	91,000
4300	Seasonal/Temporary Employees	63,000	63,000	71,000	74,900	76,100
	Subtotal	2,007,100	2,071,100	2,100,200	2,499,600	2,536,600
5100	Supplies	20,500	20,500	20,700	26,900	26,900
5200	Contractual Services	255,000	269,000	248,500	319,900	319,900
5300	Membership, Travel, Training	80,900	80,900	54,000	92,500	92,500
7000	Departmental Equipment	11,600	11,600	5,000	11,600	11,600
8500	Internal Service Charges	108,700	108,700	107,900	138,800	156,300
	Subtotal	476,700	490,700	436,100	589,700	607,200
	TOTAL	2,483,800	2,561,800	2,536,300	3,089,300	3,143,800



1033 POLICE RESERVES

Police Department

The Police Reserves activity is administered by one Commander and one Lieutenant. The Reserve Officer program recruits, trains, and equips civilian volunteers to assist sworn police personnel during the course of their duties, as well as in times of disaster when the need for police services exceeds available resources. The Commander and Lieutenant also provide oversight for the volunteer-based Police Explorer program which provides police experience and training to youth interested in a career in law enforcement.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4300	Seasonal/Temporary Employees	30,000	0	0	30,000	30,000
	Subtotal	30,000	0	0	30,000	30,000
5100	Supplies	29,300	29,300	8,800	27,100	27,100
5300	Membership, Travel, Training	4,400	4,400	3,600	7,400	7,400
	Subtotal	33,700	33,700	12,400	34,500	34,500
	TOTAL	63,700	33,700	12,400	64,500	64,500



1034 SCHOOL CROSSING GUARDS

Police Department

The School Crossing Guards activity is administered by one Commander and one Lieutenant. This program provides pedestrian traffic control and safety at specified school locations within the City.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
5200	Contractual Services	67,000	67,000	60,000	70,400	70,400
	Subtotal	67,000	67,000	60,000	70,400	70,400
	TOTAL	67,000	67,000	60,000	70,400	70,400



1035 ANIMAL CONTROL

Police Department

The Animal Control activity is administered by one Commander and one Lieutenant. The Animal Control Unit provides preventative patrol service related to state and local animal control statutes; investigates citizen complaints and violations; impounds stray animals; properly disposes of deceased animals; secures medical treatment for injured or sick animals; and assists with rabies control and the enforcement of City licensing ordinances.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	100,000	100,000	98,600	113,600	115,400
	Subtotal	100,000	100,000	98,600	113,600	115,400
5100	Supplies	700	700	600	500	500
5200	Contractual Services	126,300	126,300	124,300	126,300	126,300
8500	Internal Service Charges	19,800	19,800	21,900	21,400	30,500
	Subtotal	146,800	146,800	146,800	148,200	157,300
	TOTAL	246,800	246,800	245,400	261,800	272,700



1036 POLICE ADMINISTRATION

Police Department

The Police Chief has oversight of all of the police department functions and responsibilities. The Chief guides and leads the department by ensuring that staff abides by its mission, vision, and values; providing long and short-term goals and objectives for the department; adopting department rules and regulations; preparing and administering the department budget; providing for staffing and equipping of the department; reviewing and recommending the hiring and promotion of personnel; and receiving and investigating complaints of police misconduct.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	484,200	484,200	498,300	574,100	582,800
4300	Seasonal/Temporary Employees	109,000	109,000	109,000	109,000	109,000
	Subtotal	593,200	593,200	607,300	683,100	691,800
5100	Supplies	6,300	6,300	4,700	6,300	6,300
5300	Membership, Travel, Training	13,100	13,100	7,700	14,800	13,100
8500	Internal Service Charges	30,300	30,300	30,000	35,900	38,700
	Subtotal	49,700	49,700	42,400	57,000	58,100
	TOTAL	642,900	642,900	649,700	740,100	749,900



FIRE SUMMARY

Program/ Activity	<u>2015-16 Adopted</u>	<u>2015-16 Amended</u>	<u>2015-16 Estimated</u>	<u>2016-17 Budgeted</u>	<u>2017-18 Budgeted</u>
FIRE SERVICES					
1041 Fire, Life, and Environmental Protection	10,347,300	10,595,829	10,155,229	10,943,100	11,418,900
TOTAL	10,347,300	10,595,829	10,155,229	10,943,100	11,418,900

Fire services are provided by
contract with the Alameda County
Fire Department.



1041 EMERGENCY SERVICES and FIRE, LIFE, and ENVIRONMENTAL PROTECTION

Fire Department

Emergency Services are included in the contract for fire services with the Alameda County Fire Department. These services include training fire department personnel; response to emergency and non-emergency incidents; fire code inspections; coordinated and provided basic life support (BLS) and advanced life support (ALS) emergency medical services; response to hazardous materials related incidents; performing extrications; and maintaining fire hydrants. The Alameda County Fire Department also provided public education in fire safety, injury prevention, disaster preparedness; and responded to public service requests such as station tours and school presentations. They worked cooperatively through an Auto Aid agreement to respond to emergencies in Union City, and participated in Alameda County's Mutual Aid Plan, under which cities assist one another when in need of additional firefighting resources.

Emergency Preparedness activity, under the Alameda County Fire Department, coordinated the City's emergency response to natural and man-made disasters, industrial and transportation emergencies, and domestic terrorism situations. This activity included emergency planning, preparedness training, public awareness and education, Community Emergency Response Team (CERT) organization and training, Personal Emergency Preparedness (PEP) training, and disaster response and coordination.

Emergency Medical Services provided for advanced life support services by paramedics on fire engines, purchase of medical equipment and medications, emergency medical training, and other projects that enhanced the quality of emergency medical services to the community.

Fire, Life, and Environmental Protection Services includes conducted fire code and hazardous materials inspections, and code enforcement. The Alameda County Fire Department also made public education presentations to the community to expand awareness on fire and life safety hazards and environmental protection issues. Activities included plan review and inspection of all new fire protection system installations; fire code compliance inspections; fire investigation; regulation of hazardous materials facilities; and the distribution of public information on a wide range of fire safety and environmental protection subjects. The actual budget from Alameda County Fire Department is included in this document as Exhibit A.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
5100	Supplies				3,000	3,000
5200	Contractual Services	9,100,000	9,100,000	8,925,000	9,300,000	9,760,000
5300	Membership, Travel, Training				2,000	2,000
6000	Debt Service Payments	405,700	517,700	405,000	407,400	345,900
7000	Equipment	0	136,529	136,529	0	0
8500	Internal Service Charges	691,600	691,600	688,700	793,700	871,000
2500	Side Fund-OPEB	150,000	150,000	0	440,000	440,000
	Subtotal	10,347,300	10,595,829	10,155,229	10,943,100	11,418,900
	TOTAL	10,347,300	10,595,829	10,155,229	10,943,100	11,418,900



COMMUNITY PROMOTION / MISCELLANEOUS SUMMARY

Program/ Activity	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
COMMUNITY PROMOTION					
1050 Economic Development	417,200	610,200	609,000	683,900	690,100
Subtotal	417,200	610,200	609,000	683,900	690,100
MISCELLANEOUS					
1071 Library Support	62,300	62,300	62,700	173,800	176,200
Subtotal	62,300	62,300	62,700	173,800	176,200
TOTAL	479,500	672,500	671,700	857,700	866,300
AUTHORIZED STAFFING			2015-16	2016-17	2017-18
Administrative Support Specialist II			0.40	0.40	0.40
Assistant City Manager			0.35	0.35	0.35
Planning Manager			0.20	0.20	0.20
Assistant Planner			0.10	0.10	0.10
TOTAL			1.05	1.05	1.05



1050 ECONOMIC DEVELOPMENT

Community Development

The Economic Development activity includes all public information and business promotion functions. Also included in this activity are work with the Chamber of Commerce, publication of the City newsletter, and economic development promotion efforts.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	141,200	134,200	144,200	169,300	175,400
	Subtotal	141,200	134,200	144,200	169,300	175,400
5100	Supplies	500	500	500	500	500
5200	Contractual Services	261,500	461,500	453,000	494,000	494,000
5300	Membership, Travel, Training	11,000	11,000	10,000	16,600	16,600
8500	Internal Service Charges	3,000	3,000	1,300	3,500	3,600
	Subtotal	276,000	476,000	464,800	514,600	514,700
	TOTAL	417,200	610,200	609,000	683,900	690,100



1071 LIBRARY SUPPORT

Miscellaneous

The Library Support activity provides for the maintenance of the City's Library building, grounds, and parking lot. The Library is located at 6300 Civic Terrace Avenue and is operated by Alameda County.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
5200	Contractual Services	0	0	0	100,000	100,000
8500	Internal Service Charges	62,300	62,300	62,700	73,800	76,200
	Subtotal	62,300	62,300	62,700	173,800	176,200
	TOTAL	62,300	62,300	62,700	173,800	176,200

THE ENTERPRISE FUND BUDGET

OVERVIEW

The concept of an Enterprise Fund is to separate into funds those activities that are both in nature related from a service perspective and also have revenue-raising potential. The City of Newark has the General Fund and the following Enterprise Funds:

- Development Enterprise Fund
- Recreation & Community Services Enterprise Fund
- Capital Assets – Maintenance Fund
- Capital Assets – Construction Fund

These funds should be self-balancing; however, that is not always possible. At times, the cost of services is simply higher than the market will allow. In these cases, in order to continue providing the services, there must be a General Fund contribution to the Enterprise Fund in order to continue providing the services. In other cases, the activities in the fund are deemed by the City Council to be of general public benefit, and, therefore, General Fund contribution is considered appropriate.

Services in Enterprise Funds can be cost recovering – meaning that the cost of any given service, such as a plan check, includes both direct and overhead costs. The overhead factor is created from a cost allocation plan. The cost allocation plan accounts for the financial burden the planner places on the General Fund. These costs are allocated to the planner and each Enterprise Fund based on criteria developed by the Finance Department.

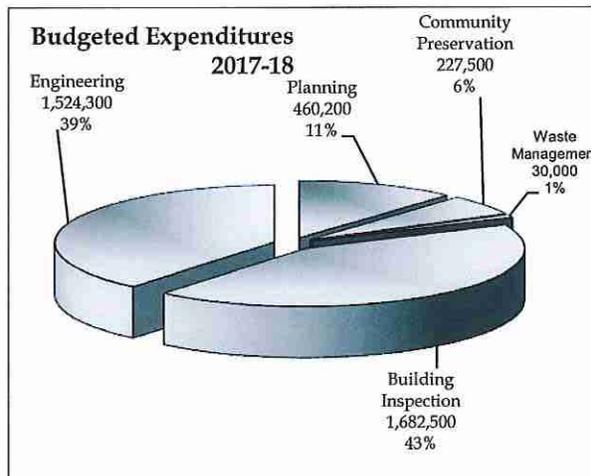
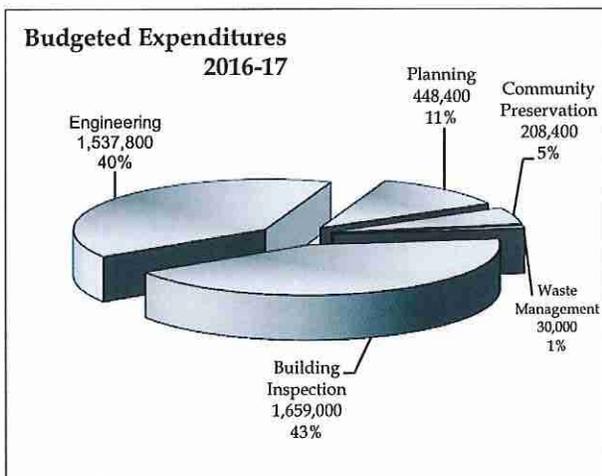
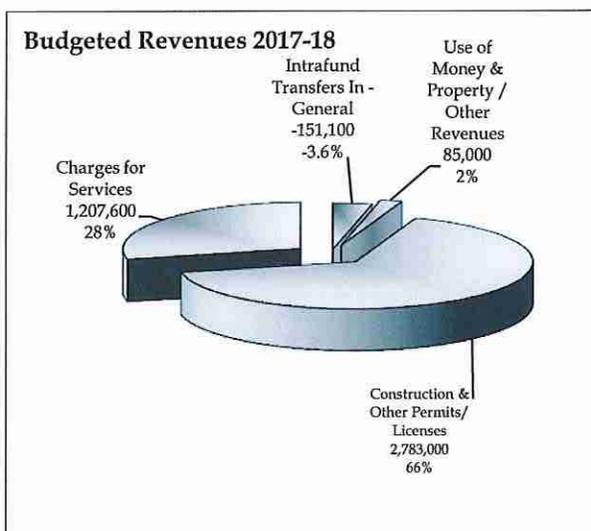
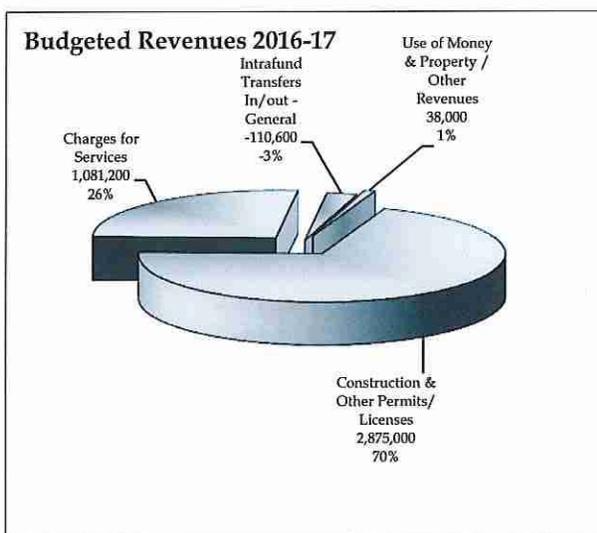
COST CENTERS

Within the Enterprise Fund structure there can be additional Cost Centers. These are budget codes which are used to track detailed costs and revenue related to a specific activity or narrowly-focused group of activities.



DEVELOPMENT ENTERPRISE FUND

The Development Enterprise Fund contains Planning, Community Preservation, Engineering, and Building Inspection. These are services primarily provided to the development community and are supported primarily by development fees. The fund also includes Waste Management.





DEVELOPMENT ENTERPRISE FUND SUMMARY

Program/ Activity	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
PLANNING and DEVELOPMENT					
2010 Planning	435,300	401,100	382,000	448,400	460,200
2013 Community Preservation	207,100	213,400	180,500	208,400	227,500
Subtotal	642,400	614,500	562,500	656,800	687,700
WASTE MANAGEMENT					
2011 Waste Management	30,000	102,500	102,500	30,000	30,000
Subtotal	30,000	102,500	102,500	30,000	30,000
BUILDING INSPECTION					
2014 Building Inspection	571,000	1,217,000	1,217,800	1,659,000	1,682,500
Subtotal	571,000	1,217,000	1,217,800	1,659,000	1,682,500
ENGINEERING					
2015 Engineering	777,900	1,342,200	1,157,700	1,537,800	1,524,300
Subtotal	777,900	1,342,200	1,157,700	1,537,800	1,524,300
TOTAL	2,021,300	3,276,200	3,040,500	3,883,600	3,924,500
AUTHORIZED STAFFING			2015-16	2016-17	2017-18
Administrative Analyst			0.55	0.55	0.55
Administrative Support Specialist II			0.60	0.60	0.60
Administrative Support Specialist II			1.00	1.00	1.00
Assistant City Engineer			0.60	0.60	0.60
Assistant City Manager			0.30	0.30	0.30
Assistant Engineer-Civil			0.75	0.75	0.75
Assistant Planner			0.90	0.90	0.90
Associate Civil Engineer			3.00	3.00	3.00
Building Inspector/ Zoning Enforcement Officer			2.00	2.00	2.00
Chief Building Official/City Architect			1.00	1.00	1.00
Community Preservation Specialist			1.50	1.50	1.50
Engineering Technician I			0.40	0.40	0.40
Planning Manager			0.80	0.80	0.80
Public Works Director			0.60	0.60	0.60
Public Works Inspector			0.90	0.90	0.90
Senior Administrative Support Specialist			2.00	2.00	2.00
SUBTOTAL			16.90	16.90	16.90
Seasonal/ Temporary Full-time Equivalent			1.10	1.10	1.10
TOTAL			18.00	18.00	18.00



2010 PLANNING

Community Development

The Planning activity oversees the orderly physical development of the community. The update and administration of the City's General Plan, administration of the Zoning Ordinance, coordination of development with the business and development community, and work with the Planning Commission are covered under this activity.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	295,000	301,000	310,400	389,000	399,200
4300	Seasonal/Temporary Employees	8,500	8,500	8,100	8,500	8,500
	Subtotal	303,500	309,500	318,500	397,500	407,700
5100	Supplies	2,000	2,000	2,000	2,000	2,000
5200	Contractual Services	22,000	62,500	18,000	10,000	10,000
5300	Membership, Travel, Training	0	0	0	7,000	7,000
8500	Internal Service Charges	27,100	27,100	43,500	31,900	33,500
	Subtotal	51,100	91,600	63,500	50,900	52,500
	TOTAL	354,600	401,100	382,000	448,400	460,200



2011 WASTE MANAGEMENT

Administrative Services

The Waste Management activity oversees solid waste and recycling activities for the City. Administration of the contract with the current solid waste and recycling hauler, along with other City recycling activities, are included under this activity.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4300	Seasonal/Temporary Employees	0	10,000	10,000	0	0
	Subtotal	0	10,000	10,000	0	0
5200	Contractual Services	30,000	92,500	92,500	30,000	30,000
	Subtotal	30,000	92,500	92,500	30,000	30,000
	TOTAL	30,000	102,500	102,500	30,000	30,000



2013 COMMUNITY PRESERVATION

Community Development

The Community Preservation Division is comprised of one full-time and one part-time Community Preservation Specialists who is responsible for enforcing the provisions of the Newark Municipal Code and various other related codes and policies. To meet this obligation, we obtain compliance through intervention, education, and enforcement. We strive to partner with the community in enforcing neighborhood property maintenance standards, as it is our goal to help maintain property values and create a healthy, aesthetically pleasing community in which to live, work, and play.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	140,500	147,000	142,000	158,100	160,600
4300	Seasonal/Temporary Employees	62,500	62,500	32,500	46,000	62,500
	Subtotal	203,000	209,500	174,500	204,100	223,100
5100	Supplies	1,300	1,300	1,300	1,300	1,300
5200	Contractual Services	900	900	900	900	900
5300	Membership, Travel, Training	300	300	300	300	300
5400	Other Charges	2,500	0	0		
8500	Internal Service Charges	1,400	1,400	3,500	1,800	1,900
	Subtotal	6,400	3,900	6,000	4,300	4,400
	Total Operations	209,400	213,400	180,500	208,400	227,500
7000	Capital Outlay	0	0	0	0	
	TOTAL	209,400	213,400	180,500	208,400	227,500



2014 BUILDING INSPECTION

Public Works

The Building Inspection activity is a program to ensure that building design and construction are performed in agreement with the most modern materials, techniques, and engineering in order to protect the health and safety of the occupants and to preserve the building stock. This is accomplished by adopting the latest building codes, providing regular training to staff, providing advice and instructional materials to inexperienced builders, and adhering to a process that involves a thorough plan check system followed up by rigorous field inspections.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	496,600	676,600	686,800	909,100	925,200
4200	Overtime	2,000	2,000	1,200	2,000	2,000
4300	Seasonal/Temporary Employees	0	7,500	7,500	7,500	7,500
	Subtotal	498,600	686,100	695,500	918,600	934,700
5100	Supplies	5,000	7,500	5,000	5,500	5,500
5200	Contractual Services	228,300	477,300	468,300	677,300	677,300
5300	Membership, Travel, Training	2,300	2,300	1,700	7,800	7,800
8500	Internal Service Charges	43,800	43,800	47,300	49,800	57,200
	Subtotal	279,400	530,900	522,300	740,400	747,800
	TOTAL	778,000	1,217,000	1,217,800	1,659,000	1,682,500



2015 ENGINEERING

Public Works

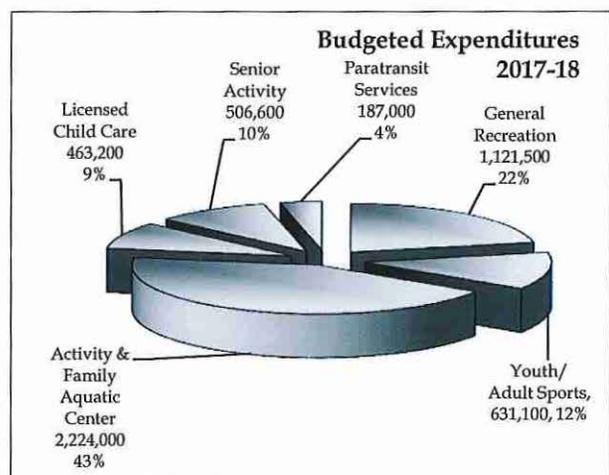
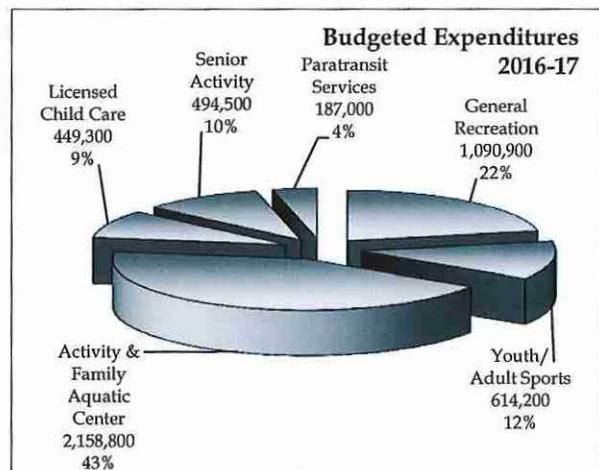
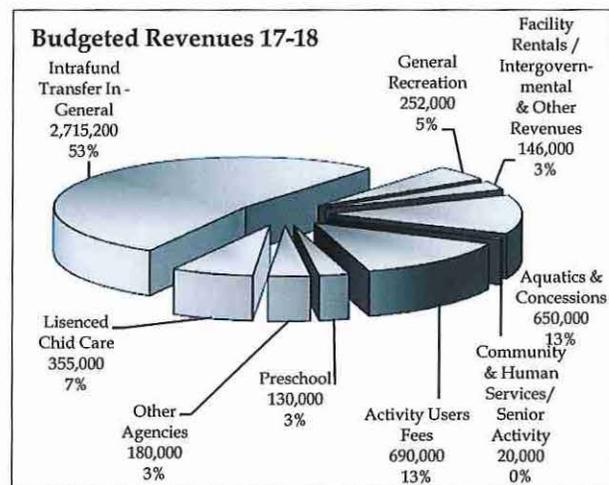
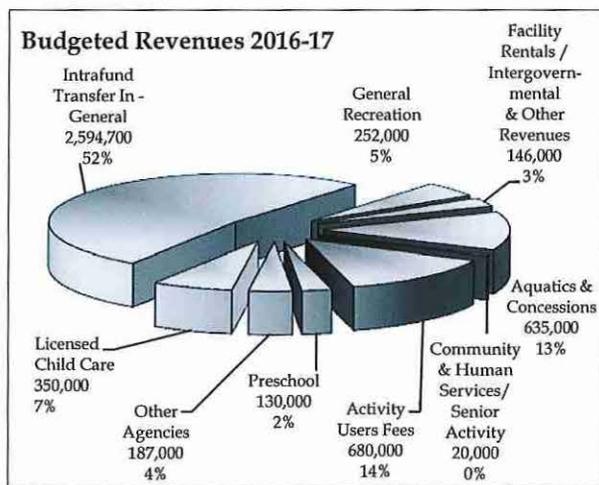
The Engineering activity is responsible for the physical improvements to the community from both public and private projects. Design and construction functions for City-funded projects include project development and design; funding and grant applications; preparation of plans, specifications, and estimates; bidding and award of contracts; surveying, construction inspection, material testing, and contract administration; and inspection of privately funded subdivision improvements, encroachment permits, and utility work. Private projects involve the review and approval of subdivision maps, street improvement plans, grading and drainage plans, erosion control and other storm water pollution prevention work, access and traffic circulation, and assessment diagrams and encroachment permit applications.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	862,000	1,013,000	826,300	1,107,200	1,132,100
4300	Seasonal/Temporary Employees	15,000	17,000	60,000	15,000	15,000
	Subtotal	877,000	1,030,000	886,300	1,122,200	1,147,100
5100	Supplies	2,400	2,400	3,300	3,200	3,200
5200	Contractual Services	84,800	209,800	215,800	277,700	227,700
5300	Membership, Travel, Training	2,000	2,000	1,800	6,800	6,800
8500	Internal Service Charges	98,000	98,000	50,500	127,900	139,500
	Subtotal	187,200	312,200	271,400	415,600	377,200
	TOTAL	1,064,200	1,342,200	1,157,700	1,537,800	1,524,300



RECREATION & COMMUNITY SERVICES ENTERPRISE FUND

The Recreation & Community Services Enterprise Fund provides for the City's recreation and community programs. Some of these services are paid for by users when they register for classes or other activities. Specific General Recreation activities include Youth/Adult Sports, Fitness & Wellness; George M. Silliman Activity & Family Aquatic Center; Community Center Licensed Child Care; Senior Services; and Paratransit Services.





RECREATION & COMMUNITY SERVICES SUMMARY

Program/ Activity	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
RECREATION & COMMUNITY SERVICES					
3030 General Recreation Services	1,002,500	1,016,300	1,047,200	1,090,900	1,121,500
3031 Youth/ Adult Sports, Fitness & Wellness	564,200	564,200	403,400	614,200	635,900
3032 Activity & Family Aquatic Center	2,067,400	2,067,400	2,091,300	2,158,800	2,224,000
3041 Licensed Child Care	387,700	387,700	390,500	449,300	463,200
3042 Senior Services	405,400	405,400	461,200	494,500	506,600
3043 Paratransit Services-Measure B	187,000	187,000	157,000	187,000	187,000
TOTAL	4,614,200	4,628,000	4,550,600	4,994,700	5,138,200
 AUTHORIZED STAFFING					
			2015-16	2016-17	2017-18
Aquatics Coordinator			1.00	1.00	1.00
Administrative Support Specialist II			1.00	1.00	1.00
Administrative Assistant			0.50	0.50	0.50
Childcare Instructor			3.00	3.00	3.00
Recreation & Community Services Director			1.00	1.00	1.00
Recreation Coordinator			3.00	3.00	3.00
Recreation Coordinator - RPT			0.75	0.75	0.75
Senior Administrative Support Specialist			1.00	1.00	1.00
Senior Recreation Supervisor			2.00	2.00	2.00
SUBTOTAL			13.25	13.25	13.25
Seasonal/Temporary Full-time Equivalent			40.51	40.51	40.51
TOTAL			53.76	53.76	53.76



3030 GENERAL RECREATION SERVICES

Recreation & Community Services

The General Recreation Services activity provides direct management of the City's Recreation and Community Services Department. Programs within this activity include Preschool classes, Summer Day Care, Teen Area drop-in supervision and special events, as well as the Community Center rental program. Management of this activity involves the planning, scheduling, coordination, and supervision of recreation service programs held at City and Newark Unified School District facilities.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	193,000	201,000	208,500	227,000	233,900
4300	Seasonal/Temporary Employees	156,200	156,200	174,500	158,900	164,300
	Subtotal	349,200	357,200	383,000	385,900	398,200
5100	Supplies	58,200	64,000	53,500	65,300	65,300
5200	Contractual Services	44,100	44,100	41,300	52,300	52,300
5300	Membership, Travel, Training	8,400	8,400	8,300	8,700	8,700
6000	Debt Service Payments	285,500	285,500	285,400	285,300	285,500
8500	Internal Service Charges	257,100	257,100	275,700	293,400	311,500
	Subtotal	653,300	659,100	664,200	705,000	723,300
	TOTAL	1,002,500	1,016,300	1,047,200	1,090,900	1,121,500



3031 YOUTH/ADULT SPORTS, FITNESS & WELLNESS

Recreation & Community Services

The Youth/Adult Sports, Fitness & Wellness activity provides opportunities for youth, adults, and seniors to participate in a variety of sports leagues, camps, dance classes, martial arts, and fitness-related activities. This activity includes program planning, league formation and scheduling, marketing, staff training, maintenance of facilities, contract service administration, risk management, public information, and publicity.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	199,500	203,500	186,400	227,800	234,800
4300	Seasonal/Temporary Employees	53,800	53,800	36,400	54,900	57,000
	Subtotal	253,300	257,300	222,800	282,700	291,800
5100	Supplies	35,600	39,200	28,600	35,600	35,600
5200	Contractual Services	14,700	14,700	12,200	22,000	21,700
5300	Membership, Travel, Training	100	100	100	100	100
8500	Internal Service Charges	260,500	260,500	139,700	273,800	286,700
	Subtotal	310,900	314,500	180,600	331,500	344,100
	TOTAL	564,200	571,800	403,400	614,200	635,900

**3032 GEORGE M. SILLIMAN***Recreation & Community Services***ACTIVITY & FAMILY AQUATIC CENTER**

The George M. Silliman Activity & Family Aquatic Center activity provides direct management of all general recreation and aquatic program and services including swim lessons, aquatic exercise classes, recreation and lap swim, summer and holiday camps, special events, pool safety presentations, café operations, birthday parties, and fitness center. Management of this activity involves staff training, front office and program registration services, lifeguard training and certification programs, facility rental program, risk management, scheduling of multiple classes and activities, maintenance of facilities, building supervision, recruitment and training of part-time staff, program registration, daily cash handling and reporting, retail sales, inventory control, and general customer service. The George M. Silliman Activity & Family Aquatic Center also functions as a public information outlet for local and regional resource programs, as well as community events.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	466,300	478,300	448,600	488,800	500,000
4300	Seasonal/Temporary Employees	673,500	673,500	628,200	686,600	712,900
	Subtotal	1,139,800	1,151,800	1,076,800	1,175,400	1,212,900
5100	Supplies	106,400	117,000	112,000	125,000	125,000
5200	Contractual Services	19,800	19,800	17,800	20,500	20,500
5300	Membership, Travel, Training	6,600	6,600	4,200	6,900	6,900
6000	Debt Service Payments	232,700	232,700	232,500	232,600	232,700
8500	Internal Service Charges	562,100	562,100	648,000	598,400	626,000
	Subtotal	927,600	938,200	1,014,500	983,400	1,011,100
	TOTAL	2,067,400	2,090,000	2,091,300	2,158,800	2,224,000



3041 COMMUNITY CENTER LICENSED CHILD CARE

Recreation & Community Services

The Community Center Licensed Child Care activity provides for the direct supervision of the State of California licensed child care program for children ages 3 - 5 years. Management of this activity involves supervision of staff, state licensing compliance, daily program planning, ordering of supplies, processing of payments, maintenance of facilities and equipment, snack provision, holiday-themed special events, and communication with participant parents/legal guardians.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	242,700	250,700	243,400	276,800	281,800
4300	Seasonal/Temporary Employees	42,000	42,000	44,400	52,900	53,800
	Subtotal	284,700	292,700	287,800	329,700	335,600
5100	Supplies	7,500	8,250	5,000	7,500	7,500
5200	Contractual Services	1,500	1,500	1,500	1,500	1,500
5300	Membership, Travel, Training	0	0	0	0	0
8500	Internal Service Charges	94,000	94,000	96,200	110,600	118,600
	Subtotal	103,000	103,750	102,700	119,600	127,600
	TOTAL	387,700	396,450	390,500	449,300	463,200



3042 SENIOR SERVICES

Recreation & Community Services

The Senior Services activity includes all senior specific activities held at the Senior Center. Management of this activity includes daily supervision of the drop-in program, weekly bingo games, daily congregate meal program, case management services, exercise classes, special events, trips and tours, senior enrichment classes, supply ordering, and maintenance of facility and equipment.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	294,500	303,500	303,000	339,000	347,500
4300	Seasonal/Temporary Employees	6,700	6,700	8,400	7,300	7,300
	Subtotal	301,200	310,200	311,400	346,300	354,800
5100	Supplies	1,000	1,100	1,000	12,000	12,000
5200	Contractual Services	5,000	5,000	5,000	20,000	20,000
5300	Membership, Travel, Training	0	0	0	0	0
8500	Internal Service Charges	98,200	98,200	143,800	116,200	119,800
	Subtotal	104,200	104,300	149,800	148,200	151,800
	TOTAL	405,400	414,500	461,200	494,500	506,600



**3043 PARATRANSIT SERVICES -
MEASURE B**

Recreation & Community Services

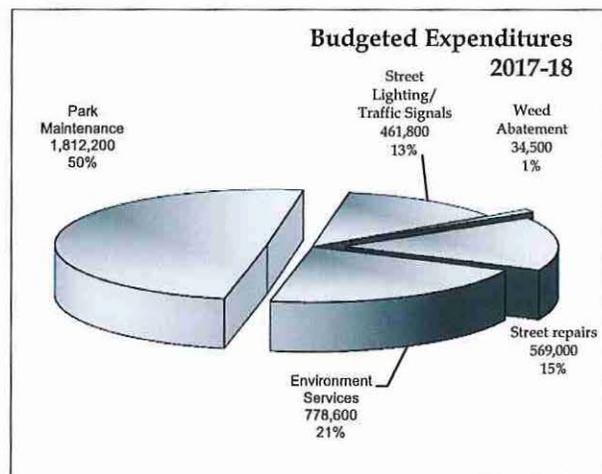
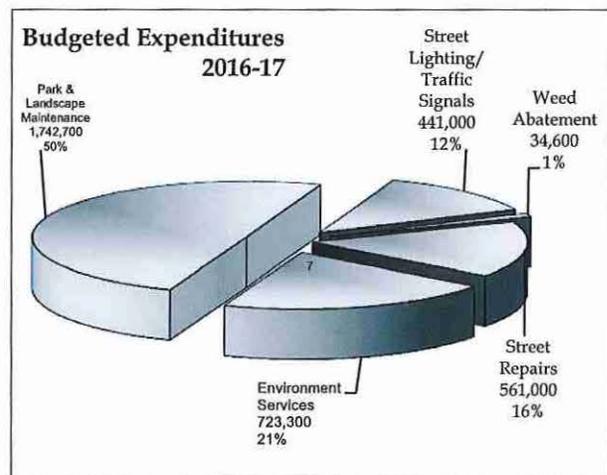
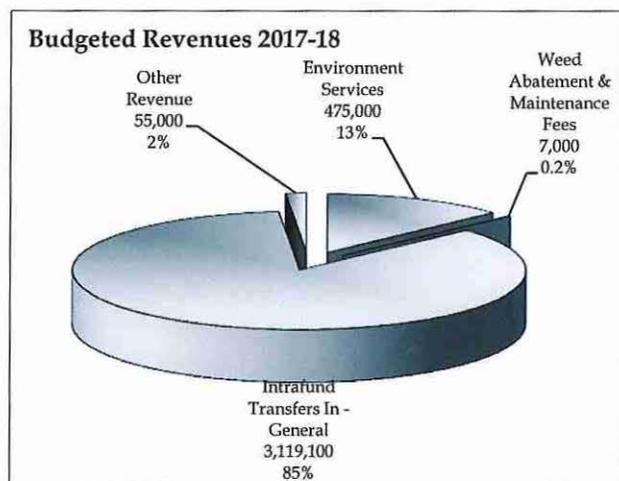
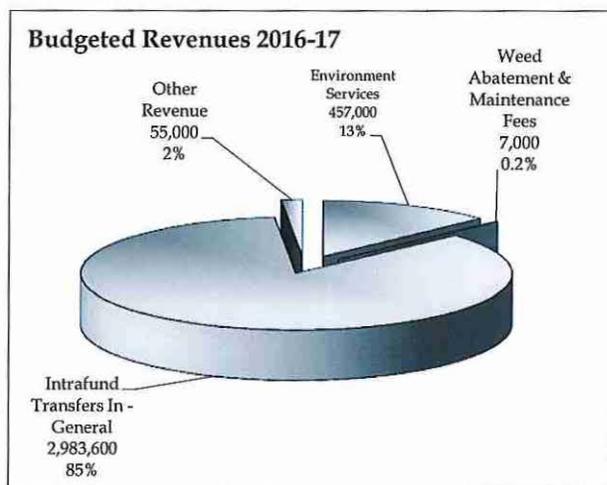
The Paratransit Services - Measure B activity provides door-to-door transportation to Newark seniors ages 65 and older and disabled adults ages 18 and over. Measure B is the half-cent sales tax revenue that was approved by voters in November 2000. Satellite Housing, Inc. contracts with the City to offer weekday services per a determined schedule based on Measure B funding levels as set forth by the Metropolitan Transportation Authority. The service delivery area includes Newark, Union City, and some areas of Fremont.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
5200	Contractual Services	187,000	187,000	157,000	187,000	187,000
	Subtotal	187,000	187,000	157,000	187,000	187,000
	TOTAL	187,000	187,000	157,000	187,000	187,000



CAPITAL ASSETS - MAINTENANCE ENTERPRISE FUND

The Capital Assets - Maintenance Enterprise Fund provides for the maintenance of existing assets. Since preservation of infrastructure is a high priority, this fund receives significant contribution from the General Fund. Specific activities include Weed Abatement, Street Lighting & Traffic Signals, Street Repairs, Environmental Services, and Park & Landscape Maintenance.





CAPITAL ASSETS - MAINTENANCE SUMMARY

Program/Activity	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
WEED ABATEMENT					
4010 Weed Abatement	30,300	31,300	30,100	34,600	34,500
Subtotal	30,300	31,300	30,100	34,600	34,500
STREET OPERATIONS & MAINTENANCE					
4011 Street Lighting & Traffic Signals	384,100	404,600	377,800	441,000	461,800
4012 Street Repairs	496,500	503,600	382,700	561,000	569,000
4013 Environmental Services	682,600	692,600	646,300	723,300	778,600
Subtotal	1,563,200	1,600,800	1,406,800	1,725,300	1,809,400
PARK & LANDSCAPE MAINTENANCE					
4014 Park & Landscape	1,456,700	1,549,200	1,532,700	1,742,700	1,812,200
Subtotal	1,456,700	1,549,200	1,532,700	1,742,700	1,812,200
TOTAL	3,050,200	3,181,300	2,969,600	3,502,600	3,656,100

AUTHORIZED STAFFING	2015-16	2016-17	2017-18
Administrative Analyst	0.35	0.35	0.35
Assistant City Engineer	0.40	0.40	0.40
Assistant Engineer-Civil	0.25	0.25	0.25
Engineering Technician I	0.60	0.60	0.60
General Laborer	2.00	2.00	2.00
Landscape Inspector	1.00	1.00	1.00
Landscape & Park - Maintenance Worker I	1.00	1.00	1.00
Landscape & Park - Maintenance Worker II	2.00	2.00	2.00
Maintenance Superintendent	0.65	0.65	0.65
Maintenance Supervisor	1.00	1.00	1.00
Public Works Director	0.20	0.20	0.20
Public Works Inspector	0.10	0.10	0.10
Senior Administrative Support Specialist	0.25	0.25	0.25
Senior Landscape & Park Maintenance Worker	2.00	2.00	2.00
Street Maintenance II	2.00	2.00	2.00
TOTAL	13.80	13.80	13.80



4010 WEED ABATEMENT

Public Works

The Weed Abatement activity is an operating system to remove weeds on vacant parcels in developed areas. The process includes notification of property owners, preparation and award of contracts, administration of the abatement work, and execution of the lien procedure to guarantee reimbursement of costs incurred by the City.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	12,300	13,300	12,100	16,600	16,500
	Subtotal	12,300	13,300	12,100	16,600	16,500
5100	Supplies	0	0	300	0	0
5200	Contractual Services	17,700	17,700	17,500	17,700	17,700
5400	Other Charges	300	300	200	300	300
	Subtotal	18,000	18,000	18,000	18,000	18,000
	TOTAL	30,300	31,300	30,100	34,600	34,500



4011 STREET LIGHTING & TRAFFIC SIGNALS

Public Works

The Street Lighting & Traffic Signals activity is an operating account to provide energy and maintenance for the operation of approximately 2,800 street lights and 43 traffic signals. The City contracts for the majority of street lighting and traffic signal maintenance.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	67,100	69,100	66,200	81,000	82,300
	Subtotal	67,100	69,100	66,200	81,000	82,300
5200	Contractual Services	306,000	324,500	310,000	348,500	368,000
8500	Internal Service Charges	11,000	11,000	1,600	11,500	11,500
	Subtotal	317,000	335,500	311,600	360,000	379,500
	TOTAL	384,100	404,600	377,800	441,000	461,800



4012 STREET REPAIRS

Public Works

The Street Repairs activity is an operating system to repair and maintain approximately 100 miles of City streets. The Street Repair Program uses the data derived from the Pavement Management System to help identify needs and develop strategies to perform the required work. Street repairs include maintaining regulatory and informational signing and pavement markings.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	195,300	201,300	174,500	239,000	244,300
	Subtotal	195,300	201,300	174,500	239,000	244,300
5100	Supplies	13,200	14,300	13,200	14,300	14,300
5200	Contractual Services	14,600	14,600	6,500	14,600	14,600
5300	Membership, Travel, Training	3,400	3,400	3,400	5,400	5,400
8500	Internal Service Charges	270,000	270,000	185,100	287,700	290,400
	Subtotal	301,200	302,300	208,200	322,000	324,700
	TOTAL	496,500	503,600	382,700	561,000	569,000



4013 ENVIRONMENTAL SERVICES

Public Works

The Environmental Services activity ensures City streets are cleaned on a scheduled basis through the street sweeping program, storm drainage facilities are adequately cleaned and maintained, local businesses and residents are aware of and are conducting effective stormwater pollution prevention practices, and necessary funding for this work is provided for these functions as mandated under the Municipal Regional Stormwater National Pollutant Discharge Elimination System permit requirements which authorize and regulate discharges from the City's storm drain system to San Francisco Bay.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	350,700	359,200	328,000	372,900	384,100
	Subtotal	350,700	359,200	328,000	372,900	384,100
5100	Supplies	14,700	16,200	16,000	16,200	16,200
5200	Contractual Services	106,200	106,200	110,400	112,200	113,000
5300	Membership, Travel, Training	600	600	1,600	600	600
6000	Debt Service Payments	46,500	46,500	46,500	46,500	46,500
8500	Internal Service Charges	163,900	163,900	143,800	174,900	218,200
	Subtotal	331,900	333,400	318,300	350,400	394,500
	TOTAL	682,600	692,600	646,300	723,300	778,600



4014 PARK & LANDSCAPE MAINTENANCE

Public Works

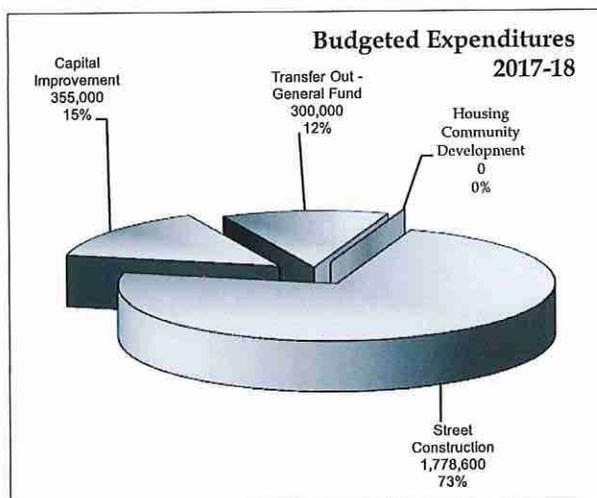
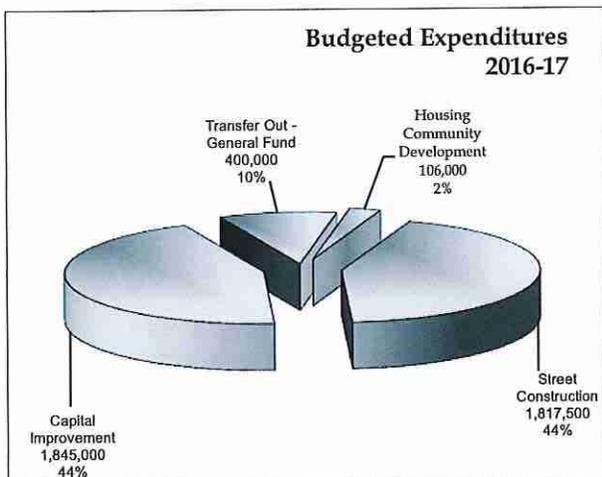
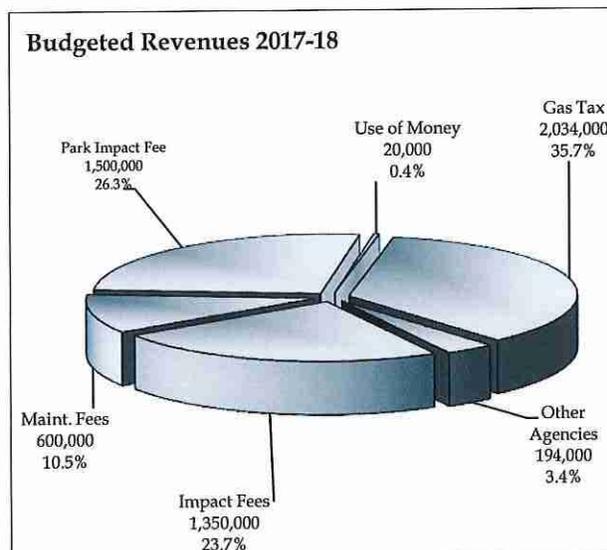
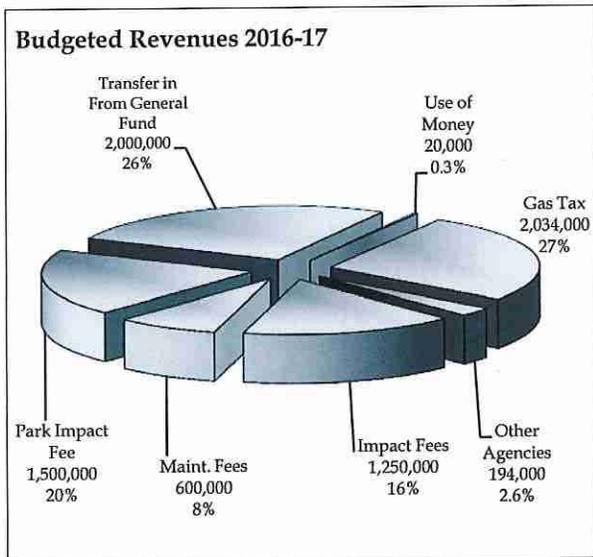
The Park & Landscape Maintenance activity is an operating program maintaining approximately 18,000 trees located within 156 acres of City parks and street landscaping, including street rights-of-way, cul-de-sacs, and medians.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	813,200	862,200	753,500	971,300	985,000
4200	Overtime	7,000	7,000	4,000	5,000	7,000
	Subtotal	820,200	869,200	757,500	976,300	992,000
5100	Supplies	39,000	42,500	42,500	42,500	42,500
5200	Contractual Services	398,900	430,900	376,200	502,900	527,800
5300	Membership, Travel, Training	5,900	5,900	5,900	8,900	8,900
5400	Other Charges	0	8,000	8,000	0	0
8500	Internal Service Charges	192,700	192,700	342,600	212,100	241,000
	Subtotal	636,500	680,000	775,200	766,400	820,200
	TOTAL	1,456,700	1,549,200	1,532,700	1,742,700	1,812,200



CAPITAL ASSETS - CONSTRUCTION ENTERPRISE FUND

The Capital Assets - Construction Enterprise Fund consists of the City's capital projects and the funds used in financing these projects. Activities include Street Construction, Housing Community Development (HCD), Park Construction, Capital Improvements, and Art in Public Places. Revenues available to support this fund include State Gasoline Tax, Measure B Sales Tax, Community Development Block Grant, development impact fees, and other grants. General Fund contributions to this fund is variable from year to year, depending on capital construction needs and any operating surplus generated by the General Fund.





CAPITAL ASSETS - CONSTRUCTION SUMMARY

Program/Activity	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
CAPITAL PROJECTS					
5000 Street Construction	2,028,600	7,230,300	1,556,000	2,217,500	2,078,600
5200 Housing Community Development	130,000	130,000	130,000	106,000	0
5400 Park Construction	0	76,000	15,000	0	0
5600 Capital Improvements	1,460,000	4,568,000	2,305,000	1,845,000	355,000
5700 Art in Public Places	0	0	0	0	0
TOTAL	3,618,600	12,004,300	4,006,000	4,168,500	2,433,600



5000 STREET CONSTRUCTION

Public Works

The Street Construction activity is a capital program that provides funding for public works projects within the public right-of-way. This year's program includes grant projects, Gas Tax-funded construction and maintenance projects, and miscellaneous appropriations to support this activity, such as professional consulting services and departmental supplies.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
5200	Contractual Services	1,623,500	6,730,300	1,056,000	1,817,500	1,778,600
	Total Capital Outlay	1,623,500	6,730,300	1,056,000	1,817,500	1,778,600
2900	Fund Transfers to General Fund	500,000	500,000	500,000	400,000	300,000
	TOTAL	2,123,500	7,230,300	1,556,000	2,217,500	2,078,600

Projects 2016-17:

Pavement Maintenance (Ongoing)	1,100,000
Sidewalk Maintenance (Ongoing)	300,000
Street Tree Maintenance (Ongoing)	200,000
Citywide Handicap Ramps (Ongoing)	60,000
Citywide Signs (Ongoing)	25,000
Traffic Calming Measures (Ongoing)	50,000
Thermoplastic Street Striping (Ongoing)	25,000
Traffic Signals - LED Mep/Accessory Replacement (Ongoing)	35,000
Total Projects	1,795,000
Professional Services	22,500
Fund Transfers to General Fund	400,000
Grand Total 2016-17	2,217,500

Projects 2017-18:

Pavement Maintenance (Ongoing)	1,100,000
Sidewalk Maintenance (Ongoing)	300,000
Street Tree Maintenance (Ongoing)	200,000
Citywide Handicap Ramps (Ongoing)	60,000
Citywide Signs (Ongoing)	20,000
Traffic Calming Measures (Ongoing)	50,000
Traffic Signals - LED Mep/Accessory Replacement (Ongoing)	25,000
Total Projects	1,755,000
Professional Services	23,600
Fund Transfers to General Fund	300,000
Grand Total 2017-18	2,078,600



**5200 HOUSING COMMUNITY
DEVELOPMENT (HCD)**

Community Development

The HCD activity administers the Community Development Block Grant (CDBG). The City is a subgrantee of this federal grant which is directly awarded to the County of Alameda. This activity provides funding of programs and projects related to low-income housing and neighborhood improvements.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
5200	Contractual Services	130,000	130,000	130,000	106,000	0
	Subtotal	130,000	130,000	130,000	106,000	0
	Total	130,000	130,000	130,000	106,000	0



5400 PARK CONSTRUCTION

Public Works

The Park Construction activity administers contracts for the installation and construction of new and rehabilitated park facilities, including play apparatus, sportsfields, and landscaping and irrigation systems to ensure a safe and enjoyable recreational environment for the City's residents. In May of 2016, a Parks Master Plan was started. The Budget for 2016-17 and 2017-18 is pending the completion of this plan and will be amended accordingly.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
5200	Contractual Services	0	76,000	15,000	0	0
	Subtotal	0	76,000	15,000	0	0
	Total Capital Outlay	0	76,000	15,000	0	0



5600 CAPITAL IMPROVEMENTS

Public Works

The Capital Improvements activity provides for the funding of non-gas tax funded capital projects. Funds for this account are provided from a number of sources, including capital funds and grants.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
5200	Contractual Services	665,000	4,463,000	2,200,000	1,845,000	355,000
7000	Machinery & Equipment	0	105,000	105,000	0	0
	Subtotal	665,000	4,568,000	2,305,000	1,845,000	355,000
	Total Capital Outlay	665,000	4,568,000	2,305,000	1,845,000	355,000
	TOTAL	665,000	4,568,000	2,305,000	1,845,000	355,000

Projects 2016-17:

Citywide Building Floor Covering Replacement (Ongoing)	20,000
Citywide Building Painting (Ongoing)	15,000
Citywide Building Roof Repairs (Ongoing)	20,000
Citywide Building Upgrades (Ongoing)	50,000
Citywide Parking Lot Repair and Resealing (Ongoing)	50,000
Citywide Parks/City Facilities Fence Repairs (Ongoing)	5,000
Citywide Parks Irrigation Systems Upgrade/Modification (Ongoing)	50,000
Citywide Playground Surfacing (Ongoing)	15,000
Citywide Work Station Replacement (Ongoing)	10,000
Park Pathways Repair and Resealing (Ongoing)	30,000
Park Renovation (Ongoing)	15,000
Park Tree Pruning (Ongoing)	25,000
Citywide HVAC Replacements	150,000
Email Message Archiving	15,000
Lakeshore Park Landscape Restoration	255,000
Large Computer Monitors for Plan Review	6,000
Lawn Aerator Tractor Implement	14,000
New Vehicles for Building and Engineering	90,000
Old Town PDA Specific Plan and Development Strategy	160,000
Patrol Annex Work Station Upgrades	50,000
Silliman Activity Center - HVAC Unit Replacements	275,000
Silliman Activity Center - Light Control Board	50,000
Silliman Aquatic Center - Automatic Doors	25,000
Silliman Aquatic Center - Air Handler #1 Replacement	250,000
Silliman Aquatic Center - Pool Heater Replacements	120,000
Silliman Aquatic Center - Variable Frequency Drive Unit	45,000
Slit-Seeder Tractor Implement	20,000
Trailer for Large Riding Mower	15,000
Total Projects	1,845,000



5600 CAPITAL IMPROVEMENTS, Continued***Public Works*****Projects 2017-18:**

Citywide Building Floor Covering Replacement (Ongoing)	20,000
Citywide Building Painting (Ongoing)	15,000
Citywide Building Roof Repairs (Ongoing)	20,000
Citywide Building Upgrades (Ongoing)	50,000
Citywide Parking Lot Repair and Resealing (Ongoing)	50,000
Citywide Parks/City Facilities Fence Repairs (Ongoing)	5,000
Citywide Parks Furniture Installation/Replacement (Ongoing)	5,000
Citywide Parks Irrigation Systems Upgrade/Modification (Ongoing)	50,000
Citywide Playground Surfacing(Ongoing)	15,000
Citywide Work Station Replacement (Ongoing)	10,000
Park Pathways Repair and Resealing (Ongoing)	30,000
Park Renovation (Ongoing)	15,000
Park Tree Pruning (Ongoing)	25,000
Citywide Speed Survey	45,000
Total Projects	355,000



INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of equipment and services provided internally to other City departments. Examples include maintenance and replacement of departmental equipment, maintenance of City-owned buildings, the administration of workers' compensation and public liability insurance, and general office equipment lease agreements.

Activities that support these types of functions are classified as Internal Service Funds (ISF). The cost of these funds are allocated to all departments through allocation formulas. These formulas distribute the financial burden a given service places on the ISF activity. The final allocations for all ISFs become the Internal Service Fund Cost Allocation Plan.



INTERNAL SERVICE FUNDS SUMMARY

Program/Activity	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
GENERAL					
9120 Office Support Services	106,400	106,400	102,700	119,500	119,500
Subtotal	106,400	106,400	102,700	119,500	119,500
SELF-INSURANCE					
9210 Workers' Compensation	499,200	497,700	784,800	724,600	780,700
9230 Public Liability	593,300	593,300	596,400	608,000	609,400
Subtotal	1,092,500	1,091,000	1,381,200	1,332,600	1,390,100
MAINTENANCE					
9310 Equipment Maintenance	910,800	975,200	910,200	992,700	1,002,300
9410 Building Maintenance	959,200	1,019,200	909,900	1,135,000	1,171,800
9413 Community Activity Center	691,100	705,700	665,500	730,900	749,600
Subtotal	2,561,100	2,700,100	2,485,600	2,858,600	2,923,700
CAPITAL OUTLAY					
9710 Equipment	400,000	733,000	700,000	440,000	400,000
Subtotal	400,000	733,000	700,000	440,000	400,000
TOTAL	4,160,000	4,630,500	4,669,500	4,750,700	4,833,300

AUTHORIZED STAFFING	2015-16	2016-17	2017-18
Administrative Analyst	0.10	0.10	0.10
Cashier	0.10	0.10	0.10
City Attorney	0.25	0.25	0.25
Executive Assistant	0.10	0.10	0.10
Human Resources Director	0.10	0.10	0.10
Building Mechanic I	1.00	1.00	1.00
Building Mechanic II	1.00	1.00	1.00
Equipment Mechanic I	1.00	1.00	1.00
Equipment Mechanic II	1.00	1.00	1.00
Maintenance Superintendent	0.35	0.35	0.35
Maintenance Supervisor	1.00	1.00	1.00
Public Works Director	0.20	0.20	0.20
Senior Administrative Support Specialist	0.25	0.25	0.25
Senior Building Mechanic	1.00	1.00	1.00
Senior Equipment Mechanic	1.00	1.00	1.00
SUBTOTAL	8.45	8.45	8.45
Seasonal/Temporary Full-time Equivalent	0.35	0.35	0.35
TOTAL	8.80	8.80	8.80



9120 OFFICE SUPPORT SERVICES

Administrative Services

Office Support Services facilitates the City's mailroom operations and purchase of Citywide stationary, envelopes, and other related mailing supplies. This activity also manages the lease of the City's photocopy and postage equipment.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	7,900	7,900	8,800	9,000	9,000
4300	Seasonal/Temporary Employees	15,800	15,800	11,200	15,800	15,800
	Subtotal	23,700	23,700	20,000	24,800	24,800
5100	Supplies	17,700	17,700	17,700	17,700	17,700
5200	Contractual Services	65,000	65,000	65,000	77,000	77,000
	Subtotal	82,700	82,700	82,700	94,700	94,700
	TOTAL	106,400	106,400	102,700	119,500	119,500



9210 WORKERS' COMPENSATION SELF-INSURANCE

Human Resources

The Workers' Compensation Self-Insurance program administers benefits in accordance with State and Federal laws. The City is self-insured for Workers' Compensation benefits, a mandated benefit to protect employees who incur industrial injuries. The Workers' Compensation program includes the processing of claims, the determination and evaluation of compensability, the selection and monitoring of medical and legal consultants, the settlement and litigations of claims, and the preparation of reports to other governmental agencies. In addition, the program includes risk and claims analysis, training, education, and prevention. The City utilizes JT2 Integrated Resources as the Third Party Administrator and LAWCX as the excess insurance carrier for the Workers' Compensation program.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	22,500	22,500	20,500	24,800	25,200
	Subtotal	22,500	22,500	20,500	24,800	25,200
5100	Supplies	1,700	200	200	1,700	1,700
5200	Contractual Services	474,100	474,100	764,100	697,200	752,900
5300	Membership, Travel, Training	900	900	0	900	900
	Subtotal	476,700	475,200	764,300	699,800	755,500
	TOTAL	499,200	497,700	784,800	724,600	780,700



9230 PUBLIC LIABILITY SELF-INSURANCE

City Attorney's Office

The Public Liability Self-Insurance activity accounts for the expenses required to administer the public liability, fidelity bond, and property/casualty insurance policies. These services include the purchase of insurance and administration of claims, the periodic analysis of losses and loss prevention measures, and the coordination of legal and adjusting information.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	73,300	73,300	79,900	88,000	89,400
	Subtotal	73,300	73,300	79,900	88,000	89,400
5200	Contractual Services	520,000	559,500	516,500	520,000	520,000
	Subtotal	520,000	559,500	516,500	520,000	520,000
	TOTAL	593,300	593,300	596,400	608,000	609,400



9310 EQUIPMENT MAINTENANCE

Public Works

The Equipment Maintenance activity supports the repair and maintenance of the City's fleet, including cruisers, sedans, pickups, vans, fire equipment, heavy construction equipment, and miscellaneous (mowers, edgers, sprayers, etc.) equipment. Each piece of equipment is set up on a preventive maintenance program.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	432,700	469,100	407,600	511,600	521,200
4200	Overtime	0	0	1,500	0	0
	Subtotal	432,700	469,100	409,100	511,600	521,200
5100	Supplies	330,200	351,200	351,100	330,200	330,200
5200	Contractual Services	146,000	153,000	150,000	146,000	146,000
5300	Membership, Travel, Training	1,900	1,900	0	4,900	4,900
	Subtotal	478,100	506,100	501,100	481,100	481,100
	TOTAL	910,800	975,200	910,200	992,700	1,002,300



9410 BUILDING MAINTENANCE

Public Works

The Building Maintenance activity supports the operation and maintenance of City facilities, including the City Administration Building, Library, Community Center, Fire Stations (3), Service Center, Senior Center, Ash Street Buildings, Second Chance, security and ball field lights, and other miscellaneous buildings.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	400,600	419,500	321,100	458,300	467,100
	Subtotal	400,600	419,500	321,100	458,300	467,100
5100	Supplies	31,900	34,500	33,900	34,500	34,500
5200	Contractual Services	524,200	562,700	554,900	636,700	664,700
5300	Membership, Travel, Training	2,500	2,500	0	5,500	5,500
	Subtotal	558,600	599,700	588,800	676,700	704,700
	TOTAL	959,200	1,019,200	909,900	1,135,000	1,171,800



**9413 COMMUNITY ACTIVITY & FAMILY AQUATIC
CENTER MAINTENANCE**

Public Works

The George M. Silliman Community Activity & Family Aquatic Center activity supports the maintenance of this building located at 6800 Mowry Avenue.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
4100	Regular Employees	87,400	91,500	53,100	100,700	102,300
	Subtotal	87,400	91,500	53,100	100,700	102,300
5100	Supplies	16,000	17,500	15,700	17,500	17,500
5200	Contractual Services	587,700	596,700	596,700	612,700	629,800
	Subtotal	603,700	614,200	612,400	630,200	647,300
	TOTAL	691,100	705,700	665,500	730,900	749,600



9710 EQUIPMENT

Administrative Services

The Equipment activity monitors the replacement and funding of equipment and machinery that the City uses to provide services to the community. A required annual contribution is charged to the user department, which is accumulated to fund future replacement of the equipment. An equipment replacement schedule provides the timeline of the replacement based on estimated useful life and/or obsolescence. Due to limited funds, equipment replacement requires prioritization that places emphasis on safety issues and necessity of the equipment to City operations.

Account Code	Description	2015-16 Adopted	2015-16 Amended	2015-16 Estimated	2016-17 Budgeted	2017-18 Budgeted
7000	Capital Outlay	400,000	733,000	700,000	440,000	400,000
	TOTAL	400,000	733,000	700,000	440,000	400,000

Equipment Replacement List 2016-18

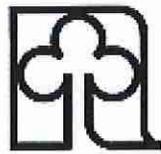
Description	Activity	Replacement Cost
IS Computers, Servers, and Equipment	1024	226,500
IS Police Servers	1024	35,000
Police Vehicle Computers	1024	85,000
Bulletproof vests	1030	28,400
Vehicle Replacements	9310	300,000
Pool Vacuum	3032	4,100
Silliman Center Furniture	3032	20,000
Fire Stations Exhaust Systems	9410	44,000
Platescan Vehicle Plate Readers	1030	60,000
K9 Replacements	1030	18,000
Recreation Laminating Machine	3030	2,500
Engineering Plotter	2015	11,000
Evidence Freezer	1030	5,500
	Total	840,000



SERVICES RESTORED & SUPPORTED BY THE UTILITY USERS TAX (INCLUDED IN PREVIOUS PAGES OF DEPARTMENT EXPENDITURES)

Code	Program/Activity	Updated to 2016-17	% of UUT	Description
MANAGEMENT/SUPPORT SERVICES				
1021	Human Resources	38,700	1.0%	Part-time Administrative Support
1024	Information Systems	10,300	0.3%	Increased Staff Support
1025	Financial Services	219,400	5.5%	Addition of accountant position
2991	Reserves	244,000	6.1%	Maintain Reserves per policy
	Subtotal	512,400	12.7%	
PUBLIC SAFETY				
1030	Patrol	724,000	18.0%	Officer, Project Raven Leader, School Resource and General Police Support
1031	Investigation	120,000	3.0%	Detective
1034	School Crossing Guard	70,400	1.8%	
1036	Administration	50,000	1.2%	Part-time Staff Support
1041	General Public Safety Support	1,066,000	26.5%	
	Subtotal	2,030,400	50.5%	
COMMUNITY PROMOTION				
2010	Development	157,000	3.9%	General Development Support
2013	Community Preservation	62,400	1.6%	Community Preservation Specialist
	Subtotal	219,400	5.5%	
RECREATION				
3030	General Recreation Services	200,000	5.0%	General Recreation Support, 25% of Administrative Support Specialist
3031	Youth/ Adult Sports	20,100	0.5%	25% of Administrative Support
3032	Activity & Family Aquatic Center	130,600	3.2%	50% of Administrative Support
3042	Senior Services	165,000	4.1%	Building Maintenance
	Subtotal	515,700	12.8%	
PARK & LANDSCAPE MAINTENANCE				
4013	Environmental Services	102,000	2.5%	Increased Street Sweeping
4012	Street Repairs	6,400	0.2%	Sweeper Maintenance
4014	Park & Landscape	301,000	7.5%	Landscape Staff and General Maintenance Support
	Subtotal	409,400	10.2%	
CAPITAL IMPROVEMENTS				
5600	Capital Improvements	168,000	4.2%	
	Subtotal	168,000	4.2%	
INTERNAL SERVICE FUNDS				
9310	Equipment Maintenance	112,000	2.8%	Fuel and Utilities
9410	Building Maintenance	27,700	0.7%	Staff to Maintain Senior Center
9710	Equipment	26,000	0.6%	
	Subtotal	165,700	4.1%	
TOTAL UTILITY USERS TAX EXPENDITURES		4,020,800	100.0%	









CAPITAL IMPROVEMENT PLAN

OVERVIEW

The purpose of the Biennial Capital Improvement Plan (CIP) is to identify and prioritize capital improvement projects for funding. Capital improvement projects include street and park construction and rehabilitation projects, construction and/or repairs to City facilities, major acquisitions such as new computer systems and other new equipment purchases that are not part of a department's operating budget, feasibility studies to identify or quantify future projects, and some major equipment replacement purchases. By their nature, capital improvement projects generally tend to be special, one-time "events" designed to address a significant community need or problem. Major capital projects can often take several years to complete, with both funding and construction planned in several specific phases.

The CIP is a key component of the two-year budget preparations, along with development of the Five-Year Forecast and the Biennial Budget. The Five-Year Forecast provides the major guidance for preparation of the CIP. It establishes priorities for the City, identifies special needs, and establishes the future direction of the City. The CIP itself is part of the Biennial Budget - projects which are selected for funding in the CIP are included in the accompanying Biennial Budget.

Some CIP projects result in additional operating and maintenance costs after completion of the project, while others may actually result in reduced maintenance costs. For example, a street construction project can reduce future street maintenance costs for a period of time after completion of the project. On the other hand, construction of a new recreational facility will result in both additional maintenance costs and

operating/staff costs. However, some of these costs may be offset by new revenues from the facility. All these factors must be carefully considered when prioritizing projects for funding.

CIP PROJECTS

Generally, all projects as defined above which involve expenditures of \$5,000 or more are included in the CIP. However, there are some special types of projects or purchases costing more than \$5,000 which are not included in the CIP. Such projects include equipment normally replaced through the Equipment Replacement fund, such as the routine vehicle replacement program, ongoing operating programs that maintain the current level of service, and leasing of property or vehicles.

THE CIP PROCESS

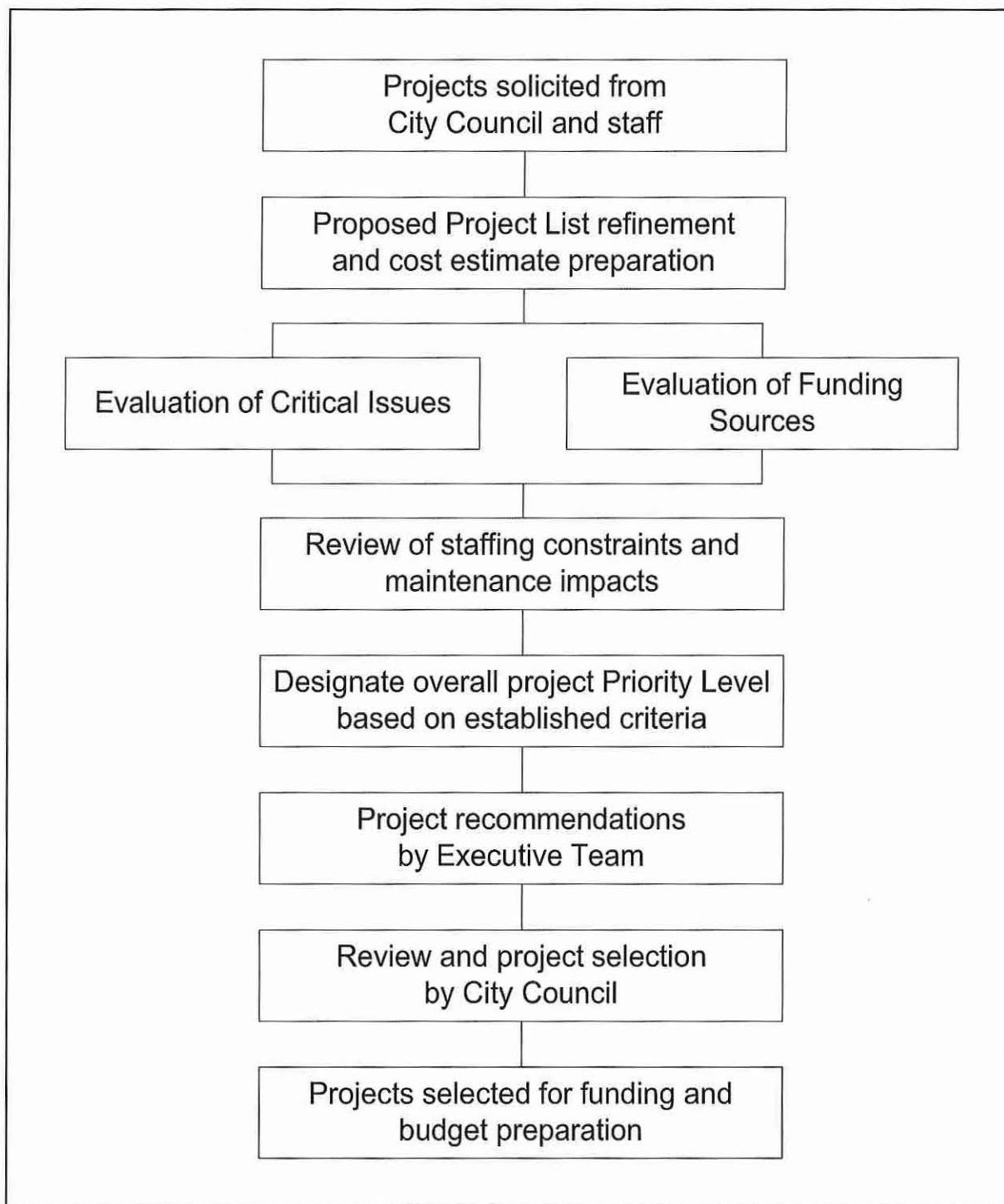
The process of developing the CIP begins with the preparation of a list of potential projects. These projects are generally submitted by the City Council and staff. However, in some instances residents have also made requests for specific projects.

After an initial review by the Executive Team, detailed descriptions and cost estimates are prepared for each project chosen for further consideration. Possible funding sources are also identified.

After this information has been quantified, all projects are reviewed and prioritized by the Executive Team, which consists of the City Manager, Assistant City Manager, City Attorney, Administrative Services Director, Fire Chief (Alameda County Fire Department), Human Resources Director, Police Chief, Public Works Director, and Recreation and Community Services Director.



PROJECT SELECTION PROCESS





Several major factors were considered while selecting projects for the 2016-17 and 2017-18 budget years: (1) evaluation of Critical Issues previously identified by the Executive Team, (2) available funding sources and the need for maintaining sufficient unallocated reserves, (3) staffing constraints and maintenance impacts, and (4) project priority level criteria.

(1) Evaluation of Critical Issues previously identified by the Executive Team

A number of Critical Issues are used to help guide the selection of projects, including Public Safety Services, Education, Quality of Life, Community Development and City Government Operations. These Critical Issues are summarized below:

Critical Issues

Public Safety Services - Provide a level of public safety services that will protect our citizens, property, and community assets.

Education - Support, encourage, and offer opportunities and programs that facilitate quality community education.

Quality of Life - Provide programs, services, and facilities that make Newark a desirable and healthy place to live.

Community Development - Make development decisions that maintain a vibrant, balanced, quality community.

City Government Operations - Operate a City government that enables the organization to meet service demands of the community.

(2) Available funding sources and the need for maintaining sufficient unallocated reserves

All potential projects were evaluated based on the availability of funding sources. Gas

tax revenues are the primary source of funds for street maintenance and improvement projects. The major source for most other capital projects is the Capital Improvement Fund. Development Impact Fees, which are assessed to new private developments, are a component of Capital Funds but can only be used on specific projects where a nexus is established between development and the individual project. The majority of the funds for capital projects are derived from unallocated General Funds. These are discretionary funds that may be used on any project. A complete list of funding sources is provided on the following pages and a revenue estimate summary is provided on page 136.

(3) Staffing constraints and maintenance impacts

Regardless of funding availability, there is a limit to the number of projects which can be designed and/or constructed in a single year due to staffing constraints in the Engineering and Maintenance Divisions of the Public Works Department. Projects also must be evaluated based on the resulting long-term maintenance needs following completion. A project should not be built (or equipment purchased) if there is inadequate resources for operation and maintenance.

(4) Priority Level Criteria

With the current 2016-2018 CIP, modified prioritization criteria were added to assist with project selection for funding. Three priority levels were defined and include Level One, Level Two, and Level Three.

Priority Level One projects are of the highest priority and are considered mandatory. Level One projects are those being driven by a legal or regulatory requirement, are needed to meet a safety obligation or minimize a liability risk, or



serve to preserve the City's existing assets and infrastructure.

Priority Level Two projects are considered necessary projects, but do not satisfy Level One criteria. A project could be ranked at Level Two if there is a consensus by the City Council that it should be funded. Other Level Two criteria includes: projects that demand local funding in order to obtain an outside funding source; projects that provide a needed service level increase; projects for completion of a feasibility study or master plan that would assist with defining and prioritizing one or more projects or other community needs; and projects that are needed to complete a final phase of a multi-phased project.

Priority Level Three projects are those that are considered desirable, but do not fully satisfy Level One or Level Two criteria at the time of evaluation.

PLANNING COMMISSION REVIEW

State law requires that the Planning Commission review the CIP projects for

conformance with the General Plan. This review is completed prior to formal City Council adoption of the CIP.

MULTI-YEAR PROJECT FUNDING

Unlike some communities, Newark does not normally budget funds over multiple years toward the future construction of specific projects. Instead, unbudgeted Capital Funds are held in reserve and applied toward a project upon accumulation of sufficient funds to complete a project or phase. Still, there are projects which are phased over a number of years to accommodate design and construction requirements and other factors.

FINANCING SOURCES AND ALTERNATIVES

Capital funds, Gas Tax funds, and Park Impact funds all represent "pay-as-you-go" financing. Generally, this type of financing is used to minimize interest and financing costs. However, for some projects, long-term financing is either necessary or preferred.

SUMMARY OF FINANCING SOURCES	
ACCUMULATED FEES	Accumulated Fees can only be used for the specific purpose provided for in the Fee Schedule.
CAPITAL FUNDS	Capital funds can be used to fund any capital project. However, since Capital funds are derived from the General Fund, their use is discouraged if other fund sources are available.
DEVELOPMENT IMPACT FEES	Development Impact Fees can only be used for specific capital projects. There is a maximum allocation per project based on the type of capital project.
GAS TAX FUNDS	Gas Tax funds can only be used for expenses related to street construction, maintenance, or design. This funding category includes state gas tax subventions, Measure B revenues, Traffic Congestion Relief Funds (Proposition 42), and Alameda County Vehicle Registration Fee funds.



SUMMARY OF FINANCING SOURCES *continued*

GRANTS	
CDBG*	Community Development Block Grants (CDBG) funds can only be used for projects within the designated CDBG Target Area. They can be used for street construction, community centers, etc.
Federal Transportation Act*	Funding from the Federal Transportation Act reauthorization (previously the Safe, Accountable, Flexible, Efficient Transportation Equity Act: a Legacy for Users, "SAFETEA-LU," and the Transportation Efficiency Act for the 21 st Century, "TEA 21") can only be used for construction projects on eligible streets.
HSIP*	The Federally funded Highway Safety Improvement Program (HSIP) is for specific traffic safety projects.
HWY-RR Grade Separation Program*	State Highway-Railroad Grade Separation Program funds can be used for grade separation projects.
SRTS/SR2S*	State (SRTS) and Federal (SR2S) Safe Routes to School funds can be used to correct identified safety hazards on school routes to promote walking/biking to schools.
Stimulus Programs*	Federal economic stimulus funds have uses and constraints specific to each individual program. Transportation-related stimulus funding typically has constraints similar to the current Federal Transportation Act.
STIP*	State Transportation Improve Program (STIP) funds can be used for capital projects that improve transportation. Funding is split 75%/25% between the Interregional Transportation Improvement Program (ITIP) and Regional Transportation Improvement Program (RTIP).
TDA*	Transportation Development Act (TDA), Article 3 funds can only be used to construct bike and pedestrian projects.
PARK IMPROVEMENTS	
Park Impact	Local Park Impact Fee funds can be used for park construction projects for a neighborhood park within the area where the development responsible for the funds is located or for community parks.
Regional Open Space, Wildlife, Shoreline, and Parks Bond Extension*	Funding through the Regional Open Space, Wildlife, Shoreline, and Parks Bond Extension (Measure WW) must be used on park construction projects.

*Allocated to agencies on a competitive process or on the basis of population.



ORGANIZATION OF INFORMATION

An alphabetical arrangement by project title has been used as the organizational basis for project lists and descriptions in the CIP. Project descriptions include important data, including:

Critical Issue – Each CIP project has been evaluated against the Critical Issues previously identified by the Executive Team. The Critical Issue addressed by a project (if any) is listed.

Funding Source – This entry indicates the general funding source which can or will be used to fund this particular project.

Estimated Cost – This figure is the estimated cost for completing the project or this phase of the project, including contingencies. In some cases, design costs are included in this figure if outside consultants will be used for preparing plans and specifications. This estimate does not include ongoing maintenance and/or operating expenses. Cost estimates are adjusted over time to reflect inflation when required. If the project scope changes after adoption of the CIP, the project budget may also need to be adjusted.

Operating Impact – Certain projects can result in an operational savings over time, while other projects may result in additional operating costs, such as additional staffing and/or maintenance. This section provides a general indication of the range of additional anticipated operating costs. Possible entries for this field include: *Cost Savings*; *No Significant Impact*; *Minor Impact*; *Moderate Impact*; *Significant Permanent Impact*; and *To be Determined*. These categories are not precisely defined. A “Moderate Impact” may involve additional maintenance or operational costs, while a “Significant Impact” normally involves additional staffing, together with increased maintenance/operational costs.

Priority Level – This entry indicates Level One (Mandatory), Level Two (Necessary), or Level Three (Desirable) priority level as defined previously.

Implementing Department – This entry indicates the department responsible for implementing the project once funded.

Contact – This entry lists the individual responsible for implementing the project once funded.

Year First Proposed – This entry will indicate the year each project first appeared in the CIP.

Year Funded – This entry will indicate which year, if any, funding was approved.

PROJECT LISTS FOR 2016-17 AND 2017-18

A total of 148 proposed projects with an estimated cost of approximately \$162,000,000 were evaluated possible funding in 2016-17 and 2017-18. As noted in the Estimate of Future Funding Needs beginning on Page 137, there are 91 unfunded projects with a combined estimate cost of \$159,015,000. It should be noted that the estimated costs of some unfunded projects have not yet been determined due to some undefined project constraints. The total estimate for future funding needs could therefore be \$160,000,000 or more. In addition to the 148 projects, there are 24 projects which were previously funded, but have not yet been completed or had funds encumbered.

Based on the major factors and constraints listed above, 37 projects were selected for funding in 2016-17 (\$3,662,500) and 22 projects in 2017-18 (\$2,133,600). These 59 projects, with a total funding cost of \$5,796,100 are in addition to the 24 previously funded projects.



2016-17 SUMMARY OF FUNDED PROJECTS

PROJECT TITLE	PROJECT COST
Citywide Building Floor Covering Replacement (Ongoing)	20,000
Citywide Building Painting (Ongoing)	15,000
Citywide Building Roof Repairs (Ongoing)	20,000
Citywide Building Upgrades (Ongoing)	50,000
Citywide Handicap Ramps (Ongoing)	60,000
Citywide HVAC Replacements	150,000
Citywide Parking Lot Repair and Resealing (Ongoing)	50,000
Citywide Parks/City Facilities Fence Repairs (Ongoing)	5,000
Citywide Parks Irrigation Systems Upgrade/Modification (Ongoing)	50,000
Citywide Playground Surfacing (Ongoing)	15,000
Citywide Street Signs (Ongoing)	25,000
Citywide Work Station Replacement (Ongoing)	10,000
Email Message Archiving	15,000
Gas Tax Project Administration (Ongoing)	22,500
Lakeshore Park Landscape Restoration	255,000
Large Computer Monitors for Plan Review	6,000
Lawn Aerator Tractor Implement	14,000
New Vehicles for Building and Engineering	90,000
Old Town PDA Specific Plan & Development Strategy	160,000
Park Pathways Repair and Resealing (Ongoing)	30,000
Park Renovation (Ongoing)	15,000
Park Tree Pruning (Ongoing)	25,000
Patrol Annex Work Station Upgrades	50,000
Pavement Maintenance (Ongoing)	1,100,000
Sidewalk, Curb, and Gutter Replacement (Ongoing)	300,000
Silliman Activity Center - HVAC Unit Replacements	275,000
Silliman Activity Center - Light Control Board	50,000
Silliman Aquatic Center - Air Handler #1 Replacement	250,000
Silliman Aquatic Center - Automatic Doors	25,000
Silliman Aquatic Center - Pool Heater Replacements	120,000
Silliman Aquatic Center - Variable Frequency Drive Unit	45,000
Slit-Seeder Tractor Implement	20,000
Street Tree Maintenance (Ongoing)	200,000

(continued next page)



2016-2017 SUMMARY OF FUNDED PROJECTS (cont.)

Thermoplastic Street Striping (Ongoing)	25,000
Traffic Calming Measures (Ongoing)	50,000
Traffic Signals - LED Lamp and Accessory Replacement (Ongoing)	35,000
Trailer for Large Riding Mower	15,000
TOTAL	\$3,662,500

2017-18 SUMMARY OF FUNDED PROJECTS

PROJECT TITLE	PROJECT COST
Citywide Building Floor Covering Replacement (Ongoing)	20,000
Citywide Building Painting (Ongoing)	15,000
Citywide Building Roof Repairs (Ongoing)	20,000
Citywide Building Upgrades (Ongoing)	50,000
Citywide Handicap Ramps (Ongoing)	60,000
Citywide Parking Lot Repair and Resealing (Ongoing)	50,000
Citywide Parks/City Facilities Fence Repairs (Ongoing)	5,000
Citywide Parks Furniture Installation/Replacement (Ongoing)	5,000
Citywide Parks Irrigation Systems Upgrade/Modification (Ongoing)	50,000
Citywide Playground Surfacing (Ongoing)	15,000
Citywide Speed Survey	45,000
Citywide Street Signs (Ongoing)	20,000
Citywide Work Station Replacement (Ongoing)	10,000
Gas Tax Project Administration (Ongoing)	23,600
Park Pathways Repair and Resealing (Ongoing)	30,000
Park Renovation (Ongoing)	15,000
Park Tree Pruning (Ongoing)	25,000
Pavement Maintenance (Ongoing)	1,100,000
Sidewalk, Curb, and Gutter Replacement (Ongoing)	300,000
Street Tree Maintenance (Ongoing)	200,000
Traffic Calming Measures (Ongoing)	50,000
Traffic Signals - LED Lamp and Accessory Replacement (Ongoing)	25,000
TOTAL	\$2,133,600



A LOOK FORWARD

Forecasting future funding availability and needs is difficult and is an inexact science at best. The conservative approach to forecasting future funding availability assumes no change in the current revenue levels and is reflected in the table entitled *Revenue Estimate Summary* on the following page.

Although future funding needs can be predicted by roughly prioritizing unfunded projects already in the CIP, such forecasting is often later upset by changing priorities and unexpected needs. The cost of certain identified projects is often unknown prior to the completion of a needs study or preliminary design. Even so, it is still important to develop a general plan for implementing major capital projects.

During past strategic planning sessions, the City identified a number of major, long-range capital projects. In order to prioritize the future funding of these projects, the City developed a number of factors that can impact the prioritization process and need to be considered in selecting projects for future funding. Some of these factors include:

Need Driven - The target date for some projects is driven by an identified need. For example, replacement of the City Administration Building is driven by the need to replace an aging facility to accommodate employees and related City activities. A specific target date might be set based on anticipated future space needs or elimination of increasing and excessive building maintenance costs.

Regulation/Law Driven - Some projects, such as wheelchair ramp modifications, are required as a result of changes in standards or regulations or as the result of new Federal or State laws.

Opportunity Driven - The target date for the construction of some projects is driven by an associated opportunity. The availability of a State park grant might allow completion of desired park improvements.

Funding Driven - The target date for construction of other projects may be governed by available funding or funding factors. For example, the target date for construction of a particular project might be tied to accumulation of the capital costs or the ability to fund future operating costs.

Funding Source Driven - The construction of specific projects which are eligible for grant funds will be dictated by the availability of those grant funds. For example, Community Development Block Grant (CDBG) funds can be used for capital projects in the Target Area. The timing for their use will be governed by the availability of those funds.

Relationship Driven - There are certain types of projects which are dependent on the timing of other related projects. For example, the construction of a new library could allow the Senior Center to be moved into larger quarters, using the current library building.

Community Driven - Certain projects are desired to improve the quality of life of Newark residents and are not necessarily tied to external factors. An example is the Family Aquatic Center. The target for construction of such projects is thus driven by a desire to improve the quality of life of our residents and the City Council's priorities rather than outside influences.

Phasing Opportunities - Certain projects, such as street maintenance projects, can sometimes be completed in phases.



REVENUE ESTIMATE SUMMARY

Funding Source	Dollars					
	2016-17	2017-18	2018-19	2019-20	2020-21	Total
Capital Funds (1)	2,250,000	250,000	250,000	250,000	250,000	3,250,000
Gas Tax Funds (2)	1,780,000	1,880,000	2,000,000	2,100,000	2,200,000	9,960,000
Gas Tax Transfers	500,000	400,000	300,000	200,000	100,000	2,500,000
CDBG (3)	120,000	120,000	120,000	120,000	120,000	600,000
TDA	35,000	35,000	35,000	35,000	35,000	175,000
Federal Grants	454,000	As Avail.				
Park Impact (4)	As Avail.					

Notes:

1. This entry indicates allocations in surplus General Funds towards Capital projects each year.
2. Total Gas Tax revenues are currently approximately \$2,228,000/year. Subtracting the planned Gas Tax Transfers to the General Fund, the revenue available to fund projects is provided above.
3. This entry assumes that the Federal government does not cut or reduce funding for this program.
4. Park Impact Fee funds are dependent on the level of residential development which takes place.



ESTIMATE OF FUTURE FUNDING NEEDS (unfunded projects)

<u>UNFUNDED PROJECT</u> (Projects in bold are new for 2016-2018)	<u>ESTIMATE</u>
All-weather Turf Fields	2,400,000
Articulated Aerial Lift Truck (35')	120,000
Birch Grove Park Completion	250,000
Birch Grove Park Softball Field Night Lighting	300,000
Birch Grove Park Tennis Court Area Re-landscaping	110,000
Bocce Ball Courts	100,000
Bridgepointe Park Path Completion	15,000
Byington Park Security Lighting	40,000
Cedar Boulevard Landscape Improvements	100,000
Cedar Boulevard Linear Park Extension	4,500,000
Cedar Boulevard Median Renovation - Phase 3	135,000
Central Avenue Overpass (Phase 2 - R/W and Construction)	16,800,000
Cherry Street at Central Avenue Intersection Modifications	450,000
Cherry Street Median Landscape Upgrade	150,000
Citywide Geographic Information System (GIS) - Phase 2	150,000
Citywide Storage Facility at Service Center	400,000
Civic Center Park Completion	50,000
Civic Center Replacement Project	64,000,000
Community Alerting and Warning System (Sirens)	75,000
Community Center Fireplaces Study	8,000
Community Center HVAC System Overhaul	575,000
Community Center Patio Resurfacing/Replacement	150,000
Community Center Social Hall and Patio Room Floor Replacement	65,000
Community Dog Park	Unknown
Community Park Group Picnic Facility	220,000
Community Park Parking Lot Planter Upgrades	20,000
Community Park Wading Pool Replacement Study	12,000
Cultural Arts Center	9,000,000
Document Conversion	45,000
Dumbarton TOD Transit Station and Overcrossing	11,500,000
Equipment Shop Heavy Duty Vehicle Hoist	60,000
Fire Station No. 27 Energy Efficient Windows	Unknown
Fire Station No. 27 Training Tower - New	2,000,000
Fuel Management System Replacement	60,000
History Museum - Phase 2B (Restoration and Construction)	2,700,000
History Museum - Phase 3 (Exhibits)	750,000
Jerry Raber Ash Street Park Master Plan Implementation - Phase 2D	275,000
Jerry Raber Ash Street Park Master Plan Implementation - Phase 3	400,000
Jerry Raber Ash Street Park Master Plan Implementation - Phase 4 (Design)	160,000
Jerry Raber Ash Street Park Master Plan Implementation - Phase 4 (Construction)	675,000



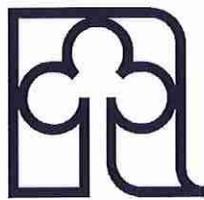
ESTIMATE OF FUTURE FUNDING NEEDS *continued*

<u>UNFUNDED PROJECT</u> (projects in bold are new for 2016-2018)	<u>ESTIMATE</u>
Jerry Raber Ash Street Park Master Plan Implementation - Phase 5	520,000
Lakeshore Park Par Course Replacement	60,000
Library Carpet Replacement	65,000
Lindsay Tract Street and Storm Drainage Improvements	2,500,000
Mayhews Landing Park Completion	160,000
Mirabeau Park Security Lighting	40,000
Mowry Avenue at Cherry Street Intersection Modifications	1,350,000
Mowry Avenue Backup Wall and Landscape Improvements	900,000
Newark Boulevard Backup Wall and Landscape Improvements	1,200,000
Newark Skate Park	Unknown
Old Town PDA Specific Plan & Development Strategy	160,000
Old Town PDA Streetscape Improvements	3,400,000
Opticom Installations - Phase 2	160,000
Police Department Parking Lot Improvements - Phase 2	Unknown
Police Department Parking Lot Sidewalk and Landscape Improvements	50,000
Railroad Quiet Zone Study	80,000
Second Chance Homeless Shelter Repairs	60,000
Security Camera Systems - City Facilities	Unknown
Senior Center Community Garden	25,000
Senior Center HVAC Replacement	50,000
Senior Center - New Construction	7,500,000
Senior Center Room Divider	50,000
Service Center Fuel Pump Island Drainage System	80,000
Service Center Fuel Tank Canopy	130,000
Service Center Remote Control Gates	20,000
Service Center Waste Disposal Upgrades	250,000
Silliman Activity Center - Carpet Replacement	25,000
Silliman Aquatic Center - Activity Pool Play Structure Replacement	250,000
Silliman Aquatic Center - Lap Pool Re-plastering	100,000
Silliman Aquatic Center - Pool Deck Replacement	300,000
Silliman Recreation Complex, Phase 5	Unknown
Silliman Recreation Complex, Phase 6	750,000
Silliman Recreation Complex, Phase 7	1,250,000
Silliman Recreation Complex Restroom/Maintenance Facility	700,000
St. Isabel Avenue Street Improvements Completion	255,000
Stevenson Boulevard at Cherry Street Traffic Signal Coordination	Unknown
Stevenson Gateway Feature Renovation	90,000
Thornton Avenue Streetscape Improvements (Elm to Willow Streets)	2,200,000
Thornton Avenue Widening (R/W and Construction)	14,000,000



ESTIMATE OF FUTURE FUNDING NEEDS *continued*

<u>UNFUNDED PROJECT</u> (projects in bold are new for 2016-2018)	<u>ESTIMATE</u>
Traffic Signal at Central Avenue and Filbert Street	160,000
Traffic Signal at Central Avenue and Sycamore Street	160,000
Traffic Signal at Cherry Street and Robertson Avenue	180,000
Traffic Signal at Jarvis Avenue and Haley Street	160,000
Traffic Signal at Jarvis Avenue and Spruce Street	160,000
Traffic Signal at Newark Boulevard and Ruschin Drive/Brittany Avenue	180,000
Traffic Signal Interconnect - Cherry Street from Thornton Avenue to Stevenson Boulevard	60,000
Traffic Signal Interconnect - Newark Boulevard from Civic Terrace Avenue to SR-84	150,000
Traffic Signal Interconnect - Thornton Avenue from Sycamore Street to Cedar Boulevard	115,000
Truck Exhaust System Replacement for Station No. 29	45,000
Turf Median Replacement - Phase 1 (Thornton Avenue)	55,000
Turf Median Replacement - Phase 2 (Central Avenue)	40,000
TOTAL	\$159,015,000





CAPITAL IMPROVEMENT PLAN

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All-Weather Turf Fields

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$2,400,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Recreation and Community Services
<i>Contact</i>	Zehnder
<i>Year First Proposed</i>	2012
<i>Year Funded</i>	Not Funded

This project would provide for the conversion of a portion of Sportsfield Park from grass fields to two (2) night-lighted, all-weather turf fields. Each field would be approximately 230,000 square feet and equipped with fencing and lights. The project will be further evaluated in terms of relative priority to the community as part of the Citywide Parks Master Plan in 2016.

Articulated Aerial Lift Truck (35')

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$120,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Landscape Parks Maintenance
<i>Contact</i>	Hornbeck
<i>Year First Proposed</i>	1997
<i>Year Funded</i>	Not Funded

The City is responsible for the maintenance of approximately 18,000 trees, including approximately 13,000 street trees. The majority of street trees (9,600) are nearing maturity and are over 15 feet tall. This proposed capital purchase includes a truck equipped with utility boxes and a hydraulically-actuated aerial lift. This equipment will enable the City to respond to residents in a more timely manner and save money by removing unsafe hanging branches within one working day, removing unsafe trees, pruning street trees to facilitate street maintenance activities such as street sweeping and respond to other pruning requests such as street light, traffic signal and/or sign clearances. Other uses for this equipment could include low-level park lighting maintenance, installation of Christmas lights and, if appropriate, emergency traffic signal maintenance.

Currently, the City is spending in excess of \$20,000 for emergency contract services. This project would reduce the cost of emergency work, freeing up the fund for normal tree maintenance. Without an alternative for City forces to do emergency tree work, a contractor would be needed with an increase in the annual cost. The current funding will not meet the needs of the project as costs increase. The life expectancy for this equipment is 15-20 years.



Birch Grove Park Completion

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Park Improvement
<i>Estimated Cost</i>	\$250,000
<i>Operating Impact</i>	Significant Permanent Impact
<i>Implementing Department</i>	Public Works – Engineering
<i>Priority Level</i>	Level Three
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	Prior to 1995
<i>Year Funded</i>	Not Funded

This project would develop the current vacant area of Birch Grove Park based on the results of the Citywide Parks Master Plan scheduled in 2016. This project could install shaded, cluster-type picnic and barbecue facilities, recreational facilities such as volleyball and horseshoe courts, trash enclosures and a drinking fountain in the area between Birch Street and the existing restrooms.

Birch Grove Park Softball Field Night Lighting

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$300,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2002
<i>Year Funded</i>	Not Funded

The softball field at Birch Grove Park is currently night-lighted via relatively short floodlights. This project would replace those lights with new, taller and more efficient lighting standards. The project will be evaluated as part of the Citywide Parks Master Plan.

Birch Grove Park Tennis Court Area Re-landscaping

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Park Improvement
<i>Estimated Cost</i>	\$110,000
<i>Operating Impact</i>	Minor Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Maintenance
<i>Contact</i>	Hornbeck
<i>Year First Proposed</i>	2004
<i>Year Funded</i>	Not Funded

The planned greenbelt area includes the non-turf planting areas adjacent to the tennis courts, and the tennis courts' parking lot's adjacent planters and median. This project would identify and correct soil and irrigation deficiencies, and install new landscape plantings that will enhance the aesthetic appearance of the southern edge of the park.



Bocce Ball Courts

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$100,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	Not Funded

This project would install Bocce Ball Courts (up to 4) at Birch Grove Park or at an alternative park location as may be identified in the Citywide Parks Master Plan.

Bridgepointe Park Path Completion

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Park Improvement
<i>Estimated Cost</i>	\$15,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	1996
<i>Year Funded</i>	Not Funded

This project would provide for the completion of the pathway at Bridgepointe Park. This pathway is needed to eliminate erosion of the park turf area onto the adjacent Lincoln School site, and provide park users access along the easterly edge of the park. This work consists of installing approximately 4,000 square feet of asphalt pathway connecting the existing north and south pathways. The estimate includes project design costs.

Byington Park Security Lighting

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$40,000
<i>Operating Impact</i>	Minor Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2008
<i>Year Funded</i>	Not Funded

This project will provide minimum energy efficient security lighting at Byington Park.



Cast Iron Stormwater Inlet Grate Replacement Program Phase I

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$30,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Streets Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	1998
<i>Year Funded</i>	2008-09

The current standard for storm water inlets (or catch basins) includes a fabricated steel grate design to allow as much water as possible into the inlet and yet prevent bike tires from dropping through. Older inlets in the City typically have a cast iron grate, which have smaller openings and tend to clog. Also, removal of these heavy cast iron grates for both routine and emergency cleaning generally requires at least two maintenance workers. The City has a total of 91 cast iron inlet grates.

This project is part of the phased program to replace the cast iron grates with the steel grates. This first phase will replace approximately 15-25 catch basins.

Cedar Boulevard Landscape Improvements

NEW

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$100,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	Not Funded

This project would provide for landscaping and irrigation on the west side of Cedar Boulevard between Central Avenue and Smith Avenue adjacent to the developer-installed backup wall. The scope of work would include new trees in existing empty tree wells and wall-climbing ivy behind the sidewalk along with an irrigation system.



Cedar Boulevard Linear Park Extension

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Park Improvement
<i>Estimated Cost</i>	\$4,500,000
<i>Operating Impact</i>	Significant Permanent Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2014
<i>Year Funded</i>	Not Funded

Construct a linear park and trail on the unconstructed segment of Cedar Boulevard, including a pedestrian overcrossing of the Union Pacific Railroad. This project will be evaluated with the Citywide Parks Master Plan.

Cedar Boulevard Median Renovation – Phase 3

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$135,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Landscape Parks Maintenance
<i>Contact</i>	Hornbeck
<i>Year First Proposed</i>	2000
<i>Year Funded</i>	Not Funded

This is the third phase of the project to upgrade existing street medians along Cedar Boulevard with bay-friendly plantings. This project will renovate the existing medians on Cedar Boulevard from Dupont Avenue to the Home Depot driveway.

Central Avenue Overpass Phase 1 - Project Development

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	2000 Measure B Funds
<i>Estimated Cost</i>	\$2,765,000
<i>Operating Impact</i>	Significant Permanent Impact
<i>Priority Level</i>	Level Two – Service Level Increase
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	1999
<i>Year Funded</i>	2012-13

This project will fund the project development phases of a four lane grade separation structure (bridge overpass) at the railroad crossing on Central Avenue, between Sycamore Street and Filbert Street. Completion of the design will allow the City to compete for funding for subsequent phases. The overpass will result in relief of traffic congestion at the tracks, providing enhanced vehicular, bicycle and pedestrian safety, and improved emergency response times.



Central Avenue Overpass Phase 2 - R/W and Construction

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Measure B Funds/Other Gas Tax
<i>Estimated Cost</i>	\$16,800,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	1999
<i>Year Funded</i>	Not Funded

This project will fund the right of way and construction of a four lane grade separation structure (bridge overpass) at the railroad crossing on Central Avenue, between Sycamore Street and Filbert Street. The overpass will result in relief of traffic congestion at the tracks, providing enhanced vehicular, bicycle and pedestrian safety, improved emergency response times, and elimination of the potential for at-grade accidents.

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Cherry Street at Central Avenue Intersection Modifications

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$450,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	Not Funded

The General Plan includes capacity enhancements at this intersection by the addition of dual left turn lanes and a free right turn from eastbound Central to southbound Cherry.

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).



Cherry Street Median Landscape Upgrade

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$150,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2002
<i>Year Funded</i>	Not Funded

A previous project removed and replaced the existing median curbs on Cherry Street from Thornton Avenue to the railroad tracks as part of an asphalt concrete overlay project but did not include funding for any median landscaping. This project would install new landscaping in accordance with previously adopted median landscaping standards and Bay Friendly Landscaping practices.

City Administration Building Lobby Repairs

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$100,000
<i>Operating Impact</i>	Cost Savings
<i>Implementing Department</i>	Public Works – Building Inspection
<i>Contact</i>	Collier
<i>Year First Proposed</i>	2012
<i>Year Funded</i>	2012-13

Wind driven or heavy rain storms cause significant leakage in and around the skylights over the first floor lobby. The leakage causes damage to the structure, is disruptive to the cashier operation, and presents a slip hazard in the public lobby. Simple repairs have not been effective in eliminating leakage. A complete rebuild of the skylight is needed, and renovations to the lobby flooring, walls, and other affected areas will complete this project.



City Administration Building Recycling Enclosure

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Grant – Measure D
<i>Estimated Cost</i>	\$15,000
<i>Operating Impact</i>	No Significant Impact
<i>Implementing Department</i>	Public Works – Building Inspection
<i>Contact</i>	Collier
<i>Year First Proposed</i>	2014
<i>Year Funded</i>	2014-15

The existing trash enclosure at City Hall needs to be replaced to provide a sufficient enclosed area for dumpsters for both regular waste and recycling. The current enclosure is not large enough to accommodate the two required dumpsters; this encourages illegal dumping in the one unsecured dumpster. In addition, the enclosure is in significant disrepair due to age and does not meet current clean water requirements.

City Administration Building Roof Beam Repairs

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$60,000
<i>Operating Impact</i>	No significant impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works – Building Inspection
<i>Contact</i>	Collier
<i>Year First Proposed</i>	2012
<i>Year Funded</i>	2012-13

A 2012 inspection of the roof beams indicated evidence of termite damage. A structural assessment is expected to be completed to determine the extent of the damage and options for repair. This project will implement the repairs needed to assure the roof beams remain structurally sound.

Citywide Building Floor Covering Replacement (Ongoing)

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$20,000/year
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works – Building Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 and 2017-18

These projects provide for the routine replacement of floor covering (vinyl, carpeting or tile) as part of normal maintenance work.



Citywide Building Painting (Ongoing)

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$15,000/year
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works – Building Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 and 2017-18

These projects provide for routine building painting as part of normal building maintenance.

Citywide Building Roof Repairs (Ongoing)

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$20,000/year
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works – Building Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 and 2017-18

These projects will provide for the routine repair of building roofing as part of normal maintenance work.

Citywide Building Upgrades (Ongoing)

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$50,000/year
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works – Building Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 and 2017-18

These projects will provide for routine repair or replacement of miscellaneous building items as part of normal maintenance work.



Citywide Geographic Information System (GIS) – Phase 1

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$192,000
<i>Operating Impact</i>	Cost Savings
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	Prior to 1995
<i>Year Funded</i>	1997-98

A GIS system is a computerized graphical mapping system which allows geographic information to be tied to a digital map and retrieved via specialized software. This geographic information can include site addresses, ownership, City-owned utilities, zoning boundaries, traffic signs, etc.

Newark is a member of the Southern Alameda County Geographic Information System Authority with Fremont, Union Sanitary District and the Alameda County Water District. This project is continuing to be utilized to fund hardware and software purchases and professional services associated with enhancing the GIS data and user interface.

Citywide Geographic Information System (GIS) – Phase 2

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$150,000
<i>Operating Impact</i>	Cost Savings
<i>Priority Level</i>	Level Two – Service Level Increase
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2002
<i>Year Funded</i>	Not Funded

A GIS system is a computerized graphical mapping system which allows geographic information to be tied to a digital map and retrieved via specialized software. This geographic information can include site addresses, ownership information, City-owned utilities, zoning boundaries, aerial photography, etc. This project would provide for necessary hardware and software upgrades, specialized training for employees, and other data additions to the GIS to meet current needs.



Citywide Handicap Ramps (Ongoing)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax / TDA Grant Funds
<i>Estimated Cost</i>	\$60,000/year
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Legal/Regulatory Requirement; Safety Obligation
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 and 2017-18

These projects will be part of an ongoing effort to retrofit existing handicap ramps at street intersections with detectable warning surfaces for conformance with current ADA requirements.

Citywide HVAC Replacements

NEW

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$150,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works
<i>Contact</i>	Connolly
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	2016-17

Over the course of the past fiscal year the Public Works Department has replaced several multi-load units and major components on many other units throughout the City. Given the average age of the multi-load units, ranging from 15 to 20 years, a HVAC equipment budget to replace existing units is needed. Baseline or average cost of a unit ranges from \$6k to \$20k depending on the unit size.

Citywide Parking Lot Repair and Resealing (Ongoing)

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$50,000/year
<i>Operating Impact</i>	Cost Savings
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works – Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 and 2017-18

The City owns over 250,000 square feet of parking lots. Several parking lots are in a state of pavement failure and are in need of repair. Others are newer and need preventative maintenance to achieve the most cost effective life. These projects will repair deteriorated parking lots and apply proven preventative treatments to extend the life of the pavement. The projects will be combined with other asphalt projects to achieve economy of scale benefits in the bidding process.



Citywide Parks/City Facilities Fence Repairs (Ongoing)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$5,000/year
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works – Landscape Parks Maintenance
<i>Contact</i>	Hornbeck
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 and 2017-18

There are a number of fences along parks and roadways in the City for which the City is either responsible or for which responsibility is shared with adjacent property owners. These projects will provide for routine repairs or replacement of such fences as part of normal maintenance work.

Citywide Parks Furniture Installation/Replacement (Ongoing)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$5,000/ fiscal cycle
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works – Landscape Parks Maintenance
<i>Contact</i>	Hornbeck
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2017-18

Park use demands have increased since the installation of the City’s park system over 30 years ago. This project will replace vandalized and deteriorating benches, picnic tables, barbecue pits, and trash containers; as well as install new furniture to provide additional seating and amenities to address the increased public demand.

Citywide Parks Irrigation Systems Upgrade/Modification (Ongoing)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$50,000/year
<i>Operating Impact</i>	Cost Savings
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works – Landscape Parks Maintenance
<i>Contact</i>	Hornbeck
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 and 2017-18

The irrigation systems and components in nine of the City parks are over 30 years old and three others were built in the 1980s. This project will take advantage of new technologies that will enable the City to better manage labor, parts, and material costs by renovating the existing irrigation systems and its components.



Citywide Playground Surfacing (Ongoing)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$15,000/year
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works – Landscape Parks Maintenance
<i>Contact</i>	Hornbeck
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 and 2017-18

Playground surfacing must be maintained to reduce the risk of severe head injury per the federal regulations set forth in American Society for Testing and Materials (ASTM) F1292 Specification for Impact Attenuation of Surfacing Material Within the Use Zone of Playground Equipment and F2223 ASTM Standards on Playground Surfacing. Newark playgrounds use engineered wood fiber as a surfacing material; this material breaks down and must be replaced annually.

Citywide Speed Survey

NEW

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$45,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Legal/Regulatory Obligations
<i>Implementing Department</i>	Public Works
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	2017-18

The City must conduct an Engineering and Traffic Survey every five years to satisfy California Vehicle Code requirements for the use of radar and other electronic devices as a means of speed limit enforcement. This project will provide for completion of this study by a traffic engineering consultant.



Citywide Storage Facility at Service Center

<i>Critical Issue</i>	Not Applicable
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$400,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	1996
<i>Year Funded</i>	Not Funded

The Service Center is used for a large variety of continuing storage needs, ranging from crime evidence in long-term storage, files awaiting disposal, furniture waiting for sale or disposal, new vehicles slated for later service and emergency disaster supplies. This continually growing need for storage indicates the need for construction of an additional storage facility for this purpose.

This project is a listed Community Service and Facilities project in the Impact Fee nexus analysis (17.7% maximum funding).

Citywide Stormwater Treatment Devices

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$200,000
<i>Operating Impact</i>	Moderate Impact
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2015
<i>Year Funded</i>	2014-2015

The City is subject to new stormwater quality treatment standards under the Municipal Regional Stormwater Permit issued by the Regional Water Quality Control Board. These standards will require the phased installation of additional treatment devices throughout the City to reduce pollution in stormwater runoff.



Citywide Street Signs (Ongoing)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$20,000/year
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Legal/Regulatory Requirement
<i>Implementing Department</i>	Public Works – Street Maintenance
<i>Contact</i>	Hornbeck
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 and 2017-18

As required by the California Manual on Uniform Traffic Control Devices (MUTCD), street name sign lettering has increased in size depending on speed limit. Also, the MUTCD requires that street name signs be retroreflective to read the same at night as during the day. Funding will allow staff to replace and maintain street name signs and other street signs as needed.

Citywide Work Station Replacement (Ongoing)

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$10,000/year
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works - Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 and 2017-18

The City is continuing to upgrade work stations to ensure proper ergonomics for employees' comfort and safety. Annual funding allows for the systematic replacement of old and inefficient furniture with new ergonomic work stations.

Civic Center Park Completion

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Park Improvement
<i>Estimated Cost</i>	\$50,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	Prior to 1995
<i>Year Funded</i>	Not Funded

This project would install landscaping and irrigation facilities adjacent to the existing play apparatus at Civic Center Park. This work will encompass approximately 14,000 square feet of improvements. This project will be evaluated as part of the Citywide Parks Master Plan scheduled in 2016.



Civic Center Replacement Project

NEW

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds/TBD
<i>Estimated Cost</i>	\$64,000,000
<i>Operating Impact</i>	Significant Permanent Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Community Development
<i>Contact</i>	Grindall
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	Not Funded

This project would provide for the replacement of the existing Civic Center with a seismically resilient, state of the art Police Facility, a 21st Century Expanded Library, a multi-use town hall/council chambers, and efficient City offices. The existing Civic Center facility does not meet seismic standards or provide the community with the quality of services that are expected.

Community Alerting and Warning System (Sirens)

<i>Critical Issue</i>	Public Safety Services
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$75,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works - Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2004
<i>Year Funded</i>	Not Funded

This project would provide for a disaster/terrorism alert system utilizing outdoor sirens.

This project is a listed Public Safety project in the Impact Fee nexus analysis (17.7% maximum funding).

Community Center Fireplaces Study

<i>Critical Issue</i>	Not Applicable
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$8,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Building Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	1998
<i>Year Funded</i>	Not Funded

There are two fireplaces in the Community Center - one in the main lobby and one in the Social Hall. These existing fireplaces are not usable. This project will investigate options for their removal or renovation.



Community Center HVAC System Overhaul

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$575,000
<i>Operating Impact</i>	Cost Savings
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Building Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2008
<i>Year Funded</i>	Not Funded

The original HVAC system at the Community Center is over 40 years old and uses a 60-ton chiller unit with a condenser. In 2010, package units were installed for the two large banquet rooms, providing energy savings and increased efficiency by creating zones to program off areas not in use. This project provides for the purchase and installation of package units throughout the remainder of the building to achieve similar energy efficiency and savings. An option to overhauling the entire system at once is to split this project into five phases.

Community Center Patio Resurfacing/Replacement

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$150,000
<i>Operating Impact</i>	Minor Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Building Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	Not Funded

This project will replace the aging patio surface and incorporate new design features to eliminate the elevated brick pad which formerly housed the large fire pit. The scope of work will also include resurfacing or replacement of the patio with updated materials such as pavers, flagstone or a colored concrete surface.



Community Center Social Hall and Patio Room Floor Replacement

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$65,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Building Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	Not Funded

This project would replace the existing Social Hall and Patio Room cement floors with a sprung wood or laminate flooring system. A sprung wood or laminate flooring system would cover cracks in concrete surfaces and allow for additional fitness related activities and enhance rental opportunities.

Community Dog Park

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	To Be Determined
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2002
<i>Year Funded</i>	Not Funded

This project would provide a dog park where residents can allow their dogs to run, socialize and play off-leash in a secure area. The fenced park could include amenities such as separate areas for large and small dogs, drinking fountains, both landscaping and hard surfaced areas, benches, lighting and other features. Parking facilities would also need to be included as part of the project. A location for the dog park has not yet been determined. The project, including potential site options, park size, and the scope of amenities will be evaluated with the Citywide Parks Master Plan in 2016.



Community Park Group Picnic Facility

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Park Improvement
<i>Estimated Cost</i>	\$220,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	1996
<i>Year Funded</i>	Not Funded

This project would construct a large group picnic facility in the currently unused "animal farm" area at Community Park. This facility will be sized to accommodate 120-150 people for corporate or other large group functions. This will require 15-20 picnic tables on concrete pads, one large centralized BBQ unit, two preparation tables, 4-6 benches, drinking water supply and fountain and 8-10 trash receptacles. Shade structures could be provided over some of the picnic tables. The facility will be available for rental seven days per week on a reservation basis, with an anticipated use of up to 50-60 times per year. A user fee comparable with similar facilities in neighboring cities can be established to offset maintenance costs. Construction of this facility will require relocation of the existing Newark Days storage units. The project will be evaluated as part of the Citywide Parks Master Plan.

Community Park Parking Lot Planter Upgrades

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$20,000
<i>Operating Impact</i>	Minor Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Landscape Parks Maintenance
<i>Contact</i>	Hornbeck
<i>Year First Proposed</i>	2002
<i>Year Funded</i>	Not Funded

This project would upgrade and replant the planters in the Community Center parking lot.



Community Park Wading Pool Replacement Study

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$12,000
<i>Operating Impact</i>	To be Determined
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2000
<i>Year Funded</i>	Not Funded

The wading pool at Community Park is in need of replacement or renovation. This project will study/propose options for replacing it to provide increased activities of Community Park.

Crystal Springs Storm Drain Pump Repairs

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$25,000
<i>Operating Impact</i>	No Significant Impact
<i>Implementing Department</i>	Public Works – Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2008
<i>Year Funded</i>	2009-10

Tract 6671 installed two pumps to carry storm drain water to the outflow. The pumps do not function. The power source and the pumps need repair to work as designed.

Cultural Arts Center

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$9,000,000
<i>Operating Impact</i>	Significant Permanent Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	Prior to 1995
<i>Year Funded</i>	Not Funded

This project would provide for land acquisition and construction of a 25,000 square-foot cultural arts center with seating for 600. The overall concept is based on the cultural arts center in Rohnert Park. Elements to be included are a main stage, supplemental stage, box office, control booth, dressing room, lobby/lounge, scenery workshop, office space and storage. There is no location currently identified for this future facility.

This project is a listed Community Service and Facilities project in the Impact Fee nexus analysis (17.7% maximum funding).



Disaster Recovery Infrastructure

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$100,000
<i>Operating Impact</i>	No Significant Impact
<i>Implementing Department</i>	Administrative Services - Information Systems
<i>Contact</i>	Towne
<i>Year First Proposed</i>	2004
<i>Year Funded</i>	2004-05

This project provides for the purchase of hardware, software and professional services to establish a comprehensive disaster recovery methodology and requisite equipment for the City's mission-critical systems.

Document Conversion

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$45,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Administrative Services
<i>Contact</i>	Woodstock
<i>Year First Proposed</i>	2014
<i>Year Funded</i>	Not Funded

This project would continue the ongoing effort to convert paper documents into electronic format.

Dumbarton TOD Transit Station and Overcrossing

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds/TBD
<i>Estimated Cost</i>	\$11,500,000
<i>Operating Impact</i>	Significant Permanent Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Community Development
<i>Contact</i>	Grindall
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	Not Funded

The Dumbarton Transit Oriented Development Specific Plan identified the location for a transit station. It would be the eventual Train Station for Dumbarton Rail; until the rail line is operational it would serve as a hub for bus transit, including Dumbarton Express, AC Transit, and private employer shuttles. The Transit Station would include 500 parking spaces, shelters, bus bays and a train platform including a grade separated Pedestrian overcrossing of the train tracks.



Email Message Archiving

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$15,000
<i>Operating Impact</i>	Minimum Impact
<i>Priority Level</i>	Level One – Legal/Regulatory Obligations
<i>Implementing Department</i>	Administrative Services
<i>Contact</i>	Towne
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	2016-17

This project would provide an Email message archiving solution to fulfill legal requirements – e.g., public records requests. Ongoing costs are estimated at \$3,000 annually.

Enterprise Drive Pavement Rehabilitation

<i>Critical Issue</i>	Public Safety Services
<i>Funding Source</i>	Gas Tax/OBAG - Surface Transportation Program grant
<i>Estimated Cost</i>	\$760,000
<i>Operating Impact</i>	Moderate Impact
<i>Implementing Department</i>	Public Works - Engineering
<i>Contact</i>	Cangco
<i>Year First Proposed</i>	2013
<i>Year Funded</i>	2013-14

This project will resurface Enterprise Drive between Filbert Street and the easterly limit of the Dumbarton Transit Oriented Development Plan Area. The existing four lane road will be improved to include a two lane road with bike lanes and a center turn lane. The project is funded through the One Bay Area Grant (OBAG) using Surface Transportation Programs funds with matching local funding. Construction is tentatively scheduled for 2017.



Equipment Shop Heavy Duty Vehicle Hoist

<i>Critical Issue</i>	Not Applicable
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$60,000
<i>Operating Impact</i>	Cost Savings
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Equipment Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	Prior to 1995
<i>Year Funded</i>	Not Funded

The Maintenance Division's equipment shop currently utilizes two bays for vehicle repairs. One bay is equipped with two hoists capable of lifting sedans, light trucks and vans. An additional portable heavy duty hydraulic hoist capable of lifting Fire equipment (hazmat truck and trailer and fire trucks), motor sweepers, dump trucks and other heavy construction equipment will provide staff the ability to perform more effective safety inspections and do undercarriage repairs in-house at a lower cost with improved efficiency. The second bay of the shop was designed to accommodate a heavy duty hydraulic hoist during the initial construction.

This project is a listed Community Service and Facilities project in the Impact Fee nexus analysis (17.7% maximum funding).

Finance System Replacement

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$1,250,000
<i>Operating Impact</i>	No Significant Impact
<i>Implementing Department</i>	Administrative Services
<i>Contact</i>	Woodstock
<i>Year First Proposed</i>	2004
<i>Year Funded</i>	2014-15 (\$200,000) and 2015-16 (\$1,050,000)

This project provides for the purchase of hardware, software and professional services to replace the City's existing Financial system and companion modules.



Fire Station No. 27 Energy Efficient Windows

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	Unknown
<i>Operating Impact</i>	Cost Savings
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Building Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2004
<i>Year Funded</i>	Not Funded

This project provides for the replacement of single pane and low-performing dual pane windows at Fire Station No. 27. This will improve energy efficiency and also reduce traffic noise in the building from trucks on Cherry Street.

Fire Station No. 27 Training Tower – New Construction

<i>Critical Issue</i>	Public Safety Services
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$2,000,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works - Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2008
<i>Year Funded</i>	Not Funded

While a training tower currently exists at Fire Station No. 27, this tower is not usable for live fire training. This long-term project would provide the improvements necessary to allow live fire training.

Fuel Management System Replacement

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$60,000
<i>Operating Impact</i>	Cost Savings
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Equipment Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2014
<i>Year Funded</i>	Not Funded

The fuel management system is used to control access and track usage of fuel supplied by the Service Center pump station for City vehicles. The current system is over 15 years old and no longer supported by the manufacturer.



Gas Tax Project Administration (Ongoing)

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$23,000/year
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preserve Existing Assets
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 (\$22,500) and 2017-18 (\$23,600)

This project provides funding for fees and costs associated with administering street and transportation related projects funded by gas taxes.

Geese Deterrent Landscaping at Lakeshore Park

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	East Bay Regional Park District Grant (Measure WW)
<i>Estimated Cost</i>	\$40,000
<i>Operating Impact</i>	Minor Impact
<i>Priority Level</i>	Level Two – Final Phase of Project
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2008
<i>Year Funded</i>	2012-13

To discourage geese from coming ashore along the path and nesting on the islands at Lakeshore Park, several sources recommend installing native grasses and short fences. Changing plantings along shorelines to create a real or visual barrier is the most effective landscape change. The recommendation includes establishing long grasses 5-10 feet wide or 30-inch high fences. This project will install a varying width swath of native grasses along the lake edge with access paths for fishing and install short fences around the islands. Indirect benefits include: reduced hours of mowing, which reduce emissions and staff costs; reduced irrigation needs for native grasses and the grasses would act as a filter to reduce the amount of fertilizer from the turf that encourages algae growth in the lake. This project can be combined with the proposed Lakeshore Park Landscape Restoration project.



History Museum – Phase 2B (Restoration and Construction)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$2,700,000
<i>Operating Impact</i>	Significant Permanent Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2000
<i>Year Funded</i>	Not Funded

This project includes the restoration of Watkins Hall, construction of a support structure and site improvements. Development of displays for the museum would be a separate phase of this project. This does not include the ongoing operation and maintenance of the facility.

This project is a listed Community Service and Facility project in the Impact Fee nexus analysis (17.7% maximum funding).

History Museum – Phase 3 (Exhibits)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$750,000
<i>Operating Impact</i>	Significant Permanent Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2000
<i>Year Funded</i>	Not Funded

This project will develop the exhibits and displays for the museum. This project includes displays in the main exhibit hall, entry area and second floor. The work includes preparing an acquisition policy, research, interpretation, cataloging the collection and developing a database of the acquisitions, building the exhibit cases and preparing the artifacts for exhibition. This does not include the ongoing operation and maintenance of the exhibits.



Irrigation Mainline Partial Replacement at Community Park

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$200,000
<i>Operating Impact</i>	No Significant Impact
<i>Implementing Department</i>	Public Works – Landscape Parks Maintenance
<i>Contact</i>	Hornbeck
<i>Year First Proposed</i>	2008
<i>Year Funded</i>	2014-15

The main irrigation line at Community Park is over 40 years old and is made of Asbestos Composite Pipe. Repairs are limited to attaching a coupling to seal leaks due to stringent Hazardous Material Safety Guidelines. This project will replace the segment of mainline that runs along the section of the park nearest the tennis courts with a new alignment.

Jerry Raber Ash Street Park Master Plan Implementation – Phase 2D

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$275,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2002
<i>Year Funded</i>	Not Funded

This project continues implementation of the Ash Street Park Master Plan with the construction of additional walkways, landscaping, trees and turf. This project is subject to review as part the Citywide Parks Master Plan in 2016.

Jerry Raber Ash Street Park Master Plan Implementation – Phase 3

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$400,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2002
<i>Year Funded</i>	Not Funded

This project would complete various upgrades to the existing Senior Center building on Enterprise Drive which could include adding an outside plaza and a shade pavilion with picnic tables for various activities. The project will be reviewed as part of the Citywide Parks Master Plan.



Jerry Raber Ash Street Park Master Plan Implementation – Phase 4 (Design)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$160,000
<i>Operating Impact</i>	Significant Permanent Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2002
<i>Year Funded</i>	Not Funded

This project would complete the design phase of the project to construct two additional Head Start classrooms opposite the Viola Blythe building at Jerry Raber Ash Street Park in accordance with the Master Plan. The project will be evaluated as part of the Citywide Parks Master Plan.

Jerry Raber Ash Street Park Master Plan Implementation – Phase 4 (Construction)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Park Grant/Capital Funds
<i>Estimated Cost</i>	\$675,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2002
<i>Year Funded</i>	Not Funded

This project would construct the two additional Head Start classrooms opposite the Viola Blythe building in accordance with the Ash Street Park Master Plan. The project will be evaluated as part of the Citywide Parks Master Plan.

Jerry Raber Ash Street Park Master Plan Implementation – Phase 5

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$520,000
<i>Operating Impact</i>	Minor Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2002
<i>Year Funded</i>	Not Funded

If the Senior Center is permanently relocated to a larger building, this project could be implemented to convert the existing Senior Center building on Enterprise Drive into an additional Head Start facility. The project will be evaluated as part of the Citywide Parks Master Plan.



Lakeshore Park Landscape Restoration

NEW

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$255,000
<i>Operating Impact</i>	Minor Impact
<i>Priority Level</i>	Level Two – Final Project Phase
<i>Implementing Department</i>	Public Works
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	2016-17

This project will provide for the restoration of targeted areas impacted by the Lakeshore Park Seawall Installation project, pending the resolution of current drought conditions. The project would conform to requirements under the California Model Water Efficient Landscape Ordinance and Bay Friendly Landscape Guidelines and could be combined with the previously funded Geese Deterrent Landscaping project.

Lakeshore Park Lake Dredging Needs Scoping Analysis

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$25,000
<i>Operating Impact</i>	No Significant Impact
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2008
<i>Year Funded</i>	2009-10

The summer months bring an algae bloom to the Lake due to the rise in water temperature. The depth of the water has decreased from sediment deposits which allow the water to more easily heat. The Lake deposits consist mainly of street storm drain runoff sediment, decomposed plant material and waterfowl feces deposits. Before the scope of a dredging project can be determined, an analysis is needed to (1) determine the make-up and extent of the material on the bottom of the Lake; (2) determine the requirements for removing the material; and (3) determine the disposal requirements. Recommendations for clean-up of the three large islands at the park will also be incorporated into this analysis.



Lakeshore Park Par Course Replacement

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Park Improvement
<i>Estimated Cost</i>	\$60,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Landscape Parks Maintenance
<i>Contact</i>	Hornbeck
<i>Year First Proposed</i>	2002
<i>Year Funded</i>	Not Funded

The park's existing wooden par course was previously utilized by many park users as a way to enhance their exercise experience. Most of the par course stations have been removed due to failure of the wooden components. This project would remove the remaining stations and install a new par course. This project will be evaluated with the scheduled Citywide Parks Master Plan in 2016.

Large Computer Monitors for Plan Review

NEW

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$6,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Two – Service Level Increase
<i>Implementing Department</i>	Public Works
<i>Contact</i>	Collier
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	2016-17

The Building Inspection Division provides plan checking services. With the digitalization of documents, staff need larger screens (30" monitors) to review plans. The requested funding will provide two (2) workstations with two (2) large monitors each, for a total of four (4) large monitors.

Lawn Aerator Tractor Implement

NEW

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$14,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Two – Service Level Increase
<i>Implementing Department</i>	Public Works
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	2016-17

A lawn aerator tractor implement will assist with turf renovation of the City's high-use sport fields. This aeration implement allows for same-day playing on sport fields after aeration. The shatter-tine system completely fractures subsurface soil to allow for better nutrient and water penetration. This implement creates a seed bed surface that significantly increases germination rates and will improve overall efficiency.



Library Carpet Replacement

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$65,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level 3
<i>Implementing Department</i>	Public Works – Building Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2008
<i>Year Funded</i>	Not Funded

The existing library is 32 years old. The carpet is showing significant wear and is in need of replacement. Projects cost includes the labor necessary to remove and reinstall the library bookcases and other furniture.

Lindsay Tract Storm Drainage Study

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$75,000
<i>Operating Impact</i>	No Significant Impact
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2004
<i>Year Funded</i>	2005-06

The Lindsay Tract includes the streets in the area of George Avenue and Magnolia Street. These streets have sidewalks and full street paving, but do not have curbs and gutters. Instead, the streets have "rolled" asphalt gutters. Due to the lack of adequate slopes on the streets, water tends to pond along the gutters during the rainy season. It is not practical to install curbs and gutters along these streets since the existing sidewalks are directly adjacent to the asphalt gutters, and the grade of the sidewalks cannot be changed without causing a major grade problem. This project would fund the preliminary engineering necessary to develop a detailed project scope, estimate and phasing for installation of the final street improvements.



Lindsay Tract Street and Storm Drainage Improvements

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$2,500,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2004
<i>Year Funded</i>	Not Funded

The Lindsay Tract includes streets in the area of George Avenue and Magnolia Street. These streets have sidewalks and full street paving, but do not have vertical curbs and gutters. Due to the lack of adequate slopes on the streets, water ponds along the gutters during the rainy season. This has resulted in significant and ongoing deterioration of the rolled asphalt gutters, driveways and the street paving. A complete reconstruction of the roadway is necessary. Given the extent of front yard encroachments, the effective street width is limited to 42 feet. The project would include the replacement of existing sidewalks with reinforced concrete, replacement of rolled asphalt concrete curbs with rolled concrete curbs slot drains.

Mayhews Landing Park Completion

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Park Improvement
<i>Estimated Cost</i>	\$160,000
<i>Operating Impact</i>	Significant Permanent Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	Prior to 1995
<i>Year Funded</i>	Not Funded

This project would develop the currently vacant eastern area of Mayhews Landing Park with additional picnic/barbecue facilities and volleyball/horseshoe recreational facilities. The project is subject to analysis and prioritization relative to other park projects as part of the scheduled Citywide Parks Master Plan.



Mirabeau Park Security Lighting

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$40,000
<i>Operating Impact</i>	Minor Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2008
<i>Year Funded</i>	Not Funded

This project would provide minimum energy efficient security lighting at Mirabeau Park. The project will be evaluated with other unfunded park projects as part of the Citywide Parks Master Plan.

Mowry Avenue at Cherry Street Intersection Modifications

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax/Developer Funded
<i>Estimated Cost</i>	\$1,350,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	Not Funded

Recent traffic analyses have identified the need for improvements at this intersection, including a second left-turn lane for the Mowry Avenue westbound approach and realignment of the intersection that may include traffic signal relocations. Conditions of approval related to specific development projects may result in this project being constructed concurrent with development activity. This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).



Mowry Avenue Backup Wall and Landscape Improvements

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$900,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2004
<i>Year Funded</i>	Not Funded

This project would include installation of a precast concrete backup wall along westbound Mowry Avenue and improve both median and backup landscaping on Mowry Avenue between I-880 and Cherry Street. This would be a future phase of the City's Arterial Beautification Program and could be broken down into two or three smaller projects.

New Vehicles for Building and Engineering

NEW

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$90,000
<i>Operating Impact</i>	Minor Impact
<i>Priority Level</i>	Level Two – Service Level Increase
<i>Implementing Department</i>	Public Works
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	2016-17

The Building Inspection and Engineering Divisions inspect construction throughout the entire City of Newark, from street construction to multi-family residential development. With the improved economic climate, both divisions are experiencing significant increased demand and workloads and will have additional staff (including consultants) in Fiscal Years 2016-2018 to meet the demand. Three additional vehicles are needed to accommodate the increased staffing and inspection demands. The estimate for the 3 vehicles is \$90,000, or \$30,000 each (\$27,300 vehicle cost and \$2,700 outfitting cost).



Newark Boulevard Backup Wall and Landscape Improvements

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$1,200,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2004
<i>Year Funded</i>	Not Funded

This project would include installation of a precast concrete backup wall where needed and improve both median and backup landscaping on Newark Boulevard between Civic Terrace Avenue and Ruschin Drive. This project is identified as phase five of the City's Arterial Beautification Program.

Newark Skate Park

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Park Grant/Capital Funds
<i>Estimated Cost</i>	To Be Determined
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	1998
<i>Year Funded</i>	Not Funded

This project would include the design and construction of a new skate park including the actual skating area, pathways and sidewalks, perimeter fencing, potential lighting, possible viewing mounds and landscaping, and other potential improvements. This project will be evaluated in terms of overall scope (park size and proposed uses), potential funding options, estimated costs, and site location as part of the Citywide Parks Master Plan process in 2016. Costs would vary significantly depending on the overall park size and desired amenities. A project site near the eastern end of the George M. Silliman Recreation Complex was previously considered and may still be the most suitable location. This is a specialty project requiring an outside design consultant with expertise in this field, as well as a comprehensive community engagement process.



Old Town PDA Specific Plan & Development Strategy **NEW**

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Community Development Maintenance Fees/Capital Funds
<i>Estimated Cost</i>	\$160,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Two – Feasibility Studies and Master Plans
<i>Implementing Department</i>	Community Development
<i>Contact</i>	Grindall
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	2016-17

This project will develop a Specific Plan to guide the transformation of the Old Town area into a vibrant mixed use area with attractive ground floor retail with quality residential above. The plan would address unique development challenges of fragmented ownership and the need to blend with surrounding Single family Neighborhoods. Development standards and a specialized form based code to guide development. Preliminary designs for the “Old Town PDA Streetscape Improvements” would be included. Replaces Unfunded “Old town Area Plan”. This project is eligible for Community Development Maintenance Fee revenue.

Old Town PDA Streetscape Improvements **NEW**

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$3,400,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Community Development
<i>Contact</i>	Grindall
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	Not Funded

This project would include improvements to the streetscape of the Old Town Priority Development Area as identified in the Old Town PDA Specific Plan. Improvements would include street lights and pedestrian scale lighting, benches, trash receptacles, public art, gateway features and could include sidewalk widening, pedestrian blub-outs, traffic calming and street parking reconfiguration.



Opticom Installations – Phase 2

<i>Critical Issue</i>	Public Safety Services
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$160,000
<i>Operating Impact</i>	Minor Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2004
<i>Year Funded</i>	Not Funded

This project would complete the installation of signal preemption devices at the remaining 17 intersections to improve emergency response.

This project is a listed Public Safety project in the Impact Fees nexus analysis (17.7% maximum funding).

Park Pathways Repair and Resealing (Ongoing)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$30,000/year
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works – Landscape Parks Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 and 2017-18

These projects will provide for the routine repair of damaged pavement on pathways located at all City parks and sports fields.



Park Renovation (Ongoing)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$15,000/year
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works – Landscape Parks Maintenance
<i>Contact</i>	Hornbeck
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 and 2017-18

These projects will provide for the routine repair/replacement of damaged sod, irrigation, lights, tennis courts or landscaping in all City parks, groves and sports fields.

Park Tree Pruning (Ongoing)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$25,000/year
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Safety Obligations
<i>Implementing Department</i>	Public Works – Landscape Parks Maintenance
<i>Contact</i>	Hornbeck
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 and 2017-18

There is an ongoing need to keep City trees pruned to reduce the risk of potential limb failures. City park trees cannot be pruned in the Street Tree Maintenance program which is funded by Gas Tax Funds. This project funds annual pruning of over 500 City-owned park trees.



Patrol Annex Work Station Upgrades

NEW

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$50,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Two – Service Level Increase
<i>Implementing Department</i>	Public Works
<i>Contact</i>	Connolly
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	2016-17

Over the past several years the Police Department has added two investigator/detective position and the department is in the process of restoring the previously eliminated traffic/relief sergeant position. As a result, there is no longer sufficient office/cubicle space in the patrol annex. Staff has evaluated the area with the assistance of Public Works. There is an immediate need for a new work station in one of the commander/lieutenant's offices to a two supervisor configuration. Traffic and support personnel would be moved into the smaller office area in the annex (current detective area) and all the traditional detectives, as well as SET detectives, will be housed in the current SET area. The existing cubicles will need to be moved/reconfigured and, in some cases, reconditioned or replaced (similar to what we did in records) in order to accommodate our current staffing and department needs. The carpet in the area would also need to be replaced and the walls painted.

Pavement Maintenance (Ongoing)

<i>Critical Issue</i>	Public Safety Services
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$1,100,000/year
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Tran
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 and 2017-18

These projects provide for annual patch paving, slurry seal applications, and asphalt concrete overlays for City streets. The current overall Pavement Condition Index for Newark is 75.



Police Department Parking Lot Improvements – Phase 2

<i>Critical Issue</i>	Public Safety Services
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	Unknown
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	1999
<i>Year Funded</i>	Not Funded

Phase 2 of this project will continue improvements in the Police Annex parking lot by the construction of canopies to protect Police vehicles from the elements and facilitate the loading of equipment in and out of vehicles which accompanies each shift change. This project should remain unfunded until the long-range plans for a new Civic Center have been determined.

This project is a listed Public Safety project in the Impact Fee nexus analysis (17.7% maximum funding).

Police Department Parking Lot Sidewalk and Landscape Improvements

<i>Critical Issue</i>	Not Applicable
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$50,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	Not Funded

This project will construct a sidewalk adjacent to the existing parking lot from the gate nearest the library to the police building. A retaining wall as well as new landscaping for slope protection and irrigation on the existing eroding hillside will need to be constructed with the project. The purpose of the project is to provide better access to staff vehicles in addition to stabilizing the existing slope. This project should remain unfunded until the long-range plans for a new Civic Center have been determined.



Railroad Quiet Zone Study

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$80,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	Not Funded

This project will fund a consultant study to analyze Newark's ten at grade roadway-rail crossings for potential eligibility for establishing Quiet Zones (i.e. elimination of train whistles at the crossings). For safety, Federal and State laws currently require trains sound their whistles in a certain pattern and loudness as the trains approach crossings with roadways. The law does make provisions for the establishment of Quiet Zone(s) under certain circumstances to either eliminate or modify the hours when train horns will be sounded at these crossings. A substantial amount of data must be gathered and authorized measures evaluated as to physical feasibility, cost of implementation, and associated risk or liability prior to requesting establishment of quiet zones.

Second Chance Homeless Shelter Repairs

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Potential CDBG Project
<i>Estimated Cost</i>	\$60,000
<i>Operating Impact</i>	Cost Savings
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2012
<i>Year Funded</i>	Not Funded

This project would provide much needed repairs to various areas in the Second Chance Homeless Shelter, including retrofit of the foundation and partial replacement of or repairs to the sewer system. Other repairs include replacement of the flooring in the hallway, kitchen, and pantry.



Security Camera Systems – City Facilities

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	Unknown
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	Not Funded

This project will install exterior security camera systems to help reduce victim and property crimes at City facilities.

Senior Center Community Garden

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$25,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Recreation and Community Services
<i>Contact</i>	Zehnder
<i>Year First Proposed</i>	2014
<i>Year Funded</i>	Not Funded

Identify location and develop a community garden near the Senior Center. Community volunteers would be responsible for daily maintenance and upkeep. Food would be donated to local charities.

Senior Center HVAC Replacement

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Potential CDBG Project
<i>Estimated Cost</i>	\$50,000
<i>Operating Impact</i>	Cost Savings
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2012
<i>Year Funded</i>	Not Funded

This project would replace the HVAC units that service Phase II of the Senior Center building. These units are 21 years old and no longer function well. The newer system will increase energy efficiency and lower utility costs.



Senior Center – New Construction

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$7,500,000
<i>Operating Impact</i>	Significant Permanent Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	Not Funded

Although the Senior Center building on Enterprise Drive was expanded in 2007, a new Senior Center building will eventually need to be built in order to meet future anticipated needs.

This project is a listed Community Service and Facility project in the Impact Fee nexus analysis (13.7% maximum funding).

Senior Center Room Divider

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$50,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Recreation and Community Services
<i>Contact</i>	Zehnder
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	Not Funded

The current room divider in the Senior Center building dining room is not designed to reduce acoustical noise. This is a significant problem during concurrent use times. A divider with acoustic properties would reduce noise when the room is separated, thereby increasing the programmability of each room.



Service Center Clean Water Requirements

<i>Critical Issue</i>	Not Applicable
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$95,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2008
<i>Year Funded</i>	2013-14

Trash, asphalt, and other waste should be placed on impermeable surfaces. Maintenance operations transport trash and other waste products from parks and the right-of-way in pick-up trucks. The pick-ups are emptied onto the ground and then a loader scoops up the debris and places it in dumpsters to be hauled to the disposal site. The Service Center needs impermeable surfaces installed in the dump areas to ensure liquids from the waste products do not leach into the ground. Street crews use the vac-on unit to remove debris from storm drain inlets. The contents in the vac-on should be placed into a settlement pond where the debris removed from the inlets can settle to the bottom and the water can be drained into a sewer connection. This project is driven by the Clean Water Act.

Service Center Fuel Pump Island Drainage System

<i>Critical Issue</i>	Not Applicable
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$80,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2008
<i>Year Funded</i>	Not Funded

This project will install a drainage system that will allow any spilled hydrocarbons to be diverted into the existing oil separation tank. The Clean Water Act prohibits any type of hydrocarbons from being introduced into the storm drain system.



Service Center Fuel Tank Canopy

<i>Critical Issue</i>	Not Applicable
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$130,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2000
<i>Year Funded</i>	Not Funded

This project will construct a canopy over the existing fuel pumps at the Service Center. The primary purpose of the installation is to prevent rain water from washing spilled fuel into the storm drain system. This project is a listed Community Service and Facilities project in the Impact Fee nexus analysis (17.7% maximum funding).

Service Center Remote Control Gates

<i>Critical Issue</i>	Not Applicable
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$20,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2004
<i>Year Funded</i>	Not Funded

There are currently five gated access points into the Service Center property. Three of these typically remain open during the course of regular business hours. To provide better security and to control who may enter the facility, the installation of remote operation control systems on four of these gates is necessary.

Service Center Waste Disposal Upgrades

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$250,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2012
<i>Year Funded</i>	Not Funded

This project includes the construction of truck ramps and purchase of containers for dumping of solid and green waste at the Service Center, tied into the existing sanitary sewer line with multiple inlets.



Sidewalk, Curb, and Gutter Replacement (Ongoing)

<i>Critical Issue</i>	Public Safety Services
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$300,000/year
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preservations of Existing Assets/Safety Obligations
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 and 2017-18

These projects provide for sidewalk, curb, and gutter replacement, as well as needed sidewalk grinding. Sites are prioritized and selected based on existing safety issues and functionality.

Silliman Activity Center – Carpet Replacement

NEW

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$25,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	Not Funded

The carpet in the Meeting Room, Child Care area, Activity Room, and Hallway is showing significant signs of wear. Replacement of the carpet in these high traffic areas is desirable.

Silliman Activity Center – HVAC Unit Replacements

NEW

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$275,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	2016-17

There are approximately 11 multi-load units that were installed in 2000. The normal life expectancy for these units is 10 years. Over the course of the past fiscal year the Maintenance Division has replaced major components in three of the units (Childcare, Teen Center, and Activity Room). In addition, one unit (Atrium) is currently working on one phase which has diminished the cooling capacity in half. Strategic replacement of six of the units is necessary to minimize the cost of installation (i.e. helicopter lift due to placement of the units). The estimate cost includes possible curbing replacement and engineering (if needed).



Silliman Activity Center – Light Control Board Replacement **NEW**

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$50,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	2016-17

The light board which controls interior and exterior lights at Silliman is approximately 15 years of age. The unit controls are faded (cannot be seen to easily program the unit) and there is limited control to program the unit for special events or daylight savings time. Replacement of the unit and a link to the controls (Alerton) program is necessary to maximize programming capability and minimize our electrical consumption.

Silliman Aquatic Center – Activity Pool Play Structure Replacement

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$250,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Recreation and Community Services
<i>Contact</i>	Zehnder
<i>Year First Proposed</i>	2012
<i>Year Funded</i>	Not Funded

The Activity Pool Play Structure is now 12 years old and may be in need of replacement due to the affects from pool water and heavy usage. The structure will be re-evaluated when the pools are drained in late 2016.

Silliman Aquatic Center – Activity Pool Re-plastering

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$100,000
<i>Operating Impact</i>	No Significant Impact
<i>Implementing Department</i>	Recreation and Community Services
<i>Contact</i>	Zehnder
<i>Year First Proposed</i>	2014
<i>Year Funded</i>	2015-16

This project provides funding to re-plaster the pool's aging surface material. The project is tentatively scheduled for late 2017.



Silliman Aquatic Center – Air Handler #1 Replacement **NEW**

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$250,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	2016-17

Air Handler #1, originally installed in 2004, is showing significant signs of wear and increased metal fatigue. Over the course of the past year, the Maintenance Division has experienced downtime due to mechanical failures based on the condition of the unit as it is reaching the end of its useful life. The estimated cost includes engineering design.

Silliman Aquatic Center – Automatic Doors **NEW**

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$25,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Two – Service Level Increase
<i>Implementing Department</i>	Public Works
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	2016-17

This project will install automatic door switches at both front entry doors. Disabled and frail customers have a difficult time opening the existing doors.

Silliman Aquatic Center – Lap Pool Re-plastering

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$100,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Recreation and Community Services
<i>Contact</i>	Zehnder
<i>Year First Proposed</i>	2014
<i>Year Funded</i>	Not Funded

This project provides funding to re-plaster the pool’s aging surface material. The project is tentatively scheduled for late 2017.



Silliman Aquatic Center – Lazy River Pool Re-plastering

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$100,000
<i>Operating Impact</i>	No Significant Impact
<i>Implementing Department</i>	Recreation and Community Services
<i>Contact</i>	Zehnder
<i>Year First Proposed</i>	2014
<i>Year Funded</i>	2014-15

This project provides funding to re-plaster the pool's aging surface material. The project is tentatively scheduled for late 2017.

Silliman Aquatic Center – Pool Deck Replacement

NEW

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$300,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	Not Funded

Due to surface irregularities and deterioration in some areas, replacement of the original pool deck from tile to brushed concrete is desirable.

Silliman Aquatic Center – Pool Heater Replacements

NEW

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$120,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets
<i>Implementing Department</i>	Public Works
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	2016-17

There are three pool heaters (spa, lap pool, and leisure pool) which are approximately 12 years of age. Due to constant usage, maintenance demands for the heaters have increased over the last fiscal year and the lazy river pool heater recently required replacement through a declared emergency. Replacement of the remaining three heaters will help reduce facility downtime.



Silliman Aquatic Center – Variable Frequency Drive Unit

NEW

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$45,000
<i>Operating Impact</i>	Cost Savings
<i>Priority Level</i>	Level Two – Service Level Increase
<i>Implementing Department</i>	Public Works
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	2016-17

A variable frequency drive (VFD) is a motor controller which strategically powers down equipment at non-peak hours. Installation of a VFD would reduce the mechanical failures resulting from constant usage and extend the lifetime of the pool equipment at the Silliman Aquatic Center. The estimated payback of this expenditure is less than 9 months due to electrical cost savings.

Silliman Recreation Complex, Phase 5

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Park Improvement
<i>Estimated Cost</i>	Unknown
<i>Operating Impact</i>	Significant Permanent Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	Prior to 1995
<i>Year Funded</i>	Not Funded

This project provides for the completion of other amenities at the George M. Silliman Recreation Complex previously identified in the park's master plan that are not directly related to the playfields, including picnic areas, etc. This phase of improvements will be evaluated and prioritized relative to other City park projects with the Citywide Park Master Plan to be completed in 2016.



Silliman Recreation Complex, Phase 6

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Park Improvement
<i>Estimated Cost</i>	\$750,000
<i>Operating Impact</i>	Significant Permanent Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	Prior to 1995
<i>Year Funded</i>	Not Funded

This project provides for the reconstruction and expansion of the playfields at the George M. Silliman Recreation Complex (softball/soccer) in accordance with the park's master plan. The previous master plan includes facilities for which Ohlone College is not required to pay (parking lot and restroom/ concession/maintenance building), as well as playfield enhancements for which the City is responsible (parking lot with striping and curbs, softball field with skinned infield and warning track, outfield fencing, night lighting, approximately 10,000 square feet of additional turf, irrigation and landscaping and approximately 1,000 square feet of additional pathways). This phase of improvements will be evaluated and prioritized with the scheduled Citywide Parks Master Plan in 2016.

Silliman Recreation Complex, Phase 7

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Park Improvement
<i>Estimated Cost</i>	\$1,250,000
<i>Operating Impact</i>	Significant Permanent Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	Prior to 1995
<i>Year Funded</i>	Not Funded

This last phase provides for the completion of the George M. Silliman Recreation Complex, including grading, storm drain facilities, irrigation, turf, landscaping, paths, lighting and miscellaneous work bounded by the existing improvements, the former Hewlett-Packard site and the southerly limit of the Activity Center. Also included in this project is construction of the parking facilities east of the Community Activity Center. Not included are any improvements resulting from the Ohlone College cooperative project and upgrading of the existing facilities. This phase of improvements will be evaluated and prioritized with the scheduled Citywide Parks Master Plan in 2016.



Silliman Recreation Complex Restroom/Maintenance Facility

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$700,000
<i>Operating Impact</i>	To Be Determined
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	1998
<i>Year Funded</i>	Not Funded

This facility is part of the park's most recent master plan and is proposed to be located at the west end of the complex. It will provide space for a restroom and the Recreation and Community Services Department's field maintenance supplies, thus eliminating the need for portable toilets for youth and adult sport participants. It will also accommodate the Sportsfield Complex concession operation. Because of the planned location of the building, it cannot be reasonably constructed until full implementation of the Ohlone College improvements. This scope of improvements will be evaluated and prioritized with the scheduled Citywide Parks Master Plan in 2016.

Slit-Seeder Tractor Implement

NEW

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$45,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Two – Service Level Increase
<i>Implementing Department</i>	Public Works
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	2016-17

A slit-seeding tractor implement allows for expedited renovation of natural grass. This decreases down time for user groups, increases quality of turf surface and play and allows for quicker fill-in of new grass. With increased usage of the sport fields, the need to provide safe and playable fields year-round is heightened.



St. Isabel Avenue Street Improvements Completion

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$255,000
<i>Operating Impact</i>	Cost Savings
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	Prior to 1995
<i>Year Funded</i>	Not Funded

Over the past several years, Community Preservation staff has been working actively with property owners of the multifamily apartments backing onto St. Isabel Avenue to correct zoning infractions and clean up these properties. During discussions, these property owners have asked that the City improve St. Isabel Avenue with curb and gutter on the south side of the street (which will require that the existing paving be replaced due to grades), and also install a fence along the south side of St. Isabel Avenue to help control the dumping of trash and other problems associated with open access to the railroad right-of-way.

Stevenson Boulevard at Cherry Street Traffic Signal Coordination

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	Unknown
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	1998
<i>Year Funded</i>	Not Funded

Area Improvement District No. 22, which constructed street improvements along Stevenson Boulevard between I-880 and Cherry Street, included the installation of a conduit for a future traffic signal interconnect system along this portion of Stevenson Boulevard. This conduit was later extended along Cherry Street from Stevenson Boulevard to Mowry Avenue. Once the vacant property along the west side of Cherry Street is developed, consideration should be given to completing the installation of this traffic signal interconnect system. Installation of this system is not warranted at this time.

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).



Stevenson Gateway Feature Renovation

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$90,000
<i>Operating Impact</i>	Minor Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Community Development
<i>Contact</i>	Grindall
<i>Year First Proposed</i>	2014
<i>Year Funded</i>	Not Funded

This project would redesign and/or renovate the existing gateway feature at Stevenson Boulevard and Balentine Drive.

Street Tree Maintenance (Ongoing)

<i>Critical Issue</i>	Public Safety Services
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$200,000/year
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Safety Obligations
<i>Implementing Department</i>	Public Works – Landscape Parks Maintenance
<i>Contact</i>	Hornbeck
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 and 2017-18

This project provides for street tree pruning, removal, and replacement.

Surplus Property Disposal – Old Fire Station No. 1

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$20,000
<i>Operating Impact</i>	No Significant Impact
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	2006-07

The old Fire Station No. 1 building on Elm Street requires substantial improvements and modifications to be used. The current identified needs of the City do not include use of a building or site of this size (the building is 4,852 sf and the site is 14,220 sf). This project will include appraisals and professional right of way services in order to dispose of the property, as well as a Phase I environmental study. Revenue generated from the sale will offset costs of the project and other Citywide needs.



Thermoplastic Street Striping (Ongoing)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$25,000/fiscal cycle
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets/Safety Obligations
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17

This project will continue the installation of thermoplastic striping at various locations as needed.

Thornton Avenue at Cedar Boulevard Intersection Modifications

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$50,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Preservation of Existing Assets/Safety Obligations
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2004
<i>Year Funded</i>	2004-05

This project is intended to improve traffic safety for vehicles turning from southbound Cedar Boulevard to eastbound Thornton Avenue. Work may include relocation of the existing median island nose on Thornton Avenue and surface improvements through the intersection.

Thornton Avenue Streetscape Improvements (Elm Street to Willow Street)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$2,200,000
<i>Operating Impact</i>	Significant Permanent Improvements
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2008
<i>Year Funded</i>	Not Funded

This project will provide streetscape improvements and a landscaped median installation on Thornton Avenue between Elm Street and Willow Street. This roadway was once the state highway and remains a stark environment. The surrounding residential area is impacted by the wide, unattractive roadway that gives a commercial feel to this primarily residential area. The streetscape improvements will enhance safety by slowing traffic and improve neighborhood quality.

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).



Thornton Avenue Widening (Environmental and Design)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$500,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2000
<i>Year Funded</i>	2002-03

This project would complete the environmental and design phases for the widening of Thornton Avenue between Gateway Boulevard and Hickory Street.

Thornton Avenue Widening (R/W and Construction)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax/Grant Funding
<i>Estimated Cost</i>	\$14,000,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2000
<i>Year Funded</i>	Not Funded

Thornton Avenue is currently a four-lane divided arterial street north of Gateway Boulevard and south of Hickory Street. Between these points, Thornton Avenue is an undivided two-lane street. This project will widen this two-lane section of Thornton Avenue (undivided) in accordance with the General Plan. The cost of this work will be further refined during the environmental and design phases of the project and when the extent of wetland encroachment is quantified. This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Traffic Calming Measures (Ongoing)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$50,000
<i>Operating Impact</i>	No Significant Impact
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Carmen
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2015-16

This project will provide funding for traffic investigations, traffic counts and design and construction of possible traffic calming measures in residential neighborhoods. While specific locations are not identified, this funding will allow City staff to address traffic calming requests as they arise.



Traffic Signal at Central Avenue and Filbert Street

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$160,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding). The intersection currently does not meet traffic signal warrants.

Traffic Signal at Central Avenue and Sycamore Street

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$160,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2010
<i>Year Funded</i>	Not Funded

Additional development west of the UPRR tracks is expected to eventually require the installation of a new traffic signal at the intersection of Central Avenue at Sycamore Street. Construction of the Central Avenue Railroad Overpass may also require installation of this traffic signal. At the present time, this installation is not warranted.

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Traffic Signal at Cherry Street and Robertson Avenue

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$180,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding). The intersection currently does not meet traffic signal warrants.



Traffic Signal at Jarvis Avenue and Haley Street

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$160,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding). The intersection currently does not meet traffic signal warrants.

Traffic Signal at Jarvis Avenue and Spruce Street

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$160,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding). The intersection currently does not meet traffic signal warrants.

Traffic Signal at Newark Boulevard and Ruschin Drive/Brittany Avenue

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$180,000
<i>Operating Impact</i>	Moderate Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding). The intersection currently does not meet traffic signal warrants.



Traffic Signal Interconnect – Cherry St. from Thornton Ave. to Stevenson Blvd.

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$60,000
<i>Operating Impact</i>	Minor Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Traffic Signal Interconnect – Newark Blvd. from Civic Terrace Ave. to SR-84

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$150,000
<i>Operating Impact</i>	Minor Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Traffic Signal Interconnect – Thornton Ave. from Sycamore St. to Cedar Blvd.

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$115,000
<i>Operating Impact</i>	Minor Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2006
<i>Year Funded</i>	Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).



Traffic Signals – LED Lamp and Accessory Replacement (Ongoing)

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Gas Tax
<i>Estimated Cost</i>	\$30,000/year (\$35,000 in 2016-17; \$25,000 in 2017-18)
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level One – Safety Obligations
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	Annual
<i>Year Funded</i>	2016-17 and 2017-18

Conversion of the City's traffic signals to LED lamps was completed in 1997. The lamps have an expected lifespan of 6-10 years. This project will fund the labor and materials for the replacement of the lamps, as necessary, as well as other accessory replacement needs on the traffic signals.

Trailer for Large Riding Mower

NEW

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$15,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Two – Service Level Increase
<i>Implementing Department</i>	Public Works
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2016
<i>Year Funded</i>	2016-17

Due to the Maintenance Division's large riding mower not being rated for street travel, a trailer is needed to transport the mower from one work site to the next. The mower is not designed to handle crashes at typical roadway speeds and the cab enclosure is designed only for protection from the elements. The mower is permanently engaged in four-wheel drive and is not designed to be driven at high speeds on asphalt concrete.

Transition to Paperless Documents

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$13,000
<i>Operating Impact</i>	Minor Impact
<i>Implementing Department</i>	Administrative Services
<i>Contact</i>	Woodstock
<i>Year First Proposed</i>	2014
<i>Year Funded</i>	2014-15

Tablets for City Council, City Manager, City Clerk, City Attorney and possibly, Assistant City Manager. Council has indicated the desire to increase efficiency by transitioning to paperless documentation for the Council Agenda Packets. This item will purchase the tablets and other accessories necessary to provide agenda packets to Councilmembers electronically.



Truck Exhaust System Replacement for Station No. 29

<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$45,000
<i>Operating Impact</i>	No Significant Impact
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Building Maintenance
<i>Contact</i>	Costa
<i>Year First Proposed</i>	2008
<i>Year Funded</i>	Not Funded

This project provides for the replacement of the exhaust system at Fire Station No. 29.

Turf Median Replacement – Phase 1 (Thornton Avenue)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$55,000
<i>Operating Impact</i>	Cost Savings
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Landscape Parks Maintenance
<i>Contact</i>	Hornbeck
<i>Year First Proposed</i>	2008
<i>Year Funded</i>	Not Funded

This project would replace the turf and irrigation on Thornton Avenue medians with a low maintenance, drought tolerant grass type groundcover. This type of landscaping is consistent with emission reduction plans and water conservation efforts, and maintenance demands would also be reduced. The cost of this project would be recovered in savings in about 10 years.

Turf Median Replacement – Phase 2 (Central Avenue)

<i>Critical Issue</i>	Quality of Life
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$40,000
<i>Operating Impact</i>	Cost Savings
<i>Priority Level</i>	Level Three
<i>Implementing Department</i>	Public Works – Landscape Parks Maintenance
<i>Contact</i>	Hornbeck
<i>Year First Proposed</i>	2008
<i>Year Funded</i>	Not Funded

This project would replace the turf and irrigation on Central Avenue medians with a low maintenance, drought tolerant grass type groundcover. This type of landscaping is consistent with emission reduction plans and water conservation efforts as well as it would reduce the hours required to maintain the landscape. The cost of this project would be recovered in savings in about 10 years. The total need for the project is \$80,000; however, \$40,000 from Lighting and Landscape District #1 could be used for this project.



Underground Electrical Wiring Security Devices

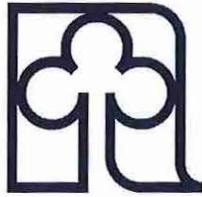
<i>Critical Issue</i>	City Government Operations
<i>Funding Source</i>	Capital Funds
<i>Estimated Cost</i>	\$30,000
<i>Operating Impact</i>	Cost Savings
<i>Implementing Department</i>	Public Works – Engineering
<i>Contact</i>	Fajeau
<i>Year First Proposed</i>	2012
<i>Year Funded</i>	2012-13

This project includes the purchase of approximately 100 security devices for protection of underground electrical wiring Citywide.

Zoning Code Update

<i>Critical Issue</i>	Community Development
<i>Funding Source</i>	Community Development Maintenance Fees
<i>Estimated Cost</i>	\$250,000
<i>Operating Impact</i>	No significant impact
<i>Implementing Department</i>	Community Development
<i>Contact</i>	Grindall
<i>Year First Proposed</i>	2010
<i>Year Funded</i>	2011-12

The City's current Zoning Code is antiquated and in need of a significant update to include allowable site uses in certain zoning districts that are more common to today's development environment. This project will provide for the necessary changes to the zoning code and will further streamline the City's development review process.



GLOSSARY

REVENUE SOURCE DEFINITIONS

Over 50 different ongoing revenue sources finance the services provided by the City. These revenue sources are broken into seven categories. Below are brief explanations of each category and revenue source.

CHARGES FOR CURRENT SERVICES

These charges are commonly known as user fees. These are different from taxes in that the fees are paid directly by the party benefiting from the service. For example, residents pay a fee to participate in the soft-ball program.

Art in Public Places Fee. Charged to residential and commercial/industrial developments and construction projects that add over 10,000 square feet of space or that are located along major arterials as indicated in the General Plan map. The fees collected are used for the creation of artworks in public places and private development in a manner to offset the impacts of urban development.

Code Enforcement Fee. Charged on an hourly basis for staff time expended on the abatement of zoning and building code violations.

Development Impact Fee. Fees assessed to new residential, commercial, and industrial developers to be used for specific public safety, transportation, community development, and housing projects.

Environmental Protection Fee (also known as Urban Run-Off Clean Water Fee). Charged to all parcels in the City and col-

lected through the County tax rolls. This fee covers the City's costs to minimize storm water runoff pollution into San Francisco Bay. This is a mandated State and Federal program.

Maintenance Fee. Charged for street barricading, sign removal from public right-of-way, and for neighborhood watch signs.

Plan Checking Fee. Charged for staff review of plans and field inspections for subdivision construction.

Recreation - Child Care Activity. Revenue generated from Licensed Child Care Program fees in order to recover cost of providing specific services provided at the Community Center.

Recreation - Community Center Building Rentals. Revenue generated from rental fee charges for the use of the Community Center, including wedding receptions, family parties, and community fundraisers.

Recreation - General Community & Human Services. Revenue generated from fee charges generated from a variety of community and human services programs and activity fees in order to recover the cost of providing the services.

Recreation - General Recreation Services. Revenue generated from fee charges from sports and physical fitness programs and activity fees in order to recover the costs of providing specific services. The City also receives fees from Activities Guide advertising.

Recreation - General Senior Center Activity. Revenue generated to partially offset programming costs for Newark's senior community, including a variety of classes in the arts, home safety, fitness, wellness, computer training, language, excursions, and many other activities.

Recreation - General Teen & Youth Activity. Revenue generated from a variety of youth and teen program fees to recover the costs of providing specific services.

Recreation - Preschool Activity. Revenue generated from Preschool Program fees in order to recover cost of providing specific services at the Silliman Activity Center.

Recreation - Silliman Activity Users Fee. Revenue generated from a variety of admission fees for the use of the Silliman Activity Center.

Recreation - Silliman Facility Rentals. Revenue generated from rental fee charges for the use of the Silliman Activity Center's gymnasium and community meeting room.

Recreation - Silliman Concession Operations. This revenue is generated by food and beverage sales for the convenience of customers while utilizing the amenities, programs, and services available at the Silliman Activity Center.

Recreation - Silliman General Aquatic Programs. This revenue is generated from fee charges for aquatic related programs such as swim lessons, aquatic exercise classes, birthday party packages, family special events, lifeguard certification courses, and camps. Revenue is collected to offset operational and maintenance costs associated with the Aquatic Center.

Sale of Maps & Publications. Revenue derived from charges for the cost of photocopying public documents.

Senior Transportation Fee. Charged for the cost of providing transit services to seniors. The fee is subsidized by Measure B sales tax revenue.

Special Fire Fee. Charges for hazardous materials permits, hazardous materials responses, fire permits, etc.

Special Police Fee. Charges for responding to excessive false alarms, expenses related to cases involving driving under the influence, towing administration, etc.

Stormwater Quality Control Plan Review and Inspection Fee. Charges based on project size for staff review and field inspections of developers' plans and measures designed to minimize pollution of storm water due to construction activities.

Weed Abatement Fee. Charges for staff time and contract services for the annual weed abatement program.

Zoning Fee. Charges for discretionary land use reviews completed by an administrative process or through Planning Commission and City Council review.

FINES AND FORFEITURES

Revenues resulting from regulatory or legal action that are punitive in nature and designed to discourage certain behaviors.

Court Fines. The City's apportionment of court fines collected and remitted by the County.

Vehicle Code Fines. The City's apportionment of fines and forfeitures collected by the County. These fines and forfeitures result from violations of the State Vehicle Code.

LICENSES AND PERMITS

The City grants licenses and permits to allow businesses or residents to engage in certain activities. This revenue helps to offset the costs of maintaining the City's regulations.

Animal Licenses. Ownership or possession of a dog requires the purchase of a dog license. A certification of an anti-rabies vaccination is required to obtain a dog license.

Business Licenses and Registration. License and registration are required for all businesses operating in the City. A majority of businesses consist of commercial enterprises and professionals whose business license fees are based on gross receipts.

Construction (Building) Permits. Fee for the procurement of building permits that are required for construction projects. The fees are based on the nature of the project.

Encroachment (Street) Permits. Fee for staff review of the plans and field inspections for work in the public right-of-way performed under an encroachment permit.

Other Licenses and Permits. Fees charged for licenses and permits not identified elsewhere. Examples include fees for alarm or dance permits.

OTHER REVENUES

Donations. Funds provided to the City by a private party to be used for a specific purpose.

Newark Unified School District. Reimbursement for contracted police and recreational services provided by the City to the school district.

Non-Government Contribution. Reimbursement of staff costs for the administration of project consultants.

Other Revenue. Other fees, charges, and/or reimbursements that are one-time or general in nature and do not fit into a specific revenue category. Included in this category is Waste Management's annual reimbursement of debt service payments.

POST Reimbursement. Funds provided by the Peace Officer Standards and Training (POST) program for education and training of police officers.

REVENUE FROM OTHER AGENCIES

The Federal Government, State of California, County of Alameda, and other public agencies provide funding to the City for specific programs.

County, Federal, and State Grants. Funding or contributions by the County or Federal and State agencies to support a particular program or function.

Gasoline Tax. Gas tax revenues provided by Sections 2105, 2106, 2107, and 2107.5 of the State of California's Streets and Highways Code. These revenues are expended for construction and maintenance of City streets.

Homeowners Relief. Replacement revenue of homeowners' property taxes by reason of exemption granted, as remitted by the State of California through Alameda County.

Vehicle In-Lieu. Prior to the 2004 Budget Act, this revenue was backfilled from the State's general fund. In November 2004, Proposition 1A was passed that eliminated the Vehicle License Fee backfill and replaced it dollar-for-dollar with property taxes. This revenue source will increase by the same percentage as the property tax assessed valuation. This category also includes the State apportionment of motor vehicle license fees.

REVENUE FROM USE OF MONEY AND PROPERTY

The City's money and property can grow in value when not being used for other purposes.

Investment Earnings. A revenue source resulting in the investment of temporary idle funds in interest-bearing accounts. The City has been investing these funds in the State of California's Local Agency Investment Fund, which is a professionally managed fund overseen by the State Treasurer's Office.

Rents and Concessions. Revenue derived from the rental of City property.

PROPERTY, SALES, & OTHER TAXES

Taxes are economically sensitive and this category is the major source of revenues used to support basic City services.

Franchise Fees. A tax that is usually levied on utility companies for their use of City streets (right-of-way) or for their exclusive franchise to provide services to residents. Newark imposes a 1% tax on the gross receipts from Pacific Gas and Electric Company; a 20% tax on the gross receipts from Waste Management of Alameda County, Inc. (from both residential and nonresidential customers); a 5% tax on the

gross receipts of the cable television franchise; and an annual franchise fee of approximately \$6,000 on the gas pipeline that runs through Newark.

Paramedic Tax. This special tax was approved as a ballot measure in June 1997 to provide funding for the City's firefighter/paramedic program. The paramedic tax is assessed per benefit unit which is based upon land use and is determined by a countywide survey of the demand for service generated by the land use.

Property Tax. California State Constitution Article XIII A provides that the combined maximum property tax rate on any given property may not exceed 1% of its assessed value, unless an additional amount has been approved by voters. The County of Alameda assesses properties, bills, and collects these property taxes. The City's share, including all penalties and interest, is remitted by the County.

Property tax revenues of the City include:

- **Secured** - A property tax that is levied on real property. Real property is immobile and includes land, natural resources, and fixed improvements to the land.
- **Unsecured** - A property tax that is levied on personal property. Personal property is mobile and includes such tangible property as equipment and inventory.
- **Prior secured and unsecured, penalties** - Revenues from the collection of delinquent property tax assessments.

Property Transfer Tax. This tax is levied at a rate of \$1.10 per \$1,000 of equity value transferred. Alameda County collects the tax and the City receives one-half. Revenues are dependent on how frequently the property is transferred and on the accrued value at the time of the transfer.

Sales and Use Tax. An 8.75% sales tax levied against the gross sales price of most tangible property and other than property sold for resale. Newark receives 1%, with the remaining 7.75% allocated to other taxing that include the State of California, County of Alameda, Bay Area Rapid Transit, and Alameda County Transit.

Transient Occupancy Tax. A 10% tax is levied on charges for occupancy of hotel and motel rooms. This tax compensates the City for indirect costs created by visitors, such as increased pollution and congestion. This tax is borne almost exclusively by nonresidents.

ALAMEDA COUNTY FIRE DEPARTMENT

CITY OF NEWARK FIRE SERVICE CONTRACT PRELIMINARY PROPOSED BUDGET FOR FY 2016-17 AND 5 YEAR PROJECTION

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
	ADOPTED BUDGET	PROPOSED BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION
ALLOCATED %	8.57%	8.57%	8.57%	8.57%	8.57%	8.57%
PROGRAM SERVICES & SUPPLIES	\$575,517	\$599,436	\$618,612	\$631,986	\$645,687	\$648,586
APPARATUS & EQUIPMENT	\$30,863	\$35,654	\$36,367	\$37,094	\$37,836	\$38,593
BUILDINGS & GROUNDS	\$1,350	\$1,350	\$1,377	\$1,405	\$1,433	\$1,462
PPE & UNIFORMS	\$51,691	\$45,464	\$46,373	\$47,300	\$48,246	\$49,211
BLDG RENTS & LEASES	\$48,791	\$49,978	\$51,920	\$53,959	\$56,100	\$47,207
EQUIP RENTS & LEASES	\$3,293	\$3,293	\$3,359	\$3,426	\$3,495	\$3,565
RADIOS	\$25,346	\$19,226	\$25,853	\$26,370	\$26,897	\$27,435
INFORMATION TECHNOLOGY	\$140,780	\$141,541	\$144,372	\$147,259	\$150,204	\$153,208
DISPATCH CONTRACT	\$109,630	\$121,063	\$123,484	\$125,954	\$128,473	\$131,042
PROFESSIONAL SERVICES CONTRACTS	\$16,091	\$22,341	\$22,788	\$23,244	\$23,709	\$24,183
DISASTER PREPAREDNESS	\$623	\$623	\$635	\$648	\$661	\$674
EMS	\$32,665	\$33,414	\$34,082	\$34,764	\$35,459	\$36,168
FIRE PREVENTION	\$8,424	\$12,968	\$13,227	\$13,492	\$13,762	\$14,037
FUEL/TRANSPORTATION	\$11,249	\$11,249	\$11,474	\$11,703	\$11,937	\$12,176
HAZARDOUS MATERIALS	\$6,978	\$8,086	\$8,248	\$8,413	\$8,581	\$8,753
HOUSEHOLD SUPPLIES	\$9,779	\$10,928	\$11,147	\$11,370	\$11,597	\$11,829
LAUNDRY	\$8,741	\$8,741	\$8,916	\$9,094	\$9,276	\$9,462
MAPPING	\$2,580	\$2,580	\$2,632	\$2,685	\$2,739	\$2,794
ADMINISTRATION	\$4,962	\$4,975	\$5,075	\$5,177	\$5,281	\$5,387
PUB ED & COMM RELATIONS	\$15,743	\$13,684	\$13,958	\$14,237	\$14,522	\$14,812
SCBA	\$11,459	\$15,065	\$15,366	\$15,673	\$15,986	\$16,306
STAFF VEHICLES	\$6,599	\$6,599	\$6,731	\$6,866	\$7,003	\$7,143
TRG & STAFF DEV.	\$13,788	\$15,331	\$15,638	\$15,951	\$16,270	\$16,595
RESCUE	\$2,803	\$3,544	\$3,615	\$3,687	\$3,761	\$3,836
WILDLAND	\$2,785	\$3,128	\$3,191	\$3,255	\$3,320	\$3,386
HUMAN RESOURCES	\$6,813	\$6,985	\$7,125	\$7,268	\$7,413	\$7,561

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
	ADOPTED BUDGET	PROPOSED BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION
ALLOCATED %	8.57%	8.57%	8.57%	8.57%	8.57%	8.57%
RESERVE	\$1,691	\$1,626	\$1,659	\$1,692	\$1,726	\$1,761
COUNTYWIDE OVERHEAD	\$168,485	\$173,682	\$178,891	\$184,258	\$189,785	\$195,480
COUNTY HUMAN RESOURCE SERVICES	\$13,678	\$14,116	\$14,539	\$14,975	\$15,424	\$15,887
COUNTY AUDITOR SERVICES	\$3,235	\$2,950	\$3,039	\$3,130	\$3,224	\$3,321
COUNTY LEGAL SERVICES	\$5,943	\$7,080	\$7,292	\$7,511	\$7,736	\$7,968
GSA COMMUNICATIONS	\$6,640	\$6,374	\$6,565	\$6,762	\$6,965	\$7,174
GSA ELECT EQUIP MAINTENANCE	\$16,746	\$17,131	\$17,645	\$18,174	\$18,719	\$19,281
GSA TRANSPORTATION	\$2,657	\$3,000	\$3,090	\$3,183	\$3,278	\$3,376
COUNTY INFORMATION TECHNOLOGY	\$12,006	\$12,649	\$13,028	\$13,419	\$13,822	\$14,237
RISK MGT PROFESSIONAL LIABILITY	\$66,508	\$66,404	\$68,396	\$70,448	\$72,561	\$74,738
COUNTY INDIRECTS (FED A-87)	\$41,072	\$43,978	\$45,297	\$46,656	\$48,056	\$49,498
FIXED ASSETS	\$19,630	\$26,344	\$27,134	\$27,948	\$28,786	\$29,650
ALL PROGRAMS AND OVERHEAD TOTAL	\$763,632	\$799,462	\$824,637	\$844,192	\$864,258	\$873,716
SALARIES AND EMPLOYEE BENEFITS	\$8,172,359	\$8,605,787	\$8,860,392	\$9,195,265	\$9,534,918	\$9,837,182
BASE SALARY	\$4,297,452	\$4,519,616	\$4,598,299	\$4,701,924	\$4,813,488	\$4,918,885
OVERTIME	\$917,642	\$957,045	\$983,328	\$1,007,911	\$1,033,109	\$1,058,937
OVERTIME (4th of July)	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
HOLIDAY PAY	\$228,092	\$241,633	\$244,319	\$249,714	\$255,306	\$261,629
PERS RETIREMENT	\$1,189,370	\$1,301,620	\$1,385,902	\$1,475,925	\$1,569,797	\$1,627,247
EMPLOYEE CONTRIBUTION TO EMPLOYER RETIREMENT COSTS	(\$74,024)	(\$104,023)	(\$130,242)	(\$133,102)	(\$136,067)	(\$139,410)
PAYROLL TAXES	\$76,956	\$80,983	\$82,491	\$84,395	\$86,410	\$88,331
HEALTH INSURANCE - ACTIVE	\$702,149	\$732,931	\$782,308	\$831,105	\$878,794	\$924,825
HEALTH INSURANCE - RETIREE	\$288,866	\$334,792	\$353,758	\$398,402	\$435,038	\$476,288
EMPLOYEE CONTRIBUTION TO HEALTH INSURANCE	(\$70,215)	(\$73,293)	(\$78,231)	(\$83,111)	(\$87,879)	(\$92,483)
DENTAL	\$56,062	\$56,710	\$57,835	\$57,835	\$57,835	\$57,835
401A CONTRIBUTION	\$62,633	\$65,927	\$67,034	\$68,488	\$69,992	\$71,685

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
	ADOPTED BUDGET	PROPOSED BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION
ALLOCATED %	8.57%	8.57%	8.57%	8.57%	8.57%	8.57%
OTHER BENEFITS	\$66,010	\$68,652	\$68,929	\$69,035	\$69,163	\$69,135
WORKERS COMP	\$428,366	\$420,194	\$441,662	\$463,744	\$486,932	\$511,278
OPERATING BUDGET TOTAL	\$8,935,991	\$9,405,249	\$9,685,029	\$10,039,457	\$10,399,176	\$10,710,898
\$ Increase		\$469,258	\$279,780	\$354,428	\$359,719	\$311,722
% Increase		5.25%	2.97%	3.66%	3.58%	3.00%
GRANT & CAPITAL IMPROVEMENT PROJECTS	\$14,429	\$233,217	\$27,537	\$27,537	\$27,537	\$0
LOCAL MATCH FOR GRANT	\$14,429	\$0				
RADIOS REPLACEMENT	\$0	\$27,537	\$27,537	\$27,537	\$27,537	\$0
SCBA REPLACEMENT		\$205,680				
PROPOSED CONTRACT TOTAL	\$8,950,420	\$9,638,466	\$9,712,566	\$10,066,994	\$10,426,713	\$10,710,898

VEHICLE REPLACEMENT	\$0	\$0	\$0	\$0	\$660,000	\$660,000
APPARATUS REPLACEMENT	\$0	\$0	\$0	\$0	\$660,000	\$660,000
					E29	E27
PROPOSED CONTRACT TOTAL WITH VEHICLE REPLACEMENT	\$8,950,420	\$9,638,466	\$9,712,566	\$10,066,994	\$11,086,713	\$11,370,898

Assumptions:

COLA - Safety	2.0%	3.0%	2.5%	2.5%	2.5%	2.5%
COLA - Non-safety-non-management	2.0%	4.0%	3.25%	3.50%	3.25%	2.00%
COLA - Non-safety-Management	2.0%	4.0%	3.25%	3.50%	3.25%	2.00%
Health Premium Cost Increase	7.50%	7.0%	6.5%	6.0%	5.5%	5.0%
Dental Premium	0.0%	2.0%	0.0%	0.0%	0.0%	0.0%
PERS Safety Retirement Rate	28.586%	29.813%	31.200%	32.500%	33.800%	34.200%
PERS Misc. Retirement Rate	10.362%	10.048%	10.900%	11.400%	11.900%	12.400%
Risk Management			5.0%	5.0%	5.0%	5.0%
Program Services & Supplies			2.0%	2.0%	2.0%	2.0%
County Overhead Allocation			3.0%	3.0%	3.0%	3.0%

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
	ADOPTED BUDGET	PROPOSED BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION
ALLOCATED %	8.57%	8.57%	8.57%	8.57%	8.57%	8.57%
EE Contribution to ER PERS - Safety	1.8215%	2.4350%	3.0000%	3.0000%	3.0000%	3.0000%



City of Newark

MEMO

DATE: June 1, 2016

TO: City Council

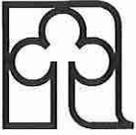
FROM: Sheila Harrington, City Clerk *S.H.*

SUBJECT: Approval of Audited Demands for the City Council Meeting of June 09, 2016.

REGISTER OF AUDITED DEMANDS

Bank of America General Checking Account

<u>Check Date</u>		<u>Check Numbers</u>	
May 19, 2016	Page 1-2	107895 to 107961	Inclusive
May 27, 2016	Page 1-2	107962 to 108032	Inclusive



City of Newark

MEMO

DATE: June 1, 2016

TO: Sheila Harrington, City Clerk

FROM: Susie Woodstock, Administrative Services Director *SKW*

SUBJECT: Approval of Audited Demands for the City Council Meeting of June 09, 2016.

The attached list of Audited Demands is accurate and there are sufficient funds for payment.

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Final Disbursement List. Check Date 05/19/16, Due Date 05/31/16, Discount Date 05/31/16. Computer Checks.

Bank 1001 US BANK

MICR* Check#	Vendor Number	Payee	Check Date	Check Amount	Description
107895	10223	LEXISNEXIS RISK SOLUTIONS ACCT# 1415640	05/19/16	428.40	BACKGROUND CHECKS
107896	11094	ACME AUTO LEASING, LLC	05/19/16	1,909.44	ARMORED RESCUE VEH LEASE
107897	413	AIR EXCHANGE INC	05/19/16	256.57	REPAIR LEAK
107898	1774	AIRGAS USA, LLC	05/19/16	53.85	FY15-16 WELDING SUPPLIES
107899	284	INFORMATION TECHNOLOGY DEPARTMENT ATTN:	05/19/16	2,508.28	AWS ACCESS FEES
107900	12	ALLIED AUTO STORES INC	05/19/16	626.16	AUTO PARTS
107901	14	ALPINE AWARDS	05/19/16	408.31	TSHIRTS
107902	348	AT&T	05/19/16	367.46	YEAR END TELECOM FY 2015-16
107903	6900	BARTEL ASSOCIATES LLC	05/19/16	3,000.00	ACTUARIAL REPORTS
107904	9680	BAY CENTRAL PRINTING	05/19/16	141.41	BUSINESS CARDS
107905	23	FRANK BONETTI PLUMBING INC	05/19/16	3,126.13	FY15-16 PLUMBING REPAIRS AT SILLIMAN
107906	6630	BOUNDTREE MEDICAL LLC	05/19/16	61.24	MEDICAL SUPPLIES
107907	1513	BURTON'S FIRE INC	05/19/16	841.67	PARTS
107908	33	CENTRAL TOWING & TRANSPORT LLC	05/19/16	534.00	TOWING SERVICES - MAR'16
107909	10970	COCA COLA REFRESHMENTS UNION CITY SALES	05/19/16	244.14	CAFE PURCHASES
107910	9216	CRESTLINE SPECIALTIES CO INC	05/19/16	439.97	COMM ENG PROGRAM
107911	242	CROP PRODUCTION SERVICES	05/19/16	2,749.96	PARTS
107912	10650	PATRIOT SYSTEMS TECHNOLOGIES	05/19/16	5.00	REFUND OF OVERPAYMENT
107913	10793	WILLIAM LIBBRECHT	05/19/16	105.00	CANCELLED TRIP REFUND
107914	10793	YOLANDA LIMON	05/19/16	22.50	CLASS REFUND
107915	10793	NEWARK BETTERTMENT CORP	05/19/16	67.50	CLASS REFUND
107916	10677	DAILY JOURNAL CORP CALIFORNIA NEWSPAPER	05/19/16	437.50	LEGAL ADVERTISEMENT/NOTICE TO CONTRACTOR
107917	3728	DEPARTMENT OF JUSTICE ACCOUNTING OFFICE	05/19/16	872.00	ANNUAL PO FOR FINGERPRINTING FEES
107918	11343	ENVIRONMENTAL LOGISTICS, INC.	05/19/16	1,135.00	FY 2015-16 HAZARDOUS MATERIALS PICK UP
107919	10478	EUGENE'S HOME APPLIANCE SERVICE	05/19/16	152.23	IGNITOR REPLACEMENT
107920	10642	FASTENAL COMPANY	05/19/16	48.17	PARTS
107921	234	FREMONT ALARM C/O JOE TRIMBLE	05/19/16	193.00	FY15-16 ALARM SERVICE
107922	964	GALLS, LLC	05/19/16	88.79	WORK SHIRTS
107923	9246	DAVID HIGBEE	05/19/16	516.00	SLI SESSION #7
107924	73	THE ED JONES CO INC	05/19/16	893.48	BADGES FY 15/16
107925	6009	JT2 INTERGRATED RESOURCES CORPORATE ACCO	05/19/16	3,435.61	ANNUAL PO FOR WORKER'S COMP ADMINISTRATI
107926	11377	KELLCO SERVICES INC	05/19/16	8,810.00	FACILITIES AIR QUALITY TESTING SERVICES
107927	6690	KELLY-MOORE PAINT COMPANY INC	05/19/16	154.75	PAINT / MATERIALS
107928	1469	KING KOVERS OF FREMONT	05/19/16	387.83	UPHOLSTERY REPAIR
107929	9904	CYNTHIA M KIRBY	05/19/16	3,300.00	POLYGRAPH EXAMINATIONS FOR SAFETY CANDID
107930	293	LANGUAGE LINE SERVICES INC	05/19/16	224.89	INTERPRETATION SVCS
107931	8276	LEHR AUTO	05/19/16	17,470.56	OUTFITTING FOR (3) PD UTILITY VEHICLE RE
107932	7189	LINCOLN EQUIPMENT INC	05/19/16	1,215.39	POOL CHEMICALS AND EQUIPMENT
107933	80	LYNN PEAVEY COMPANY	05/19/16	200.21	EVIDENCE SUPPLIES
107934	11309	MANUEL FERNANDEZ CONSTRUCTION	05/19/16	1,025.89	PAINT DETECTIVE ROOM
107935	11205	MARINA ZEPEDA TRI COUNTY BLDG MAINT	05/19/16	20,919.55	FY15-16 JANITORIAL SERVICES
107936	9029	MEYERS NAVE RIBACK SILVER & WILSON	05/19/16	4,798.00	LEGAL CONSULTING SERVICES
107937	11357	MISSION UNIFORM SERVICE	05/19/16	1,653.92	MATS/TOWELS/UNIFORMS - APR'16
107938	324	NEWARK CHAMBER OF COMMERCE	05/19/16	5,946.35	CHAMBER MARKETING
107939	10091	NOWDOCS INTERNATIONAL, INC NOWFORMS DIVI	05/19/16	181.78	CHECK STOCK - BLUE TOP
107940	10918	ANKAR CYCLES, INC dba OAKLAND HARLEY-DAV	05/19/16	464.51	M23 REPAIR
107941	10961	BRETT OEVERNDIEK	05/19/16	36.35	EXPENSE REIMBURSEMENT
107942	11372	OMG NATIONAL	05/19/16	1,182.81	TOW FUND/COMM ENG
107943	2027	PACHECO BROTHERS GARDENING, INC.	05/19/16	612.00	IRRIGATION REPAIR - TIME AND MATERIALS
107944	349	PACIFIC GAS & ELECTRIC	05/19/16	39,401.98	FY15-16 GAS/ELECTRIC CHARGES
107945	10729	PETTY CASH CUSTODIAN-CASHIER RAQUEL THOM	05/19/16	227.48	PETTY CASH REPLENISHMENT

Final Disbursement List. Check Date 05/19/16, Due Date 05/31/16, Discount Date 05/31/16. Computer Checks.
 Bank 1001 US BANK

MICR Check#	Vendor Number	Payee	Check Date	Check Amount	Description
107946	10729	PETTY CASH CUSTODIAN-POLICE BEVERLY RYAN	05/19/16	726.68	PETTY CASH REPLENISHMENT
107947	3674	PRIORITY 1 PUBLIC SAFETY EQUIPMENT INSTA	05/19/16	175.00	CAR WINDOW REPAIR
107948	4346	QUALITY SIGN & BANNER	05/19/16	381.21	SIGNS
107949	9811	REDFLEX TRAFFIC SYSTEMS	05/19/16	18,800.00	REDLIGHT CAMERA MONITORING
107950	7885	RENNE SLOAN HOLTZMAN SAKAI PUBLIC LAW GR	05/19/16	6,829.00	CONSULTING, LITIGATION, INVESTIGATION
107951	377	SIMON & COMPANY INC	05/19/16	1,737.58	LEGISLATIVE SERVICES
107952	2778	STATE OF CALIFORNIA FRANCHISE TAX BOARD	05/19/16	440.00	PAYROLL DEDUCTION - GARNISHMENT
107953	2778	STATE OF CALIFORNIA FRANCHISE TAX BOARD	05/19/16	150.00	PAYROLL DEDUCTION - GARNISHMENT
107954	2778	STATE OF CALIFORNIA FRANCHISE TAX BOARD	05/19/16	150.00	PAYROLL DEDUCTION - GARNISHMENT
107955	10804	STONERIDGE CJD	05/19/16	359.16	CAR PARTS
107956	676	SUMMIT UNIFORMS CORP	05/19/16	518.74	COMM ENG PROGRAM
107957	679	TARGET SPECIALTY PRODUCTS	05/19/16	45.03	PARTS
107958	7517	U S FOODS INC SAN FRANCISCO	05/19/16	554.25	CAFE PURCHASES
107959	10998	GARY M SHELDON VBS SERVICES	05/19/16	350.00	BLOOD WITHDRAWAL SVC
107960	10822	WEE HOOP INC C/O DINAH SHAH	05/19/16	489.00	RECREATION CONTRACT
107961	143	WILCO SUPPLY P O BOX 3047	05/19/16	127.11	FY15-16 KEYS/LOCKS
Total				165,715.78	

Final Disbursement List. Check Date 05/27/16, Due Date 06/10/16, Discount Date 06/10/16. Computer Checks.
 Bank 1001 US BANK

MICR Check#	Vendor Number	Payee	Check Date	Check Amount	Description
107962	10736	ABACUS PRODUCTS INC	05/27/16	246.70	PRINTING SVCS
107963	1396	ALAMEDA COUNTY FIRE DEPARTMENT ATTN: ACC	05/27/16	3,057.27	FIRE ENGINE REPAIR
107964	3853	COUNTY OF ALAMEDA INTERNAL AUDIT UNIT RI	05/27/16	3,014.00	CITATION PROCESSING FEES
107965	287	ALAMEDA COUNTY SHERIFF'S OFFICE GREGORY	05/27/16	1,896.25	CRIME LAB FEES
107966	5821	ALL CITY MANAGEMENT SERVICES, INC	05/27/16	3,471.30	CROSSING GUARD SVCS 04/24-05/07/16
107967	1078	AMERICAN STAGE TOURS ATTN CHARTER SALES	05/27/16	1,960.00	HANK WILLIAMS LOST HIGHWAY TRIP
107968	348	AT&T	05/27/16	114.84	YEAR END TELECOM FY 2015-16
107969	1085	AT&T	05/27/16	39.49	LONG DISTANCE TELECOM FY2015-16
107970	1347	BAY AREA AIR QUALITY MGMT DIST	05/27/16	603.00	BAAQMD PERMIT
107971	4534	BAY AREA BARRICADE SERVICE INC	05/27/16	2,124.30	STREET NAME SIGNS
107972	9680	BAY CENTRAL PRINTING	05/27/16	70.23	BUSINESS CARD IMPRINTING
107973	11385	BBVA COMPASS	05/27/16	375,463.64	PAYMENT FOR REFUNDING 1998/2002 COPS
107974	9888	BUREAU VERITAS NORTH AMERICA INC.	05/27/16	9,210.21	PLAN REVIEW SERVICES
107975	33	CENTRAL TOWING & TRANSPORT LLC	05/27/16	205.00	TOWING SERVICES
107976	214	CENTRAL VETERINARY HOSPITAL	05/27/16	172.50	VET SVCS
107977	11011	CHANDLER GARAGE DOOR	05/27/16	6,500.00	INSTALL LIFTMASTER
107978	458	CHEVRON AND TEXACO BUSINESS CARD SERVICE	05/27/16	388.93	GASOLINE
107979	11381	CLARK'S HOME AND GARDEN, INC.	05/27/16	417.20	TRACK FINES
107980	1258	CSULB CENTER FOR CRIMINAL JUSTICE	05/27/16	704.00	PATROL POST TRAINING
107981	10650	CITY OF FREMONT POLICE S.A.C.N.E.T.	05/27/16	2,097.00	REFUND OF MONEY
107982	10650	CITY OF FREMONT POLICE S.A.C.N.E.T.	05/27/16	6,080.00	REFUND OF MONEY
107983	10650	TIMOTHY SCHWEIGERDT	05/27/16	275.00	CIVIL SUBPOENA DEPOSIT RTN
107984	10793	JESSICA ILOVICEANU	05/27/16	5.00	CLASS REFUND
107985	10793	NEWARK UNIFIED SCHOOL DISTRICT	05/27/16	300.00	DEPOSIT REFUND
107986	10793	DULCE TREJO	05/27/16	300.00	DEPOSIT REFUND
107987	10793	ADAM MORSE	05/27/16	300.00	DEPOSIT REFUND
107988	7183	DEMARAY'S GYMNASTICS ACADEMY	05/27/16	920.40	RECREATION CONTRACT
107989	1778	EARLYCHILDHOOD LLC DBA DISCOUNT SCHOOL S	05/27/16	239.89	SUPPLIES FOR SUMMER DAY CARE & ASH STREE
107990	10725	DAVID HIGBEE	05/27/16	1,056.41	EE COMP LOAN PROGRAM
107991	4731	EWING IRRIGATION PRODUCTS INC	05/27/16	1,098.01	IRRIGATION PARTS
107992	10642	FASTENAL COMPANY	05/27/16	235.44	PARTS
107993	1120	FORENSIC ANALYTICAL SCIENCES, INC	05/27/16	245.00	LAB TESTS
107994	7351	KARL FREDSTROM	05/27/16	92.02	EXPENSE REIMBURSEMENT
107995	234	FREMONT ALARM C/O JOE TRIMBLE	05/27/16	694.27	LABOR AND EQUIPMENT
107996	10899	GETTLER-RYAN, INC.	05/27/16	322.50	SYSTEM FAIL WEEKLY TEST
107997	11198	GODBE CORPORATION DBA GODBE RESEARCH	05/27/16	16,122.50	SALES TAX FEASIBILITY STUDY
107998	10707	GYM DOCTORS	05/27/16	150.00	FITNESS EQUIPMENT MAINT
107999	9246	DAVID HIGBEE	05/27/16	92.02	EXPENSE REIMBURSEMENT
108000	7563	HILLYARD OF SAN FRANCISCO	05/27/16	353.11	CLEANING
108001	10663	HOSE & FITTING ETC	05/27/16	18.92	FY15-16 HYDRAULIC HOSES, PARTS AND REPAI
108002	11123	I PIZZA	05/27/16	1,821.91	PIZZA FOR CAFE AND PARTIES
108003	11170	KEYSER MARSTON ASSOC, INC	05/27/16	7,342.50	PROFESSIONAL SERVICES
108004	10486	SHAKATI KHALSA	05/27/16	218.50	RECREATION CONTRACT
108005	7964	KNORR SYSTEMS INC	05/27/16	3,291.57	POOL CHEMICALS
108006	6713	DAVID LEE	05/27/16	1,500.00	EDUCATIONAL REIMBURSEMENT
108007	4691	LIFE ELDERCARE INC	05/27/16	7,000.00	MEALS ON WHEELS
108008	11309	MANUEL FERNANDEZ CONSTRUCTION	05/27/16	5,791.30	BENCH REPAIRS
108009	7618	METLIFE SBC	05/27/16	1,746.27	PAYROLL - LONG TERM DISABILITY PREMIUM
108010	1738	NEWARK BETTERMENT CORPORATION	05/27/16	120.00	VOLUNTEER RECOGNITION CEREMONY
108011	324	NEWARK CHAMBER OF COMMERCE	05/27/16	1,134.00	STATE OF THE CITY LUNCHEON, APRIL 21, 20
108012	10961	BRETT OEVERNDIEK	05/27/16	32.43	EXPENSE REIMBURSEMENT

Final Disbursement List. Check Date 05/27/16, Due Date 06/10/16, Discount Date 06/10/16. Computer Checks.
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MICR Check#	Vendor Number	Payee	Check Date	Check Amount	Description
108013	349	PACIFIC GAS & ELECTRIC	05/27/16	2,006.78	FY15-16 STREET/TRAFFIC LIGHT ENERGY COST
108014	78	PERFORMANCE PEST MANAGEMENT LPC SERVICES	05/27/16	735.00	PEST MANAGEMENT SERVICES
108015	10729	PETTY CASH CUSTODIAN-RECREATION CHERYL G	05/27/16	640.38	PROGRAM EXPENSES-PETTY CASH
108016	10891	ADONAI PERAZIM INC. dba PRINTS CHARLES R	05/27/16	131.70	INSPECTION REQUEST CARDS
108017	11375	RESIDENCE INN SAN JOSE SOUTH	05/27/16	3,094.90	OPEN PO RESIDENCE INN SAN JOSE FOR ACADE
108018	1459	MATT REYMUNDO	05/27/16	92.02	EXPENSE REIMBURSEMENT
108019	279	S & S WORLDWIDE INC ACCOUNTS RECEIVABLE	05/27/16	1,461.76	SUPPLIES FOR SUMMER DAY CARE AND ASH STR
108020	5164	SAN MATEO REGIONAL NETWORK INC SMRN.COM	05/27/16	170.00	WEB HOSTING, SPAM FILTERING & SECURITY S
108021	11285	SANTANDER LEASING LLC	05/27/16	46,497.01	SWEEPER LEASE FY15/16
108022	11277	SHRED-IT USA	05/27/16	119.32	SHREDDING SVCS
108023	11296	SIGNATURE CARPET ONE	05/27/16	4,170.00	CARPET INSTALLATION
108024	40	STAPLES ADVANTAGE DEPT LA	05/27/16	926.52	OFFICE SUPPLIES
108025	10804	STONERIDGE CJD	05/27/16	476.89	PARTS / SERVICE
108026	676	SUMMIT UNIFORMS CORP	05/27/16	3,216.85	POLICE TRAINEE UNIFORMS
108027	7517	U S FOODS INC SAN FRANCISCO	05/27/16	530.63	CAFE PURCHASES
108028	363	UNITED STATES POSTMASTER	05/27/16	215.00	BULK MAILING FEES
108029	853	VALLEY OIL COMPANY DEPT# 35101	05/27/16	14,826.09	FUEL
108030	5623	VERIZON WIRELESS	05/27/16	453.57	FY15-16 SERVICE FOR IPADS
108031	5623	AMERICAN MESSAGING	05/27/16	5.74	PAGER SVC
108032	340	WITMER-TYSON IMPORTS	05/27/16	630.70	K9 TRAINING/SUPPLIES - APRIL
Total				551,055.69	