CITY OF NEWARK
CITY COUNCIL

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Agenda

Special Meeting Notice

Thursday, May 22, 2014

City Administration Building
City Council Chambers
5:30 p.m.

A. ROLL CALL

B. Work Session to discuss the 2014-2016 Biennial Budget and Capital Improvement Plan.

C. ORAL COMMUNICATIONS

D. ADJOURNMENT

Pursuant to Government Code 54957.5: Supplemental materials distributed less than 72 hours before this meeting, to a majority of the City Council, will be made available for public inspection at this meeting and at the City Clerk's Office located at 37101 Newark Boulevard, 5th Floor during normal business hours. Materials prepared by City staff and distributed during the meeting are available for public inspection at the meeting or after the meeting if prepared by some other person. Documents related to closed session items or are exempt from disclosure will not be made available for public inspection.

For those persons requiring hearing assistance, please make your request to the City Clerk two days prior to the meeting.

2014-2016 Biennial Budget

Budget Series, Part 2 of 2

DRAFT

CITY OF NEWARK

Mayor & City Council

Alan L. Nagy
Mayor

Ana Apodaca
Vice Mayor

Maria "Sucy" Collazo
Council Member

Luis L. Freitas
Council Member

Robert J. Marshall
Council Member

Biennial Budget

2014-2016

CITY STAFF

CITY MANAGER
John Becker

ASSISTANT CITY MANAGER
Terrence Grindall

CITY ATTORNEY
David Benoun

EXECUTIVE TEAM

ADMINISTRATIVE SERVICES DIRECTOR
Susie Woodstock

FIRE CHIEF *
David Rocha

HUMAN RESOURCES DIRECTOR
Sandy Abe

POLICE CHIEF
James Leal

PUBLIC WORKS DIRECTOR
Peggy Claassen

RECREATION & COMMUNITY SERVICES DIRECTOR
David Zehnder

* ALAMEDA CO. FIRE DEPT. CONTRACT

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The City of Newark's Vision, Mission, Culture, and Values Statements were created in a strategic planning process that involved the City Council, the Executive Team, and the employees. These statements are designed to align us to a clear purpose and inspire us to do our best for all citizens. All of the City's policies and resources are dedicated to realizing our Vision and Mission.

Vision

W

We see a place where it is safe to live, to play, and to raise children.

We see a place where diverse and energetic people strive to live in harmony.

We see a place that cherishes small town values and also enjoys being progressive.

We see a place where educational programs are available and first-rate.

We see a place where cultural and recreational opportunities are plentiful and spiritually enriching.

We see a place with residents filled with civic pride, social concerns, and community involvement.

We see a place with tree-lined streets and open green parks.

We see a place where the economy is strong and vital and provides jobs.

We see a place where government is stable, accessible, and responsive.

We see a place that is well-planned, well-managed, and well-maintained.

Mission

I

It is our mission to provide the quality of services that meets the highest expectations of all those whom we serve in Newark.

Culture

Newark is a community-driven, customer-focused organization which values fiscal independence, fosters a competitive spirit, and works together as a team to achieve community goals. These comprise our organizational culture.

Community Driven and Customer-Focused

- We are more than a service organization. We strive to provide excellent services by involving the community.
- Our citizens are the owners of our corporation. They are our customers and our stakeholders. They are the reason we exist.
- We strive to assure that our efforts are guided by long-term goals rather than by short-term objectives.

Fiscal Independence

- We assure that we have the necessary resources to meet community needs.
- We develop resources through aggressive economic development that attracts and retains businesses; this is the lifeline of our community.
- We invest and allocate resources wisely to maximize our ability to provide community services.

Competitive Spirit

- We are committed to achieving the vision, mission, and goals of our City.
- We set our own standards and expectations that we assertively and creatively are determined to achieve.
- We see our goals as personal and professional challenges towards which we focus our energies.

Team Approach

- We enhance the potential for achievement of City goals by working together as a team, drawing upon the talents and abilities of all members of the organization, the City Council, Commissioners, staff members and volunteers.
- We develop strength and commitment within the organization by building trust, mutual respect, and appreciation for all members of the City family.
- We develop partnerships in the community with the Newark Unified School District, the Chamber of Commerce, homeowners groups, neighborhoods, nonprofit organizations, and citizens to build alliances and common understanding.

We are Newark and
We are proud of who we are.

Values

We, the employees of the City of Newark, take PRIDE in our work and this community. The trust the community places in us is of the utmost importance. In the daily course of our work and in the planning of this community we value:

P

Personal Service. Each of us will take personal responsibility for being responsive to the needs of the community and our organization. Personal Service means being fully accountable for our actions.

R

Responsibility. We will manage our resources in the most efficient way possible, seeking the greatest value for the community.

I

Integrity. We will be open, honest, courteous, ethical, and professional in all interactions.

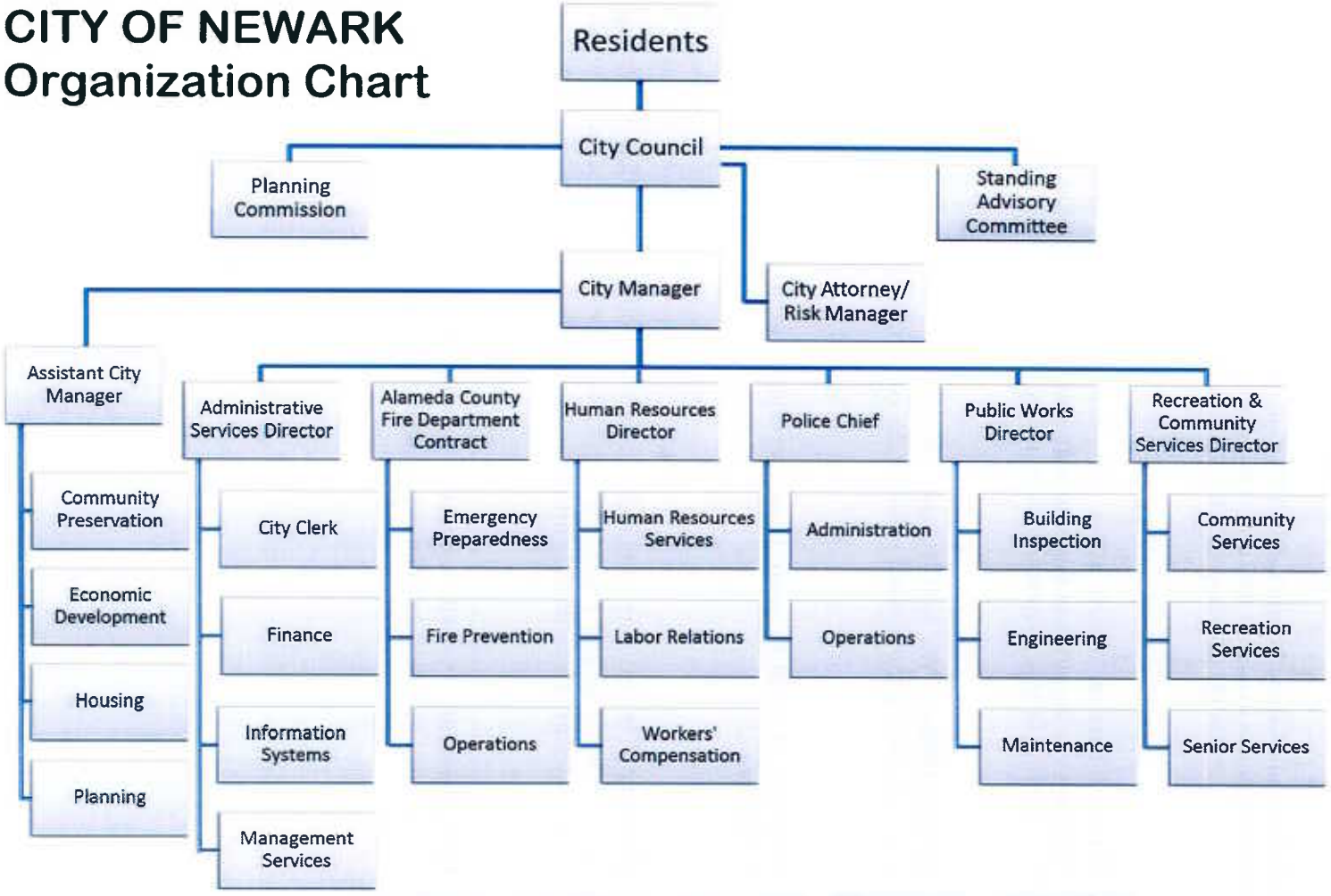
D

Diversity. The diversity of this community and our organization is a strength. We will recognize and respect this strength. We will use this strength to build dynamic teams to benefit and enrich the community and our organization.

E

Empowerment. We will support each other in creating an environment that fosters ingenuity, self-confidence, motivation, and success.

CITY OF NEWARK
Organization Chart



TRANSMITTAL OF BIENNIAL BUDGET AND CAPITAL IMPROVEMENT PLAN 2014-2016

OVERVIEW

The City of Newark has experienced significant budget challenges over the past eight years. The fiscal condition for this budget cycle is somewhat stable, but the City is still on a long journey to full recovery. The proposed Biennial Budget reflects a continuation of the reductions implemented during the recession as well as the moderate restoration of services provided by the Utility User Tax (UUT). Fiscal Uncertainty Reserves have also been replenished by the UUT. In the first year of the budget cycle revenues are projected slightly higher than expenditures resulting in a projected surplus. In the second year of the budget cycle, revenues are projected slightly lower than expenditures resulting in the need to use the Fiscal Uncertainty Reserves to balance the budget.

The global, national, state and local economies are all still considered fragile. The recovery continues to inch along and the trends indicate a similar growth pattern to continue. Our local economy is enjoying the benefits of Silicon Valley leading the economic recovery.

The unique nature of the recent recession and the continued uncertainty of the economy lead to revenue forecasts indicating very gradual growth over many years. As such, only minimal increases in revenues are included in the proposed budget. The other major impact on the revenue forecast is the sunset date of the UUT in December 2015. The sunset of this revenue source in the middle of the second year of this budget cycle will result in a reduction of $875,000 in revenue. The following year budget revenue will be reduced by $3.5 million reflecting a full year's loss of the UUT.

The small growth in the operating budgets for 2014-2015 and 2015-2016 reflects the limited revenue forecasts. Increases in expenditures were limited to regulatory and contractual requirements, increases in pension rates, necessary equipment replacements and necessary increases to provide services for the increasing Development demands. The budget does not include any general salary increases. This continues the trend of no general salary increases for management employees since 2007 and for miscellaneous employees since 2008. The staffing level included in the proposed budget remains consistent with the amended 2013-2014 levels with one addition in the Police Department. The Full Time Equivalent number is still about 20% lower than 2005-2006 staffing levels (adjusted for Fire Services contract).

The Capital Improvement Plan (CIP) is included as part of the budget. The operating budget deficits we have experienced during the recession and the focus on rebuilding the Fiscal Uncertainty Reserve Fund have precluded adding any unrestricted funding to the Capital Improvement Fund. Consequently, the only new revenue for capital projects has come from restricted funds such as Gas Tax and Grants. As in the last Biennial

Budget, the 2014-2016 CIP continues on regulatory requirements, risk management, and preservation of City assets.

There are a number of promising elements to be recognized in the City's economic future, including the revitalization of the Newpark Mall, continuing progress in developing the Dumbarton TOD, increasing occupancy at the Pacific Research Center, and new businesses opening and/or relocating to the City of Newark. Aggressive marketing of the City and our partnership with the Chamber of Commerce will provide a number of additional opportunities for business expansion as the economy continues to recover. There are several large residential developments scheduled for construction during this budget cycle. These developments will increase property tax as well as invigorate the local economy.

BUDGET OVERVIEW

The 2014-2016 Biennial Budget and Capital Improvement Plan was developed in accordance with Section 2.04.070 of the Newark Municipal Code. The Biennial Budget is one of two documents in the series. The first, the Five Year Forecast 2014-2019, constructs the framework for the Biennial Budget. This budget document breaks down the expenditures and revenues into separate fiscal years for 2014-2015 and 2015-2016.

FISCAL YEAR 2014-2015

The proposed operating budget for 2014-2015 is $40,825,300. This reflects a 2.7% increase over the 2013-2014 amended budget. The increase in expenditures is the result of increases in pension costs, increased contractual costs, one additional Police position and the expected increased contract costs for Alameda County Fire Department services. This budget also includes $450,000 in transfers to reserves. The CIP for 2014-2015 is $3,897,900 and includes new projects, maintenance projects, administrative costs, and a transfer of $500,000 from Gas Tax to the General Fund for budget balancing purposes. Major projects in the CIP for this year include pavement repair projects and the irrigation mainline replacement at Community Park.

FISCAL YEAR 2015-2016

The proposed operating budget for fiscal year 2015-2016 is $41,057,000. This reflects a 0.5% increase over the 2014-2015 budget. The small year over year increase reflects the partial year of UUT revenues. The increase in expenditures is again the result of increases in pension costs, increases in regulatory and contractual costs and the expected increased contract costs for Alameda County Fire Department services. The CIP for 2015-2016 is $3,618,600, including all projects and other costs. Transfers of $500,000 from Gas Tax and $203,000 from Fiscal Uncertainty Reserves to the General Fund will be needed to balance the budget. The major project in this year's CIP is the purchase of a new finance system.

DEPARTMENT MISSION STATEMENTS AND KEY OBJECTIVES

Each City department has reviewed its Mission Statement and, where appropri-

ate, has made revisions. The Mission Statements describe each department's primary purpose. Key Objectives have been developed for each department, including items from the Strategic Plan presented in the Five-Year Forecast and/or specific policy direction provided by City Council. They also include programs and projects that departments determine to be important in support of their missions and the City's Vision, Mission, Culture, and Value Statements.

ACKNOWLEDGMENTS

The preparation of the 2014-2016 Biennial Budget and Capital Improvement Plan is the result of a team effort by City Staff. Each department is responsible for reviewing program results, service level needs, establishing priorities, and developing a budget plan that meets those needs within our new fiscal budget capabilities. I want to acknowledge the efforts of the Executive Team for their important role in tightly managing their departmental budgets during these difficult economic times. We are also grateful for the feedback and direction provided by the City Council during the development of the Five-Year Forecast and the Biennial Budget, and we value the spirit of cooperation that exists between the City staff and the City Council.

Sincerely,

John Becker

John Becker
City Manager

ORGANIZATION OF BIENNIAL BUDGET SERIES DOCUMENTS

OVERVIEW

FIVE-YEAR FORECAST

The Five-Year Forecast is presented to the City Council in April (see Five-Year Forecast, Biennial Budget, and Capital Improvement Plan Process Calendar on the following page). The Five-Year Forecast provides an analysis of all of the City's critical development and economic data, as well as the five-year revenue and expenditure forecast. It also includes the Strategic and Budget Plan, which presents Council direction in preparation of the Biennial Budget.

The Development Forecast tracks development trends (both local and area-wide), assesses the implications of these trends, and provides a short- and long-term development forecast.

The Economic and Financial Forecast provides a picture of the overall financial health of the City. It begins with a recap of the current economy at the national, state, and local levels. It concludes with a recap of the Enterprise Fund Budget, the five-year revenue and expenditure projections, and a section that addresses other key budget and financial issues.

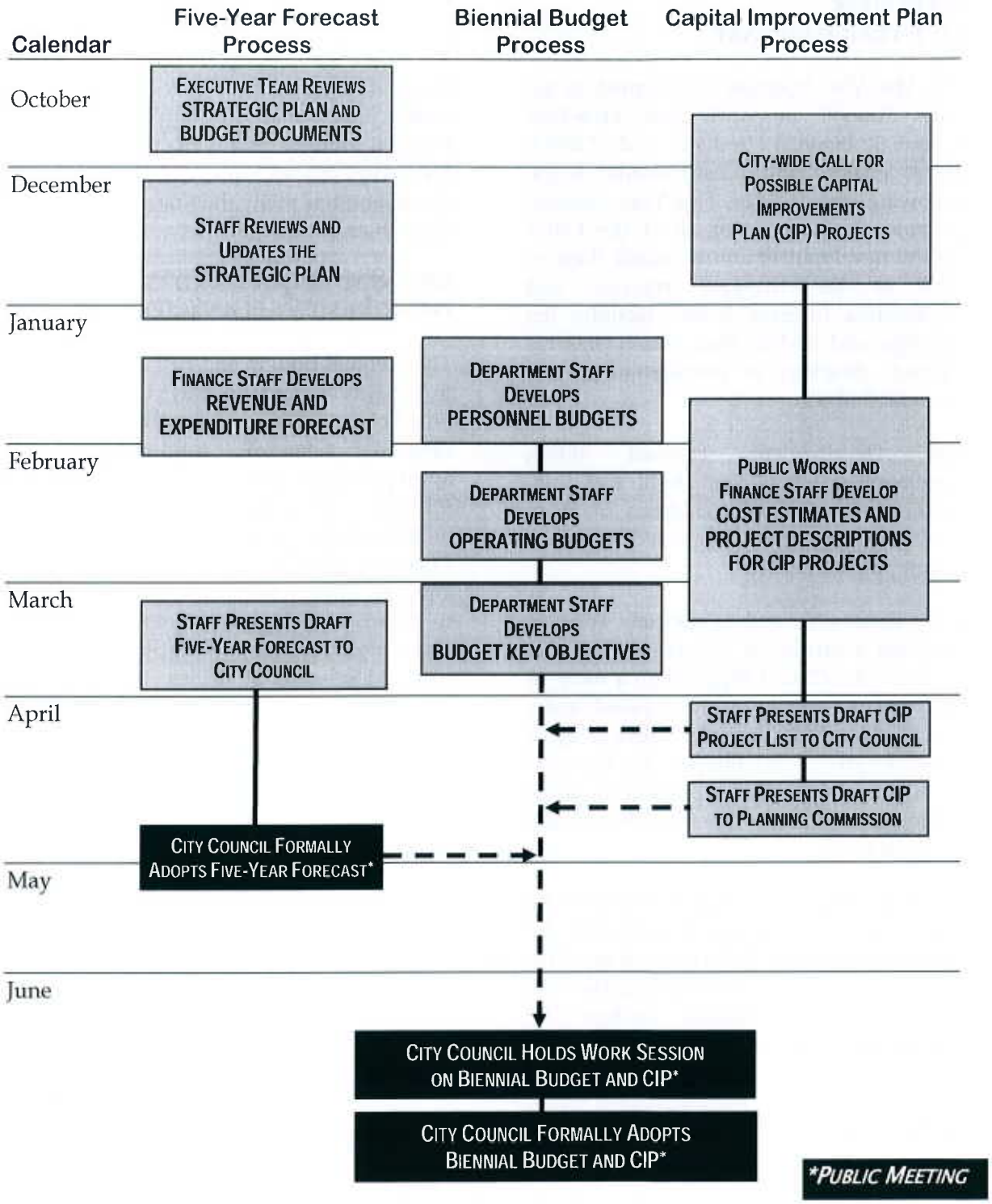
The strategic and budget plans section is the articulation of the policy response to the issues raised in the first two sections. This year marks the seventh time that the City will prepare a two-year budget. An explanation of the budget policies, assumptions, and process is included in this section. It also includes a summary report on the progress made on the Strategic Plan Action Items.

Once adopted, the Five-Year Forecast is the staff's policy map for implementing the Biennial Budget and CIP. Although the Five-Year Forecast is presented in a separate document, it is really the first chapter of the City's Biennial Budget.

BIENNIAL BUDGET AND CAPITAL IMPROVEMENT PLAN (CIP)

The Biennial Budget and CIP are presented to the City Council in May. Following the Five-Year Forecast, it contains all the detailed financial information and appropriations necessary to fund the services and acquire or maintain the infrastructure required by the City Council's direction. The Biennial Budget and CIP include the Action Plan objectives to be accomplished during the fiscal year. These objectives support the Strategic Plan's Critical Issues and Strategies.

FIVE-YEAR FORECAST, BIENNIAL BUDGET, and CAPITAL IMPROVEMENT PLAN PROCESS CALENDAR



DEPARTMENT MISSION STATEMENTS AND KEY OBJECTIVES

OVERVIEW

Each department or division has developed a mission statement which describes the department's or division's primary purpose. These statements also support the City's Vision, Mission, Culture, and Values Statements. Each mission statement was developed through discussions among the department's staff and reflects their common understanding and agreement.

Key objectives are listed under each mission statement. These objectives describe what each department or division hopes to accomplish during the assigned fiscal year to support its mission.

The mission statements and related key objectives are comparable to the objectives found in the City's existing Action Plans. The Action Plans were originally created by interdepartmental teams to address city-wide issues. Implementation of many of the objectives in a single Action Plan is the result of collaboration and teamwork among multiple departments.

The key objectives are statements of those programs and policies that the department believes to be important in the support of its mission and of City policy. While some key objectives are similar to objectives in an Action Plan, others are specific to the department or division and its customers.

The accomplishment of Action Plan Objectives represents a measure of success on an interdepartmental basis; the accomplishment of department/division key objectives will be a measure of its success.

ADMINISTRATIVE SERVICES

FINANCE DEPARTMENT / INFORMATION SYSTEMS

The mission of the Finance Department is to ensure that the financial/fiscal activities of the City are performed, recorded, and presented in compliance with professional and ethical standards, while supporting the City Council, community, and staff in a prompt and courteous manner.

The mission of the Information Systems Division is to identify, evaluate, and implement technologies that support organizational goals, increase staff's responsiveness to the community, improve public safety, facilitate communications and resource sharing, and promote awareness of new technologies and their benefits to the organization and community.

KEY OBJECTIVES

- Evaluate and update method of overhead calculation to establish fees.
- Update the physical inventory of City equipment on an annual basis through an equipment replacement schedule and evaluate funding options for equipment replacement.
- Continue to pursue the Budget Savings Actions.
- Continue to perform internal audits of all City finance-related systems and processes in order to ensure the safety and security of City assets and to ensure compliance with federal, state, and local laws.
- Continue to monitor and evaluate City revenues, national and state economies and fiscal policies, and other economic trends that impact the City's financial condition and make recommendations to the City Manager and City Council to ensure fiscal stability in times of economic downturn.
- Continue to seek other sources of funds and financing for major capital projects.
- Continue to research, evaluate, recommend, and implement technology solutions that contribute to improved service delivery and increased operational efficiency.
- Implement Public Works permit tracking software system.
- Implement Police digital evidence solution.
- Support the expanded use of social media.
- Analyze financial software needs and identify a successor solution.

CITY MANAGER'S OFFICE, CITY ATTORNEY'S OFFICE, AND MANAGEMENT SERVICES

The mission of the City Manager's and City Attorney's Offices and Management Services are to carry out the direction of the City Council efficiently, effectively, and responsibly in compliance with applicable law and to direct and assist departments in carrying out City policy, ensuring that the public is well informed. Management Services includes the City Clerk's office, risk management, community affairs, and administration of agreements with other public and private agencies.

KEY OBJECTIVES

- Assist other City departments in developing and carrying out City policies, maximizing the use of City resources and promoting long-term fiscal stability.
- Protect the City's resources by limiting liability and property claims.
- Continue to explore opportunities to enhance library services in Newark.
- Ensure that Municipal Elections are conducted in accordance with all provisions of the California Election Code.
- Ensure that the City Council continues operating in accordance with mandated federal and state law, and the Newark Municipal Code.
- Explore opportunities to expand partnerships with the Newark Unified School District to enhance education in our public schools.
- Continue to implement the Inclusive Communities Partnership with the National League of Cities.
- Transition to paperless agenda packets for the City Council, City Manager, Assistant City Manager, City Attorney, and City Clerk.

COMMUNITY DEVELOPMENT DEPARTMENT

The mission of the Community Development Department is to ensure the long-term independence of the City of Newark by encouraging the development of a physically and fiscally balanced community. The department consists of Economic Development, Planning, Community Preservation, and Housing, and is committed to a timely response to inquiries and to provide accurate and complete information to our customers. Within the City organization, the department provides staff support, guidance, and coordination assistance to other departments. The Community Development Department continually strives to improve its high level of service.

KEY OBJECTIVES

- Expand efforts to market the community.
- Attract high technology businesses to Newark.
- Complete an Economic Development Strategy.
- Assist property owners to attract quality retail.
- Continue timely and efficient processing of development applications.
- Update the Housing Element.
- Implement Specific Plan for Areas 3 and 4.
- Implement Specific Plan for the Dumbarton Transit Oriented Development (Area 2).
- Conduct Greater NewPark Master Plan.
- Implement the General Plan.
- Initiate a Traffic Impact Fee Study.
- Work with Regional Agencies to assure Newark will be a part of a vibrant and sustainable region.

FIRE DEPARTMENT

The Alameda County Fire Department provides fire services for the City of Newark by contract. These services are provided at the direction of the City and are in line with public safety priorities of the community.

KEY OBJECTIVES

- By June 2015, conduct one (1) annual ICS 100 or 200 training for City of Newark employees.
- By June 2016, conduct one (1) annual ICS 700 or 800 training for City of Newark employees.
- By June 2016, coordinate the City of Newark's participation in the Golden Guardian Exercise.
- Continue to work with the City to provide cost efficiencies for the services provided.
- Actively pursue grant funding alternatives from local, state, and federal agencies for administration, operations, training, and necessary capital improvements.
- Provide direct oversight to the emergency preparedness training programs including CERT, PEP, and MYN.
- Plan and/or coordinate at least one (1) annual tabletop exercise to exercise the City of Newark's Comprehensive Emergency Management Plan (CEMP).
- Conduct an annual review of the City of Newark CEMP to ensure the plan elements are valid, current, and remain in compliance with ICS, SEMS, NIMS, and other instructions.

HUMAN RESOURCES DEPARTMENT

The mission of the Human Resources Department is to develop, maintain, and continuously improve policies, processes, and systems to support a dynamic workforce and the delivery of city services. The Department acts as a guidance point for information and resources as the City implements organizational change and restructuring, serves employees, management, and associations in areas of labor relations, and is responsible for the Human Resources areas below.

Key department functions include: Recruitment and Selection, Classification and Compensation, Employee Relations, Employee Development and Training, Employee Recognition Programs, Personnel Actions, Equal Employment Opportunity, Benefits Administration, Workers' Compensation, and Safety Programs. The Human Resources Department ensures compliance with employer regulations and obligations as it protects the rights of the individual to fair and equitable treatment in all aspects of employment.

Human Resources staff provides proactive and flexible customer services and endeavors to address the needs of the City's workforce with relevant and timely information, communication, and skillful assistance in support of Newark employees and the public.

KEY OBJECTIVES

- Serve as an effective resource to the management of organizational change and restructuring in the workplace.
- Continue succession planning in parallel with reorganization and attrition of the workforce. Provide career ladders, classification studies and revisions, and opportunities for growth that promote and support succession planning in departments.
- Continue to develop and implement continuous, comprehensive, and cost-effective citywide training programs that prepare City employees to be successful in service delivery to the community and comply with legal mandates.
- Ensure that all City departments have viable performance management tools and resources to provide timely, accurate, and relevant performance evaluation and communication to employees.
- Facilitate compliance with state and federal laws on workers compensation and employee safety as a member of the city-wide Risk Management Committee.
- Develop and implement a city-wide employee wellness program.
- Continue to provide communication and training for employees via city-wide newsletter.
- Continue to redefine and enhance all Human Resources functions.

HUMAN RESOURCES DEPARTMENT, Continued

- Continue to be responsible for and engage in labor relations activities for successor agreements with labor associations, employee groups, and labor issues.
- Ensure that Personnel Rules and Regulations and Administrative Regulations related to personnel are updated, effective, and compliant.
- Implement federal and state mandates associated with health care legislation.

POLICE DEPARTMENT

The mission of the Police Department is to work in partnership with our community to enhance public safety and improve the quality of life through creative, innovative, and proactive policing strategies.

KEY OBJECTIVES

- By July 2014, distribute personal body cameras for all officers to reduce potential risk and liability to the department.
- By July 2014, implement a Master Officer Program that will recognize the accomplishments and contributions of tenured, non-supervisory patrol officers.
- By July 2014, reorganize management and supervisory staff structure to provide required coverage and oversight.
- By December 2014, explore options for the use of local firearms facilities due to the imminent loss of our current range pending the development of Area 2.
- By January 2015, a Newark Police Department Facebook account will be set up in order to stay connected to and keep lines of communication open with members of the public.
- By January 2015, a paid Reserve Police Officer Program will be implemented to maintain minimum staffing levels in patrol and minimize overtime costs.
- By January 2016, collaborate in a records data sharing program with all Alameda and Contra Costa County police agencies.
- Continue to utilize a Team Policing staffing model to improve communication, consistency in supervision, accountability, efficiency, and morale.
- Continue to assign officers who have successfully passed the sergeant's exam to Acting Sergeant duties for career development and succession purposes.
- Continue to address criminal issues, including those related to gangs, through the staffing of the Special Enforcement Team (SET). The SET will also continue to play a role in intervention and education through a collaborative effort with the school district.
- Continue to update the City website in order to provide citizens a means to easily locate information and report certain crimes, which will lead to increased customer satisfaction.
- Continue to aggressively pursue grant opportunities to supplement the current budget.
- Continue to expand its recruiting scope by sending police department staff to local academies and career fairs, and by participating in job shadowing days.

POLICE DEPARTMENT, Continued

- Continue to implement a Professional Development and Mentoring program for its employees.
- Continue to ensure the successful development of police supervisors and managers by their participation in the Supervisory Leadership Institute, FBI National Academy, Command College, and the Senior Management Institute for Police.
- Continue to address complaints and concerns regarding wrecked, dismantled, damaged, unregistered, and non-operating vehicles on public and private property.
- Continue to provide Newark residents with free child safety seat inspections when requested.
- Continue our collaboration with the Newark Unified School District, Alameda County District Attorney's Office, and Juvenile Probation for a county-wide truancy program and to discuss School Resource Officer, gang, and other school-related issues. In addition, the Police Department will work with the Fremont and Union City School Districts and other police departments regarding truancy and other juvenile delinquency trends.
- Continue to promote participation in the departmental fitness program, while ensuring that the level of service to the community is not adversely affected.
- Continue to pursue and evaluate on-line training/testing programs related to perishable skills for police officers.
- Continue to pursue off-site data file storage systems to preserve archived and retainable reports.
- Continue to assign the Honor Guard team to represent the department at ceremonies for fallen officers, civic events, and city-related functions.
- Continue to access, monitor, and communicate Homeland Security/Terrorism issues to our first responders.
- Continue to promote and maintain a volunteer police cadet program.
- Continue to increase our public outreach efforts through social media, including the use of Nixle to provide residents and concerned citizens with alerts, advisories, and community information via text or email.
- Continue to expand the Community Engagement Program by consistently recruiting new R.A.V.E.N. volunteers and Business Watch Program participants, establishing new Neighborhood Watch programs within the community, and facilitating National Night Out campaigns.
- Continue to research and provide new technology to improve efficiency and reduce risk.

PUBLIC WORKS DEPARTMENT

BUILDING INSPECTION / ENGINEERING / MAINTENANCE

The mission of the Public Works Department is to provide and maintain the most desirable environment for the community by ensuring that all City property is maintained to the highest standards possible, all buildings within our community are safe, sound, and of high quality, and that all City facilities are designed, constructed, and function to the highest degree of safety and utility in a cost-effective manner. The department consists of three divisions, Building Inspection, Engineering, and Maintenance and is committed to providing prompt, courteous, and efficient service. Public Works recognizes the value of our employees and strives to provide a safe, clean, and attractive community for all.

KEY OBJECTIVES

- By September 2014, complete conversion to new Building Permit tracking software.
- By October 2014, complete the Newark Pedestrian and Bicycle Master Plan.
- By June 2015, complete the process to surplus Fire Station #1 at the corner of Thornton Avenue and Elm Street.
- By June 2015, complete design of the Central Avenue Overpass.
- By September 2015, replace a section of the main irrigation line at Newark Community Park.
- By June 2016, complete a project to add detectable warning surfacing to existing handicap ramps using Transportation Development Act (TDA) Article 3 funds and other designated non-motorized funding sources.
- Continue to research opportunities for collaborative efforts for climate protection measures with other agencies.
- Continue to work with citizens to implement traffic calming measures when warranted.
- Continue to undertake a variety of projects to maintain City landscaping, streets and public building assets and equipment within the City's budget limitations.
- Continue to undertake a variety of projects to maintain the existing local street network within the City's budget limitations.
- Work with the Alameda County Transportation Commission to ensure that Newark continues to receive its full share of reauthorized Measure B funds, as well as other state, federal, and regional funding.

PUBLIC WORKS DEPARTMENT, Continued

BUILDING INSPECTION / ENGINEERING / MAINTENANCE

- Implement water conservation efforts in partnership with Alameda County Water District to address drought concerns.
- Continue to implement existing clean water program requirements, as well as new program requirements mandated by the Municipal Regional Stormwater Permit.
- Prioritize tasks to optimize efficiency in light of staffing reductions.

RECREATION AND COMMUNITY SERVICES DEPARTMENT

The mission of the Recreation and Community Services Department is to provide recreational, educational, and social opportunities that are competitively priced through our first class staff, facilities, services, and programs to enrich the overall well-being of individuals and the community.

KEY OBJECTIVES

- Continue to actively participate with the Tri-City Elder Coalition to implement programs and services as part of the Pathways to Positive Ageing agenda.
- Develop partnerships with health providers to offer health information and programs that encourage healthy living.
- Recruit volunteers to assist with department programs and services and acknowledge their efforts through the City Volunteer Program.
- Continue to coordinate with the Alameda County Fire Department or other designated agency for preparation and training for emergency shelter operations at the Senior and Silliman Centers.
- Coordinate, evaluate, and advocate for Newark Paratransit services and Meals on Wheels food delivery with funding provided by Measure B.
- Continue to strategically approach programs and facilities usage to maximize participation, increase healthy living, and promote their role in Newark's community identity and marketability.
- Include and incorporate health and nutrition education and outreach within department special events and appropriate programs.
- Continue to seek sponsorship opportunities to support and enhance programs and special events.
- Collaborate with school district and other youth service providers to promote efforts for youth and teen after-school and summer programming and enrichment opportunities.
- Continue to provide drowning prevention information and resources to enhance public safety and provide a clear message that drowning is preventable.
- Offer facilities and opportunities for youth and adults to participate in sports programs, camps, leagues, tournaments, and activities.
- Promote and inform the community of the human services available at the Fremont Family Resource Center.

RECREATION AND COMMUNITY SERVICES DEPARTMENT, Continued

- Offer cost-effective rental facilities for private gatherings, business meetings, and community-based organizations.
- Continue to schedule and monitor sports field assignments for Newark-based youth and adult sports leagues in cooperation with the Newark Unified School District.
- Train staff in first aid, lifesaving water rescue, and cardiac emergencies to respond to and render care to customers involved in accidents or who are injured.

BASIS OF BUDGETING

The City's Budget is prepared in conformity with general accepted accounting principles (GAAP) with the exception of the Area Improvement Districts (AIDs) and Landscaping and Lighting Districts (L&Ls) funds. The budget for these funds is not included in the proposed budget and is processed separately through a budget amendment resulting in resolutions for the City Council's approval.

The Budget is organized and operated on a fund basis. The underlying accounting records are maintained on a modified accrual basis which recognizes revenues when received, unless subject to accrual. Revenues are accrued when they are measurable and available to finance City's operations. For example, property taxes collected within 60 days after the close of the fiscal year (June 30) are classified as revenues for the current fiscal year. Expenditures, other than general long-term debt, are recorded when the liability is incurred. For example, when the City receives a delivery of office supplies, a liability to pay is created. General long-term debt is recorded in the year when due; e.g., payment of principle and interest on a long-term lease.

The City's Budget uses a line-item budget format within the funds. Revenues are categorized by sources and expenditures are presented by programs and by activities within the funds. Within the activities are detail categories that include personnel, supplies, contractual services, and capital outlay.

BUDGET AMENDMENTS

During the fiscal year, amendments to the Budget are presented to the City Council for approval. Budget amendments occur when unanticipated events result in an increased appropriation for a given service; for example, an increase in utility costs. An amendment request may be proposed for additional appropriation from reserves or an appropriation transfer from one department activity category to another.

BUDGET STRUCTURE

FUNDS

All expenditures and revenues are classified into one of three types of funds.

PROGRAMS

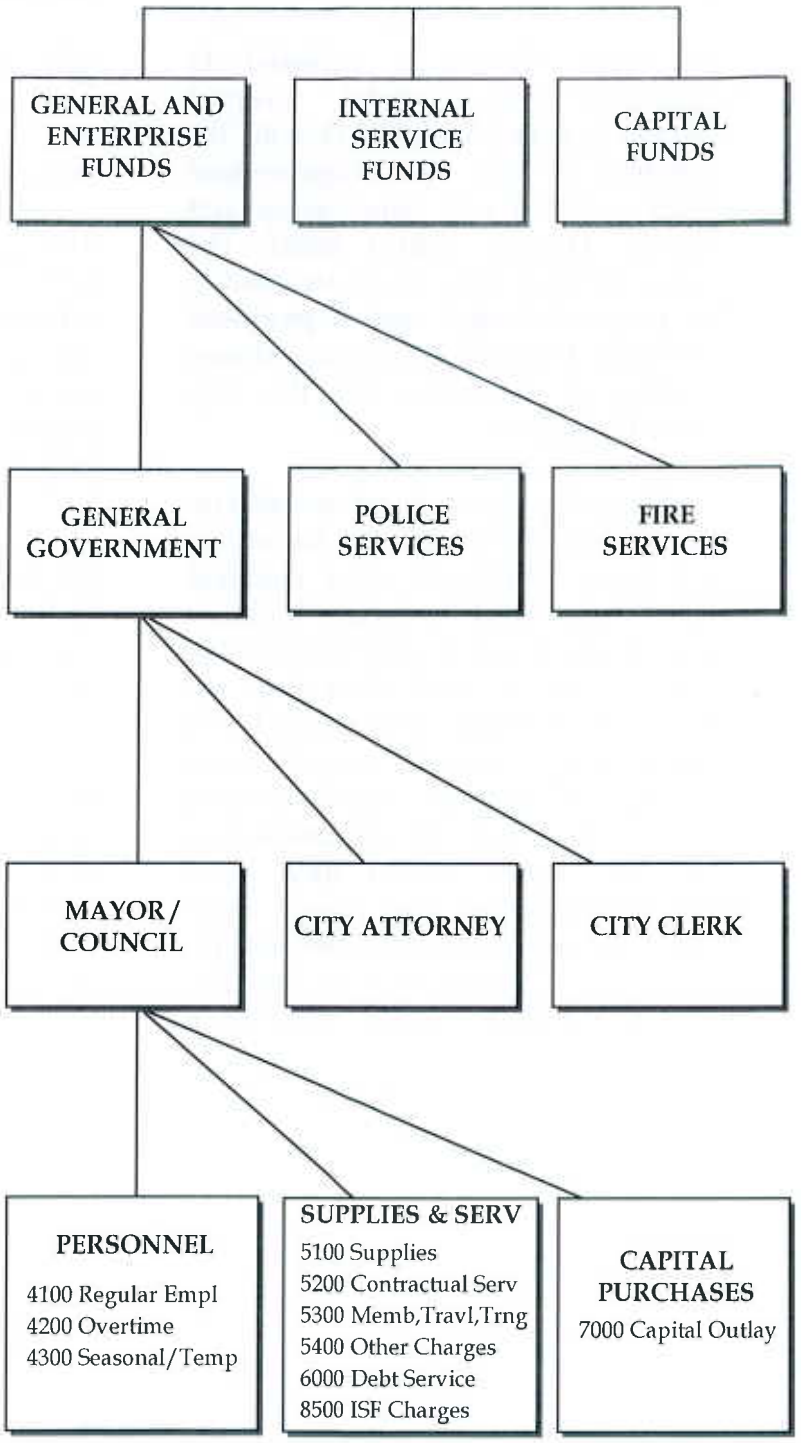
All funds have programs. These are some sample programs in the General Fund

ACTIVITIES

All programs have activities. These are some sample activities within the Legislative program.

ACCOUNT CODES

All activities have account codes, also known as line items. These are the three categories of account codes common to all activities.



SUMMARY TABLES, GRAPHS, & CHARTS

OVERVIEW

The following section provides a series of summary tables providing current and historical information on fund balances, revenues, expenditures, and personnel. These tables contain all the important information to understand the essentials of the City's budget. Further detailed information can be found in the Budget Detail section.

HISTORICAL FUND BALANCES
This table shows how the City's General Fund, Special Fund, and Capital Fund balances have changed over time from fiscal year 2009-10 to fiscal year 2012-13. Fiscal year 2013-14 figures are estimates and will not be final until the fiscal year end annual audit is completed.

REVENUE
Summary of Budgeted Revenues
This table is a list of all the City's revenue sources: the actual revenue amounts received in fiscal year 2012-13; the original budgeted and year-end estimated revenues for 2013-14; and the budgeted revenues for fiscal year 2014-15 and 2015-16.

Revenue Graphs
These graphs show the budgeted revenues, total revenues and operating revenues, by source total revenue by source and operating revenue by source for fiscal years 2014-15 and 2015-16. The letters "A" through "I" correspond to revenue categories listed on pages 20-22.

Summary of Budgeted Revenue by General and Enterprise Funds
This table is a breakdown of all revenues for fiscal year 2014-15 and 2015-16, showing how they are allocated to the General or Enterprise Funds.

EXPENDITURES
Expenditures Graphs
These bar graphs show the comparison of budgeted total and operating expenditures for fiscal years 2012-13 versus 2013-14 and fiscal years 2014-15 versus 2015-16. The pie chart graphs show the budgeted total expenditures and budgeted operating expenditures for the fiscal years 2014-15 and 2015-16. The letters "A" through "H" correspond to the various programs listed on pages 34-41.

Summary of Budgeted Expenditures
This table is a list of all City expenditures by program, which include the final amended and estimated budgets for fiscal year 2013-14 and budgeted expenditures for fiscal years 2014-15 and 2015-16. This table also shows program and activity expenditures categorized into personnel and supplies and services.

SUMMARY OF ENTERPRISE FUND REVENUES & EXPENDITURES
This table summarizes the City's revenues and expenditures for fiscal years 2014-15 and 2015-16 by General Fund and Enterprise Funds. Cost centers within the Enterprise Funds are presented separately.

PERSONNEL

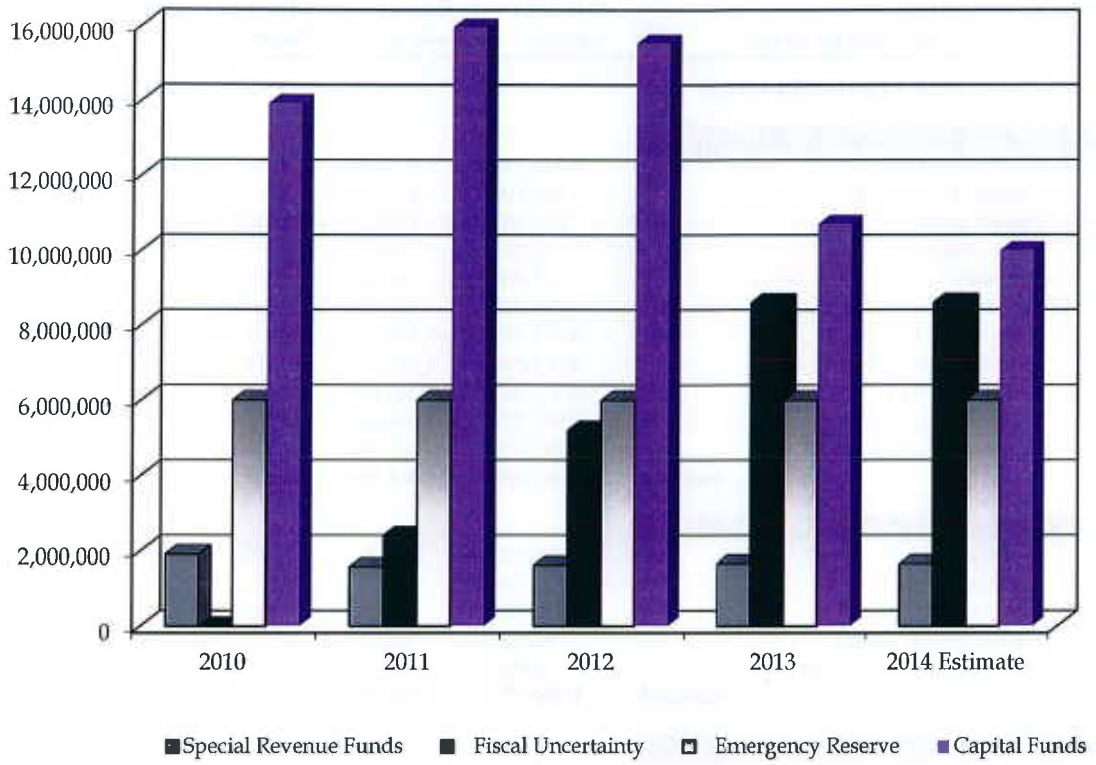
Authorized & Funded Regular Full-Time & Part-Time Positions & Full-Time Equivalents/Contractual

This table shows how all authorized and funded regular full-time and part-time positions have changed from fiscal year 2013-14 to fiscal years 2014-15 and 2015-16. It also shows how the positions are allocated to the various activities. A line-item total for the full-time equivalents of part-time seasonal, temporary, and contractual positions is included in the total of funded positions.

Breakdown of Full-Time Equivalents (Part-time Seasonal & Temporary, and Contractual Personnel)

This table details the full-time equivalents of part-time seasonal, and temporary, and contractual positions reported in the preceding table by program/activity for fiscal years 2014-15 and 2015-16.

HISTORICAL FUND BALANCES - RESTRICTED AND UNRESTRICTED



	2010	2011	2012	2013	2014 Estimate
Special Revenue Funds	1,912,000	1,566,000	1,609,900	1,651,000	1,650,000
General Fund					
Fiscal Uncertainty	0	2,400,000	5,197,700	8,588,600	8,600,000
Emergency Reserve	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
Capital Funds	13,919,000	15,954,000	15,533,600	10,707,000	10,000,000

Special Revenue Funds
Alameda County Fire Fees
Hazardous Materials Program
Measure B-Paratransit
Paramedic Tax
Police Grants
Redevelopment Agency
Waste Disposal

Capital Funds
Art In Public Places
Capital Improvements
Housing Community Development
Measure B - Streets/Roads & Bicycles
Park Improvement
Streets & Roadways Construction & Maintenance
Capital - Restricted

SUMMARY OF BUDGETED REVENUES
Fiscal Years 2012-13, 2013-14, 2014-15, and 2015-16

Code	Revenue by Source	2012-2013 Actual	2013-14 Budgeted	2013-14 Estimate	2014-15 Budgeted	2015-16 Budgeted
	OPERATING REVENUE					
A. TAXES-PROPERTY, SALES, OTHER						
3010	Current Secured	8,756,900	8,730,000	8,795,000	9,273,000	9,467,000
3020	Current Unsecured	565,100	464,600	480,000	500,000	500,000
3030	Prior Secured	376,500	353,500	380,000	200,000	200,000
3040	Prior Unsecured	-37,400	10,000	13,000	20,000	20,000
3050	Penalties	27,100	98,000	100,000	25,000	25,000
3055	Property - Paramedic Tax	232,400	220,000	220,000	220,000	220,000
3060	Sales & Use Taxes	9,474,300	9,490,000	9,490,000	9,769,000	10,063,000
3061	Transient Occupancy Tax	3,704,600	3,750,000	3,900,000	4,095,000	4,177,000
3065	Utility User Tax	3,376,200	3,345,000	3,450,000	3,500,000	2,625,000
3070	Franchise Fees	2,870,800	2,900,000	2,900,000	2,987,000	3,017,000
3080	Property Transfer Tax	160,900	200,000	130,000	130,000	132,000
	Subtotal	**29,507,400**	**29,561,100**	**29,858,000**	**30,719,000**	**30,446,000**
B. LICENSES & PERMITS						
3110	Business License	969,900	950,000	968,000	978,000	988,000
3120	Animal License	12,000	12,000	12,000	12,000	12,000
3140	Construction Permits	846,300	895,000	890,000	900,000	890,000
3150	Encroachment Permits	67,900	62,000	43,000	42,000	62,000
3160	Other Licenses & Permits	8,800	9,000	15,000	18,000	22,000
	Subtotal	**1,904,900**	**1,928,000**	**1,928,000**	**1,950,000**	**1,974,000**
C. FINES & FORFEITURES						
3210	Vehicle Code Fines	344,900	410,000	281,000	350,000	410,000
3220	Other Fines	32,200	115,000	30,000	50,000	100,000
	Subtotal	**377,100**	**525,000**	**311,000**	**400,000**	**510,000**
D. USE OF MONEY & PROPERTY						
3310	Investment Earnings	67,600	98,000	80,000	80,000	100,000
	Subtotal	**67,600**	**98,000**	**80,000**	**80,000**	**100,000**
E. REVENUE FROM OTHER AGENCIES						
3420	Vehicle-In-Lieu	2,893,600	2,750,000	2,996,000	2,900,000	2,958,000
3440	Homeowner Relief	85,400	86,000	84,000	80,000	80,000
3480	Other Agencies	90,500	60,000	40,000	20,000	20,000
3490	Other State Grants	126,800	250,000	185,000	100,000	100,000
3500	Federal & County Grants	473,700	570,000	361,000	170,000	170,000
	Subtotal	**3,670,000**	**3,716,000**	**3,666,000**	**3,270,000**	**3,328,000**
Subtotal carried forward		**35,527,000**	**35,828,100**	**35,843,000**	**36,419,000**	**36,358,000**

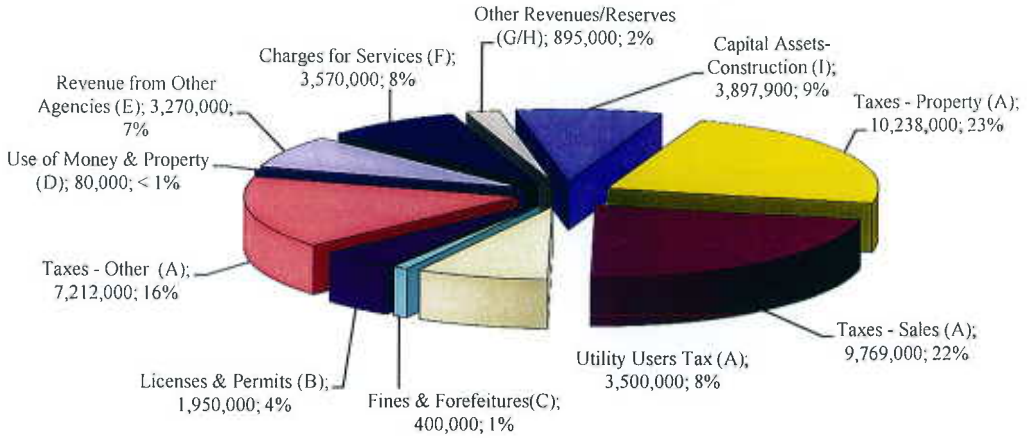
SUMMARY OF BUDGETED REVENUES
Fiscal Years 2012-13, 2013-14, 2014-15, and 2015-16

Code	Revenue by Source	2012-2013 Actual	2013-14 Budgeted	2013-14 Estimate	2014-15 Budgeted	2015-16 Budgeted
Subtotal brought forward		35,527,000	35,828,100	35,843,000	36,419,000	36,358,000
F. CHARGES FOR SERVICES						
3610	Zoning Fee	54,500	60,000	26,000	30,000	20,000
3630	Sale of Maps & Publications	12,300	11,200	11,000	12,000	12,000
3646	Senior Transportation Fee	0	11,000	12,000	15,000	15,000
3650	Special Police Fee	179,000	230,000	230,000	280,000	280,000
3660	Special Fire Fee	129,100	174,000	187,000	135,000	185,000
3670	Plan Checking Fee	138,800	50,000	60,000	118,000	109,000
3675	Abandoned Vehicle Abatement	34,200	27,100	37,000	27,000	27,000
3676	Code Enforcement	0	8,000	6,000	5,000	6,000
3677	Stormwater Quality Control Plan	2,800	2,000	4,000	1,000	1,000
3720	Weed Abatement Fee	8,400	7,000	7,000	7,000	7,000
3730	Maintenance Fee	400	49,000	28,000	0	0
3750	Microfiling/Record Automation Fees	110,400	0	54,000	54,000	54,000
3760	Environmental Protection Fee	464,200	457,000	457,000	457,000	457,000
3820	General Recreation Services	262,000	250,000	260,000	249,000	260,000
3821	Silliman Activity User Fees	420,100	520,000	530,000	570,000	585,000
3822	Silliman Facility Rentals	103,000	50,000	55,000	95,000	105,000
3823	Silliman General Aquatic Program	258,700	600,000	518,000	552,000	571,000
3824	Silliman Concession Operations	61,800	118,000	100,000	108,000	113,000
3825	Silliman Contract Classes	56,100	68,600	66,000	75,000	77,000
3831	Community Center Building Rentals	74,100	55,000	74,000	55,000	57,000
3832	Child Care Activity	271,300	434,000	292,000	316,000	319,000
3833	Preschool Activity	147,600	157,000	157,000	145,000	147,000
3845	Senior Center Contract Classes	13,900	25,000	15,000	18,000	20,000
3880	Miscellaneous Services	0	0	0	246,000	216,000
	Subtotal	**2,802,700**	**3,363,900**	**3,186,000**	**3,570,000**	**3,643,000**
G. OTHER REVENUES						
3920	Newark Unified School District	25,000	0	25,000	0	0
3980	POST Reimbursement	34,100	35,000	30,000	35,000	60,000
3990	Other Revenue	749,200	420,000	342,000	360,000	293,000
	Subtotal	**808,300**	**455,000**	**397,000**	**395,000**	**353,000**
	SUBTOTAL OPERATING REVENUE	**39,138,000**	**39,647,000**	**39,426,000**	**40,384,000**	**40,354,000**
H. FUND APPROPRIATIONS & TRANSFERS						
	Street Construction Fund	500,000	500,000	500,000	500,000	500,000
	Transfer From Reserves	0	0	0	0	203,000
	TOTAL OPERATING REVENUE	**39,638,000**	**40,147,000**	**39,926,000**	**40,884,000**	**41,057,000**

SUMMARY OF BUDGETED REVENUES
Fiscal Years 2012-13, 2013-14, 2014-15, and 2015-16

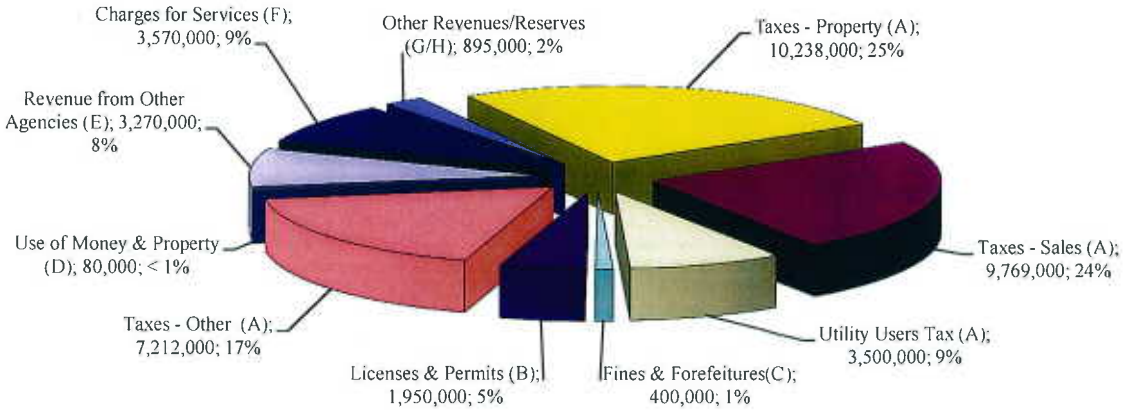
Code	Revenue by Source	2012-2013 Actual	2013-14 Budgeted	2013-14 Estimate	2014-15 Budgeted	2015-16 Budgeted
	CAPITAL ASSETS-CONSTRUCTION REVENUE					
I. USE OF MONEY & PROPERTY						
3310	Investment Earnings	16,100	25,000	20,000	20,000	20,000
	Subtotal	**16,100**	**25,000**	**20,000**	**20,000**	**20,000**
I. REVENUE FROM OTHER AGENCIES						
3430	State Gasoline Tax	1,011,400	1,873,500	1,848,500	1,818,900	1,801,000
3480	Other Agencies	0	0	0	174,000	163,000
3490	Other State Grants	113,000	205,000	30,000	0	0
3550	Federal/County Grants	90,400	870,300	938,800	454,000	0
	Subtotal	**1,214,800**	2,948,800	**2,817,300**	**2,446,900**	**1,964,000**
I. CHARGES FOR SERVICES						
3630	Sale of Maps & Publications	2,300	0	0	0	0
3790	Art In Public Places	300	0	27,000	0	0
3850	Park Impact Fees	0	0	0	400,000	650,000
3860	Development Impact Fees	0	100,000	638,000	625,000	770,000
3865	Community Development Maint. Fees	0	85,000	215,000	150,000	165,000
	Subtotal	**2,600**	**185,000**	**880,000**	**1,175,000**	**1,585,000**
I. OTHER REVENUES						
3990	Other Revenue	0	0	30,000	0	0
	Subtotal	**0**	0	**30,000**	**0**	**0**
I. FUND APPROPRIATIONS & TRANSFERS						
	Street Construction Fund				256,000	49,600
	TOTAL CAPITAL ASSETS REVENUE				**3,897,900**	**3,618,600**
REVENUE SUMMARY RECAP						
	Operating Revenue				40,884,000	41,057,000
	Capital Assets-Construction Revenue				3,897,900	3,618,600
	TOTAL REVENUE				**44,781,900**	**44,675,600**

Budgeted Revenue by Source
Fiscal Year 2014-2015



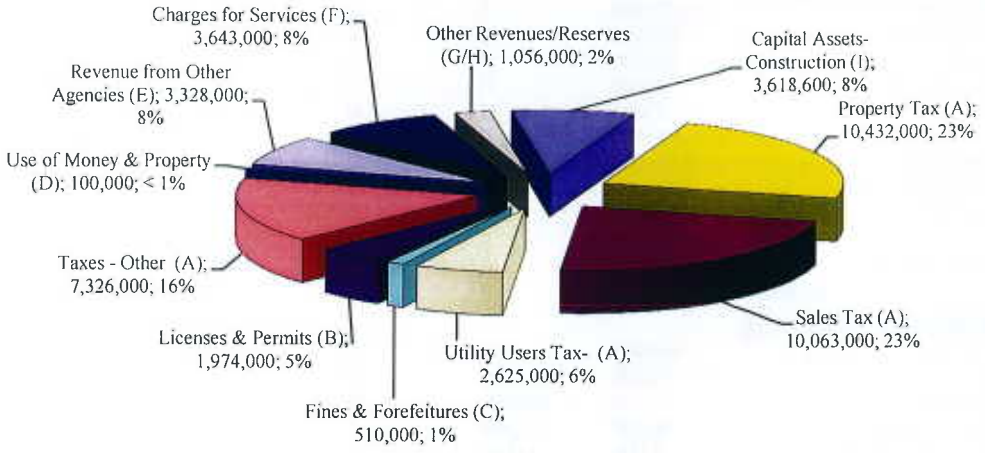
TOTAL $44,781,900

Budgeted Operating Revenue by Source
Fiscal Year 2014-2015



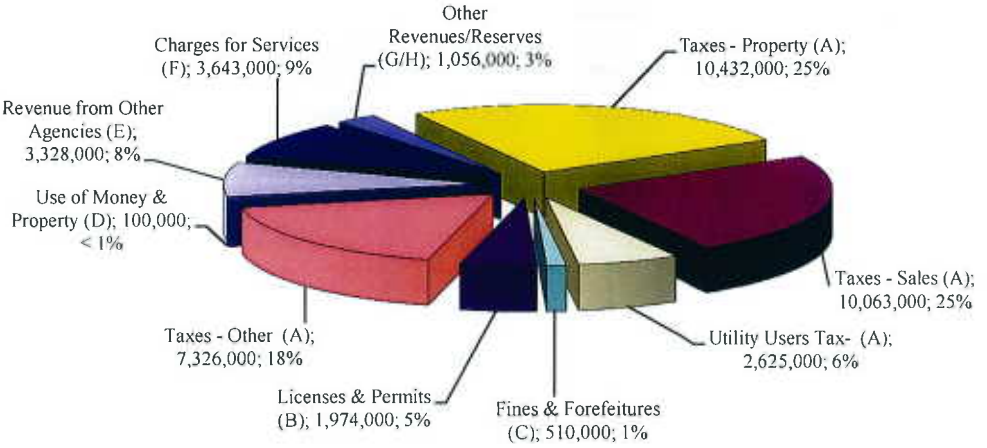
TOTAL $40,884,000

Budgeted Revenue by Source
Fiscal Year 2015-16



TOTAL $44,675,600

Budgeted Operating Revenue by Source
Fiscal Year 2015-16



TOTAL $41,057,000

SUMMARY OF BUDGETED REVENUES
General and Enterprise Funds - Fiscal Year 2014-2015

Code	Revenue by Source	General	Develop	Recreation	Capital Asset-Maintenance	Total Operating	Capital Asset-Construction
TAXES-PROPERTY, SALES, OTHER							
3010	Current Secured	9,273,000	0	0	0	9,273,000	0
3020	Current Unsecured	500,000	0	0	0	500,000	0
3030	Prior Secured	200,000	0	0	0	200,000	0
3040	Prior Unsecured	20,000	0	0	0	20,000	0
3050	Penalties	25,000	0	0	0	25,000	0
3055	Property - Paramedic Tax	220,000	0	0	0	220,000	0
3060	Sales & Use Taxes	9,769,000	0	0	0	9,769,000	0
3061	Transient Occupancy Tax	4,095,000	0	0	0	4,095,000	0
3065	Utility User Tax	3,500,000	0	0	0	3,500,000	0
3070	Franchise Fees	2,987,000	0	0	0	2,987,000	0
3080	Property Transfer Tax	130,000	0	0	0	130,000	0
	Subtotal	**30,719,000**	**0**	**0**	**0**	**30,719,000**	**0**
LICENSES & PERMITS							
3110	Business License	978,000	0	0	0	978,000	0
3120	Animal License	12,000	0	0	0	12,000	0
3140	Construction Permits	0	900,000	0	0	900,000	0
3150	Encroachment Permits	20,000	22,000	0	0	42,000	0
3160	Other Licenses & Permits	7,000	11,000	0	0	18,000	0
	Subtotal	**1,017,000**	**933,000**	**0**	**0**	**1,950,000**	**0**
FINES & FORFEITURES							
3210	Vehicle Code Fines	350,000	0	0	0	350,000	0
3220	Other Fines	50,000	0	0	0	50,000	0
	Subtotal	**400,000**	**0**	**0**	**0**	**400,000**	**0**
USE OF MONEY & PROPERTY							
3310	Investment Earnings	75,000	5,000	0	0	80,000	20,000
3320	Rents & Concessions	0	0	0	0	0	0
	Subtotal	**75,000**	**5,000**	**0**	**0**	**80,000**	**20,000**
REVENUE FROM OTHER AGENCIES							
3420	Vehicle-In-Lieu	2,900,000	0	0	0	2,900,000	0
3430	State Gasoline Tax	0	0	0	0	0	1,818,900
3440	Homeowner Relief	80,000	0	0	0	80,000	0
3480	Other Agencies	20,000	0	0	0	20,000	174,000
3490	Other State Grants	100,000	0	0	0	100,000	0
3500	Federal & County Grants	10,000	0	160,000	0	170,000	454,000
	Subtotal	**3,110,000**	**0**	**160,000**	**0**	**3,270,000**	**2,446,900**
Subtotal carried forward		**35,321,000**	**938,000**	**160,000**	**0**	**36,419,000**	**2,466,900**

SUMMARY OF BUDGETED REVENUES
General and Enterprise Funds - Fiscal Year 2014-2015

Code	Revenue by Source	General	Develop	Recreation	Capital Asset-Maintenance	Total Operating	Capital Asset-Construction
Subtotal brought forward		35,321,000	938,000	160,000	0	36,419,000	2,466,900
CHARGES FOR SERVICES							
3610	Zoning Fee	0	30,000	0	0	30,000	0
3630	Sale of Maps & Publications	11,000	1,000	0	0	12,000	0
3646	Senior Transportation Fee	0	0	15,000	0	15,000	0
3650	Special Police Fee	280,000	0	0	0	280,000	0
3660	Special Fire Fee	135,000	0	0	0	135,000	0
3670	Plan Checking Fee	0	118,000	0	0	118,000	0
3675	Abandoned Vehicle Abatement	27,000	0	0	0	27,000	0
3676	Code Enforcement	3,000	2,000	0	0	5,000	0
3677	Stormwater Quality Control Plan	0	1,000	0	0	1,000	0
3720	Weed Abatement Fee	0	0	0	7,000	7,000	0
3750	Microfiling/Records Auto Fees	0	54,000	0	0	54,000	0
3760	Environmental Protection Fee	0	0	0	457,000	457,000	0
3820	General Recreation Services	0	0	249,000	0	249,000	0
3821	Silliman Activity User Fees	0	0	570,000	0	570,000	0
3822	Silliman Facility Rentals	0	0	95,000	0	95,000	0
3823	Silliman General Aquatic Program	0	0	552,000	0	552,000	0
3824	Silliman Concession Operations	0	0	108,000	0	108,000	0
3825	Silliman Contract Classes	0	0	75,000	0	75,000	0
3831	Community Center Building Rentals	0	0	55,000	0	55,000	0
3832	Child Care Activity	0	0	316,000	0	316,000	0
3833	Preschool Activity	0	0	145,000	0	145,000	0
3845	Senior Center Contract Classes	0	0	18,000	0	18,000	0
3850	Park Impact Fees	0	0	0	0	0	400,000
3860	Development Impact Fees	0	0	0	0	0	625,000
3865	Community Dev. Maint. Fees	0	0	0	0	0	150,000
3880	Miscellaneous Services	0	246,000	0	0	246,000	0
	Subtotal	**456,000**	**452,000**	**2,198,000**	**464,000**	**3,570,000**	**1,175,000**
OTHER REVENUES							
3980	POST Reimbursement	35,000	0	0	0	35,000	0
3990	Other Revenue	230,000	75,000	0	55,000	360,000	0
	Subtotal	**265,000**	**75,000**	**0**	**55,000**	**395,000**	**0**
	TOTAL REVENUE	**36,042,000**	**1,465,000**	**2,358,000**	**519,000**	**40,384,000**	**3,641,900**
FUND APPROPRIATIONS & TRANSFERS							
	Street Construction Fund	0	0	0	0	500,000	256,000
	TOTAL	**36,042,000**	**1,465,000**	**2,358,000**	**519,000**	**40,884,000**	**3,897,900**

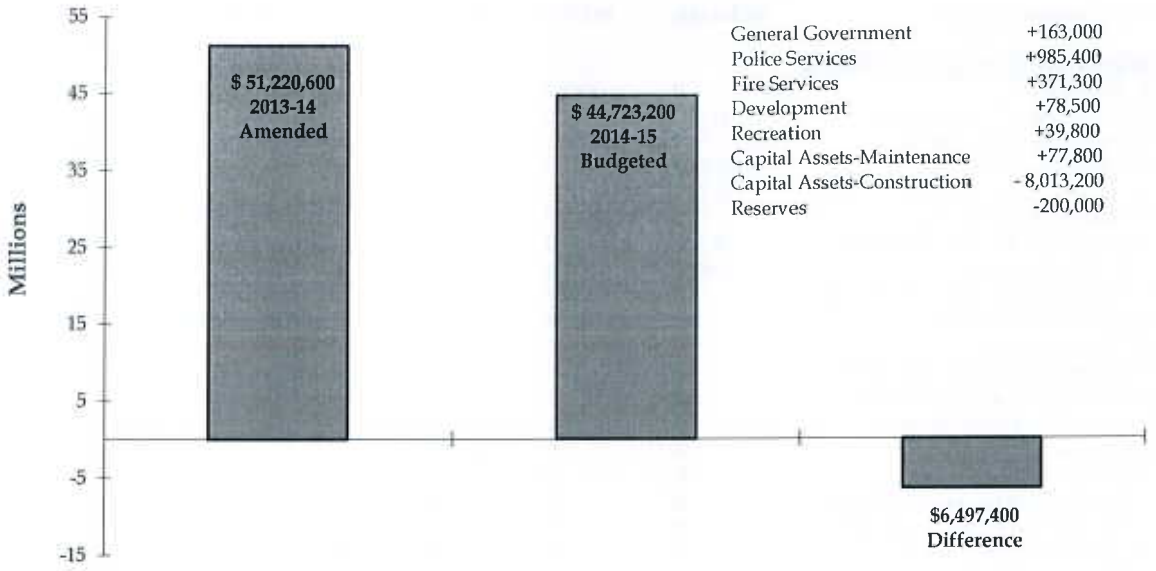
SUMMARY OF BUDGETED REVENUES
General and Enterprise Funds - Fiscal Year 2015-2016

Code	Revenue by Source	General	Develop	Recreation	Capital Asset-Maintenance	Total Operating	Capital Asset-Construction
TAXES-PROPERTY, SALES, OTHER							
3010	Current Secured	9,467,000	0	0	0	9,467,000	0
3020	Current Unsecured	500,000	0	0	0	500,000	0
3030	Prior Secured	200,000	0	0	0	200,000	0
3040	Prior Unsecured	20,000	0	0	0	20,000	0
3050	Penalties	25,000	0	0	0	25,000	0
3055	Property - Paramedic Tax	220,000	0	0	0	220,000	0
3060	Sales & Use Taxes	10,063,000	0	0	0	10,063,000	0
3061	Transient Occupancy Tax	4,177,000	0	0	0	4,177,000	0
3065	Utility User Tax	2,625,000	0	0	0	2,625,000	0
3070	Franchise Fees	3,017,000	0	0	0	3,017,000	0
3080	Property Transfer Tax	132,000	0	0	0	132,000	0
	Subtotal	**30,446,000**	**0**	**0**	**0**	**30,446,000**	**0**
LICENSES & PERMITS							
3110	Business License	988,000	0	0	0	988,000	0
3120	Animal License	12,000	0	0	0	12,000	0
3140	Construction Permits	0	890,000	0	0	890,000	0
3150	Encroachment Permits	20,000	42,000	0	0	62,000	0
3160	Other Licenses & Permits	7,000	15,000	0	0	22,000	0
	Subtotal	**1,027,000**	**947,000**	**0**	**0**	**1,974,000**	**0**
FINES & FORFEITURES							
3210	Vehicle Code Fines	410,000	0	0	0	410,000	0
3220	Other Fines	100,000	0	0	0	100,000	0
	Subtotal	**510,000**	**0**	**0**	**0**	**510,000**	**0**
USE OF MONEY & PROPERTY							
3310	Investment Earnings	95,000	5,000	0	0	100,000	20,000
3320	Rents & Concessions	0	0	0	0	0	0
	Subtotal	**95,000**	**5,000**	**0**	**0**	**100,000**	**20,000**
REVENUE FROM OTHER AGENCIES							
3420	Vehicle-In-Lieu	2,958,000	0	0	0	2,958,000	0
3430	State Gasoline Tax	0	0	0	0	0	1,801,000
3440	Homeowner Relief	80,000	0	0	0	80,000	0
3480	Other Agencies	20,000	0	0	0	20,000	163,000
3490	Other State Grants	100,000	0	0	0	100,000	0
3500	Federal & County Grants	10,000	0	160,000	0	170,000	0
	Subtotal	**3,168,000**	**0**	**160,000**	**0**	**3,328,000**	**1,964,000**
Subtotal carried forward		**35,246,000**	**952,000**	**160,000**	**0**	**36,358,000**	**1,984,000**

SUMMARY OF BUDGETED REVENUES
General and Enterprise Funds - Fiscal Year 2015-2016

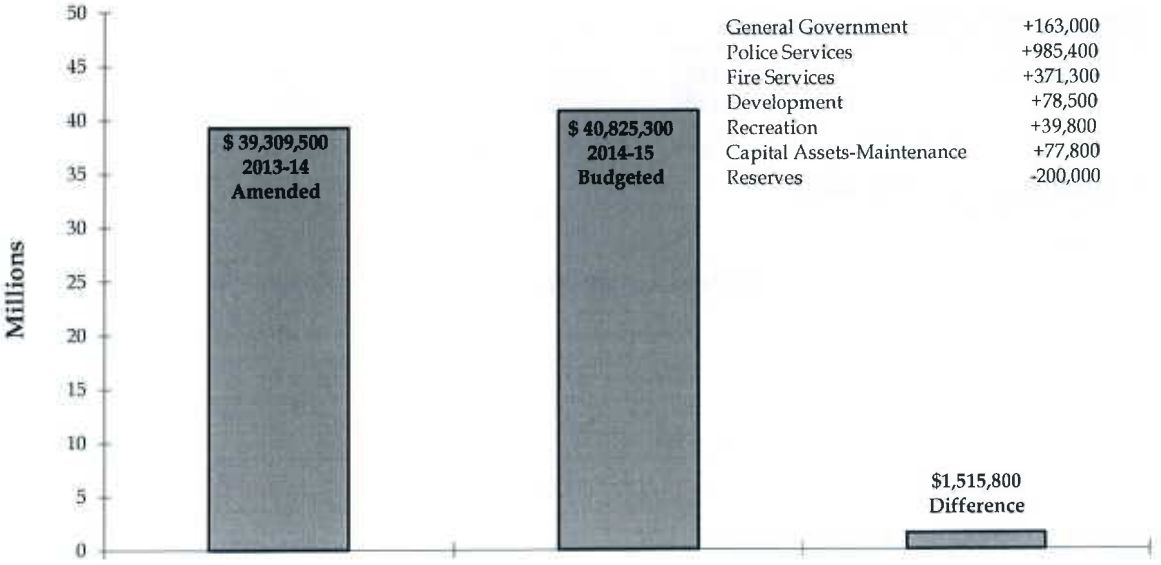
Code	Revenue by Source	General	Develop	Recreation	Capital Asset-Maintenance	Total Operating	Capital Asset-Construction
	Subtotal brought forward	35,246,000	952,000	160,000	0	36,358,000	1,984,000
	CHARGES FOR SERVICES						
3610	Zoning Fee	0	20,000	0	0	20,000	0
3630	Sale of Maps & Publications	11,000	1,000	0	0	12,000	0
3646	Senior Transportation Fee	0	0	15,000	0	15,000	0
3650	Special Police Fee	280,000	0	0	0	280,000	0
3660	Special Fire Fee	185,000	0	0	0	185,000	0
3670	Plan Checking Fee	0	109,000	0	0	109,000	0
3675	Abandoned Vehicle Abatement	27,000	0	0	0	27,000	0
3676	Code Enforcement	3,000	3,000	0	0	6,000	0
3677	Stormwater Quality Control Plan	0	1,000	0	0	1,000	0
3720	Weed Abatement Fee	0	0	0	7,000	7,000	0
3730	Maintenance Fee	0	0	0	0	0	0
3750	Microfiling/Records Auto Fees	0	0	0	54,000	54,000	0
3760	Environmental Protection Fee	0	0	0	457,000	457,000	0
3820	General Recreation Services	0	0	260,000	0	260,000	0
3821	Silliman Activity User Fees	0	0	585,000	0	585,000	0
3822	Silliman Facility Rentals	0	0	105,000	0	105,000	0
3823	Silliman General Aquatic Program	0	0	571,000	0	571,000	0
3824	Silliman Concession Operations	0	0	113,000	0	113,000	0
3825	Silliman Contract Classes	0	0	77,000	0	77,000	0
3831	Community Center Building Rentals	0	0	57,000	0	57,000	0
3832	Child Care Activity	0	0	319,000	0	319,000	0
3833	Preschool Activity	0	0	147,000	0	147,000	0
3845	Senior Center Contract Classes	0	0	20,000	0	20,000	0
3850	Park Impact Fees	0	0	0	0	0	650,000
3860	Development Fees	0	0	0	0	0	770,000
3865	Community Dev. Maint. Fees	0	0	0	0	0	165,000
3880	Miscellaneous Services	0	216,000	0	0	216,000	0
	Subtotal	**506,000**	**350,000**	**2,269,000**	**518,000**	**3,643,000**	**1,585,000**
	OTHER REVENUES						
3980	POST Reimbursement	60,000	0	0	0	60,000	0
3990	Other Revenue	163,000	75,000	0	55,000	293,000	0
	Subtotal	**223,000**	**75,000**	**0**	**55,000**	**353,000**	**0**
	TOTAL REVENUE	**35,975,000**	**1,377,000**	**2,429,000**	**573,000**	**40,354,000**	**3,569,000**
	FUND APPROPRIATIONS & TRANSFERS						
	Street Construction Fund	0	0	0	0	500,000	49,600
	Fiscal Uncertainty	0	0	0	0	203,000	0
	TOTAL	**35,975,000**	**1,377,000**	**2,429,000**	**573,000**	**41,057,000**	**3,618,600**

Comparison of Budgeted Expenditures
2013-14 Versus 2014-15 Fiscal Year



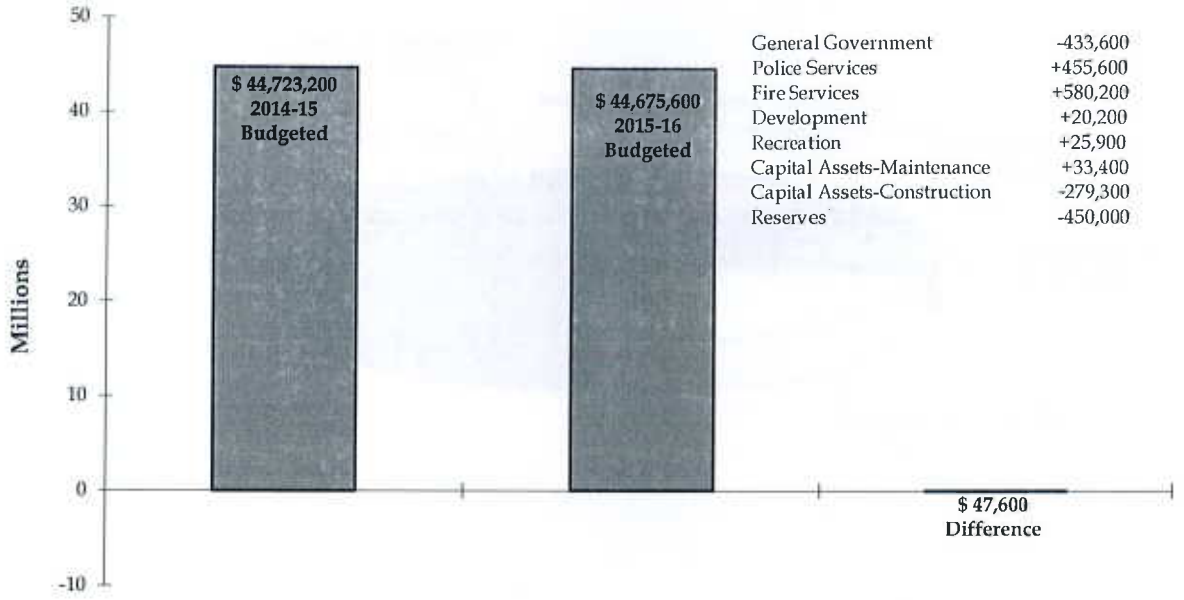
General Government	+163,000
Police Services	+985,400
Fire Services	+371,300
Development	+78,500
Recreation	+39,800
Capital Assets-Maintenance	+77,800
Capital Assets-Construction	- 8,013,200
Reserves	-200,000

Comparison of Operating Expenditures
2013-14 Versus 2014-15 Fiscal Year



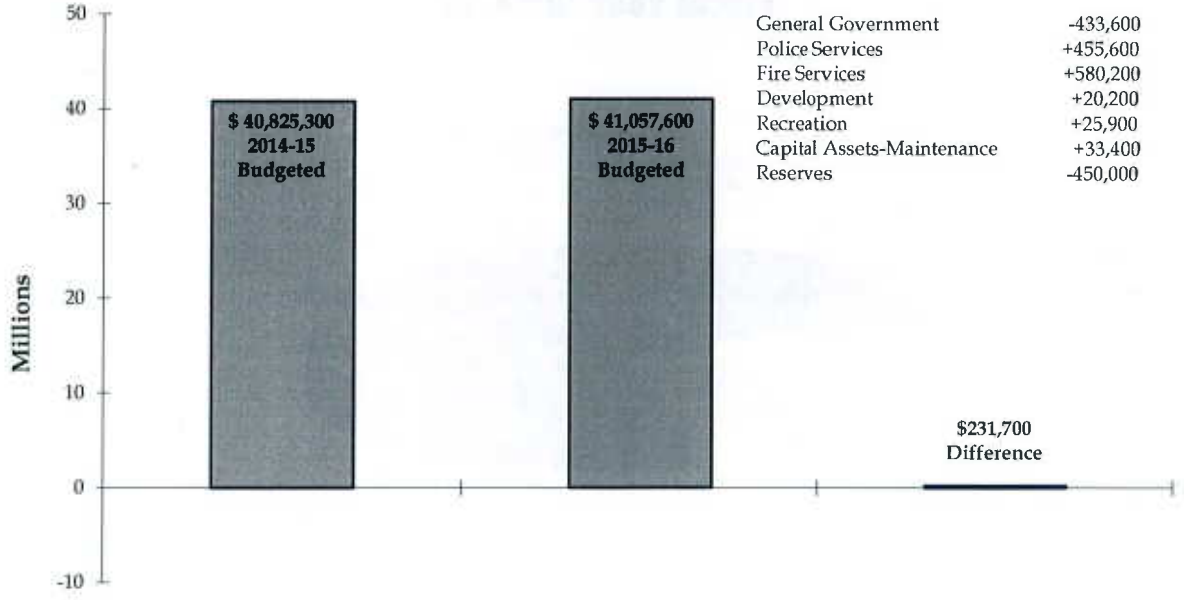
General Government	+163,000
Police Services	+985,400
Fire Services	+371,300
Development	+78,500
Recreation	+39,800
Capital Assets-Maintenance	+77,800
Reserves	-200,000

Comparison of Budgeted Expenditures
2014-15 Versus 2015-16 Fiscal Year



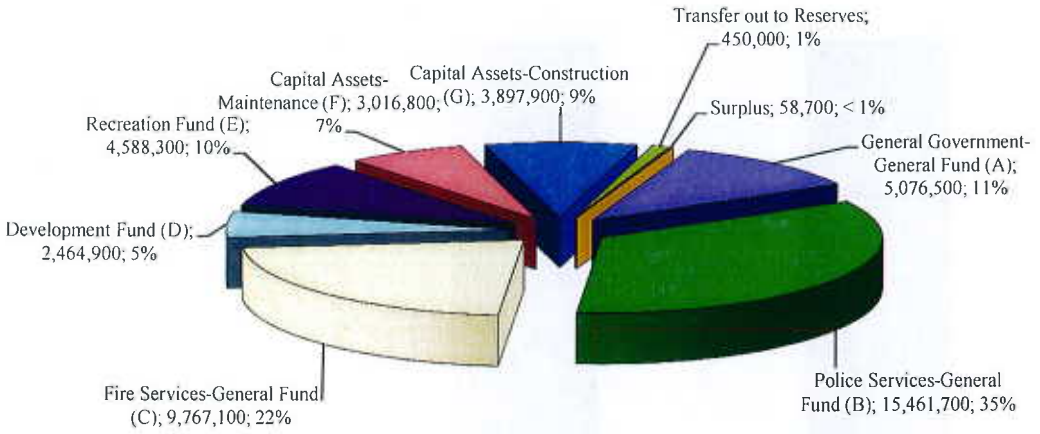
General Government	-433,600
Police Services	+455,600
Fire Services	+580,200
Development	+20,200
Recreation	+25,900
Capital Assets-Maintenance	+33,400
Capital Assets-Construction	-279,300
Reserves	-450,000

Comparison of Operating Expenditures
2014-15 Versus 2015-16 Fiscal Year



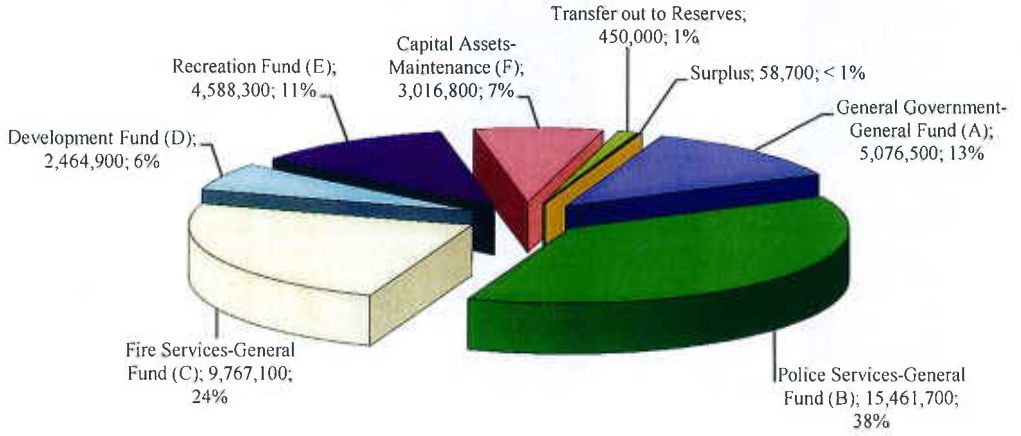
General Government	-433,600
Police Services	+455,600
Fire Services	+580,200
Development	+20,200
Recreation	+25,900
Capital Assets-Maintenance	+33,400
Reserves	-450,000

Budgeted Total Expenditures
Fiscal Year 2014-15



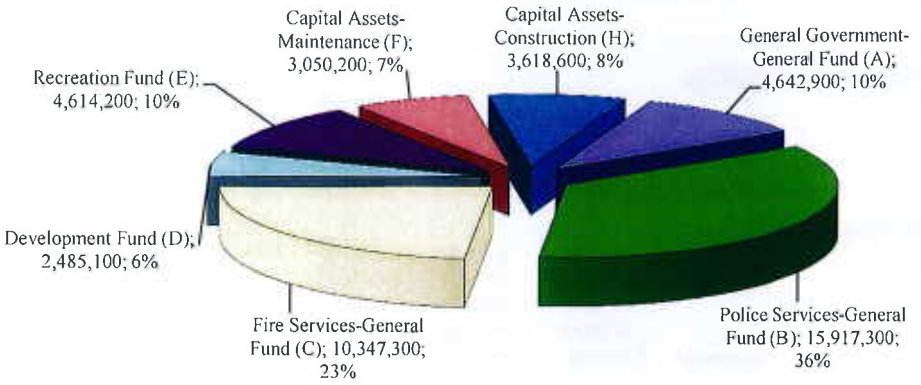
TOTAL **$44,781,900**

Budgeted Operating Expenditures
Fiscal Year 2014-15



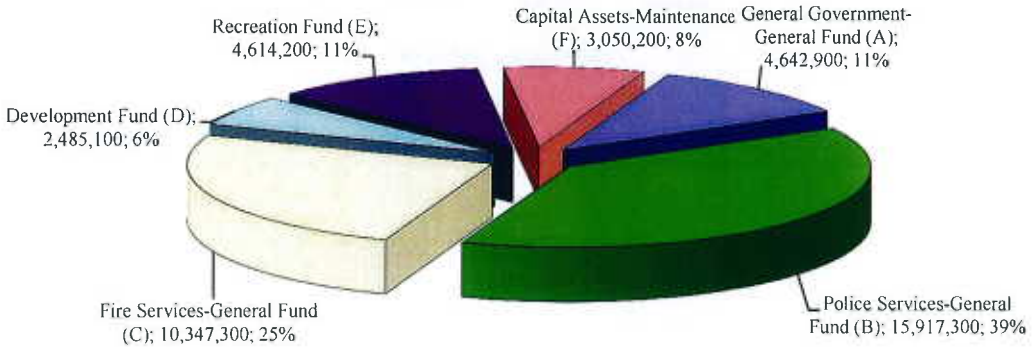
TOTAL **$40,884,000**

Budgeted Total Expenditures
Fiscal Year 2015-16



TOTAL **$44,675,600**

Budgeted Operating Expenditures
Fiscal Year 2015-16



TOTAL **$41,057,000**

SUMMARY OF BUDGETED EXPENDITURES
Fiscal Years 2014-15 and 2015-16 (Page 1)

Code	Program/Activity	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	% of Total	Personnel	Supplies & Services
GENERAL FUND							
A. GENERAL GOVERNMENT							
1010	Mayor-Council	238,700	244,700	261,200	0.58	119,300	141,900
1012	City Attorney	334,600	328,500	338,600	0.76	249,500	89,100
1013	City Clerk	270,700	234,000	287,700	0.64	131,100	156,600
	Subtotal	844,000	807,200	887,500	1.98	499,900	387,600
A. MANAGEMENT/SUPPORT SERVICES							
1020	Management Services	879,100	845,600	873,200	1.95	707,100	166,100
1021	Human Resources Services	1,051,300	977,800	1,080,500	2.42	779,000	301,500
1024	Information Systems	798,800	811,600	825,000	1.84	496,100	328,900
1025	Financial Services	1,012,000	937,300	948,200	2.12	772,000	176,200
	Subtotal	3,741,200	3,572,300	3,726,900	8.33	2,754,200	972,700
B. POLICE SERVICES							
1030	Patrol	8,557,800	8,875,200	9,435,300	21.10	8,424,200	1,011,100
1031	Investigations	2,513,700	2,618,600	2,553,200	5.71	2,270,700	282,500
1032	Records & Communications	2,547,300	2,619,700	2,464,400	5.51	1,982,100	482,300
1033	Police Reserves	12,900	12,400	63,700	0.14	0	63,700
1034	School Crossing Guards	64,000	60,000	67,000	0.15	0	67,000
1035	Animal Control	244,000	245,400	246,600	0.55	98,800	147,800
1036	Police Administration	536,600	624,100	631,500	1.41	581,800	49,700
	Subtotal	14,476,300	15,055,400	15,461,700	34.57	13,357,600	2,104,100
C. FIRE SERVICES							
1041	Fire, Life, & Environmental Protection	9,395,800	9,420,100	9,767,100	21.84	0	9,767,100
	Subtotal	9,395,800	9,420,100	9,767,100	21.84	0	9,767,100
A. COMMUNITY PROMOTION							
1050	Economic Development	265,600	671,800	400,100	0.89	139,100	261,000
	Subtotal	265,600	671,800	400,100	0.89	139,100	261,000
A. MISCELLANEOUS							
1071	Library Support	62,700	62,700	62,000	0.14	0	62,000
	Subtotal	62,700	62,700	62,000	0.14	0	62,000
TOTAL GENERAL FUND		**28,785,600**	**29,589,500**	**30,305,300**	**67.76**	**16,750,800**	**13,554,500**

SUMMARY OF BUDGETED EXPENDITURES
Fiscal Years 2014-15 and 2015-16 (Page 2)

2015-16 Budgeted	% of Total	Personnel	Supplies & Services
263,400	0.59	119,800	143,600
341,600	0.76	252,500	89,100
147,600	0.33	132,800	14,800
752,600	1.68	505,100	247,500
882,600	1.98	716,400	166,200
739,400	1.66	438,200	301,200
829,900	1.86	502,400	327,500
958,900	2.15	782,900	176,000
3,410,800	7.63	2,439,900	970,900
9,781,100	21.89	8,781,500	999,600
2,632,000	5.89	2,350,100	281,900
2,483,800	5.56	2,007,100	476,700
63,700	0.14	0	63,700
67,000	0.15	0	67,000
246,800	0.55	100,000	146,800
642,900	1.44	593,200	49,700
15,917,300	35.63	13,831,900	2,085,400
10,347,300	23.16	0	10,347,300
10,347,300	23.16	0	10,347,300
417,200	0.93	141,200	276,000
417,200	0.93	141,200	276,000
62,300	0.14	0	62,300
62,300	0.14	0	62,300
30,907,500	**69.18**	**16,918,100**	**13,989,400**

SUMMARY OF BUDGETED EXPENDITURES
Fiscal Years 2014-15 and 2015-16 (Page 3)

Code	Program/Activity	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	% of Total	Personnel	Supplies & Services
Subtotal brought forward		28,785,600	29,589,500	30,305,300	67.76	16,750,800	13,554,500
DEVELOPMENT ENTERPRISE FUND							
D. PLANNING & DEVELOPMENT							
2010	Planning	418,800	374,600	350,800	0.78	299,900	50,900
2013	Community Preservation	207,100	177,000	207,600	0.46	201,200	6,400
	Subtotal	625,900	551,600	558,400	1.25	501,100	57,300
D. WASTE MANAGEMENT							
2011	Waste Management	102,500	102,500	30,000	0.07	0	30,000
	Subtotal	102,500	102,500	30,000	0.07	0	30,000
D. BUILDING INSPECTION							
2014	Building Inspection	792,100	662,600	825,600	1.85	490,600	335,000
	Subtotal	792,100	662,600	825,600	1.85	490,600	335,000
D. ENGINEERING							
2015	Engineering	865,900	783,800	1,050,900	2.35	863,300	187,600
	Subtotal	865,900	783,800	1,050,900	2.35	863,300	187,600
TOTAL DEVELOPMENT FUND		**2,386,400**	**2,100,500**	**2,464,900**	**5.51**	**1,855,000**	**609,900**
RECREATION ENTERPRISE FUND							
E. RECREATION							
3030	General Recreation Services	1,018,800	988,800	998,900	2.23	346,100	652,800
3031	Youth/Adult Sports,Fitness,&Wellness	468,100	401,900	559,200	1.25	250,300	308,900
3032	Activity & Family Aquatic Center	2,005,600	2,080,300	2,057,100	4.60	1,128,900	928,200
3041	Licensed Child Care	530,300	482,100	384,900	0.86	281,700	103,200
3042	Senior Services	385,700	453,700	401,200	0.90	297,500	103,700
3043	Paratransit Services - Measure B	140,000	157,000	187,000	0.42	0	187,000
	Subtotal	4,548,500	4,563,800	4,588,300	10.26	2,304,500	2,283,800
TOTAL RECREATION FUND		**4,548,500**	**4,563,800**	**4,588,300**	**10.26**	**2,304,500**	**2,283,800**
Subtotal carried forward		35,720,500	36,253,800	37,358,500	83.53	20,910,300	16,448,200

SUMMARY OF BUDGETED EXPENDITURES
Fiscal Years 2014-15 and 2015-16 (Page 4)

2015-16 Budgeted	% of Total	Personnel	Supplies & Services
30,907,500	**69.18**	**16,918,100**	**13,989,400**
354,600	0.79	303,500	51,100
209,400	0.47	203,000	6,400
564,000	1.26	506,500	57,500
30,000	0.07	0	30,000
30,000	0.07	0	30,000
826,900	1.85	498,600	328,300
826,900	1.85	498,600	328,300
1,064,200	2.38	877,000	187,200
1,064,200	2.38	877,000	187,200
2,485,100	**5.56**	**1,882,100**	**603,000**
1,002,500	2.24	349,200	653,300
564,200	1.26	253,300	310,900
2,067,400	4.63	1,139,800	927,600
387,700	0.87	284,700	103,000
405,400	0.91	301,200	104,200
187,000	0.42	0	187,000
4,614,200	10.33	2,328,200	2,286,000
4,614,200	**10.33**	**2,328,200**	**2,286,000**
38,006,800	**85.07**	**21,128,400**	**16,878,400**

SUMMARY OF BUDGETED EXPENDITURES
Fiscal Years 2014-15 and 2015-16 (Page 5)

Code	Program/Activity	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	% of Total	Personnel	Supplies & Services
Subtotal brought forward		35,720,500	36,253,800	37,358,500	83.53	20,910,300	16,448,200
CAPITAL ASSETS - MAINTENANCE ENTERPRISE FUND							
F. WEED ABATEMENT							
4010	Weed Abatement	30,300	30,100	30,100	0.07	12,100	18,000
	Subtotal	30,300	30,100	30,100	0.07	12,100	18,000
F. STREET OPERATIONS & MAINTENANCE							
4011	Street Lighting & Traffic Signals	367,300	376,200	382,600	0.86	65,700	316,900
4012	Street Repairs	410,500	378,500	492,800	1.10	192,500	300,300
4013	Environmental Services	584,600	596,800	681,000	1.52	344,100	336,900
	Subtotal	1,362,400	1,351,500	1,556,400	3.48	602,300	954,100
F. PARK & LANDSCAPE MAINTENANCE							
4014	Park & Landscape Maintenance	1,546,300	1,448,300	1,430,300	3.20	791,000	639,300
	Subtotal	1,546,300	1,448,300	1,430,300	3.20	791,000	639,300
TOTAL MAINTENANCE FUND		2,939,000	2,829,900	3,016,800	6.75	1,405,400	1,611,400
G. FUND TRANSFERS							
	Transfer To Reserves	650,000	650,000	450,000	1.01		
TOTAL OPERATIONS		39,309,500	39,733,700	40,825,300	91	22,315,700	18,059,600
CAPITAL ASSETS-CONSTRUCTION ENTERPRISE FUND							
H. CAPITAL PROJECTS							
5000	Street Construction	7,230,300	1,556,000	2,797,500	6.26	0	2,797,500
5200	Housing Community Development	0	450,200	141,000	0.32	0	141,000
5400	Park Construction	112,800	29,100	0	0.00	0	0
5600	Capital Improvements	4,568,000	2,305,000	959,400	2.15	0	959,400
5700	Art in Public Places	0	0	0	0.00	0	0
	Subtotal	11,911,100	4,340,300	3,897,900	8.72	0	3,897,900
TOTAL CONSTRUCTION FUND		11,911,100	4,340,300	3,897,900	8.72	0	3,897,900
TOTAL OPERATIONS & CAPITAL		51,220,600	44,074,000	44,723,200	100.00	22,315,700	21,957,500
Subtotal carried forward		51,220,600	44,074,000	44,723,200	100.00	22,315,700	21,957,500

SUMMARY OF BUDGETED EXPENDITURES
Fiscal Years 2014-15 and 2015-16 (Page 6)

2015-16 Budgeted	% of Total	Personnel	Supplies & Services
38,006,800	**85.07**	**21,128,400**	**16,878,400**
30,300	0.07	12,300	18,000
30,300	0.07	12,300	18,000
384,100	0.86	67,100	317,000
496,500	1.11	195,300	301,200
682,600	1.53	350,700	331,900
1,563,200	3.50	613,100	950,100
1,456,700	3.26	820,200	636,500
1,456,700	3.26	820,200	636,500
3,050,200	**6.83**	**1,445,600**	**1,604,600**
41,057,000	**91.90**	**22,574,000**	**18,483,000**
2,028,600	4.54	0	2,028,600
130,000	0.29	0	130,000
0	0.00	0	0
1,460,000	3.27	0	1,460,000
0	0.00	0	0
3,618,600	8.10	0	3,618,600
3,618,600	**8.10**	**0**	**3,618,600**
44,675,600	**100.00**	**22,574,000**	**22,101,600**
44,675,600	**100.00**	**22,574,000**	**22,101,600**

SUMMARY OF BUDGETED EXPENDITURES
Fiscal Years 2014-15 and 2015-16 (Page 7)

Code	Program/Activity	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	% of Total	Personnel	Supplies & Services
Subtotal brought forward		51,220,600	44,074,000	44,723,200	100.00	22,315,700	21,957,500
INTERNAL SERVICE FUNDS (ISF)							
GENERAL							
9120	Office Support Services	106,400	101,800	106,400	0.24	23,700	82,700
	Subtotal	106,400	101,800	106,400	0.24	23,700	82,700
SELF-INSURANCE							
9210	Workers' Compensation	641,400	726,400	498,900	1.12	22,200	476,700
9230	Public Liability	553,600	588,400	592,500	1.32	72,500	520,000
	Subtotal	1,195,000	1,314,800	1,091,400	2.44	94,700	996,700
MAINTENANCE							
9310	Equipment Maintenance	927,800	884,000	905,100	2.02	427,000	478,100
9410	Building Maintenance	962,500	856,900	953,200	2.13	394,600	558,600
9413	Community Activity Center	732,100	522,500	690,000	1.54	86,300	603,700
	Subtotal	2,622,400	2,263,400	2,548,300	5.70	907,900	1,640,400
CAPITAL OUTLAY							
9710	Equipment	700,000	700,000	440,000	0.98	0	440,000
	Subtotal	700,000	700,000	440,000	0.98	0	440,000
TOTAL INTERNAL SERVICE FUNDS		4,623,800	4,380,000	4,186,100	9.36	1,026,300	3,159,800
	ISF Personnel Cost Adjustments	0	0	0	0	0	-1,026,300
COMPOSITE TOTAL		51,220,600	44,074,000	44,723,200	100.00	23,342,000	20,931,200

SUMMARY OF BUDGETED EXPENDITURES
Fiscal Years 2014-15 and 2015-16 (Page 8)

2015-16 Budgeted	% of Total	Personnel	Supplies & Services
44,675,600	**100.00**	**22,574,000**	**22,101,600**
106,400	0.24	23,700	82,700
106,400	0.24	23,700	82,700
499,200	1.12	22,500	476,700
593,300	1.33	73,300	520,000
1,092,500	2.45	95,800	996,700
910,800	2.04	432,700	478,100
959,200	2.15	400,600	558,600
691,100	1.55	87,400	603,700
2,561,100	5.73	920,700	1,640,400
400,000	0.90	0	400,000
400,000	0.90	0	400,000
4,160,000	**9.31**	**1,040,200**	**3,119,800**
0	0	0	-1,040,200
44,675,600	**100.00**	**23,614,200**	**21,061,400**

SUMMARY OF ENTERPRISE FUND REVENUES & EXPENDITURES - FISCAL YEAR 2014-15

OPERATING

General Fund

Activities	Cost
General Government	887,500
Management/Support	3,726,900
Police Services	15,461,700
Fire Services	9,767,100
Economic Development	400,100
Library Support	62,000
Total	30,305,300
Transfer Out to Reserves	450,000

Development Enterprise Fund

	Cost
Planning	350,800
Community Preservation	207,600
Waste Management	30,000
Building Inspection	825,600
Engineering	1,050,900
Total	2,464,900

Recreation Enterprise Fund

	Cost
General Recreation Services	998,900
Youth/Adult Sports, Fitness, & Wellness	559,200
Activity & Family Aquatic Center	2,057,100
Licensed Child Care	384,900
Seniors Activity and Services	401,200
Paratransit Services	187,000
Total	4,588,300

Funding Sources	Revenue
Property Tax	10,238,000
Sales Tax	9,769,000
Transient Occupancy Tax	4,095,000
Utility Users Tax	3,500,000
Franchise Fee	2,987,000
Other Taxes	130,000
Business License	978,000
Other Permits and Licenses	39,000
Fines and Forfeitures	400,000
Use of Money and Property	75,000
Vehicle In Lieu	2,900,000
Homeowners Relief	80,000
Intergovernmental Revenues	130,000
Charges for Services:	
Public Safety	445,000
Miscellaneous	11,000
Other Revenues	265,000
Subtotal	36,042,000
Gas Tax Fund Transfer	500,000
Enterprise Fund Contributions	
Development 3%	-999,900
Recreation 7%	-2,230,300
Capital Assets-Maintenance 8%	-2,497,800
Total	30,814,000

	Revenue
Construction Permits	900,000
Street and Curb Permits	22,000
Other Permits and Licenses	11,000
Use of Money and Property	5,000
Charges for Services:	
Zoning Fee	30,000
Plan Checking Fee	118,000
Miscellaneous	250,000
Microfilm./Records Auto Fees	54,000
Intergovernmental Revenues	0
Other Revenues	75,000
General Fund Contribution 41%	*999,900*
Total	2,464,900

	Revenue
Intergovernmental Revenues	160,000
Charges for Services:	
Senior Transportation	15,000
General Recreation Services	249,000
Activity Users Fee	570,000
Silliman Facility Rentals	95,000
General Aquatic Programs	552,000
Concession Operations	108,000
General Community and Human Services	75,000
Community Center Rentals	55,000
Child Care Activity	316,000
Preschool Activity	145,000
Senior Center Activity	18,000
Other Revenues	0
General Fund Contribution 49%	*2,230,300*
Total	4,588,300

Surplus/(Deficit)	**58,700**	**0**	**0**

SUMMARY OF ENTERPRISE FUND REVENUES & EXPENDITURES - FISCAL YEAR 2014-15

OPERATING, Continued

Capital Assets-Maintenance

	Cost
Weed Abatement	30,100
Street Lighting & Traffic Signals	382,600
Street Repairs	492,800
Environmental Services	681,000
Park & Landscape Maintenance	1,430,300
Total	3,016,800

	Revenue
Charges for Services:	
Weed Abatement	7,000
Environmental Services	457,000
Other Revenues	55,000
General Fund Contribution 83%	*2,497,800*
Total	3,016,800

CAPITAL

Capital Assets-Construction

	Cost
Street Construction	2,297,500
Housing Community Development	141,000
Park Construction	0
Capital Improvements	959,400
Subtotal	3,397,900
Fund Transfer to General Fund	500,000
Total	3,897,900

	Revenue
Investment Earnings	20,000
State Gasoline Tax	1,818,900
Other Agencies	174,000
Federal Grants	454,000
Park Impact Fees	400,000
Development Impact Fees	625,000
Community Dev. Maint. Fees	150,000
Subtotal	3,641,900
Fund Appropriation:	
Street Construction	256,000
Total	3,897,900

0	0

SUMMARY OF ENTERPRISE FUND REVENUES & EXPENDITURES - FISCAL YEAR 2015-16

OPERATING

General Fund

Activities	Cost
General Government	752,600
Management/Support	3,410,800
Police Services	15,917,300
Fire Services	10,347,300
Economic Development	417,200
Library Support	62,300
Total	30,907,500

Development Enterprise Fund

	Cost
Planning	354,600
Community Preservation	209,400
Waste Management	30,000
Building Inspection	826,900
Engineering	1,064,200
Total	2,485,100

Recreation Enterprise Fund

	Cost
General Recreation Services	1,002,500
Youth/Adult Sports, Fitness, & Wellness	564,200
Activity & Family Aquatics Center	2,067,400
Licensed Child Care	387,700
Seniors Activity and Services	405,400
Paratransit Services	187,000
Total	4,614,200

Funding Sources	Revenue
Property Tax	10,432,000
Sales Tax	10,063,000
Transient Occupancy Tax	4,177,000
Utility Users Tax	2,625,000
Franchise Fee	3,017,000
Other Taxes	132,000
Business License	988,000
Other Permits and Licenses	39,000
Fines and Forfeitures	510,000
Use of Money and Property	95,000
Vehicle In Lieu	2,958,000
Homeowners Relief	80,000
Intergovernmental Revenues	130,000
Charges for Services:	
Public Safety	495,000
Miscellaneous	11,000
Other Revenue	223,000
Subtotal	35,975,000
Gas Tax Transfer	500,000
Enterprise Fund Contributions	
Development 4%	-1,054,100
Recreation 6%	-2,185,200
Capital Assets-Maintenance 8%	-2,531,200
Total	30,704,500

	Revenue
Construction Permits	890,000
Street and Curb Permits	42,000
Other Permits and Licenses	15,000
Use of Money and Property	5,000
Charges for Services:	
Zoning Fee	20,000
Plan Checking Fee	109,000
Miscellaneous	221,000
Microfilm./Records Auto Fees	54,000
Intergovernmental Revenues	0
Other Revenue	75,000
General Fund Contribution 55%	*1,054,100*
Total	2,485,100

	Revenue
Intergovernmental Revenues	160,000
Charges for Services:	
Senior Transportation	15,000
General Recreation Services	260,000
Activity Users Fee	585,000
Silliman Facility Rentals	105,000
General Aquatic Programs	571,000
Concession Operations	113,000
General Community and Human Services	77,000
Community Center Facility Rentals	57,000
Child Care Activity	319,000
Preschool Activity	147,000
Teen & Youth Activity	20,000
Other Revenues	0
General Fund Contribution 48%	*2,185,200*
Total	4,614,200

Surplus/(Deficit)	**(203,000)**	**0**	**0**

SUMMARY OF ENTERPRISE FUND REVENUES & EXPENDITURES - FISCAL YEAR 2015-16

OPERATING, Continued

Capital Assets-Maintenance

	Cost
Weed Abatement	30,300
Street Lighting & Traffic Signals	384,100
Street Repairs	496,500
Environmental Services	682,600
Park & Landscape Maintenance	1,456,700
Total	3,050,200

	Revenue
Charges for Services:	
Weed Abatement	7,000
Environmental Services	457,000
Other Revenues	55,000
General Fund Contribution 83%	*2,531,200*
Total	3,050,200

CAPITAL

Capital Assets-Construction

	Cost
Street Construction	1,528,600
Housing Community Development	130,000
Park Construction	0
Capital Improvements	1,460,000
Subtotal	3,118,600
Fund Transfer to General Fund	500,000
Total	3,618,600

	Revenue
Investment Earnings	20,000
State Gasoline Tax	1,801,000
Other Agencies	163,000
Park Impact Fees	650,000
Development Impact Fees	770,000
Community Dev. Maint. Fees	165,000
Subtotal	3,569,000
Fund Appropriation:	
Street Construction	49,600
Total	3,618,600

0	0

AUTHORIZED & FUNDED REGULAR FULL-TIME & PART-TIME POSITIONS & FULL-TIME EQUIVALENTS/CONTRACTUAL

	2013-14 Amended Budget	2014-15 Budgeted	2015-16 Budgeted	1012 City Attorney	1013 City Clerk	1020 Management Services	1021 Human Resources	1024 Information Systems	1025 Financial Services	1030 Patrol	1031 Investigations	1032 Records & Communications	1035 Animal Control	1036 Police Administration	1050 Economic Development	2010 Planning	2013 Community Preservation	2014 Building Inspection	2015 Engineering	3030 General Recreation Services	3031 Youth/Adult Sports, Fitness	3032 G.M. Silliman -Aquatics	3041 Childcare	3042 Senior Services	4010 Weed Abatement	4011 Street Lighting & Signals	4012 Street Repairs	4013 Environmental Services	4014 Park & Landscape Maintenance	9120 Office Support	9210 Workers' Compensation	9230 Public Liability Self-Insurance	9310 Equipment Maintenance	9410 Building Maintenance	9413 G M Silliman - Maintenance	Total
GENERAL GOVERNMENT & MANAGEMENT																																				
Accountant - RPT	0.75	0.75	0.75						100																											100
Accounting Assistant II - RPT	0.75	0.75	0.75						100																											100
Accounting Technician	1	1	1						100																											100
Administrative Analyst	1	1	1			100																														100
Administrative Assistant - RPT	0.5	0.5	0.5	100																																100
Administrative Services Director	1	1	1					50	50																											100
Assistant City Manager	1	1	1												46	54																				100
Cashier	1	1	1						90																					10						100
City Attorney	1	1	1	75																												25				100
City Clerk	1	1	1		100																															100
City Manager	1	1	1			100																														100
Collection Assistant	1	1	1						100																											100
Executive Assistant	1	1	1		5	85																										10				100
Human Resources Director	1	1	1				90																								10					100
Human Resources Technician	2	2	2				100																													100
Information Systems Manager	1	1	1					100																												100
Information Systems Specialist	1	1	1					100																												100
Information Systems Technician - RPT	0.75	0.75	0.75					100																												100
Senior Accountant	1	1	1						100																											100
Senior Administrative Analyst	1	1	1			100																														100
Subtotal	19.75	19.75	19.75																																	

AUTHORIZED & FUNDED REGULAR FULL-TIME & PART-TIME POSITIONS & FULL-TIME EQUIVALENTS/CONTRACTUAL

	2013-14 Amended Budget	2014-15 Budgeted	2015-16 Budgeted	1012 City Attorney	1013 City Clerk	1020 Management Services	1021 Human Resources	1024 Information Systems	1025 Financial Services	1030 Patrol	1031 Investigations	1032 Records & Communications	1035 Animal Control	1036 Police Administration	1050 Economic Development	2010 Planning	2013 Community Preservation	2014 Building Inspection	2015 Engineering	3030 General Recreation Services	3031 Youth/Adult Sports, Fitness	3032 G.M. Silliman -Aquatics	3041 Childcare	3042 Senior Services	4010 Weed Abatement	4011 Street Lighting & Signals	4012 Street Repairs	4013 Environmental Services	4014 Park & Landscape Maintenance	9120 Office Support	9210 Workers' Compensation	9230 Public Liability Self-Insurance	9310 Equipment Maintenance	9410 Building Maintenance	9413 G M Silliman - Maintenance	Total
POLICE																																				
Administrative Assistant	1	1	1											100																						100
Administrative Support Specialist II	1	1	1											100																						100
Animal Control Officer	1	1	1										100																							100
Communications Supervisor	1	1	1									100																								100
Community Service Officer	1	1	1							100																										100
Community Service Officer	1	1	1									100																								100
Police Chief	1	1	1											100																						100
Police Commander	1	1	1							100																										100
Police Commander	1	0	0																																	0
Police Commander	1	1	1							50		50																								100
Police Lieutenant	0	2	2							100																										100
Police Officer	34	33	33							100																										100
Police Officer	9	10	10								100																									100
Police Sergeant	6	6	6							100																										100
Police Sergeant	2	2	2								100																									100
Public Safety Clerk	2	2	2									100																								100
Public Safety Dispatcher	9	9	9									100																								100
Public Safety Dispatcher - RPT	0.75	0.75	0.75									100																								100
Red Light Photo Technician	1	1	1							100																										100
Police Records Supervisor	1	1	1									100																								100
Subtotal	74.75	75.75	75.75																																	

AUTHORIZED & FUNDED REGULAR FULL-TIME & PART-TIME POSITIONS & FULL-TIME EQUIVALENTS/CONTRACTUAL

	2013-14 Amended Budget	2014-15 Budgeted	2015-16 Budgeted	1012 City Attorney	1013 City Clerk	1020 Management Services	1021 Human Resources	1024 Information Systems	1025 Financial Services	1030 Patrol	1031 Investigations	1032 Records & Communications	1035 Animal Control	1036 Police Administration	1050 Economic Development	2010 Planning	2013 Community Preservation	2014 Building Inspection	2015 Engineering	3030 General Recreation Services	3031 Youth/Adult Sports, Fitness	3032 G.M. Silliman -Aquatics	3041 Childcare	3042 Senior Services	4010 Weed Abatement	4011 Street Lighting & Signals	4012 Street Repairs	4013 Environmental Services	4014 Park & Landscape Maintenance	9120 Office Support	9210 Workers' Compensation	9230 Public Liability Self-Insurance	9310 Equipment Maintenance	9410 Building Maintenance	9413 G.M.Silliman - Maintenance	Total
COMMUNITY DEVELOPMENT																																				
Administrative Support Specialist II	0.5	0.5	0.5												40	60																				100
Community Development Director	1	0	0																																	0
Community Preservation Specialist	1	1	1														100																			100
Community Preservation Specialist - RPT	0.5	0.5	0.5														100																			100
Planning Manager	0	1	1												20	60	20																			100
Assistant Planner	1	1	1												10	90																				100
Subtotal	4.0	4.0	4.0																																	

AUTHORIZED & FUNDED REGULAR FULL-TIME & PART-TIME POSITIONS & FULL-TIME EQUIVALENTS/CONTRACTUAL

	2013-14 Amended Budget	2014-15 Budgeted	2015-16 Budgeted	City Attorney 1012	City Clerk 1013	Management Services 1020	Human Resources 1021	Information Systems 1024	Financial Services 1025	Patrol 1030	Investigations 1031	Records & Communications 1032	Animal Control 1035	Police Administration 1036	Economic Development 1050	Planning 2010	Community Preservation 2013	Building Inspection 2014	Engineering 2015	General Recreation Services 3030	Youth/Adult Sports, Fitness 3031	G.M. Silliman -Aquatics 3032	Childcare 3041	Senior Services 3042	Weed Abatement 4010	Street Lighting & Signals 4011	Street Repairs 4012	Environmental Services 4013	Park & Landscape Maintenance 4014	Office Support 9120	Workers' Compensation 9210	Public Liability Self-Insurance 9230	Equipment Maintenance 9310	Building Maintenance 9410	G M Silliman - Maintenance 9413	Total
RECREATION																																				
Aquatics Coordinator	1	1	1																			100														100
Administrative Support Specialist II	0.5	0.5	0.5																	33	33	34														100
Administrative Support Specialist II - RPT	0.75	0.75	0.75																				25	75												100
Administrative Support Speciallist II - RPT	0.75	0.75	0.75																	25	25	35	15													100
Administrative Support Speciallist II - RPT	0.5	0.5	0.5																	80	10			10												100
Childcare Instructor	3.75	3	3																				100													100
Childcare Supervisor	1	0	0																																	0
Recreation & Community Services Director	1	1	1																	25	25	25	5	20												100
Recreation Coordinator	1	1	1																		100															100
Recreation Coordinator	1	1	1																			100														100
Recreation Coordinator	1	1	1																					100												100
Recreation Coordinator - RPT	0.75	0.75	0.75																	50		50														100
Senior Recreation Supervisor	1	1	1																	10	10	80														100
Senior Recreation Supervisor	1	1	1																	20			10	70												100
Subtotal	15.00	13.25	13.25																																	

AUTHORIZED & FUNDED REGULAR FULL-TIME & PART-TIME POSITIONS & FULL-TIME EQUIVALENTS/CONTRACTUAL

	2013-14 Amended Budget	2014-15 Budgeted	2015-16 Budgeted	City Attorney 1012	City Clerk 1013	Management Services 1020	Human Resources 1021	Information Systems 1024	Financial Services 1025	Patrol 1030	Investigations 1031	Records & Communications 1032	Animal Control 1035	Police Administration 1036	Economic Development 1050	Planning 2010	Community Preservation 2013	Building Inspection 2014	Engineering 2015	General Recreation Services 3030	Youth/Adult Sports, Fitness 3031	G.M. Silliman -Aquatics 3032	Childcare 3041	Senior Services 3042	Weed Abatement 4010	Street Lighting & Signals 4011	Street Repairs 4012	Environmental Services 4013	Park & Landscape Maintenance 4014	Office Support 9120	Workers' Compensation 9210	Public Liability Self-Insurance 9230	Equipment Maintenance 9310	Building Maintenance 9410	G M Silliman - Maintenance 9413	Total
PUBLIC WORKS																																				
Administrative Analyst	1	1	1															10	45							10		25						10		100
Administrative Support Specialist II	1	1	1																100																	100
Assistant Engineer - Civil	1	1	1																75									25								100
Associate Civil Engineer	2	2	2																100																	100
Building Inspector	1	1	1															100																		100
Building Mechanic I	1	1	1																															65	35	100
Building Mechanic II	1	1	1																															100		100
Chief Building Official/City Architect	1	1	1															100																		100
Engineering Technician I	1	1	1																40							35		25								100
Equipment Mechanic I - RPT	0.75	0.75	0.75																														100			100
Equipment Mechanic II	1	1	1																														100			100
General Laborer	2	2	2																										100							100
Landscape Inspector	1	1	1																										100							100
Landscape & Park - Maintenance Worker I	1	1	1																										100							100
Landscape & Park - Maintenance Worker II	2	2	2																										100							100

AUTHORIZED & FUNDED REGULAR FULL-TIME & PART-TIME POSITIONS & FULL-TIME EQUIVALENTS/CONTRACTUAL

	2013-14 Amended Budget	2014-15 Budgeted	2015-16 Budgeted	1012 City Attorney	1013 City Clerk	1020 Management Services	1021 Human Resources	1024 Information Systems	1025 Financial Services	1030 Patrol	1031 Investigations	1032 Records & Communications	1035 Animal Control	1036 Police Administration	1050 Economic Development	2010 Planning	2013 Community Preservation	2014 Building Inspection	2015 Engineering	3030 General Recreation Services	3031 Youth/Adult Sports, Fitness	3032 G.M. Silliman -Aquatics	3041 Childcare	3042 Senior Services	4010 Weed Abatement	4011 Street Lighting & Signals	4012 Street Repairs	4013 Environmental Services	4014 Park & Landscape Maintenance	9120 Office Support	9210 Workers' Compensation	9230 Public Liability Self-Insurance	9310 Equipment Maintenance	9410 Building Maintenance	9413 G M Silliman - Maintenance	Total
PUBLIC WORKS, Continued																																				
Maintenance Superintendent	1	1	1																								30	15	20				10	20	5	100
Maintenance Supervisor	1	1	1																						10		50		40							100
Maintenance Supervisor	1	1	1																														50	45	5	100
Public Works Director	1	1	1															10	50								10	10					10	10		100
Public Works Inspector	1	1	1																90									10								100
Senior Administrative Support Specialist	1	1	1															100																		100
Senior Administrative Support Specialist	1	1	1															50									10	5	10				10	15		100
Senior Building Mechanic	1	1	1																															70	30	100
Senior Civil Engineer	1	1	1																60							10		30								100
Senior Equipment Mechanic	1	1	1																														100			100
Senior Landscape & Park Maintenance Worker	2	2	2																										100							100
Street Maintenance II	1	1	1																								50	50								100
Street Maintenance II	1	1	1																									100								100
Subtotal	31.75	31.75	31.75																																	

Total Funded Positions:			
Regular Full-time	137.75	137.00	137.00
Regular Part-time	7.50	7.50	7.50
Part-time Seasonal/Temporary	46.47	45.89	45.79
Total Full-time Equivalents	191.72	190.39	190.29

Fire Services are provided by contract with the Alameda County Fire Department

BREAKDOWN OF FULL-TIME EQUIVALENTS FOR 2014-15
(Part-time Seasonal & Temporary, and Contractual Personnel)

Activity	Description	FTE
1030	Patrol	
	Police Services Aide I	0.50
	Special Assistant	1.93
	Total	2.43
1032	Records & Communications	
	Communications Operator	0.50
	Police Services Aide I	0.50
	Police Services Aide II	0.50
	Total	1.50
1036	Police Administration	
	Special Assistant	1.00
	Total	1.00
2014	Building Inspection	
	General Maintenance Worker I	0.10
	Total	0.10
3030	General Recreation Services	
	Activity Coordinator	0.23
	Building Attendant	0.40
	Preschool Aide	0.81
	Preschool Instructor	0.81
	Recreation Instructor	0.07
	Recreation Leader I	2.00
	Teen Activity Coordinator	0.86
	Total	5.17
3031	Youth/ Adult Sports, Fitness, & Wellness	
	Activity Coordinator	0.30
	Dance Instructor	0.77
	Recreation Leader I & II	1.12
	Total	2.19
	Family Aquatic Center	
3032	Building Attendant	5.10
	Lifeguard I & II	19.89
	Pool Technician	0.67
	Recreation Leader II	0.11
	Program Coordinator	0.07
	Senior Building Attendant	2.44
	Senior Lifeguard	2.29
	Special Assistant	0.70
	Total	31.27
	Licensed Childcare	
3041	Preschool Instructor	1.50
	Total	1.50
	Senior Services	
3042	Recreation Leader	0.38
	Total	0.38
	Office Support	
9120	Office Assistant	0.35
	Total	0.35
	Grand Total	45.89

BREAKDOWN OF FULL-TIME EQUIVALENTS FOR 2015-16
(Part-time Seasonal & Temporary, and Contractual Personnel)

Activity	Description	FTE
1030	Patrol	
	Police Services Aide I	0.50
	Special Assistant	1.93
	Total	2.43
1032	Records & Communications	
	Communications Operator	0.50
	Police Services Aide I	0.50
	Police Services Aide II	0.50
	Total	1.50
1036	Police Administration	
	Special Assistant	1.00
	Total	1.00
3030	General Recreation Services	
	Activity Coordinator	0.23
	Building Attendant	0.40
	Preschool Aide	0.81
	Preschool Instructor	0.81
	Recreation Instructor	0.07
	Recreation Leader I	2.00
	Teen Activity Coordinator	0.86
	Total	5.17

Activity	Description	FTE
3031	Youth/Adult Sports, Fitness, & Wellness	
	Activity Coordinator	0.30
	Dance Instructor	0.77
	Recreation Leader I & II	1.12
	Total	2.19
3032	Family Aquatic Center	
	Building Attendant	5.10
	Lifeguard I & II	19.89
	Pool Technician	0.67
	Recreation Leader II	0.11
	Program Coordinator	0.07
	Senior Building Attendant	2.44
	Senior Lifeguard	2.29
	Special Assistant	0.70
	Total	31.27
	Licensed Childcare	
3041	Preschool Instructor	1.50
	Total	1.50
	Senior Services	
3042	Recreation Leader	0.38
	Total	0.38
	Office Support	
9120	Office Assistant	0.35
	Total	0.35

Grand Total 45.79

ACCOUNT CODE DESCRIPTIONS

The following Account Code descriptions are commonly referred to as expenditure codes. Revenue codes in the 3000 series are described separately in the Glossary.

4100 Regular Employees represent the cost for services provided by full-time and regular part-time employees. Full-time employees have a weekly average regular work schedule of 40 hours. Regular part-time employees have a weekly average regular work schedule of 20-35 hours.

4200 Overtime represents the cost for services provided by employees for hours worked in excess of regularly scheduled hours to meet service level needs.

4300 Personnel costs of services provided by part-time seasonal, temporary, or contractual employees.

5100 Supplies represent the cost for tangible goods and commodities which are consumed or materially altered when used.

5200 Contractual Services represent the cost for general or special City services performed by either private agencies or outside governmental agencies. An example of a private agency contract is a contract for weed abatement services. An example of an outside governmental agency contract is the contract with the City of Fremont for animal shelter services.

5300 Membership, Travel, and Training represent the cost for membership in professional and trade associations, traveling to and participation in workshops, seminars, and conferences provided by these associations, and in-house training programs. Examples of some activities under this category include disaster preparedness training and exercises, advanced training in computer software use, and technical workshops that introduce new legislative reporting requirements.

5400 Other Charges represent the costs of items or services for items that do not fit in any of the other categories provided in this list. Examples of these costs are property tax collection charges and contingency funding.

6000 Debt Service represents principal and interest payments on long-term debt for the George M. Silliman Community Activity Center. This also includes capital lease payments for the acquisition of two fire pumpers.

7000 Capital Outlay represents the cost of major and significant acquisitions of equipment, land, buildings, and building improvements. An example is a purchase of a new vehicle that is added to the City's fleet. Another example is the cost for a major building renovation that extends the building's economic life and expands its functional use.

8500 Internal Service Charges represent allocation of costs incurred by the Internal Service Fund (ISF) activities to provide services to other City departments. The ISF activities include Office Support, Self-Insurance (Workers' Compensation and Public Liability), Maintenance (Equipment, Building), and Equipment Replacement.

HOW TO READ THE BUDGET SUMMARY PAGES

1 The Summary Page provides a summary for each fund in the budget. These funds are the General Fund, Enterprise Funds, and Internal Service Funds. The summary shows information at the program and activity levels. Further budget detail can be found on the Budget Detail by Activity.

2 Each activity has a distinct number for coding purposes. For example, **1012** is the Activity Number for the City Attorney. This column lists the activity numbers.

3 Programs are groups of related activities, and activities are groups of account codes that describe specific City services. For example, **Activity 1013 City Clerk** is one activity under the GENERAL GOVERNMENT/MANAGEMENT AND SUPPORT SERVICES SUMMARY program. It contains the budget for all personnel, supplies, services, and capital associated with providing City Clerk services to the City Council and community.

4 The amounts in this column reflect the actual expenditures incurred by the activity for fiscal year 2012-13 which began July 1, 2012.

5 The amounts in this column reflect only the original activity budgets adopted by the City Council for fiscal year 2013-14, which began on July 1, 2013.

6 The amounts in this column are the original activity budgets adopted by the City Council for fiscal year 2013-14, which began on July 1, 2013, ***plus any amendments to the budgets which occurred during the year.***

7 The amounts in this column are the activity budgets for fiscal year 2013-14.

8 The amounts in this column are the activity budgets for fiscal year 2014-15.

9 This table is a list of all authorized full-time staff, regular part-time and full-time equivalents/contractual staff allocated to the activities on the Summary Sheet for fiscal years 2013-14, 2014-15, and 2015-16.

HOW TO READ THE BUDGET SUMMARY PAGES

1 GENERAL GOVERNMENT/MANAGEMENT & SUPPORT SERVICES SUMMARY

3 Program/Activity		2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
2	GENERAL GOVERNMENT	4	5	6	7	8
1010	Mayor-Council	238,700	238,700	244,700	261,200	263,400
1012	City Attorney	334,600	334,600	328,500	338,600	341,600
1013	City Clerk	270,700	270,700	234,000	287,700	147,600
	Subtotal	844,000	844,000	807,200	887,500	752,600
	MANAGEMENT & SUPPORT					
1020	Management Services	872,600	879,100	845,600	873,200	882,600
1021	Human Resources Services	751,300	1,051,300	977,800	1,080,500	739,400
1024	Information Systems	760,800	798,800	811,600	825,000	829,900
1025	Financial Services	841,000	1,012,000	937,300	948,200	958,900
	Subtotal	3,225,700	3,741,200	3,572,300	3,726,900	3,410,800
	TOTAL	4,069,700	4,585,200	4,379,500	4,614,400	4,163,400

9

AUTHORIZED STAFFING	2013-14	2014-15	2015-16
Accountant	0.75	0.75	0.75
Accounting Assistant II	0.75	0.75	0.75
Accounting Technician	1.00	1.00	1.00
Administrative Analyst	1.00	1.00	1.00
Administrative Assistant	0.50	0.50	0.50
Administrative Services Director	1.00	1.00	1.00
Assistant City Manager	0.35	0.35	0.35
Cashier	0.90	0.90	0.90
City Attorney	0.75	0.75	0.75
City Clerk	1.00	1.00	1.00
City Manager	1.00	1.00	1.00
Collection Assistant	1.00	1.00	1.00
Executive Assistant	0.90	0.90	0.90
Human Resources Director	0.90	0.90	0.90
Human Resources Technician	2.00	2.00	2.00
Information Systems Manager	1.00	1.00	1.00
Information Systems Specialist	1.00	1.00	1.00
Information Systems Technician	0.75	0.75	0.75
Senior Accountant	1.00	1.00	1.00
Senior Administrative Analyst	1.00	1.00	1.00
TOTAL	18.55	18.55	18.55

HOW TO READ THE BUDGET DETAIL BY ACTIVITY PAGES

10 This is the name of the program to which the activity belongs.

11 This is the name of the activity being detailed on the page.

12 This is a description of the activity's functions and responsibilities.

13 There are four types of account codes. The 4000 series captures personnel expenditures, the 5000 series captures supplies and services expenditures, the 6000 series captures debt services, and the 7000 series captures capital expenditures.

14 This column contains a description of each account code.

15 The amounts in this column reflect the account code budgets adopted by the City Council for fiscal year 2013-14, which began July 1, 2013.

16 The amounts in this column reflect the account code budgets adopted by the City Council for fiscal year 2013-14, which began July 1, 2013, ***plus any amendments to the budgets which occurred during the year.***

17 The amounts in this column reflect the total estimated expenditures by account code for fiscal year 2013-14, which began July 1, 2013.

18 The amounts in this column are the total proposed budget by account for fiscal year 2014-15.

19 The amounts in this column are the total proposed budget by account for fiscal year 2015-16.

HOW TO READ THE BUDGET DETAIL BY ACTIVITY PAGES

11

10

1010 MAYOR-COUNCIL

General Government

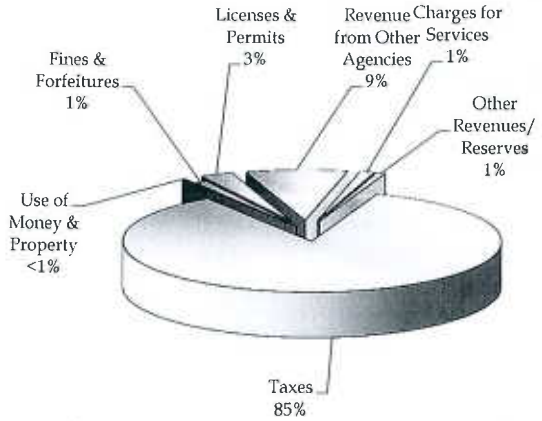
The City Council is the legislative and policy-making body of the City. There are five members of the Newark City Council, elected at large on a non-partisan ballot. The Mayor is directly elected to serve a two-year term; Council Members are elected to four-year overlapping terms. The City Council appoints a City Manager and a City Attorney. The City Council also creates and abolishes advisory committees and commissions and appoints citizens to serve as members of these advisory committees and commissions. 12

13 Account Code	14 Description	15 2013-14 Adopted	16 2013-14 Amended	17 2013-14 Estimated	18 2014-15 Budgeted	19 2015-16 Budgeted
4300	Seasonal/Temporary Employee	115,100	115,100	118,800	119,300	119,800
	Subtotal	115,100	115,100	118,800	119,300	119,800
5100	Supplies	5,000	5,000	5,000	5,000	5,000
5200	Contractual Services	61,700	61,700	73,200	79,500	81,200
5300	Membership, Travel, Training	56,100	56,100	46,900	56,100	56,100
8500	Internal Service Charges	800	800	800	1,300	1,300
	Subtotal	123,600	123,600	125,900	141,900	143,600
	TOTAL	238,700	238,700	244,700	261,200	263,400

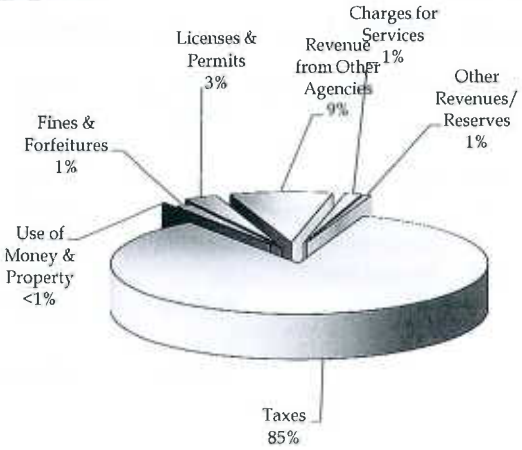
GENERAL FUND

The General Fund consists of activities which benefit the general public. It includes Mayor-Council, City Attorney, City Clerk, Management, Administrative Services, Human Resources, Police, Fire, Community Development, and some Library support. General Fund revenues also supplement the Development, Recreation, Capital Asset and Enterprise Funds.

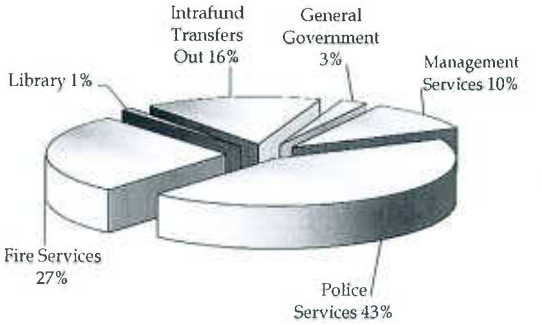
Budgeted Revenues 2014-15



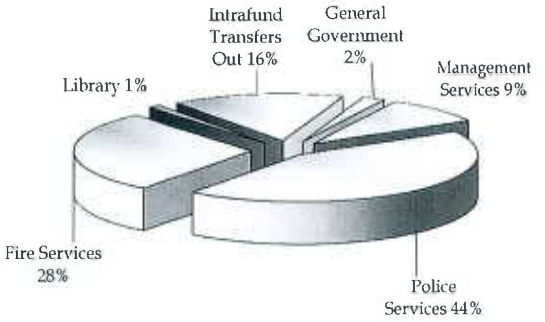
Budgeted Revenues 2015-16



Budgeted Expenditures 2014-15



Budgeted Expenditures 2015-16



GENERAL GOVERNMENT/MANAGEMENT & SUPPORT SERVICES SUMMARY

	Program/Activity	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
	GENERAL GOVERNMENT					
1010	Mayor-Council	238,700	238,700	244,700	261,200	263,400
1012	City Attorney	334,600	334,600	328,500	338,600	341,600
1013	City Clerk	270,700	270,700	234,000	287,700	147,600
	Subtotal	844,000	844,000	807,200	887,500	752,600
	MANAGEMENT & SUPPORT					
1020	Management Services	872,600	879,100	845,600	873,200	882,600
1021	Human Resources Services	751,300	1,051,300	977,800	1,080,500	739,400
1024	Information Systems	760,800	798,800	811,600	825,000	829,900
1025	Financial Services	841,000	1,012,000	937,300	948,200	958,900
	Subtotal	3,225,700	3,741,200	3,572,300	3,726,900	3,410,800
	TOTAL	4,069,700	4,585,200	4,379,500	4,614,400	4,163,400

AUTHORIZED STAFFING	2013-14	2014-15	2015-16
Accountant	0.75	0.75	0.75
Accounting Assistant II	0.75	0.75	0.75
Accounting Technician	1.00	1.00	1.00
Administrative Analyst	1.00	1.00	1.00
Administrative Assistant	0.50	0.50	0.50
Administrative Services Director	1.00	1.00	1.00
Assistant City Manager	0.35	0.35	0.35
Cashier	0.90	0.90	0.90
City Attorney	0.75	0.75	0.75
City Clerk	1.00	1.00	1.00
City Manager	1.00	1.00	1.00
Collection Assistant	1.00	1.00	1.00
Executive Assistant	0.90	0.90	0.90
Human Resources Director	0.90	0.90	0.90
Human Resources Technician	2.00	2.00	2.00
Information Systems Manager	1.00	1.00	1.00
Information Systems Specialist	1.00	1.00	1.00
Information Systems Technician - RPT	0.75	0.75	0.75
Senior Accountant	1.00	1.00	1.00
Senior Administrative Analyst	1.00	1.00	1.00
TOTAL	18.55	18.55	18.55

1010 MAYOR-COUNCIL

General Government

The City Council is the legislative and policy-making body of the City. There are five members of the Newark City Council, elected at large on a non-partisan ballot. The Mayor is directly elected to serve a two-year term; Council Members are elected to four-year overlapping terms. The City Council appoints a City Manager and a City Attorney. The City Council also creates and abolishes advisory committees and commissions and appoints citizens to serve as members of these advisory committees and commissions.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4300	Seasonal/Temporary Employees	115,100	115,100	118,800	119,300	119,800
	Subtotal	115,100	115,100	118,800	119,300	119,800
5100	Supplies	5,000	5,000	5,000	5,000	5,000
5200	Contractual Services	61,700	61,700	73,200	79,500	81,200
5300	Membership, Travel, Training	56,100	56,100	46,900	56,100	56,100
8500	Internal Service Charges	800	800	800	1,300	1,300
	Subtotal	123,600	123,600	125,900	141,900	143,600
	TOTAL	238,700	238,700	244,700	261,200	263,400

1012 CITY ATTORNEY

General Government

The City Attorney is appointed by the City Council to serve as the legal representative of the City Council, City Manager, City departments, and City commissions. The City Attorney is responsible for representing the City in all lawsuits filed by or against the City. The City Attorney is also responsible for preparing and approving the legality of all proposed contracts, ordinances, and other documents.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	247,500	247,500	241,400	249,500	252,500
	Subtotal	247,500	247,500	241,400	249,500	252,500
5100	Supplies	9,400	9,400	9,400	9,400	9,400
5200	Contractual Services	75,900	75,900	75,900	75,900	75,900
5300	Membership, Travel, Training	500	500	500	500	500
8500	Internal Service Charges	1,300	1,300	1,300	3,300	3,300
	Subtotal	87,100	87,100	87,100	89,100	89,100
	TOTAL	334,600	334,600	328,500	338,600	341,600

1013 CITY CLERK

General Government

The City Clerk is responsible for support functions to the City Council, as well as for the performance of Government Code and Municipal Code mandated services. These services include: preparation of agenda and agenda materials for City Council consideration; records management; municipal code codification; conducting Municipal Elections in coordination with the Alameda County Registrar of Voters; and administration of compliance with the Political Reform Act, Public Records Act, Maddy Act, and the Brown Act.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	131,200	131,200	129,900	131,100	132,800
	Subtotal	131,200	131,200	129,900	131,100	132,800
5100	Supplies	700	700	700	700	700
5200	Contractual Services	135,700	135,700	100,000	150,700	8,200
5300	Membership, Travel, Training	2,000	2,000	2,300	2,300	3,000
8500	Internal Service Charges	1,100	1,100	1,100	2,900	2,900
	Subtotal	139,500	139,500	104,100	156,600	14,800
	TOTAL	270,700	270,700	234,000	287,700	147,600

1020 MANAGEMENT SERVICES

City Manager's Office

The Management Services activity is responsible for planning, organizing, staffing, and directing all City programs to implement the policy of the City Council. Management Services also serves as staff to the City Council. Management Services is involved in public information programs and intergovernmental relations necessary to accomplish liaison work with state, regional, county, and other local agencies.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	693,800	700,300	694,000	707,100	716,400
	Subtotal	693,800	700,300	694,000	707,100	716,400
5100	Supplies	2,800	2,800	2,800	4,000	4,000
5200	Contractual Services	56,500	56,500	33,000	56,500	56,500
5300	Membership, Travel, Training	5,700	5,700	2,000	5,700	5,700
5400	Other Charges	26,600	26,600	26,600	26,600	26,600
8500	Internal Service Charges	87,200	87,200	87,200	73,300	73,400
	Subtotal	178,800	178,800	151,600	166,100	166,200
	TOTAL	872,600	879,100	845,600	873,200	882,600

1021 HUMAN RESOURCES SERVICES

Human Resources provides specialized and strategic administration to all employees in the following areas: employee and labor relations; negotiations with labor associations and employee groups; recruitment and selection; equal employment opportunity; classification and compensation; employee development and training; employee recognition; benefits administration; workers' compensation; state unemployment insurance; employee safety; and confidential records management. Human Resources is the resource point for employees ensuring compliance with federal and state employment laws.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	362,100	362,100	383,400	394,000	403,200
4100	Citywide Temp Compensation	0	300,000	300,000	350,000	0
4300	Seasonal/Temporary Employees	39,000	39,000	21,000	35,000	35,000
	Subtotal	401,100	701,100	704,400	779,000	438,200
5100	Supplies	16,300	16,300	16,300	18,300	18,300
5200	Contractual Services	220,500	220,500	170,500	171,500	171,500
5300	Membership, Travel, Training	6,600	6,600	6,000	6,600	6,600
5300	Citywide Training	62,200	62,200	36,000	62,200	62,200
8500	Internal Service Charges	44,600	44,600	44,600	42,900	42,600
	Subtotal	350,200	350,200	273,400	301,500	301,200
	TOTAL	751,300	1,051,300	977,800	1,080,500	739,400

1024 INFORMATION SYSTEMS

Administrative Services

The Information Systems activity administers all of the City's computer and telecommunications technologies. These technologies allow staff to provide more efficient and effective customer service, more accessible and reliable government information, and share resources and communicate more efficiently through tools such as file sharing, electronic document processing, and electronic mail.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	446,400	471,400	467,000	496,100	502,400
4200	Overtime	0	0	3,000	0	0
	Subtotal	446,400	471,400	470,000	496,100	502,400
5100	Supplies	23,000	26,000	25,000	28,000	28,000
5200	Contractual Services	239,200	249,200	264,400	246,400	246,400
5300	Membership, Travel, Training	300	300	300	300	300
7000	Departmental Equipment	0	0	0	2,000	2,000
8500	Internal Service Charges	51,900	51,900	51,900	52,200	50,800
	Subtotal	314,400	327,400	341,600	328,900	327,500
	TOTAL	760,800	798,800	811,600	825,000	829,900

1025 FINANCIAL SERVICES

Administrative Services

The Financial Services activity provides accounting and financial reporting services to City management and staff, City Council, and regulatory agencies. It assists City departments in developing and submitting a budget to City Council. Financial Services includes administration of the City payroll and overseeing purchase and payments of all goods and services required to support City-wide operations. It also provides cash management and billing/collection services, and initiates and performs various audits to ensure prudent management of City funds.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	661,000	661,000	657,800	697,000	707,900
4100	Citywide Leave Conversion	50,000	50,000	80,000	75,000	75,000
4100	PERS Contingencies	0	136,000	0	0	0
	Subtotal	711,000	847,000	737,800	772,000	782,900
5100	Supplies	4,500	4,500	6,000	4,500	4,500
5200	Contractual Services	75,000	110,000	143,000	115,000	115,000
5300	Membership, Travel, Training	700	700	700	700	700
8500	Internal Service Charges	49,800	49,800	49,800	56,000	55,800
	Subtotal	130,000	165,000	199,500	176,200	176,000
	TOTAL	841,000	1,012,000	937,300	948,200	958,900

POLICE SUMMARY

	Program/Activity	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
	POLICE SERVICES					
1030	Patrol	8,490,300	8,557,800	8,875,200	9,435,300	9,781,100
1031	Investigations	2,313,700	2,513,700	2,618,600	2,553,200	2,632,000
1032	Records & Communication	2,547,300	2,547,300	2,619,700	2,464,400	2,483,800
1033	Police Reserves	12,900	12,900	12,400	63,700	63,700
1034	School Crossing Guards	64,000	64,000	60,000	67,000	67,000
1035	Animal Control	244,000	244,000	245,400	246,600	246,800
1036	Police Administration	536,600	536,600	624,100	631,500	642,900
	TOTAL	14,208,800	14,476,300	15,055,400	15,461,700	15,917,300

AUTHORIZED STAFFING	2013-14	2014-15	2015-16
Administrative Assistant	1.00	1.00	1.00
Administrative Support Specialist II	1.00	1.00	1.00
Animal Control Officer	1.00	1.00	1.00
Communications Supervisor	1.00	1.00	1.00
Community Service Officer	2.00	2.00	2.00
Police Chief	1.00	1.00	1.00
Police Commander	3.00	2.00	2.00
Police Lieutenant	0.00	2.00	2.00
Police Officer	43.00	43.00	43.00
Police Sergeant	8.00	8.00	8.00
Public Safety Clerk	2.00	2.00	2.00
Public Safety Dispatcher	9.75	9.75	9.75
Red Light Photo Technician	1.00	1.00	1.00
Police Records Supervisor	1.00	1.00	1.00
SUBTOTAL	74.75	75.75	75.75
Seasonal/Temporary Full-time Equivalent	4.80	4.93	4.93
TOTAL	79.55	80.68	80.68

1030 PATROL

Police Department

The Patrol activity is administered by the Field Operations Commander and two Lieutenants who are responsible for the day and night Patrol Operations. This activity coordinates patrol, traffic, and community service officer functions. Officers patrol the streets of the City; preserve the peace; protect life and property; enforce laws and prevent crime; arrest offenders; and receive and resolve complaints from the public. The Traffic Division enforces traffic regulations in conjunction with patrol functions; investigates traffic hazards; analyzes collision reports; participates in regional commercial enforcement activities; and provides traffic safety education. The Community Service Officer enforces selected state, county, and city statutes; assists with investigations; and issues citations. A Lieutenant supervises the Special Enforcement Team (SET), which is comprised of a sergeant and two detectives. The SET takes a proactive enforcement approach to various crimes that threaten the peace and safety of the community, including gang and drug activity, property crimes, and crimes against persons. The SET also educates the public and works closely with our schools. The Lieutenant also supervises detectives assigned to the Southern Alameda County Major Crimes Task Force (SACMCTF). Our participation in the SACMCTF allows us to enforce laws and investigate incidents related to narcotics trafficking, street games, and major crimes within the tri-city area.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	6,984,200	6,984,200	7,072,100	7,890,500	8,231,800
4200	Overtime	307,000	324,000	540,000	350,000	350,000
4300	Seasonal/Temporary Employees	113,000	113,000	158,700	183,700	199,700
	Subtotal	7,404,200	7,421,200	7,770,800	8,424,200	8,781,500
5100	Supplies	73,900	73,900	86,500	88,300	84,500
5200	Contractual Services	146,900	159,400	131,300	79,000	79,000
5300	Membership, Travel, Training	14,400	14,400	12,700	17,700	17,700
7000	Departmental Equipment	0	38,000	23,000	23,000	23,000
8500	Internal Service Charges	850,900	850,900	850,900	803,100	795,400
	Subtotal	1,086,100	1,136,600	1,104,400	1,011,100	999,600
	TOTAL	8,490,300	8,557,800	8,875,200	9,435,300	9,781,100

1031 INVESTIGATIONS

Police Department

The Investigations activity is administered by the Support Services Commander. This activity coordinates the detective, evidence control, and computer forensics functions. The Detective Division conducts criminal investigations for the purpose of apprehending, interrogating, and prosecuting offenders; recovers stolen property; inspects pawn shops and second-hand stores; tracks sex, arson, and narcotic registrants in the community; investigates or arrests persons wanted for crimes by other jurisdictions; and maintains an investigative liaison with outside agencies. The evidence control function maintains evidence and property in police custody. Our participation in the Regional Computer Forensics Laboratory (RCFL) program allows us to access specialized expertise and equipment to assist us in solving computer/technology-related crimes.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	1,975,700	2,175,700	2,173,100	2,200,700	2,280,100
4200	Overtime	30,000	30,000	160,000	70,000	70,000
	Subtotal	2,005,700	2,205,700	2,333,100	2,270,700	2,350,100
5100	Supplies	2,100	2,100	1,800	1,600	1,600
5200	Contractual Services	158,500	158,500	137,400	158,300	158,300
5300	Membership, Travel, Training	2,100	2,100	1,100	1,800	1,800
8500	Internal Service Charges	145,300	145,300	145,200	120,800	120,200
	Subtotal	308,000	308,000	285,500	282,500	281,900
	TOTAL	2,313,700	2,513,700	2,618,600	2,553,200	2,632,000

1032 RECORDS & COMMUNICATIONS

Police Department

The Administrative Commander adminsters the records, communications, and personnel/training functions. The Records Division maintains and distributes police reports and other police files. The communications center accepts citizens' calls for public safety services and coordinates movements of field units. The Personnel/Training Division coordinates, delivers, and tracks department and Peace Officers Standards and Training (POST) approved training, assists in the recruitment and background of potential employees, investigates internal affairs matters, and coordinates in-house promotional testing processes.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	1,914,100	1,914,100	1,934,300	1,799,900	1,824,100
4200	Overtime	45,000	45,000	119,400	120,000	120,000
4300	Seasonal/Temporary Employees	98,000	98,000	113,800	62,200	63,000
	Subtotal	2,057,100	2,057,100	2,167,500	1,982,100	2,007,100
5100	Supplies	27,900	27,900	20,700	20,500	20,500
5200	Contractual Services	251,300	251,300	259,100	247,000	255,000
5300	Membership, Travel, Training	91,500	91,500	59,500	93,300	80,900
7000	Departmental Equipment	11,600	11,600	5,000	11,600	11,600
8500	Internal Service Charges	107,900	107,900	107,900	109,900	108,700
	Subtotal	490,200	490,200	452,200	482,300	476,700
	TOTAL	2,547,300	2,547,300	2,619,700	2,464,400	2,483,800

1033 POLICE RESERVES

Police Department

The Field Operations Lieutenant administers the Police Reserve Officer function. The Reserve Officer program recruits, trains, and equips civilian volunteers to assist sworn police personnel during the course of their duties, as well as in times of disaster when the need for police services exceeds available resources. The Field Operations Lieutenant also administers the Police Explorer function. This volunteer-based program provides police experience and training to youth interested in a career in law enforcement.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4300	Seasonal/Temporary Employees	0	0	0	30,000	30,000
	Subtotal	0	0	0	30,000	30,000
5100	Supplies	8,600	8,600	8,800	29,300	29,300
5300	Membership, Travel, Training	4,300	4,300	3,600	4,400	4,400
	Subtotal	12,900	12,900	12,400	33,700	33,700
	TOTAL	12,900	12,900	12,400	63,700	63,700

1034 SCHOOL CROSSING GUARDS

Police Department

School crossing guards provided pedestrian traffic control and safety at specified school locations within the City.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
5200	Contractual Services	64,000	64,000	60,000	67,000	67,000
	Subtotal	64,000	64,000	60,000	67,000	67,000
	TOTAL	64,000	64,000	60,000	67,000	67,000

1035 ANIMAL CONTROL

Police Department

The Field Operations Lieutenant administers the Animal Control function. The Animal Control Unit provides preventative patrol service related to state and local animal control statutes; investigates citizen complaints and violations; impounds stray animals; properly disposes of deceased animals; secures medical treatment for injured or sick animals; and assists with rabies control and the enforcement of City licensing ordinances.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	95,400	95,400	98,600	98,800	100,000
	Subtotal	95,400	95,400	98,600	98,800	100,000
5100	Supplies	400	400	600	700	700
5200	Contractual Services	126,300	126,300	124,300	126,300	126,300
8500	Internal Service Charges	21,900	21,900	21,900	20,800	19,800
	Subtotal	148,600	148,600	146,800	147,800	146,800
	TOTAL	244,000	244,000	245,400	246,600	246,800

1036 POLICE ADMINISTRATION

Police Department

The Police Chief administers this function. Police Administration provides the mission, vision, and values for the department; adopts department rules and regulations; prepares and administers the department budget; provides for staffing and equipping of the department; reviews and recommends the hiring and promotion of personnel; and receives and investigates complaints of police misconduct.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	396,300	396,300	467,900	472,800	484,200
4300	Seasonal/Temporary Employees	100,000	100,000	113,800	109,000	109,000
	Subtotal	496,300	496,300	581,700	581,800	593,200
5100	Supplies	2,600	2,600	4,700	6,300	6,300
5300	Membership, Travel, Training	7,700	7,700	7,700	13,100	13,100
8500	Internal Service Charges	30,000	30,000	30,000	30,300	30,300
	Subtotal	40,300	40,300	42,400	49,700	49,700
	TOTAL	536,600	536,600	624,100	631,500	642,900

FIRE SUMMARY

	Program/Activity	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
	FIRE SERVICES					
1041	Fire, Life, and Environmental Protection	9,283,800	9,395,800	9,420,100	9,767,100	10,347,300
	TOTAL	9,283,800	9,395,800	9,420,100	9,767,100	10,347,300

Fire services are provided by contract with the Alameda County Fire Department.

1041 EMERGENCY SERVICES and FIRE, LIFE, and ENVIRONMENTAL PROTECTION

Fire Department

Emergency Services are included in the contract for fire services with the Alameda County Fire Department. These services include training fire department personnel; response to emergency and non-emergency incidents; fire code inspections; coordinated and provided basic life support (BLS) and advanced life support (ALS) emergency medical services; response to hazardous materials related incidents; performing extrications; and maintaining fire hydrants. The Alameda County Fire Department also provided public education in fire safety, injury prevention, disaster preparedness; and responded to public service requests such as station tours and school presentations. They worked cooperatively through an Auto Aid agreement to respond to emergencies in Union City, and participated in Alameda County's Mutual Aid Plan, under which cities assist one another when in need of additional firefighting resources.

Emergency Preparedness activity, under the Alamada County Fire Department, coordinated the City's emergency response to natural and man-made disasters, industrial and transportation emergencies, and domestic terrorism situations. This activity included emergency planning, preparedness training, public awareness and education, Community Emergency Response Team (CERT) organization and training, Personal Emergency Preparedness (PEP) training, and disaster response and coordination.

Emergency Medical Services provided for advanced life support services by paramedics on fire engines, purchase of medical equipment and medications, emergency medical training, and other projects that enhanced the quality of emergency medical services to the community.

Fire, Life, and Environmental Protection Services includes conducted fire code and hazardous materials inspections, and code enforcement. The Alameda County Fire Department also made public education presentations to the community to expand awareness on fire and life safety hazards and environmental protection issues. Activities included plan review and inspection of all new fire protection system installations; fire code compliance inspections; fire investigation; regulation of hazardous materials facilities; and the distribution of public information on a wide range of fire safety and environmental protection subjects.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
5200	Contractual Services	8,198,700	8,198,700	8,224,700	8,465,000	9,100,000
6000	Debt Service Payments	346,400	458,400	456,700	456,300	405,700
8500	Internal Service Charges	688,700	688,700	688,700	695,800	691,600
2500	Side Fund	50,000	50,000	50,000	150,000	150,000
	Subtotal	9,283,800	9,395,800	9,420,100	9,767,100	10,347,300
	TOTAL	9,283,800	9,395,800	9,420,100	9,767,100	10,347,300

COMMUNITY PROMOTION / MISCELLANEOUS SUMMARY

	Program/Activity	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
	COMMUNITY PROMOTION					
1050	Economic Development	222,600	265,600	671,800	400,100	417,200
	Subtotal	222,600	265,600	671,800	400,100	417,200
	MISCELLANEOUS					
1071	Library Support	62,700	62,700	62,700	62,000	62,300
	Subtotal	62,700	62,700	62,700	62,000	62,300
	TOTAL	285,300	328,300	734,500	462,100	479,500

AUTHORIZED STAFFING	2013-14	2014-15	2015-16
Administrative Support Specialist II	0.20	0.20	0.20
Assistant City Manager	0.30	0.30	0.30
Planning Manager	0.20	0.20	0.20
Assistant Planner	0.10	0.10	0.10
TOTAL	0.80	0.80	0.80

1050 ECONOMIC DEVELOPMENT

Community Development

The Economic Development activity includes all public information and business promotion functions. Also included in this activity are work with the Chamber of Commerce, publication of the City newsletter, and economic development promotion efforts.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	166,800	159,800	157,000	139,100	141,200
	Subtotal	166,800	159,800	157,000	139,100	141,200
5100	Supplies	500	500	500	500	500
5200	Contractual Services	44,000	44,000	453,000	246,500	261,500
5300	Membership, Travel, Training	10,000	10,000	10,000	11,000	11,000
5400	Other Charges	0	50,000	50,000	0	0
8500	Internal Service Charges	1,300	1,300	1,300	3,000	3,000
	Subtotal	55,800	105,800	514,800	261,000	276,000
	TOTAL	222,600	265,600	671,800	400,100	417,200

1071 LIBRARY SUPPORT

Miscellaneous

The Library Support activity provides for the maintenance of the City's Library building, grounds, and parking lot. The Library is located at 6300 Civic Terrace Avenue and is operated by Alameda County.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
8500	Internal Service Charges	62,700	62,700	62,700	62,000	62,300
	Subtotal	62,700	62,700	62,700	62,000	62,300
	TOTAL	62,700	62,700	62,700	62,000	62,300

THE ENTERPRISE FUND BUDGET

OVERVIEW

The concept of an Enterprise Fund is to separate into funds those activities that are both in nature related from a service perspective and also have revenue-raising potential. The City of Newark has the General Fund and the following Enterprise Funds:

- Development Enterprise Fund
- Recreation & Community Services Enterprise Fund
- Capital Assets – Maintenance Fund
- Capital Assets – Construction Fund

These funds should be self-balancing; however, that is not always possible. At times, the cost of services is simply higher than the market will allow. In these cases, in order to continue providing the services, there must be a General Fund contribution to the Enterprise Fund in order to continue providing the services. In other cases, the activities in the fund are deemed by the City Council to be of general public benefit, and, therefore, General Fund contribution is considered appropriate.

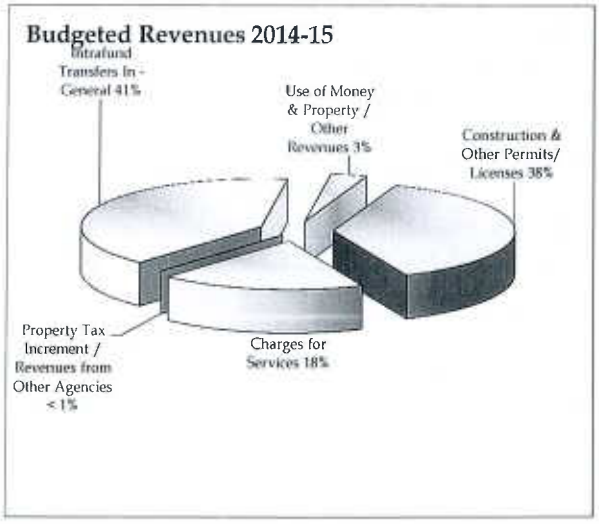
Services in Enterprise Funds can be cost recovering – meaning that the cost of any given service, such as a plan check, includes both direct and overhead costs. The overhead factor is created from a cost allocation plan. The cost allocation plan accounts for the financial burden the planner places on the General Fund. These costs are allocated to the planner and each Enterprise Fund based on criteria developed by the Finance Department.

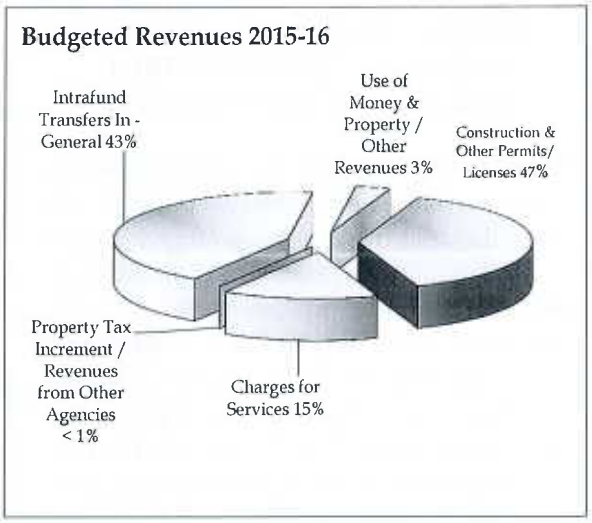
COST CENTERS

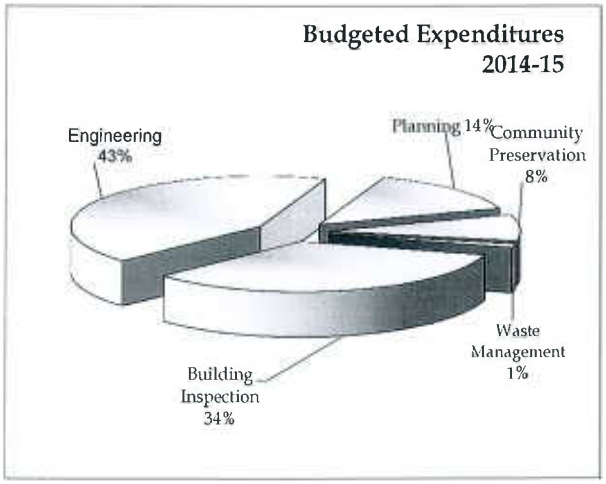
Within the Enterprise Fund structure there can be additional Cost Centers. These are budget codes which are used to track detailed costs and revenue related to a specific activity or narrowly-focused group of activities.

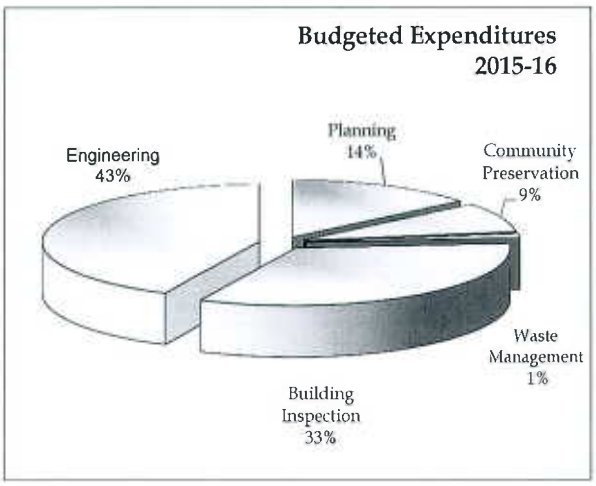
DEVELOPMENT ENTERPRISE FUND

The Development Enterprise Fund contains Planning, Community Preservation, Engineering, and Building Inspection. These are services primarily provided to the development community and are supported primarily by development fees. The fund also includes Waste Management.









DEVELOPMENT ENTERPRISE FUND SUMMARY

	Program/Activity	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
	PLANNING and DEVELOPMENT					
2010	Planning	435,300	418,800	374,600	350,800	354,600
2013	Community Preservation	207,100	207,100	177,000	207,600	209,400
	Subtotal	642,400	625,900	551,600	558,400	564,000
	WASTE MANAGEMENT					
2011	Waste Management	30,000	102,500	102,500	30,000	30,000
	Subtotal	30,000	102,500	102,500	30,000	30,000
	BUILDING INSPECTION					
2014	Building Inspection	571,000	792,100	662,600	825,600	826,900
	Subtotal	571,000	792,100	662,600	825,600	826,900
	ENGINEERING					
2015	Engineering	777,900	865,900	783,800	1,050,900	1,064,200
	Subtotal	777,900	865,900	783,800	1,050,900	1,064,200
	TOTAL	2,021,300	2,386,400	2,100,500	2,464,900	2,485,100

AUTHORIZED STAFFING	2013-14	2014-15	2015-16
Administrative Analyst	0.55	0.55	0.55
Administrative Support Specialist II	0.30	0.30	0.30
Administrative Support Specialist II	1.00	1.00	1.00
Assistant City Manager	0.35	0.35	0.35
Assistant Engineer-Civil	0.75	0.75	0.75
Assistant Planner	0.90	0.90	0.90
Associate Civil Engineer	2.00	2.00	2.00
Building Inspector/ Zoning Enforcement Officer	1.00	1.00	1.00
Chief Building Official/City Architect	1.00	1.00	1.00
Community Preservation Specialist	1.50	1.50	1.50
Engineering Technician I	0.40	0.40	0.40
Planning Manager	0.80	0.80	0.80
Public Works Director	0.60	0.60	0.60
Public Works Inspector	0.90	0.90	0.90
Senior Administrative Support Specialist	1.50	1.50	1.50
Senior Civil Engineer	0.60	0.60	0.60
SUBTOTAL	14.15	14.15	14.15
Seasonal/Temporary Full-time Equivalent	0.10	0.10	0.10
TOTAL	14.25	14.25	14.25

2010 PLANNING

Community Development

The Planning activity oversees the orderly physical development of the community. The update and administration of the City's General Plan, administration of the Zoning Ordinance, coordination of development with the business and development community, and work with the Planning Commission are covered under this activity.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	363,300	306,300	303,000	291,400	295,000
4300	Seasonal/Temporary Employees	8,500	8,500	8,100	8,500	8,500
	Subtotal	371,800	314,800	311,100	299,900	303,500
5100	Supplies	2,000	2,000	2,000	2,000	2,000
5200	Contractual Services	18,000	58,500	18,000	22,000	22,000
8500	Internal Service Charges	43,500	43,500	43,500	26,900	27,100
	Subtotal	63,500	104,000	63,500	50,900	51,100
	TOTAL	435,300	418,800	374,600	350,800	354,600

2011 WASTE MANAGEMENT

Administrative Services

The Waste Management activity oversees solid waste and recycling activities for the City. Administration of the contract with the current solid waste and recycling hauler, along with other City recycling activities, are included under this activity.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4300	Seasonal/Temporary Employees	0	10,000	10,000	0	0
	Subtotal	0	10,000	10,000	0	0
5200	Contractual Services	30,000	92,500	92,500	30,000	30,000
	Subtotal	30,000	92,500	92,500	30,000	30,000
	TOTAL	30,000	102,500	102,500	30,000	30,000

2013 COMMUNITY PRESERVATION

Community Development

The Community Preservation Division is comprised of one full-time Community Preservation Specialist who is responsible for enforcing the provisions of the Newark Municipal Code and various other related codes and policies. To meet this obligation, we obtain compliance through intervention, education, and enforcement. We strive to partner with the community in enforcing neighborhood property maintenance standards, as it is our goal to help maintain property values and create a healthy, aesthetically pleasing community in which to live, work, and play.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	138,700	138,700	138,500	138,700	140,500
4300	Seasonal/Temporary Employees	62,400	62,400	32,500	62,500	62,500
	Subtotal	201,100	201,100	171,000	201,200	203,000
5100	Supplies	1,300	1,300	1,300	1,300	1,300
5200	Contractual Services	900	900	900	900	900
5300	Membership, Travel, Training	300	300	300	300	300
8500	Internal Service Charges	3,500	3,500	3,500	1,400	1,400
	Subtotal	6,000	6,000	6,000	6,400	6,400
	TOTAL	207,100	207,100	177,000	207,600	209,400

2014 BUILDING INSPECTION

Public Works

The Building Inspection activity is a program to ensure that building design and construction are performed in agreement with the most modern materials, techniques, and engineering in order to protect the health and safety of the occupants and to preserve the building stock. This is accomplished by adopting the latest building codes, providing regular training to staff, providing advice and instructional materials to inexperienced builders, and adhering to a process that involves a thorough plan check system followed up by rigorous field inspections.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	487,000	487,000	482,400	488,600	496,600
4200	Overtime	2,000	2,000	1,200	2,000	2,000
4300	Seasonal/Temporary Employees	0	7,500	0	0	0
	Subtotal	489,000	496,500	483,600	490,600	498,600
5100	Supplies	3,800	6,300	6,000	5,000	5,000
5200	Contractual Services	29,400	240,500	124,000	258,300	228,300
5300	Membership, Travel, Training	1,500	1,500	1,700	2,300	2,300
8500	Internal Service Charges	47,300	47,300	47,300	44,400	43,800
	Subtotal	82,000	295,600	179,000	335,000	328,300
	TOTAL	571,000	792,100	662,600	825,600	826,900

2015 ENGINEERING

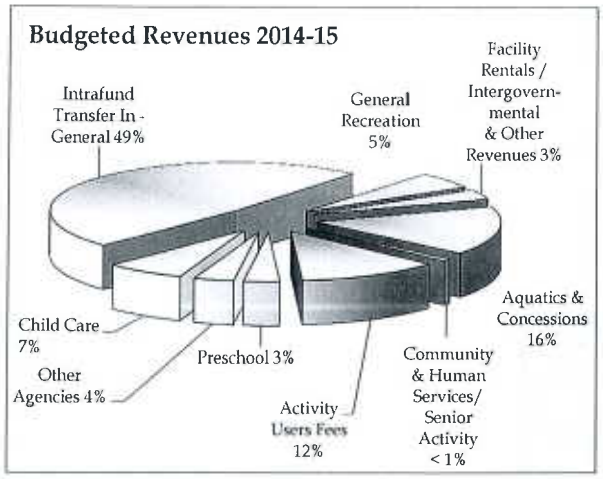
Public Works

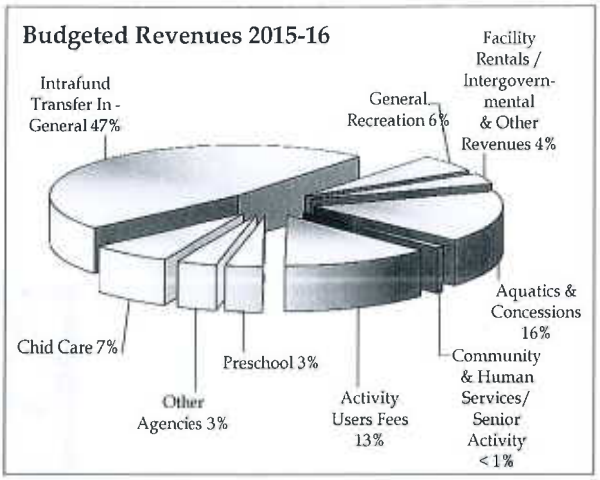
The Engineering activity is responsible for the physical improvements to the community from both public and private projects. Design and construction functions for City-funded projects include project development and design; funding and grant applications; preparation of plans, specifications, and estimates; bidding and award of contracts; surveying, construction inspection, material testing, and contract administration; and inspection of privately funded subdivision improvements, encroachment permits, and utility work. Private projects involve the review and approval of subdivision maps, street improvement plans, grading and drainage plans, erosion control and other storm water pollution prevention work, access and traffic circulation, and assessment diagrams and encroachment permit applications.

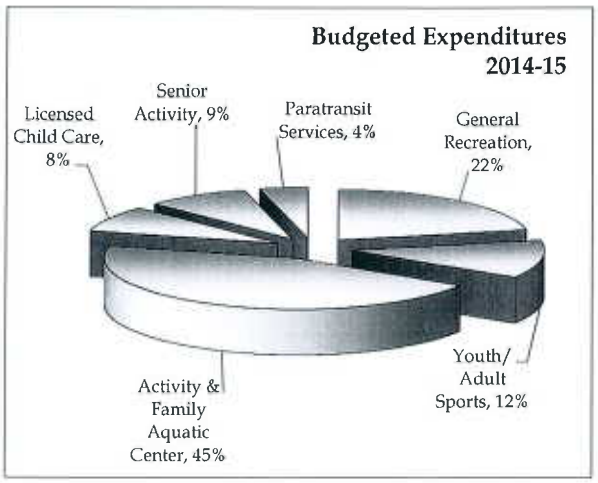
Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	717,400	754,900	706,300	838,300	862,000
4300	Seasonal/Temporary Employees	0	17,000	17,000	25,000	15,000
	Subtotal	717,400	771,900	723,300	863,300	877,000
5100	Supplies	2,500	2,500	2,400	2,400	2,400
5200	Contractual Services	5,800	39,300	5,800	84,800	84,800
5300	Membership, Travel, Training	1,700	1,700	1,800	2,000	2,000
8500	Internal Service Charges	50,500	50,500	50,500	98,400	98,000
	Subtotal	60,500	94,000	60,500	187,600	187,200
	TOTAL	777,900	865,900	783,800	1,050,900	1,064,200

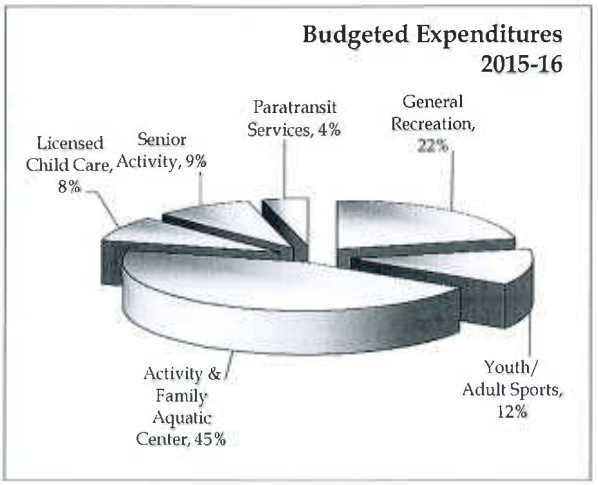
RECREATION & COMMUNITY SERVICES ENTERPRISE FUND

The Recreation & Community Services Enterprise Fund provides for the City's recreation and community programs. Some of these services are paid for by users when they register for classes or other activities. Specific General Recreation activities include Youth/Adult Sports, Fitness & Wellness; George M. Silliman Activity & Family Aquatic Center; Community Center Licensed Child Care; Senior Services; and Paratransit Services.









RECREATION & COMMUNITY SERVICES SUMMARY

	Program/Activity	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
	RECREATION & COMMUNITY SERVICES					
3030	General Recreation Services	1,018,800	1,018,800	988,800	998,900	1,002,500
3031	Youth/Adult Sports, Fitness & Wellness	468,100	468,100	401,900	559,200	564,200
3032	Activity & Family Aquatic Center	2,005,600	2,005,600	2,080,300	2,057,100	2,067,400
3041	Licensed Child Care	530,300	530,300	482,100	384,900	387,700
3042	Senior Services	385,700	385,700	453,700	401,200	405,400
3043	Paratransit Services-Measure B	140,000	140,000	157,000	187,000	187,000
	TOTAL	4,548,500	4,548,500	4,563,800	4,588,300	4,614,200

AUTHORIZED STAFFING	2013-14	2014-15	2015-16
Aquatics Coordinator	1.00	1.00	1.00
Administrative Support Specialist II - RPT	2.50	2.50	2.50
Childcare Instructor	3.75	3.00	3.00
Childcare Supervisor	1.00	0.00	0.00
Recreation & Community Services Director	1.00	1.00	1.00
Recreation Coordinator	3.00	3.00	3.00
Recreation Coordinator - RPT	0.75	0.75	0.75
Senior Recreation Supervisor	2.00	2.00	2.00
SUBTOTAL	15.00	13.25	13.25
Seasonal/Temporary Full-time Equivalent	38.82	40.86	40.86
TOTAL	53.82	54.11	54.11

3030 GENERAL RECREATION SERVICES

The General Recreation Services activity provides direct management of the City's Recreation and Community Services Department. Programs within this activity include Preschool classes, Summer Day Care, Teen Area drop-in supervision and special events, as well as the Community Center rental program. Management of this activity involves the planning, scheduling, coordination, and supervision of recreation service programs held at City and Newark Unified School District facilities.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	187,300	187,300	150,100	189,900	193,000
4300	Seasonal/Temporary Employees	144,200	144,200	174,500	156,200	156,200
	Subtotal	331,500	331,500	324,600	346,100	349,200
5100	Supplies	75,000	75,000	53,500	58,900	58,200
5200	Contractual Services	41,600	41,600	41,300	43,000	44,100
5300	Membership, Travel, Training	8,300	8,300	8,300	8,300	8,400
6000	Debt Service Payments	286,700	286,700	285,400	285,300	285,500
8500	Internal Service Charges	275,700	275,700	275,700	257,300	257,100
	Subtotal	687,300	687,300	664,200	652,800	653,300
	TOTAL	1,018,800	1,018,800	988,800	998,900	1,002,500

3031 YOUTH/ADULT SPORTS, FITNESS & WELLNESS

Recreation & Community Services

The Youth/Adult Sports, Fitness & Wellness activity provides opportunities for youth, adults, and seniors to participate in a variety of sports leagues, camps, dance classes, martial arts, and fitness-related activities. This activity includes program planning, league formation and scheduling, marketing, staff training, maintenance of facilities, contract service administration, risk management, public information, and publicity.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	228,100	228,100	184,900	196,500	199,500
4300	Seasonal/Temporary Employees	51,300	51,300	36,400	53,800	53,800
	Subtotal	279,400	279,400	221,300	250,300	253,300
5100	Supplies	25,600	25,600	28,600	33,600	35,600
5200	Contractual Services	23,300	23,300	12,200	13,700	14,700
5300	Membership, Travel, Training	100	100	100	100	100
8500	Internal Service Charges	139,700	139,700	139,700	261,500	260,500
	Subtotal	188,700	188,700	180,600	308,900	310,900
	TOTAL	468,100	468,100	401,900	559,200	564,200

3032 GEORGE M. SILLIMAN ACTIVITY & FAMILY AQUATIC CENTER

Recreation & Community Services

The George M. Silliman Activity & Family Aquatic Center activity provides direct management of all general recreation and aquatic program and services including swim lessons, aquatic exercise classes, recreation and lap swim, summer and holiday camps, special events, pool safety presentations, café operations, birthday parties, and fitness center. Management of this activity involves staff training, front office and program registration services, lifeguard training and certification programs, facility rental program, risk management, scheduling of multiple classes and activities, maintenance of facilities, building supervision, recruitment and training of part-time staff, program registration, daily cash handling and reporting, retail sales, inventory control, and general customer service. The George M. Silliman Activity & Family Aquatic Center also functions as a public information outlet for local and regional resource programs, as well as community events.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	342,500	342,500	437,600	455,400	466,300
4300	Seasonal/Temporary Employees	650,000	650,000	628,200	673,500	673,500
	Subtotal	992,500	992,500	1,065,800	1,128,900	1,139,800
5100	Supplies	112,200	112,200	112,000	106,400	106,400
5200	Contractual Services	15,800	15,800	17,800	19,800	19,800
5300	Membership, Travel, Training	3,300	3,300	4,200	6,600	6,600
6000	Debt Service Payments	233,800	233,800	232,500	232,600	232,700
8500	Internal Service Charges	648,000	648,000	648,000	562,800	562,100
	Subtotal	1,013,100	1,013,100	1,014,500	928,200	927,600
	TOTAL	2,005,600	2,005,600	2,080,300	2,057,100	2,067,400

3041 COMMUNITY CENTER LICENSED CHILD CARE

The Community Center Licensed Child Care activity provides for the direct supervision of the State of California licensed child care program for children ages 3 - 5 years. Management of this activity involves supervision of staff, state licensing compliance, daily program planning, ordering of supplies, processing of payments, maintenance of facilities and equipment, snack provision, holiday-themed special events, and communication with participant parents/legal guardians.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	421,100	421,100	350,500	239,700	242,700
4300	Seasonal/Temporary Employees	0	0	26,400	42,000	42,000
	Subtotal	421,100	421,100	376,900	281,700	284,700
5100	Supplies	9,500	9,500	7,500	7,500	7,500
5200	Contractual Services	2,000	2,000	1,500	1,500	1,500
5300	Membership, Travel, Training	1,500	1,500	0	0	0
8500	Internal Service Charges	96,200	96,200	96,200	94,200	94,000
	Subtotal	109,200	109,200	105,200	103,200	103,000
	TOTAL	530,300	530,300	482,100	384,900	387,700

3042 SENIOR SERVICES

Recreation & Community Services

The Senior Services activity includes all senior specific activities held at the Senior Center. Management of this activity includes daily supervision of the drop-in program, weekly bingo games, daily congregate meal program, case management services, exercise classes, special events, trips and tours, senior enrichment classes, supply ordering, and maintenance of facility and equipment.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	235,000	235,000	295,500	290,800	294,500
4300	Seasonal/Temporary Employees	700	700	8,400	6,700	6,700
	Subtotal	235,700	235,700	303,900	297,500	301,200
5100	Supplies	1,000	1,000	1,000	1,000	1,000
5200	Contractual Services	5,000	5,000	5,000	5,000	5,000
5300	Membership, Travel, Training	200	200	0	0	0
8500	Internal Service Charges	143,800	143,800	143,800	97,700	98,200
	Subtotal	150,000	150,000	149,800	103,700	104,200
	TOTAL	385,700	385,700	453,700	401,200	405,400

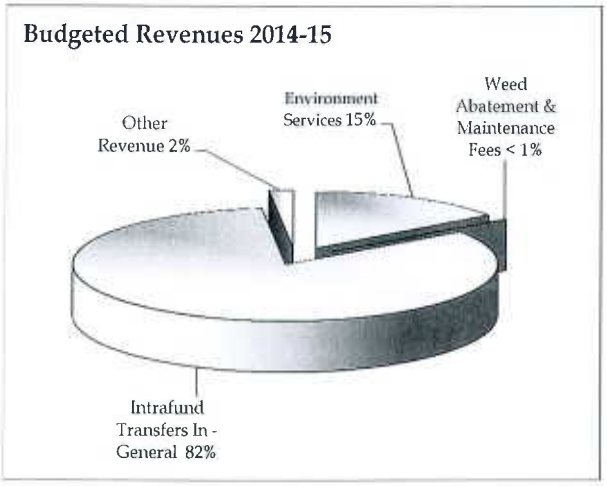
3043 PARATRANSIT SERVICES - MEASURE B

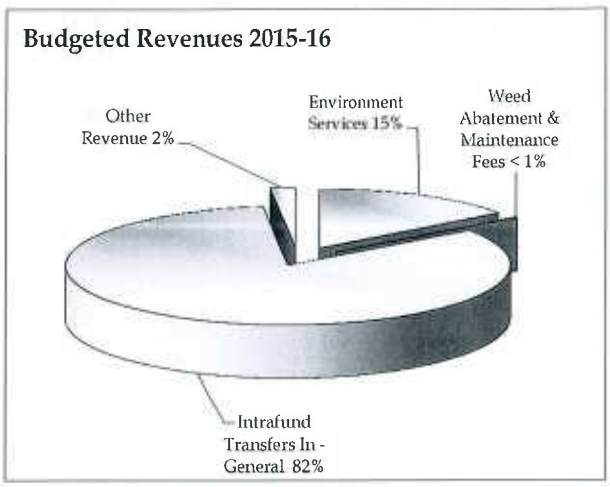
The Paratransit Services - Measure B activity provides door-to-door transportation to Newark seniors ages 65 and older and disabled adults ages 18 and over. Measure B is the half-cent sales tax revenue that was approved by voters in November 2000. Satellite Housing, Inc. contracts with the City to offer weekday services per a determined scheduled based on Measure B funding levels as set forth by the Metropolitan Transportation Authority. The service delivery area includes Newark, Union City, and some areas of Fremont.

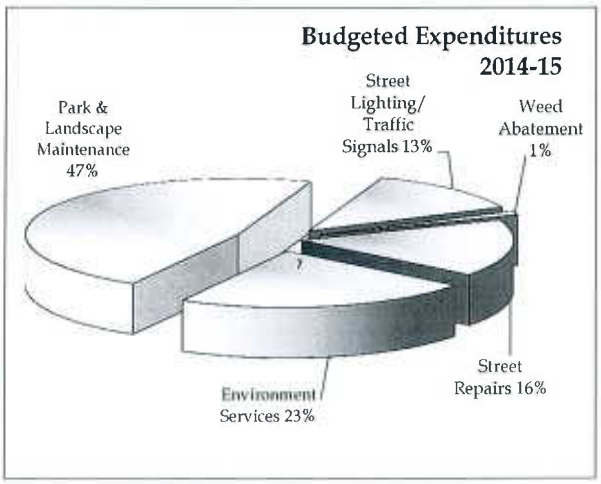
Account Code	Description		2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
5200	Contractual Services		140,000	140,000	157,000	187,000	187,000
		Subtotal	140,000	140,000	157,000	187,000	187,000
		TOTAL	140,000	140,000	157,000	187,000	187,000

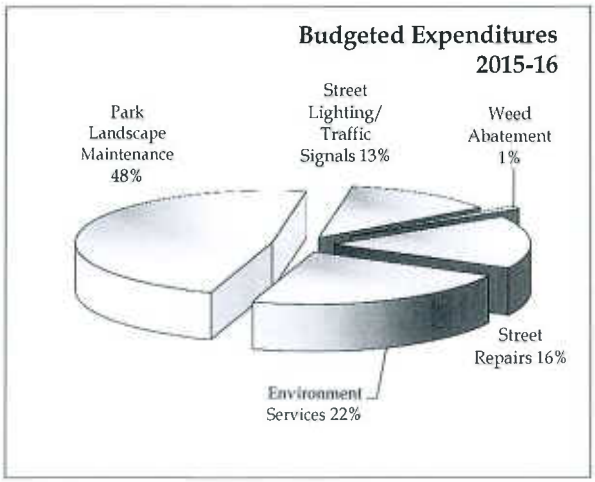
CAPITAL ASSETS - MAINTENANCE ENTERPRISE FUND

The Capital Assets - Maintenance Enterprise Fund provides for the maintenance of existing assets. Since preservation of infrastructure is a high priority, this fund receives significant contribution from the General Fund. Specific activities include Weed Abatement, Street Lighting & Traffic Signals, Street Repairs, Environmental Services, and Park & Landscape Maintenance.









CAPITAL ASSETS - MAINTENANCE SUMMARY

	Program/Activity	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
	WEED ABATEMENT					
4010	Weed Abatement	30,300	30,300	30,100	30,100	30,300
	Subtotal	30,300	30,300	30,100	30,100	30,300
	STREET OPERATIONS & MAINTENANCE					
4011	Street Lighting & Traffic Signals	367,300	367,300	376,200	382,600	384,100
4012	Street Repairs	410,500	410,500	378,500	492,800	496,500
4013	Environmental Services	584,600	584,600	596,800	681,000	682,600
	Subtotal	1,362,400	1,362,400	1,351,500	1,556,400	1,563,200
	PARK & LANDSCAPE MAINTENANCE					
4014	Park & Landscape	1,506,300	1,546,300	1,448,300	1,430,300	1,456,700
	Subtotal	1,506,300	1,546,300	1,448,300	1,430,300	1,456,700
	TOTAL	2,899,000	2,939,000	2,829,900	3,016,800	3,050,200

AUTHORIZED STAFFING	2013-14	2014-15	2015-16
Administrative Analyst	0.35	0.35	0.35
Assistant Engineer-Civil	0.25	0.25	0.25
Engineering Technician I	0.60	0.60	0.60
General Laborer	2.00	2.00	2.00
Landscape Inspector	1.00	1.00	1.00
Landscape & Park - Maintenance Worker I	1.00	1.00	1.00
Landscape & Park - Maintenance Worker II	2.00	2.00	2.00
Maintenance Superintendent	0.65	0.65	0.65
Maintenance Supervisor	1.00	1.00	1.00
Public Works Director	0.20	0.20	0.20
Public Works Inspector	0.10	0.10	0.10
Senior Administrative Support Specialist	0.25	0.25	0.25
Senior Civil Engineer	0.40	0.40	0.40
Senior Landscape & Park Maintenance Worker	2.00	2.00	2.00
Street Maintenance II	2.00	2.00	2.00
TOTAL	13.80	13.80	13.80

4010 WEED ABATEMENT

Public Works

The Weed Abatement activity is an operating system to remove weeds on vacant parcels in developed areas. The process includes notification of property owners, preparation and award of contracts, administration of the abatement work, and execution of the lien procedure to guarantee reimbursement of costs incurred by the City.

Account Code	Description		2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees		12,300	12,300	12,100	12,100	12,300
		Subtotal	12,300	12,300	12,100	12,100	12,300
5100	Supplies		300	300	300	0	0
5200	Contractual Services		17,500	17,500	17,500	17,700	17,700
5400	Other Charges		200	200	200	300	300
		Subtotal	18,000	18,000	18,000	18,000	18,000
		TOTAL	30,300	30,300	30,100	30,100	30,300

4011 STREET LIGHTING & TRAFFIC SIGNALS

Public Works

The Street Lighting & Traffic Signals activity is an operating account to provide energy and maintenance for the operation of approximately 2,800 street lights and 43 traffic signals. The City contracts for the majority of street lighting and traffic signal maintenance.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	65,700	65,700	64,600	65,700	67,100
	Subtotal	65,700	65,700	64,600	65,700	67,100
5200	Contractual Services	300,000	300,000	310,000	306,000	306,000
8500	Internal Service Charges	1,600	1,600	1,600	10,900	11,000
	Subtotal	301,600	301,600	311,600	316,900	317,000
	TOTAL	367,300	367,300	376,200	382,600	384,100

4012 STREET REPAIRS

Public Works

The Street Repairs activity is an operating system to repair and maintain approximately 100 miles of City streets. The Street Repair Program uses the data derived from the Pavement Management System to help identify needs and develop strategies to perform the required work. Street repairs include maintaining regulatory and informational signing and pavement markings.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	194,200	194,200	170,300	192,500	195,300
	Subtotal	194,200	194,200	170,300	192,500	195,300
5100	Supplies	13,200	13,200	13,200	13,200	13,200
5200	Contractual Services	14,500	14,500	6,500	14,600	14,600
5300	Membership, Travel, Training	3,500	3,500	3,400	3,400	3,400
8500	Internal Service Charges	185,100	185,100	185,100	269,100	270,000
	Subtotal	216,300	216,300	208,200	300,300	301,200
	TOTAL	410,500	410,500	378,500	492,800	496,500

4013 ENVIRONMENTAL SERVICES *Public Works*

The Environmental Services activity ensures City streets are cleaned on a scheduled basis through the street sweeping program, storm drainage facilities are adequately cleaned and maintained, local businesses and residents are aware of and are conducting effective stormwater pollution prevention practices, and necessary funding for this work is provided for these functions as mandated under the Municipal Regional Stormwater National Pollutant Discharge Elimination System permit requirements which authorize and regulate discharges from the City's storm drain system to San Francisco Bay.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	318,800	318,800	319,900	344,100	350,700
	Subtotal	318,800	318,800	319,900	344,100	350,700
5100	Supplies	14,700	14,700	21,100	14,700	14,700
5200	Contractual Services	105,700	105,700	110,400	106,200	106,200
5300	Membership, Travel, Training	1,600	1,600	1,600	600	600
6000	Debt Service Payments	0	0	0	46,500	46,500
8500	Internal Service Charges	143,800	143,800	143,800	168,900	163,900
	Subtotal	265,800	265,800	276,900	336,900	331,900
	TOTAL	584,600	584,600	596,800	681,000	682,600

4014 PARK & LANDSCAPE MAINTENANCE *Public Works*

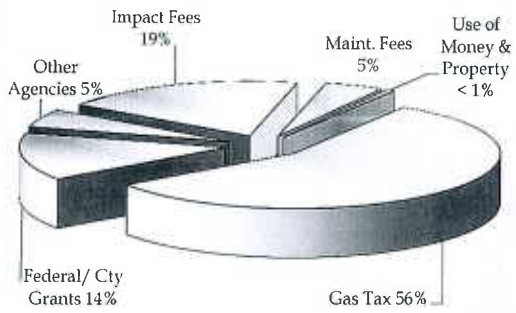
The Park & Landscape Maintenance activity is an operating program maintaining approximately 18,000 trees located within 156 acres of City parks and street landscaping, including street rights-of-way, cul-de-sacs, and medians.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	780,000	780,000	672,600	786,000	813,200
4200	Overtime	2,000	2,000	4,000	5,000	7,000
	Subtotal	782,000	782,000	676,600	791,000	820,200
5100	Supplies	38,700	38,700	39,000	39,000	39,000
5200	Contractual Services	337,100	369,100	376,200	398,900	398,900
5300	Membership, Travel, Training	5,900	5,900	5,900	5,900	5,900
5400	Other Charges	0	8,000	8,000	0	0
8500	Internal Service Charges	342,600	342,600	342,600	195,500	192,700
	Subtotal	724,300	764,300	771,700	639,300	636,500
	TOTAL	1,506,300	1,546,300	1,448,300	1,430,300	1,456,700

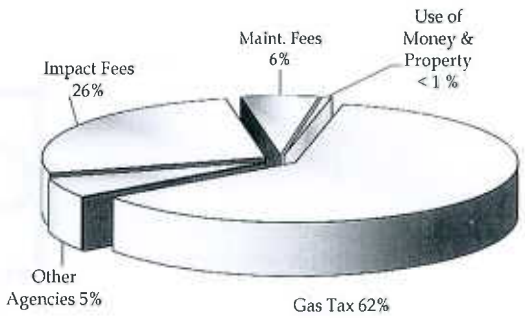
CAPITAL ASSETS - CONSTRUCTION ENTERPRISE FUND

The Capital Assets - Construction Enterprise Fund consists of the City's capital projects and the funds used in financing these projects. Activities include Street Construction, Housing Community Development (HCD), Park Construction, Capital Improvements, and Art in Public Places. Revenues available to support this fund include State Gasoline Tax, Measure B Sales Tax, Community Development Block Grant, development impact fees, and other grants. General Fund contributions to this fund is variable from year to year, depending on capital construction needs and any operating surplus generated by the General Fund.

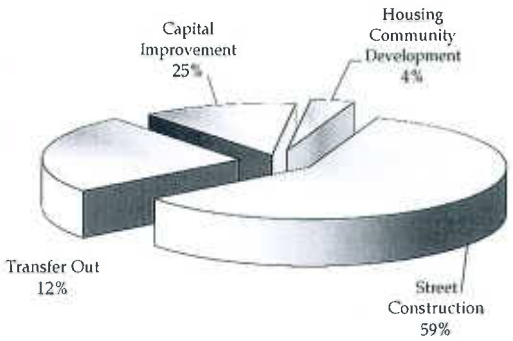
Budgeted Revenues 2014-15



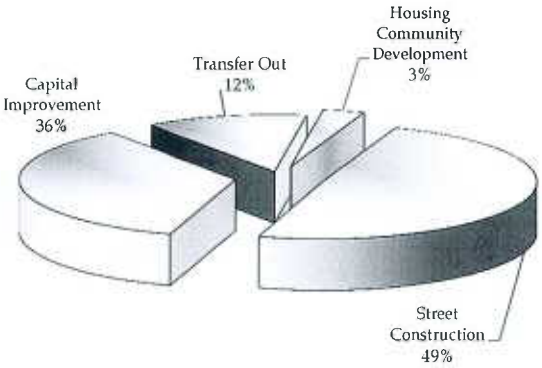
Budgeted Revenues 2015-16



Budgeted Expenditures 2014-15



Budgeted Expenditures 2015-16



CAPITAL ASSETS - CONSTRUCTION SUMMARY

	Program/Activity	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
	CAPITAL PROJECTS					
5000	Street Construction	2,123,500	7,230,300	1,556,000	2,797,500	2,028,600
5200	Housing Community Development	0	0	450,200	141,000	130,000
5400	Park Construction	0	112,800	29,100	0	0
5600	Capital Improvements	665,000	4,568,000	2,305,000	959,400	1,460,000
	TOTAL	2,788,500	11,911,100	4,340,300	3,897,900	3,618,600

5000 STREET CONSTRUCTION

Public Works

The Street Construction activity is a capital program that provides funding for public works projects within the public right-of-way. This year's program includes grant projects, Gas Tax-funded construction and maintenance projects, and miscellaneous appropriations to support this activity, such as professional consulting services and departmental supplies.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
5200	Contractual Services	1,623,500	6,730,300	1,056,000	2,297,500	1,528,600
	Total Capital Outlay	1,623,500	6,730,300	1,056,000	2,297,500	1,528,600
2900	Fund Transfers to General Fund	500,000	500,000	500,000	500,000	500,000
	TOTAL	2,123,500	7,230,300	1,556,000	2,797,500	2,028,600

Projects 2014-15:

Citywide Handicap Ramps (Ongoing)	60,000
Citywide Street Name Signs (Ongoing)	5,000
Thermoplastic Street Striping (Ongoing)	25,000
Traffic Signals - LED Lamp and Accessory Replacement (Ongoing)	25,000
P1066, Enterprise Drive Pavement Rehabilitiation	760,000
Pavement Maintenance (Ongoing)	1,000,000
Sidewalk Maintenance (Ongoing)	200,000
Street Tree Maintenance (Ongoing)	200,000
Total Projects	**2,275,000**
Professional Services	**22,500**
Fund Transfers to General Fund	**500,000**
Grand Total 2014-15	**2,797,500**

Projects 2015-16:

Citywide Handicap Ramps - TDA (Ongoing)	60,000
Citywide Street Name Signs (Ongoing)	5,000
Traffic Calming Measures (Ongoing)	15,000
Traffic Signals - LED Lamp and Accessory Replacement (Ongoing)	25,000
Pavement Maintenance (Ongoing)	1,000,000
Sidewalk Maintenance (Ongoing)	200,000
Street Tree Maintenance (Ongoing)	200,000
Total Projects	**1,505,000**
Professional Services	**23,600**
Fund Transfers to General Fund	**500,000**
Grand Total 2015-16	**2,028,600**

5200 HOUSING COMMUNITY DEVELOPMENT (HCD)

The HCD activity administers the Community Development Block Grant (CDBG). The City is a subgrantee of this federal grant which is directly awarded to the County of Alameda. This activity provides funding of programs and projects related to low-income housing and neighborhood improvements.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
5200	Contractual Services	0	0	450,200	141,000	130,000
	Subtotal	0	0	450,200	141,000	130,000
	Total	0	0	450,200	141,000	130,000

5400 PARK CONSTRUCTION

Public Works

The Park Construction activity administers contracts for the installation and construction of new and rehabilitated park facilities, including play apparatus, sportsfields, and landscaping and irrigation systems to ensure a safe and enjoyable recreational environment for the City's residents.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
5200	Contractual Services	0	112,800	29,100	0	0
	Subtotal	0	112,800	29,100	0	0
	Total Capital Outlay	0	112,800	29,100	0	0

5600 CAPITAL IMPROVEMENTS *Public Works*

The Capital Improvements activity provides for the funding of non-gas tax funded capital projects. Funds for this account are provided from a number of sources, including capital funds and grants.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
5200	Contractual Services	665,000	4,463,000	2,200,000	959,400	1,460,000
7000	Machinery & Equipment	0	105,000	105,000	0	0
	Subtotal	665,000	4,568,000	2,305,000	959,400	1,460,000
	Total Capital Outlay	665,000	4,568,000	2,305,000	959,400	1,460,000
	TOTAL	665,000	4,568,000	2,305,000	959,400	1,460,000

Projects 2014-15:

Building Inspection Permit Tracking Software	111,400
Citywide Building Floor Covering Replacement (Ongoing)	20,000
Citywide Building Painting (Ongoing)	15,000
Citywide Building Roof Repairs (Ongoing)	20,000
Citywide Building Upgrades (Ongoing)	50,000
Citywide Parking Lot Repair and Resealing (Ongoing)	50,000
Citywide Parks Irrigation Systems Upgrade/Modification (Ongoing)	50,000
Citywide Parks/City Facilities Fence Repairs (Ongoing)	5,000
Citywide Playground Surfacing (Ongoing)	15,000
Citywide Work Station Replacement (Ongoing)	10,000
Finance System Replacement Part 1 of 2	200,000
Irrigation Main Line Placement at Community Park	200,000
Park Pathways Repair and Resealing (Ongoing)	30,000
Park Renovation (Ongoing)	15,000
Park Tree Pruning (Ongoing)	25,000
Police Lieutenant Vehicle	30,000
Silliman Lazy River Pool Re-plastering	100,000
Transition to Paperless Documents	13,000
Total Projects	**959,400**

Projects 2015-16:

Citywide Building Floor Covering Replacement (Ongoing)	20,000
Citywide Building Painting (Ongoing)	15,000
Citywide Building Roof Repairs (Ongoing)	20,000
Citywide Building Upgrades (Ongoing)	50,000
Citywide Parks Irrigation Systems Upgrade/Modification (Ongoing)	50,000
Citywide Parking Lot Repair and Resealing (Ongoing)	50,000
Citywide Parks/City Facilities Fence Repairs (Ongoing)	5,000
Citywide Parks Furniture Installation/Replacement (Ongoing)	5,000
Citywide Playground Surfacing(Ongoing)	15,000
Citywide Work Station Replacement (Ongoing)	10,000
Finance System Replacement Part 2 of 2	1,050,000
Park Pathways Repair and Resealing (Ongoing)	30,000
Park Renovation (Ongoing)	15,000
Park Tree Pruning (Ongoing)	25,000
Silliman Activity Pool Re-plastering	100,000
Total Projects	**1,460,000**

INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of equipment and services provided internally to other City departments. Examples include maintenance and replacement of departmental equipment, maintenance of City-owned buildings, the administration of workers' compensation and public liability insurance, and general office equipment lease agreements.

Activities that support these types of functions are classified as Internal Service Funds (ISF). The cost of these funds are allocated to all departments through allocation formulas. These formulas distribute the financial burden a given service places on the ISF activity. The final allocations for all ISFs become the Internal Service Fund Cost Allocation Plan.

INTERNAL SERVICE FUNDS SUMMARY

	Program/Activity	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
	GENERAL					
9120	Office Support Services	106,400	106,400	101,800	106,400	106,400
	Subtotal	106,400	106,400	101,800	106,400	106,400
	SELF-INSURANCE					
9210	Workers' Compensation	641,400	641,400	726,400	498,900	499,200
9230	Public Liability	553,600	553,600	588,400	592,500	593,300
	Subtotal	1,195,000	1,195,000	1,314,800	1,091,400	1,092,500
	MAINTENANCE					
9310	Equipment Maintenance	853,800	927,800	884,000	905,100	910,800
9410	Building Maintenance	962,500	962,500	856,900	953,200	959,200
9413	Community Activity Center	732,100	732,100	522,500	690,000	691,100
	Subtotal	2,548,400	2,622,400	2,263,400	2,548,300	2,561,100
	CAPITAL OUTLAY					
9710	Equipment	400,000	700,000	700,000	440,000	400,000
	Subtotal	400,000	700,000	700,000	440,000	400,000
	TOTAL	4,249,800	4,623,800	4,380,000	4,186,100	4,160,000

AUTHORIZED STAFFING	2013-14	2014-15	2015-16
Administrative Analyst	0.10	0.10	0.10
Cashier	0.10	0.10	0.10
City Attorney	0.25	0.25	0.25
Executive Assistant	0.10	0.10	0.10
Human Resources Director	0.10	0.10	0.10
Building Mechanic I	1.00	1.00	1.00
Building Mechanic II	1.00	1.00	1.00
Equipment Mechanic I - RPT	0.75	0.75	0.75
Equipment Mechanic II	1.00	1.00	1.00
Maintenance Superintendent	0.35	0.35	0.35
Maintenance Supervisor	1.00	1.00	1.00
Public Works Director	0.20	0.20	0.20
Senior Administrative Support Specialist	0.25	0.25	0.25
Senior Building Mechanic	1.00	1.00	1.00
Senior Equipment Mechanic	1.00	1.00	1.00
SUBTOTAL	8.20	8.20	8.20
Seasonal/Temporary Full-time Equivalent	0.35	0.35	0.35
TOTAL	8.55	8.55	8.55

9120 OFFICE SUPPORT SERVICES *Administrative Services*

Office Support Services facilitates the City's mailroom operations and purchase of Citywide stationary, envelopes, and other related mailing supplies. This activity also manages the lease of the City's photocopy and postage equipment.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	7,900	7,900	7,900	7,900	7,900
4300	Seasonal/Temporary Employees	15,800	15,800	11,200	15,800	15,800
	Subtotal	23,700	23,700	19,100	23,700	23,700
5100	Supplies	17,700	17,700	17,700	17,700	17,700
5200	Contractual Services	65,000	65,000	65,000	65,000	65,000
	Subtotal	82,700	82,700	82,700	82,700	82,700
	TOTAL	106,400	106,400	101,800	106,400	106,400

9210 WORKERS' COMPENSATION SELF-INSURANCE

Human Resources

The Workers' Compensation Self-Insurance program administers benefits in accordance with State and Federal laws. The City is self-insured for Workers' Compensation benefits, a mandated benefit to protect employees who incur industrial injuries. The Workers' Compensation program includes the processing of claims, the determination and evaluation of compensability, the selection and monitoring of medical and legal consultants, the settlement and litigations of claims, and the preparation of reports to other governmental agencies. In addition, the program includes risk and claims analysis, training, education, and prevention. The City utilizes JT2 Integrated Resources as the Third Party Administrator and LAWCX as the excess insurance carrier for the Workers' Compensation program.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	22,300	22,300	22,100	22,200	22,500
	Subtotal	22,300	22,300	22,100	22,200	22,500
5100	Supplies	200	200	200	1,700	1,700
5200	Contractual Services	618,000	618,000	704,100	474,100	474,100
5300	Membership, Travel, Training	900	900	0	900	900
	Subtotal	619,100	619,100	704,300	476,700	476,700
	TOTAL	641,400	641,400	726,400	498,900	499,200

9230 PUBLIC LIABILITY SELF-INSURANCE *City Attorney's Office*

The Public Liability Self-Insurance activity accounts for the expenses required to administer the public liability, fidelity bond, and property/casualty insurance policies. These services include the purchase of insurance and administration of claims, the periodic analysis of losses and loss prevention measures, and the coordination of legal and adjusting information.

Account Code	Description		2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees		76,600	76,600	71,900	72,500	73,300
		Subtotal	76,600	76,600	71,900	72,500	73,300
5200	Contractual Services		477,000	516,500	516,500	520,000	520,000
		Subtotal	477,000	516,500	516,500	520,000	520,000
		TOTAL	553,600	553,600	588,400	592,500	593,300

9310 EQUIPMENT MAINTENANCE

Public Works

The Equipment Maintenance activity supports the repair and maintenance of the City's fleet, including cruisers, sedans, pickups, vans, fire equipment, heavy construction equipment, and miscellaneous (mowers, edgers, sprayers, etc.) equipment. Each piece of equipment is set up on a preventive maintenance program.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	431,700	431,700	397,500	427,000	432,700
4200	Overtime	0	0	1,500	0	0
	Subtotal	431,700	431,700	399,000	427,000	432,700
5100	Supplies	277,200	344,200	335,000	330,200	330,200
5200	Contractual Services	143,000	150,000	150,000	146,000	146,000
5300	Membership, Travel, Training	1,900	1,900	0	1,900	1,900
	Subtotal	422,100	496,100	485,000	478,100	478,100
	TOTAL	853,800	927,800	884,000	905,100	910,800

9410 BUILDING MAINTENANCE

Public Works

The Building Maintenance activity supports the operation and maintenance of City facilities, including the City Administration Building, Library, Community Center, Fire Stations (3), Service Center, Senior Center, Ash Street Buildings, Second Chance, security and ball field lights, and other miscellaneous buildings.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees	410,700	410,700	313,200	394,600	400,600
	Subtotal	410,700	410,700	313,200	394,600	400,600
5100	Supplies	31,900	31,900	31,300	31,900	31,900
5200	Contractual Services	517,400	517,400	512,400	524,200	524,200
5300	Membership, Travel, Training	2,500	2,500	0	2,500	2,500
	Subtotal	551,800	551,800	543,700	558,600	558,600
	TOTAL	962,500	962,500	856,900	953,200	959,200

9413 COMMUNITY ACTIVITY & FAMILY AQUATIC CENTER MAINTENANCE

Public Works

The George M. Silliman Community Activity & Family Aquatic Center activity supports the maintenance of this building located at 6800 Mowry Avenue.

Account Code	Description		2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
4100	Regular Employees		101,600	101,600	51,800	86,300	87,400
		Subtotal	101,600	101,600	51,800	86,300	87,400
5100	Supplies		27,900	27,900	15,700	16,000	16,000
5200	Contractual Services		602,600	602,600	455,000	587,700	587,700
		Subtotal	630,500	630,500	470,700	603,700	603,700
		TOTAL	732,100	732,100	522,500	690,000	691,100

9710 EQUIPMENT

Administrative Services

The Equipment activity monitors the replacement and funding of equipment and machinery that the City uses to provide services to the community. A required annual contribution is charged to the user department, which is accumulated to fund future replacement of the equipment. An equipment replacement schedule provides the timeline of the replacement based on estimated useful life and/or obsolescence. Due to limited funds, equipment replacement requires prioritization that places emphasis on safety issues and necessity of the equipment to City operations.

Account Code	Description	2013-14 Adopted	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	2015-16 Budgeted
7000	Capital Outlay	400,000	700,000	700,000	440,000	400,000
	TOTAL	400,000	700,000	700,000	440,000	400,000

Equipment Replacement List 2014-16

Description	Activity	Replacement Cost
TV w/ wall mount 32' digital/VCR/DVD	1021	1,400
IS Computers, Servers, and Equipment	1024	485,000
Bulletproof vests	1030	22,700
Gas masks (36)	1030	1,600
Gas masks & canisters (15)	1030	5,100
Radar Equipment	1030	13,000
K9, training, and miscellaneous expenses	1030	16,800
AED pads (32 sets)	1030	2,000
Vehicle Replacements	9310	188,000
Loop modular couch (3)	3030	26,000
Meeting Room Tables (26)	3030	20,400
Air Hockey - Teen Center	3030	4,700
Upright Bikes (2), Recumbent Bikes (2)	3030	10,000
Stair Climbers (3)	3030	10,000
Birch Grove Score Board	3030	7,400
Floating Water Polo set	3030	5,000
Lounge chairs (68)	3030	13,400
Hurst Tool	1041	7,500
	Total	**840,000**

UTILITY USERS TAX EXPENDITURES
(INCLUDED IN PREVIOUS PAGES OF DEPARTMENT EXPENDITURES SUMMARIES)

Code	Program/Activity	2013-14 Amended	2013-14 Estimated	2014-15 Budgeted	% of Total	Personnel	Supplies & Services
MANAGEMENT/SUPPORT SERVICES							
1021	Human Resources	38,700	38,700	38,700	1.11%	38,700	0
1024	Information Systems	10,300	10,300	10,300	0.29%	10,300	0
1025	Financial Services	153,200	166,400	90,500	2.59%	90,500	0
2991	Fiscal Uncertainty Fund	711,000	711,000	268,400	7.67%	0	268,400
	Subtotal	913,200	926,400	407,900	11.65%	139,500	268,400
PUBLIC SAFETY							
1030	Patrol	395,600	437,500	970,600	27.73%	228,600	742,000
1031	Investigation	148,700	148,700	154,800	4.42%	154,800	0
1034	School Crossing Guard	64,000	64,000	67,000	1.91%	0	67,000
1036	Administration	50,000	50,000	50,000	1.43%	50,000	0
1041	Fire	130,700	158,100	469,200	13.41%	0	469,200
	Subtotal	789,000	858,300	1,711,600	48.90%	433,400	1,278,200
COMMUNITY PROMOTION							
2010	Development	26,200	31,700	118,400	3.38%	0	118,400
2013	Community Preservation	62,400	62,400	62,400	1.78%	62,400	0
2015	Engineering	37,800	37,800	0	0.00%	0	0
	Subtotal	126,400	131,900	180,800	5.17%	62,400	118,400
RECREATION							
3030	General Recreation Services	106,800	120,000	264,500	7.56%	20,100	244,400
3031	Youth/Adult Sports	20,100	20,100	20,100	0.57%	20,100	0
3032	Activity & Family Aquatic Center	130,600	130,600	130,600	3.73%	130,600	0
3042	Senior Services	67,000	67,000	165,000	4.71%	98,000	67,000
	Subtotal	324,500	337,700	580,200	16.58%	268,800	311,400
PARK & LANDSCAPE MAINTENANCE							
4013	Environmental Services	83,300	83,300	96,200	2.75%	96,200	0
4012	Street Repairs	6,400	6,400	6,400	0.18%	0	6,400
4014	Park & Landscape	249,600	258,400	379,100	10.83%	194,100	185,000
	Subtotal	339,300	348,100	481,700	13.76%	290,300	191,400
CAPITAL IMPROVEMENTS							
5600	Capital Improvements	355,000	355,000	0	0.00%	0	0
	Subtotal	355,000	355,000	0	0.00%	0	0
INTERNAL SERVICE FUNDS							
9310	Equipment Maintenance	112,000	112,000	112,000	3.20%	0	112,000
9410	Building Maintenance	25,800	25,800	25,800	0.74%	25,800	0
9710	Equipment	250,000	250,000	0	0.00%	0	0
	Subtotal	387,800	387,800	137,800	3.94%	25,800	112,000
TOTAL UTILITY USERS TAX EXPENDITURES		**3,235,200**	**3,345,200**	**3,500,000**	**100.00%**	**1,220,200**	**2,279,800**

2015-16 Budgeted	% of Total	Personnel	Supplies & Services	Description
38,700	1.47%	38,700	0	Part-time Administrative Support
10,300	0.39%	10,300	0	Increased Staff Support
90,500	3.45%	90,500	0	Addition of Accountant position
120,600	4.59%	0	120,600	Increased General Fund Support
260,100	9.91%	139,500	120,600	
646,700	24.64%	234,100	412,600	Officer, Project Raven Leader, School Resource Officer, and General Police Support
159,900	6.09%	159,900	0	Detective
67,000	2.55%	0	67,000	
50,000	1.90%	50,000	0	Part-time Staff Support
268,800	10.24%	0	268,800	General Fire Support
1,192,400	45.42%	444,000	748,400	
64,600	2.46%	0	64,600	General Development Support
62,400	2.38%	62,400	0	Community Preservation Specialist
0	0.00%	0	0	
127,000	4.84%	62,400	64,600	
164,000	6.25%	20,100	143,900	General Recreation Support, 25% of Administrative Support
20,100	0.77%	20,100	0	25% of Administrative Support
130,600	4.98%	130,600	0	50% of Administrative Support
165,000	6.29%	98,000	67,000	Building Maintenance
479,700	18.27%	268,800	210,900	
97,500	3.71%	97,500	0	Increased Street Sweeping
6,400	0.24%	0	6,400	Sweeper Maintenance
324,100	12.35%	204,800	119,300	Landscape Staff and General Maintenance Support
428,000	16.30%	302,300	125,700	
0	0.00%	0	0	
0	0.00%	0	0	
112,000	4.27%	0	112,000	Fuel and Utilities
25,800	0.98%	25,800	0	Staff to Maintain Senior Center
0	0.00%	0	0	
137,800	5.25%	25,800	112,000	
2,625,000	**100.00%**	**1,242,800**	**1,382,200**	

CAPITAL IMPROVEMENT PLAN

OVERVIEW

The purpose of the Biennial Capital Improvement Plan (CIP) is to identify and prioritize capital improvement projects for funding. Capital improvement projects include street and park construction and rehabilitation projects, construction and/or repairs to City facilities, major acquisitions such as new computer systems and other equipment that are not part of a department's operating budget, feasibility studies to identify or quantify future projects, and some major equipment replacement purchases. By their nature, capital improvement projects generally tend to be special, one-time "events" designed to address a significant community need or problem. Major capital projects can often take several years to complete, with both funding and construction planned in several specific phases.

The CIP is a key component of the two-year budget preparations, along with development of the Five-Year Forecast and the Biennial Budget. The Five-Year Forecast provides the major guidance for preparation of the CIP. It establishes priorities for the City, identifies special needs, and establishes the future direction of the City. The CIP itself is part of the Biennial Budget - projects which are selected for funding in the CIP are included in the accompanying Biennial Budget.

Some CIP projects result in additional operating and maintenance costs after completion of the project, while others may actually result in reduced maintenance costs. For example, a street construction project can reduce future street maintenance costs for a period of time after completion of the project. On the other hand, construction of a new recreational facility will result in both additional maintenance costs and operating/staff costs. However, some of these costs may be offset by new revenues from the facility. All these factors must be carefully considered when prioritizing projects for funding.

CIP PROJECTS

Generally, all projects as defined above which involve expenditures of $5,000 or more are included in the CIP. However, there are some special types of projects or purchases costing more than $5,000 which are not included in the CIP. Such projects include equipment normally replaced through the Equipment Replacement fund, such as the routine vehicle replacement program, ongoing operating programs that maintain the current level of service, and leasing of property or vehicles.

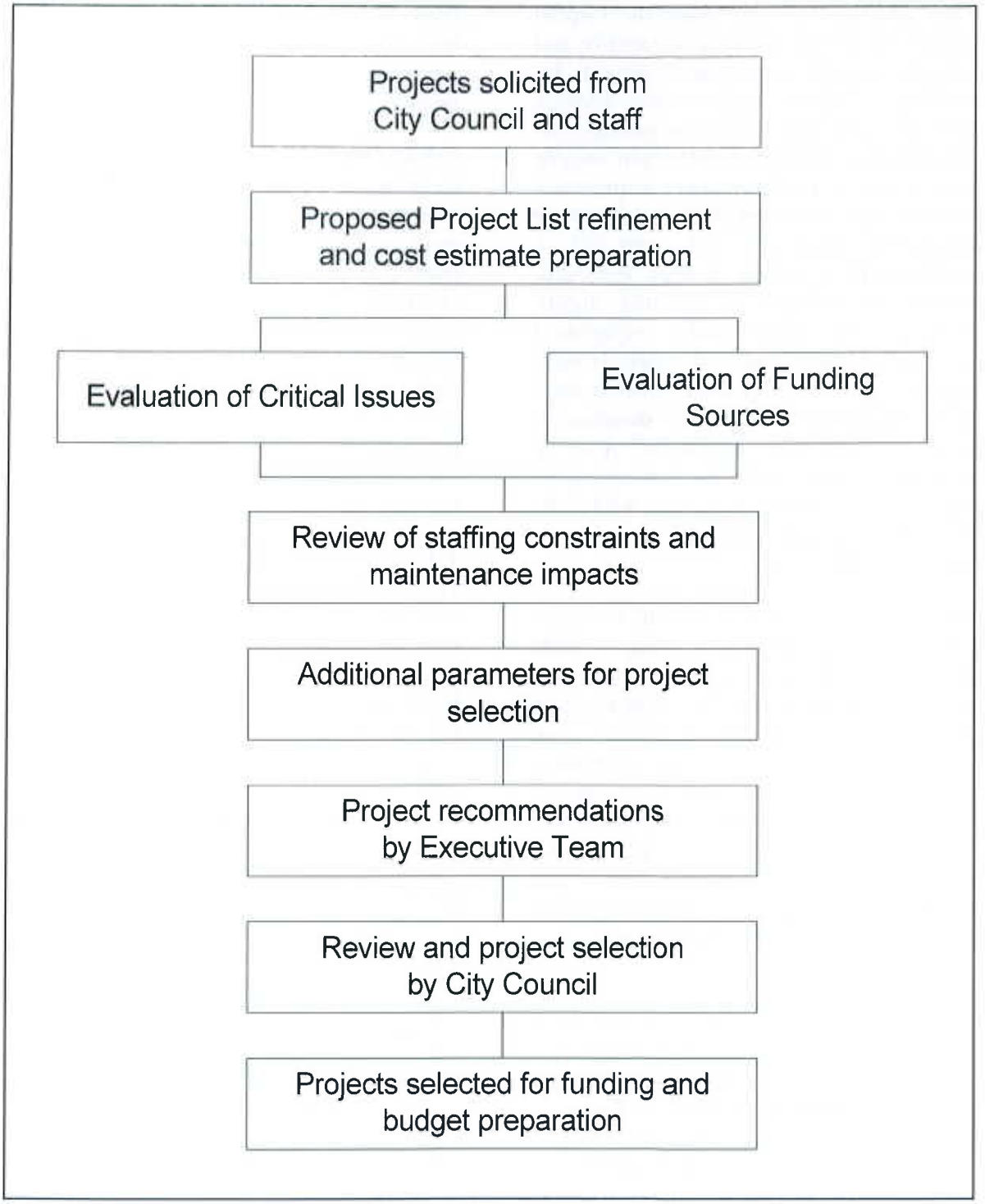
THE CIP PROCESS

The process of developing the CIP begins with the preparation of a list of potential projects. These projects are generally submitted by the City Council and staff. However, in some instances residents have also made requests for specific projects.

After an initial review by the Executive Team, detailed descriptions and cost estimates are prepared for each project chosen for further consideration. Possible funding sources are also identified.

After this information has been quantified, all projects are reviewed and prioritized by the Executive Team, which consists of the City Manager, Assistant City Manager, City Attorney, Administrative Services Director, Fire Chief (Alameda County Fire Department), Human Resources Director, Police Chief, Public Works Director, and Recreation and Community Services Director.

PROJECT SELECTION PROCESS



Several major factors were considered while selecting projects for the 2014-15 and 2015-16 budget years: (1) evaluation of Critical Issues previously identified by the Executive Team, (2) available funding sources and the need for maintaining sufficient unallocated reserves, (3) staffing constraints and maintenance impacts, and (4) additional parameters for project selection.

(1) Evaluation of Critical Issues previously identified by the Executive Team

A number of Critical Issues are used to help guide the selection of projects, including Public Safety Services, Education, Quality of Life, Community Development and City Government Operations. These Critical Issues are summarized below:

Critical Issues

Public Safety Services - Provide a level of public safety services that will protect our citizens, property, and community assets.

Education - Support, encourage, and offer opportunities and programs that facilitate quality community education.

Quality of Life - Provide programs, services, and facilities that make Newark a desirable and healthy place to live.

Community Development - Make development decisions that maintain a vibrant, balanced, quality community.

City Government Operations - Operate a City government that enables the organization to meet service demands of the community.

(2) Available funding sources and the need for maintaining sufficient unallocated reserves

All potential projects were evaluated based on the availability of funding sources. Gas tax revenues are the primary source of funds for street maintenance and improvement projects. The major source for most other capital projects is the Capital Improvement Fund. Development Impact Fees, which are assessed to new private developments, are a component of Capital Funds but can only be used on specific projects where a nexus is established between development and the individual project. The majority of the funds for capital projects are derived from unallocated General Funds. There have been no operating budget surpluses to transfer to the Capital Improvement Fund since 2004. These are discretionary funds that may be used on any project. However, given current economic conditions, it is critical that the discretionary Capital Fund reserves be maintained for unforeseen circumstances or for other new critical projects that may emerge in the next several years. A complete list of funding sources is provided on the following pages and a revenue estimate summary is provided on page 136.

(3) Staffing constraints and maintenance impacts

Regardless of funding availability, there is a limit to the number of projects which can be designed and/or constructed in a single year due to staffing constraints in the Engineering and Maintenance Divisions of the Public Works Department. Projects also must be evaluated based on the resulting long-term maintenance needs following completion. A project should not be built (or equipment purchased) if there is inadequate resources for operation and maintenance.

(4) Additional parameters for project selection

Due to the funding constraints for the 2014-2016 Biennial Budget and the need to maintain Capital reserves, additional

parameters for project selection were employed to ensure that available funds are expended on only the most critical projects. These additional parameters include regulatory or mandatory requirements, risk management, and preservation of assets. Projects driven by a particular regulatory or mandatory requirement from a regional, State, or Federal agency were given the highest priority. Those projects that are needed in terms of risk management to minimize the City's potential liability were also given a higher ranking. Finally, those projects necessary to preserve existing City assets and infrastructure were prioritized as well. Most projects recommended for funding fell into one of these categories.

PLANNING COMMISSION REVIEW

State law requires that the Planning Commission review the CIP projects for conformance with the General Plan. This review is completed prior to formal City Council adoption of the CIP.

MULTI-YEAR PROJECT FUNDING

Unlike some communities, Newark does not normally budget funds over multiple years toward the future construction of specific projects. Instead, unbudgeted Capital Funds are held in reserve and applied toward a project upon accumulation of sufficient funds to complete a project or phase. Still, there are projects which are phased over a number of years to accommodate design and construction requirements and other factors.

FINANCING SOURCES AND ALTERNATIVES

Capital funds, Gas Tax funds, and Park Impact funds all represent "pay-as-you-go" financing. Generally, this type of financing is used to minimize interest and financing costs. However, for some projects, long-term financing is either necessary or preferred.

SUMMARY OF FINANCING SOURCES

ACCUMULATED FEES	Accumulated Fees can only be used for the specific purpose provided for in the Fee Schedule.
CAPITAL FUNDS	Capital funds can be used to fund any capital project. However, since Capital funds are derived from the General Fund, their use is discouraged if other fund sources are available.
DEVELOPMENT IMPACT FEES	Development Impact Fees can only be used for specific capital projects. There is a maximum allocation per project based on the type of capital project.
GAS TAX FUNDS	Gas Tax funds can only be used for expenses related to street construction, maintenance, or design. This funding category includes state gas tax subventions, Measure B revenues, Traffic Congestion Relief Funds (Proposition 42), and Alameda County Vehicle Registration Fee funds.

SUMMARY OF FINANCING SOURCES *continued*

GRANTS	
CDBG*	Community Development Block Grants (CDBG) funds can only be used for projects within the designated CDBG Target Area. They can be used for street construction, community centers, etc.
Federal Transportation Act*	Funding from the Federal Transportation Act reauthorization (previously the Safe, Accountable, Flexible, Efficient Transportation Equity Act: a Legacy for Users, "SAFETEA-LU," and the Transportation Efficiency Act for the 21st Century, "TEA 21") can only be used for construction projects on eligible streets.
HSIP*	The Federally funded Highway Safety Improvement Program (HSIP) is for specific traffic safety projects.
HWY-RR Grade Separation Program*	State Highway-Railroad Grade Separation Program funds can be used for grade separation projects.
SRTS/SR2S*	State (SRTS) and Federal (SR2S) Safe Routes to School funds can be used to correct identified safety hazards on school routes to promote walking/biking to schools.
Stimulus Programs*	Federal economic stimulus funds have uses and constraints specific to each individual program. Transportation-related stimulus funding typically has constraints similar to the current Federal Transportation Act.
STIP*	State Transportation Improve Program (STIP) funds can be used for capital projects that improve transportation. Funding is split 75%/25% between the Interregional Transportation Improvement Program (ITIP) and Regional Transportation Improvement Program (RTIP).
TDA*	Transportation Development Act (TDA), Article 3 funds can only be used to construct bike and pedestrian projects.
PARK IMPROVEMENTS	
Park Impact	Local Park Impact funds can be used for park construction projects for a neighborhood park within the area where the development responsible for the funds is located or for community parks.
Regional Open Space, Wildlife, Shoreline, and Parks Bond Extension*	Funding through the Regional Open Space, Wildlife, Shoreline, and Parks Bond Extension (Measure WW) must be used on park construction projects.

**Allocated to agencies on a competitive process or on the basis of population.*

ORGANIZATION OF INFORMATION

An alphabetical arrangement by project title has been used as the organizational basis for project lists and descriptions in the CIP. Project descriptions include important data, including:

Critical Issue - Each CIP project has been evaluated against the Critical Issues previously identified by the Executive Team. The Critical Issue addressed by a project (if any) is listed.

Funding Source - This entry indicates the general funding source which can or will be used to fund this particular project.

Estimated Cost - This figure is the estimated cost for completing the project or this phase of the project, including contingencies. In some cases, design costs are included in this figure if outside consultants will be used for preparing plans and specifications. This estimate does not include ongoing maintenance and/or operating expenses. Cost estimates are adjusted over time to reflect inflation when required. If the project scope changes after adoption of the CIP, the project budget may also need to be adjusted.

Operating Impact - Certain projects can result in an operational savings over time, while other projects may result in additional operating costs, such as additional staffing and/or maintenance. This section provides a general indication of the range of additional anticipated operating costs. Possible entries for this field include: *Cost Savings; No Significant Impact; Minor Impact; Moderate Impact; Significant Permanent Impact;* and *To be Determined.* These categories are not precisely defined. A "Moderate Impact" may involve additional maintenance or operational costs, while a "Significant Impact" normally involves additional staffing, together with increased maintenance/operational costs.

Implementing Department - This entry indicates the department responsible for implementing the project once funded.

Contact - This entry lists the individual responsible for implementing the project once funded.

Year First Proposed - This entry will indicate the year each project first appeared in the CIP.

Year Funded - This entry will indicate which year, if any, funding was approved.

PROJECT LISTS FOR 2014-15 AND 2015-16

A total of 143 proposed projects with an estimated cost of approximately $128,000,000 were evaluated by the Executive Team for possible funding in 2014-15 and 2015-16. It should be noted that the cost of some projects has not yet been determined, bringing the actual cost of all projects in the CIP to well over $128,000,000. In addition to the 143 projects, there are 22 projects which were previously funded, but have not yet been completed or had funds encumbered. Of the projects considered for funding in this budget cycle, 18 were first-time submissions.

Based on the major factors and constraints listed above, 29 projects were selected for funding in 2014-15 and 23 projects in 2015-16. These 52 projects are in addition to the 22 previously funded projects.

Projects Evaluated For Funding By Possible Funding Source

Funding Source	*No. of Projects*	*Total Cost*
Capital Funds	94	$77,823,100
Gas Tax Funds	32	$41,871,000
Grants	8	$597,900
Park Improvement	9	$7,255,000
TOTAL	**143**	**$127,547,000**

2014-15 SUMMARY OF FUNDED PROJECTS

PROJECT TITLE	PROJECT COST
Bait Tablet/Phone Device	5,400
City Administration Building Recycling Enclosure	15,000
Citywide Building Floor Covering Replacement (Ongoing)	20,000
Citywide Building Painting (Ongoing)	15,000
Citywide Building Roof Repairs (Ongoing)	20,000
Citywide Building Upgrades (Ongoing)	50,000
Citywide Handicap Ramps (Ongoing)	60,000
Citywide Parking Lot Repair and Resealing (Ongoing)	50,000
Citywide Parks/City Facilities Fence Repairs (Ongoing)	5,000
Citywide Parks Irrigation Systems Upgrade/Modification (Ongoing)	50,000
Citywide Playground Surfacing (Ongoing)	15,000
Citywide Street Name Signs (Ongoing)	5,000
Citywide Work Station Replacement (Ongoing)	10,000
Enterprise Drive Pavement Rehabilitation	760,000
Finance System Replacement Part 1 of 2	200,000
Gas Tax Project Administration (Ongoing)	22,500
GPS Tracking Device	7,500
Irrigation Main Line Partial Replacement at Community Park	200,000
Park Pathways Repair and Resealing (Ongoing)	30,000
Park Renovation (Ongoing)	15,000
Park Tree Pruning (Ongoing)	25,000
Pavement Maintenance (Ongoing)	1,000,000
Sidewalk, Curb, and Gutter Replacement (Ongoing)	200,000
Silliman Aquatic Center Lazy River Pool Re-plastering	100,000
Street Tree Maintenance (Ongoing)	200,000
Thermoplastic Street Striping (Ongoing)	25,000
Traffic Signals - LED Lamp and Accessory Replacement (Ongoing)	25,000
Transition to Paperless Documents	13,000
Vehicle for Police Lieutenant	30,000
TOTAL	**$3,173,400**

2015-16 SUMMARY OF FUNDED PROJECTS

PROJECT TITLE	PROJECT COST
Citywide Building Floor Covering Replacement (Ongoing)	20,000
Citywide Building Painting (Ongoing)	15,000
Citywide Building Roof Repairs (Ongoing)	20,000
Citywide Building Upgrades (Ongoing)	50,000
Citywide Handicap Ramps (Ongoing)	60,000
Citywide Parking Lot Repair and Resealing (Ongoing)	50,000
Citywide Parks/City Facilities Fence Repairs (Ongoing)	5,000
Citywide Parks Furniture Installation/Replacement (Ongoing)	5,000
Citywide Parks Irrigation Systems Upgrade/Modification (Ongoing)	50,000
Citywide Playground Surfacing (Ongoing)	15,000
Citywide Street Name Signs (Ongoing)	5,000
Citywide Work Station Replacement (Ongoing)	10,000
Finance System Replacement Part 2 of 2	1,050,000
Gas Tax Project Administration (Ongoing)	23,600
Park Pathways Repair and Resealing (Ongoing)	30,000
Park Renovation (Ongoing)	15,000
Park Tree Pruning (Ongoing)	25,000
Pavement Maintenance (Ongoing)	1,000,000
Sidewalk, Curb, and Gutter Replacement (Ongoing)	200,000
Silliman Aquatic Center Activity Pool Re-plastering	100,000
Street Tree Maintenance (Ongoing)	200,000
Traffic Calming Measures (Ongoing)	15,000
Traffic Signals - LED Lamp and Accessory Replacement (Ongoing)	25,000
TOTAL	**$2,988,600**

A LOOK FORWARD

Forecasting future funding availability and needs is difficult and is an inexact science at best. The conservative approach to forecasting future funding availability assumes no change in the current revenue levels and is reflected in the table entitled *Revenue Estimate Summary* on the following page.

Although future funding needs can be predicted by roughly prioritizing unfunded projects already in the CIP, such forecasting is often later upset by changing priorities and unexpected needs. The cost of certain identified projects is often unknown prior to the completion of a needs study or preliminary design. Even so, it is still important to develop a general plan for implementing major capital projects.

During past strategic planning sessions, the City identified a number of major, long-range capital projects. In order to prioritize the future funding of these projects, the City developed a number of factors that can impact the prioritization process and need to be considered in selecting projects for future funding. Some of these factors include:

Need Driven - The target date for some projects is driven by an identified need. For example, replacement of the City Administration Building is driven by the need to replace an aging facility to accommodate employees and related City activities. A specific target date might be set based on anticipated future space needs or elimination of increasing and excessive building maintenance costs.

Regulation/Law Driven - Some projects, such as handicap ramps, are required as a result of changes in standards or regulations or as the result of new Federal or State laws.

Opportunity Driven - The target date for the construction of some projects is driven by an associated opportunity. The availability of a state park grant might allow completion of desired park improvements.

Funding Driven - The target date for construction of other projects may be governed by available funding or funding factors. For example, the target date for construction of a particular project might be tied to accumulation of the capital costs or the ability to fund future operating costs.

Funding Source Driven - The construction of specific projects which are eligible for grant funds will be dictated by the availability of those grant funds. For example, Community Development Block Grant (CDBG) funds can be used for capital projects in the Target Area. The timing for their use will be governed by the availability of those funds.

Relationship Driven - There are certain types of projects which are dependent on the timing of other related projects. For example, the construction of a new library could allow the Senior Center to be moved into larger quarters, using the current library building.

Community Driven - Certain projects are desired to improve the quality of life of Newark residents and are not necessarily tied to external factors. An example is the Family Aquatic Center. The target for construction of such projects is thus driven by a desire to improve the quality of life of our residents and the City Council's priorities rather than outside influences.

Phasing Opportunities - Certain projects, such as street maintenance projects, can sometimes be completed in phases.

REVENUE ESTIMATE SUMMARY						
Funding Source	*Dollars*					
	2014-15	2015-16	2016-17	2017-18	2018-19	Total
Capital Funds (1)	0	0	0	0	0	0
Gas Tax Funds (2)	500,000	500,000	500,000	500,000	500,000	2,500,000
CDBG (3)	120,000	120,000	120,000	120,000	120,000	600,000
TDA	33,000	33,000	34,000	35,000	35,000	170,000
Federal Grants	454,000	As Avail.	As Avail.	As Avail.	As Avail.	As Avail.
Park Impact (4)	As Avail.	As Avail.	As Avail.	As Avail.	As Avail.	As Avail.
2000 Measure B	2,765,000	0	0	0	0	2,765,000

Notes:

1. This entry indicates allocations in surplus General Funds towards Capital projects each year. There are no surplus General Funds projected.
2. Total Gas Tax revenues are approximately $1,800,000/year. Subtracting allocations for street maintenance projects results in approximately $500,000 per year for capital street construction projects or other budget transfers.
3. This entry assumes that the Federal government does not cut or reduce funding for this program.
4. Park Impact funds are dependent on the level of residential development which takes place.

ESTIMATE OF FUTURE FUNDING NEEDS
(unfunded projects)

UNFUNDED PROJECT (projects in **bold** are new for 2014-2016)	ESTIMATE
Adult Day Care Program Development	Unknown
All-weather Turf Fields	2,227,000
Articulated Aerial Lift Truck (35')	120,000
Bay Friendly Landscaping Example at City Administration Building	40,000
Birch Grove Park Completion	250,000
Birch Grove Park Softball Field Night Lighting	300,000
Birch Grove Park Tennis Court Area Re-landscaping	98,000
Bocce Ball Courts	80,000
Bridgepointe Park Path Completion	12,000
Byington Park Security Lighting	40,000
Cedar Boulevard Backup Wall and Landscape Improvements	500,000
Cedar Boulevard Completion (Haley Street to Thornton Avenue)	Unknown
Cedar Boulevard Extension Linear Park	4,500,000
Cedar Boulevard Median Renovation - Phase 3	125,000
Central Avenue Overpass (Phase 2 - R/W and Construction)	16,800,000
Cherry Street at Central Avenue Intersection Modifications	430,000
Cherry Street Median Landscape Upgrade	150,000
City Administration Building – New Construction	30,000,000
City Administration Building Sidewalk and Landscaping Replacement	40,000
Citywide Geographic Information System (GIS) - Phase 2	150,000
Citywide Storage Facility at Service Center	400,000
Civic Center Concept Plan	55,000
Civic Center Park Completion	45,000
Community Alerting and Warning System (Sirens)	75,000
Community Center Fireplaces Study	8,000
Community Center HVAC System Overhaul	575,000
Community Center Patio Resurfacing/Replacement	145,000
Community Center Social Hall and Patio Room Floor Replacement	65,000
Community Dog Park	400,000
Community Park Group Picnic Facility	200,000
Community Park Parking Lot Planter Upgrades	20,000
Community Park Wading Pool Replacement Study	12,000
Cultural Arts Center	9,000,000
Document Conversion	45,000
Equipment Shop Heavy Duty Vehicle Hoist	60,000
Fire Station No. 27 Energy Efficient Windows	Unknown
Fire Station No. 27 Training Tower – New	2,000,000
Fuel Management System Replacement	60,000
GM Silliman Activity & Family Aquatic Center Front Entrance Doors	24,000
GM Silliman Recreation Complex - Phase 5	Unknown
GM Silliman Recreation Complex - Phase 6	750,000

ESTIMATE OF FUTURE FUNDING NEEDS *continued*

UNFUNDED PROJECT (projects in **bold** are new for 2014-2016)	ESTIMATE
GM Silliman Recreation Complex - Phase 7	1,250,000
GM Silliman Recreation Complex Restroom/Maintenance Facility	700,000
Head Start Child Care Program Development	Unknown
History Museum – Phase 2b (Restoration and Construction)	2,500,000
History Museum – Phase 3 (Exhibits)	750,000
Jerry Raber Ash Street Park Master Plan Implementation - Phase 2D	260,000
Jerry Raber Ash Street Park Master Plan Implementation - Phase 3	390,000
Jerry Raber Ash Street Park Master Plan Implementation - Phase 4 (Construction)	650,000
Jerry Raber Ash Street Park Master Plan Implementation - Phase 4 (Design)	150,000
Jerry Raber Ash Street Park Master Plan Implementation - Phase 5	500,000
Lakeshore Park Par Course Replacement	50,000
Lakeshore Park Tot Lot	350,000
Library Building – New Construction	5,000,000
Library Carpet Replacement	65,000
Library Enhancements	Unknown
Lindsay Tract Street and Storm Drainage Improvements	2,400,000
Mayhews Landing Park Completion	150,000
Mirabeau Park Security Lighting	40,000
Mowry Avenue at Cherry Street Intersection Modifications	2,000,000
Mowry Avenue Backup Wall and Landscape Improvements	800,000
Newark Boulevard Backup Wall and Landscape Improvements	1,170,000
Newark Skate Park	340,000
Old Town Area Plan	90,000
Old Town Gateway Features	600,000
Opticom Installations - Phase 2	140,000
Police Department Parking Lot Improvements - Phase 2	Unknown
Police Department Parking Lot Sidewalk and Landscape Improvements	45,000
Public Restrooms at City Neighborhood Parks	5,000,000
Railroad Quiet Zone Study	75,000
Second Chance Homeless Shelter Repairs	60,000
Security Camera Systems - City Facilities	Unknown
Senior Center Community Garden	25,000
Senior Center HVAC Replacement	50,000
Senior Center – New Construction	7,000,000
Senior Center Room Divider	50,000
Service Center Fuel Pump Island Drainage System	75,000
Service Center Fuel Tank Canopy	125,000
Service Center Remote Control Gates	20,000
Service Center Waste Disposal Upgrades	250,000
Silliman Aquatic Center – Activity Pool Play Structure Replacement	250,000
Silliman Aquatic Center – Lap Pool Re-plastering	100,000
Sportsfield Park Master Plan Revision	60,000

ESTIMATE OF FUTURE FUNDING NEEDS *continued*

UNFUNDED PROJECT (projects in **bold** are new for 2014-2016)	ESTIMATE
St. Isabel Avenue Street Improvements Completion	255,000
Stevenson Boulevard at Cherry Street Traffic Signal Coordination	Unknown
Stevenson Gateway Feature Renovation	90,000
Thornton Avenue Streetscape Improvements (Elm to Willow Streets)	2,000,000
Thornton Avenue Streetscape Improvements (Olive to Elm Streets)	2,000,000
Thornton Avenue Widening (R/W and Construction)	14,000,000
Traffic Signal at Central Avenue and Filbert Street	150,000
Traffic Signal at Central Avenue and Sycamore Street	150,000
Traffic Signal at Cherry Street and Robertson Avenue	150,000
Traffic Signal at Jarvis Avenue and Haley Street	150,000
Traffic Signal at Jarvis Avenue and Spruce Street	150,000
Traffic Signal at Newark Boulevard and Ruschin Drive/Brittany Avenue	150,000
Traffic Signal at Willow Street and Enterprise Drive	150,000
Traffic Signal Interconnect - Cherry Street from Thornton Avenue to Stevenson Boulevard	51,000
Traffic Signal Interconnect - Newark Boulevard from Civic Terrace Avenue to SR-84	137,000
Traffic Signal Interconnect - Thornton Avenue from Sycamore Street to Cedar Boulevard	103,000
Truck Exhaust System Replacement for Station No. 29	43,000
Turf Median Replacement - Phase 1 (Thornton Avenue)	50,000
Turf Median Replacement - Phase 2 (Central Avenue)	35,000
TOTAL	**$122,935,000**

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CAPITAL IMPROVEMENT PLAN

PROJECT DESCRIPTIONS

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Adult Day Care Program Development

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	Unknown
Operating Impact	Significant Permanent Impact
Implementing Department	Recreation and Community Services
Contact	Zehnder
Year First Proposed	1998
Year Funded	Not Funded

The City anticipates the need to eventually implement an adult day care program specifically for adults with Alzheimer's and other dementia-related disorders. This project will provide space for that program through either construction of a new facility or by acquiring/modifying an existing facility.

All-weather Turf Fields

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$2,227,000
Operating Impact	Moderate Impact
Implementing Department	Recreation and Community Services
Contact	Zehnder
Year First Proposed	2012
Year Funded	Not Funded

This project would provide for the conversion of a portion of Sportsfield Park from grass fields to two (2) night-lighted all-weather turf fields. Each field would be approximately 230,000 square feet, gated and fenced with lights.

Articulated Aerial Lift Truck (35')

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$120,000
Operating Impact	Moderate Impact
Implementing Department	Public Works – Landscape Parks Maintenance
Contact	Carey
Year First Proposed	1997
Year Funded	Not Funded

The City is responsible for the maintenance of approximately 18,000 trees, including approximately 13,000 street trees. The majority of street trees (9,600) are nearing maturity and are over 15 feet tall. This proposed capital purchase includes a truck equipped with utility boxes and a hydraulically-actuated aerial lift. This equipment will enable the City to respond to residents in a more timely manner and save money by removing unsafe hanging branches within one working day, removing unsafe trees, pruning street trees to facilitate street maintenance activities such as street sweeping and respond to other pruning requests such as street light, traffic signal and/or sign clearances. Other uses for this equipment could include low-level park lighting maintenance, installation of Christmas lights and, if appropriate, emergency traffic signal maintenance.

Currently, the City is spending in excess of $20,000 for emergency contract services. This project would reduce the cost of emergency work, freeing up the fund for normal tree maintenance. Without an alternative for City forces to do emergency tree work, a contractor would be needed with an increase in the annual cost. The current funding will not meet the needs of the project as costs increase. The life expectancy for this equipment is 15-20 years.

Bait Table/Phone Device **NEW**

Critical Issue	Public Safety Services
Funding Source	Grant
Estimated Cost	$5,400
Operating Impact	Minor Impact
Implementing Department	Police
Contact	J. Leal
Year First Proposed	2014
Year Funded	2014-15

This device assists law enforcement by utilizing GPS technology to track the unit after the theft occurs. In addition, a text message and photos of the suspect are sent to police, as well as up-to-the-minute GPS coordinates via Google Maps. Prosecution of suspects has been proven to be highly successful due to this recorded evidence.

Bay Friendly Landscaping Example at City Administration Building

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$40,000
Operating Impact	Cost Savings
Implementing Department	Public Works – Landscape Parks Maintenance
Contact	Carey
Year First Proposed	2008
Year Funded	Not Funded

This project will replace a section of the turf area by the front door with low maintenance, drought tolerant bay friendly landscaping. This type of landscaping is consistent with emission reduction plans and water conservation efforts and it would reduce the cost for maintenance by eliminating mowing and reduce water use. This area would be an example to the residents of Newark as to what could be achieved with native landscaping. Plant identification labels and explanation plaques would also be installed.

Birch Grove Park Completion

Critical Issue	Quality of Life
Funding Source	Park Improvement
Estimated Cost	$250,000
Operating Impact	Significant Permanent Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	Prior to 1995
Year Funded	Not Funded

This project will develop the current vacant area of Birch Grove Park in accordance with the Master Plan. This project will install shaded, cluster-type picnic and barbecue facilities, recreational facilities such as volleyball and horseshoe courts, trash enclosures and a water/drinking fountain in the area between Birch Street and the existing restrooms.

Birch Grove Park Softball Field Night Lighting

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$300,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2002
Year Funded	Not Funded

The softball field at Birch Grove Park is currently night-lighted via relatively short floodlights. This project will replace those lights with new, taller and more efficient lighting standards.

Birch Grove Park Tennis Court Area Re-landscaping

Critical Issue	Quality of Life
Funding Source	Park Improvement
Estimated Cost	$98,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Maintenance
Contact	Carey
Year First Proposed	2004
Year Funded	Not Funded

The renovated greenbelt area includes the non-turf planting areas adjacent to the tennis courts, and the tennis courts' parking lot's adjacent planters and median. This project will identify and correct soil and irrigation deficiencies, and install new landscape plantings that will enhance the aesthetic appearance of the southern edge of the park.

Bocce Ball Courts

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$80,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	Not Funded

This project will install Bocce Ball Courts (up to 4) at Birch Grove Park or at an alternative location. The Birch Grove Park Master Plan will need to be revised if the project is funded.

Bridgepointe Park Path Completion

Critical Issue	Quality of Life
Funding Source	Park Improvement
Estimated Cost	$12,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	1996
Year Funded	Not Funded

This project provides for the completion of the pathway at Bridgepointe Park. This pathway is needed to eliminate erosion of the park turf area onto the adjacent Lincoln School site, and provide park users access along the easterly edge of the park. This work consists of installing approximately 4,000 square feet of asphalt pathway connecting the existing north and south pathways. The estimate includes project design costs.

Byington Park Security Lighting

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$40,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2008
Year Funded	Not Funded

This project will provide minimum energy efficient security lighting at Byington Park.

Cast Iron Stormwater Inlet Grate Replacement Program Phase I

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$30,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Streets Maintenance
Contact	Carey
Year First Proposed	1998
Year Funded	2008-09

The current standard for storm water inlets (or catch basins) includes a fabricated steel grate design to allow as much water as possible into the inlet and yet prevent bike tires from dropping through. Older inlets in the City typically have a cast iron grate, which have smaller openings and tend to clog. Also, removal of these heavy cast iron grates for both routine and emergency cleaning generally requires at least two maintenance workers. The City has a total of 91 cast iron inlet grates.

This project is part of the phased program to replace the cast iron grates with the steel grates. This first phase will replace approximately 15-25 catch basins.

Cedar Boulevard Backup Wall and Landscape Improvements

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$500,000
Operating Impact	Moderate Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	Not Funded

This project would include installation of a precast concrete backup wall on Cedar Boulevard between Moores Avenue and Birch Street as part of the City's Arterial Beautification Program.

Cedar Boulevard Completion (Haley Street to Thornton Avenue)

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	Unknown
Operating Impact	Minor Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	1998
Year Funded	Not Funded

This project will provide for the future completion of Cedar Boulevard between Haley Street and Thornton Avenue in accordance with the General Plan. At the present time, portions of this street have previously been completed with curbs, sidewalks, storm drain systems and street lights. The portion between Willow Street and Thornton Avenue will require extensive wetland impact mitigation. Construction of Cedar Boulevard with an at-grade crossing of the railroad tracks is expected to require the closure of the Mayhews Landing Road railroad grade crossing. One possible option for this project is inclusion of an underpass at the Union Pacific Railroad tracks.

Cedar Boulevard Extension Linear Park NEW

Critical Issue	Quality of Life
Funding Source	Park Improvement
Estimated Cost	$4,500,000
Operating Impact	Moderate Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2014
Year Funded	Not Funded

Construct a linear park and trail on the unconstructed segment of Cedar Boulevard, including a pedestrian overcrossing of the Union Pacific Railroad.

Cedar Boulevard Median Renovation – Phase 3

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$125,000
Operating Impact	Moderate Impact
Implementing Department	Public Works – Landscape Parks Maintenance
Contact	Carey
Year First Proposed	2000
Year Funded	Not Funded

This is the third phase of the project to upgrade existing street medians along Cedar Boulevard with bay-friendly plantings. This project will renovate the existing medians on Cedar Boulevard from Dupont Avenue to the Home Depot driveway.

Central Avenue Overpass Phase 1 - Project Development

Critical Issue	Quality of Life
Funding Source	2000 Measure B Funds
Estimated Cost	$2,765,000
Operating Impact	Significant Permanent Impact
Implementing Department	Public Works – Engineering
Contact	Claassen
Year First Proposed	1999
Year Funded	2012-13

This project will fund the project development phases of a four lane grade separation structure (bridge overpass) at the railroad crossing on Central Avenue, between Sycamore Street and Filbert Street. Completion of the design will allow the City to compete for funding for subsequent phases. The overpass will result in relief of traffic congestion at the tracks, providing enhanced vehicular, bicycle and pedestrian safety, improved emergency response times, and elimination of the potential for at-grade accidents. Funding for this first phase is being provided by 2000 Measure B monies as approved by the Alameda CTC.

Central Avenue Overpass Phase 2 - R/W and Construction

Critical Issue	Quality of Life
Funding Source	Measure B Funds/Other Gas Tax
Estimated Cost	$16,800,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	1999
Year Funded	Not Funded

This project will fund the right of way and construction of a four lane grade separation structure (bridge overpass) at the railroad crossing on Central Avenue, between Sycamore Street and Filbert Street. The overpass will result in relief of traffic congestion at the tracks, providing enhanced vehicular, bicycle and pedestrian safety, improved emergency response times, and elimination of the potential for at-grade accidents.

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Cherry Street at Central Avenue Intersection Modifications

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$430,000
Operating Impact	Moderate Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	Not Funded

The General Plan includes capacity enhancements at this intersection by the addition of dual left turn lanes and a free right turn from eastbound Central to southbound Cherry.

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Cherry Street Median Landscape Upgrade

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$150,000
Operating Impact	Moderate Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2002
Year Funded	Not Funded

A previous project removed and replaced the existing median curbs on Cherry Street from Thornton Avenue to the railroad tracks as part of an asphalt concrete overlay project but did not include funding for any median landscaping. This project would install new landscaping in accordance with previously adopted median landscaping standards and Bay Friendly Landscaping practices.

City Administration Building – New Construction

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$30,000,000
Operating Impact	To Be Determined
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	Not Funded

This is a long-range project to design and construct a new, multi-story City Administration Building at the present City Administration Building site. The building would continue to house various City services, including public safety.

This project is a listed Public Safety and Community Service and Facilities project in the Impact Fee nexus analysis (17.7% maximum funding).

City Administration Building Lobby Repairs

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$100,000
Operating Impact	Cost Savings
Implementing Department	Public Works – Building Inspection
Contact	Collier
Year First Proposed	2012
Year Funded	2012-13

Wind driven or heavy rain storms cause significant leakage in and around the skylights over the first floor lobby. The leakage causes damage to the structure, is disruptive to the cashier operation, and presents a slip hazard in the public lobby. Simple repairs have not been effective in eliminating leakage. A complete rebuild of the skylight is needed, and renovations to the lobby flooring, walls, and other affected areas will complete this project.

City Administration Building Recycling Enclosure NEW

Critical Issue	City Government Operations
Funding Source	Grant – Measure D
Estimated Cost	$15,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Building Inspection
Contact	Collier
Year First Proposed	2014
Year Funded	2014-15

The existing trash enclosure at City Hall needs to be replaced to provide a sufficient enclosed area for dumpsters for both regular waste and recycling. The current enclosure is not large enough to accommodate the two required dumpsters; this encourages illegal dumping in the one unsecured dumpster. In addition, the enclosure is in significant disrepair due to age and does not meet current clean water requirements.

City Administration Building Roof Beam Repairs

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$60,000
Operating Impact	No significant impact
Implementing Department	Public Works – Building Inspection
Contact	Collier
Year First Proposed	2012
Year Funded	2012-13

A 2012 inspection of the roof beams indicated evidence of termite damage. A structural assessment is expected to be completed to determine the extent of the damage and options for repair. This project will implement the repairs needed to assure the roof beams remain structurally sound.

City Administration Building Sidewalk and Landscaping Replacement

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$40,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Landscape Parks Maintenance
Contact	Carey
Year First Proposed	1998
Year Funded	Not Funded

This project will restore landscaping at the City Administration Building between the building and the main parking lot at the west end of the building complex and within the medians of the parking lot. Portions of the sidewalk along the front of the building will also be replaced.

Citywide Building Floor Covering Replacement (Ongoing)

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$20,000/year
Operating Impact	No Significant Impact
Implementing Department	Public Works – Building Maintenance
Contact	Costa
Year First Proposed	Annual
Year Funded	2014-15 and 2015-16

These projects provide for the routine replacement of floor covering (vinyl, carpeting or tile) as part of normal maintenance work.

Citywide Building Painting (Ongoing)

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$15,000/year
Operating Impact	No Significant Impact
Implementing Department	Public Works – Building Maintenance
Contact	Costa
Year First Proposed	Annual
Year Funded	2014-15 and 2015-16

These projects provide for routine building painting as part of normal building maintenance.

Citywide Building Roof Repairs (Ongoing)

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$20,000/year
Operating Impact	No Significant Impact
Implementing Department	Public Works – Building Maintenance
Contact	Costa
Year First Proposed	Annual
Year Funded	2014-15 and 2015-16

These projects will provide for the routine repair of building roofing as part of normal maintenance work.

Citywide Building Upgrades (Ongoing)

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$50,000/year
Operating Impact	No Significant Impact
Implementing Department	Public Works – Building Maintenance
Contact	Costa
Year First Proposed	Annual
Year Funded	2014-15 and 2015-16

These projects will provide for routine repair or replacement of miscellaneous building items as part of normal maintenance work.

Citywide Geographic Information System (GIS) – Phase 1

Critical Issue	City Government Operations
Funding Source	Gas Tax
Estimated Cost	$192,000
Operating Impact	Cost Savings
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	Prior to 1995
Year Funded	1997-98

A GIS system is a computerized graphical mapping system which allows geographic information to be tied to a digital map and retrieved via specialized software. This geographic information can include site addresses, ownership, City-owned utilities, zoning boundaries, traffic signs, etc.

Newark is a member of the Southern Alameda County Geographic Information System Authority with Fremont, Union Sanitary District and the Alameda County Water District. This project is being utilized to fund hardware and software purchases and professional services associated with enhancing the GIS data and user interface.

Citywide Geographic Information System (GIS) – Phase 2

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$150,000
Operating Impact	Cost Savings
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2002
Year Funded	Not Funded

A GIS system is a computerized graphical mapping system which allows geographic information to be tied to a digital map and retrieved via specialized software. This geographic information can include site addresses, ownership information, City-owned utilities, zoning boundaries, aerial photography, etc. This project would provide for necessary hardware and software upgrades, specialized training for employees, and other data additions to the GIS.

Citywide Handicap Ramps (Ongoing)

Critical Issue	Quality of Life
Funding Source	Gas Tax / TDA Grant Funds
Estimated Cost	$60,000/year
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	Annual
Year Funded	2014-15 and 2015-16

These projects will be part of an ongoing effort to retrofit existing handicap ramps at street intersections with truncated domes to be in conformance with current ADA requirements for detectable warning surfaces.

Citywide Parking Lot Accessibility Upgrades

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$30,000
Operating Impact	Cost Savings
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2012
Year Funded	2013-14

This project will reconstruct, and add where required, designated accessible parking spaces at the Community Center, Community Park, Second Chance, and Birch Grove Park. Reconstruction includes revised striping and signage, and construction of code compliant curb ramps and designated walkways. This scope of work is listed as a high priority in the City's ADA Transition Plan.

Citywide Parking Lot Repair and Resealing (Ongoing)

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$50,000/year
Operating Impact	Cost Savings
Implementing Department	Public Works – Maintenance
Contact	Carey
Year First Proposed	Annual
Year Funded	2014-15 and 2015-16

The City owns over 250,000 square feet of parking lots. Several parking lots are in a state of pavement failure and are in need of repair. Others are newer and need preventative maintenance to achieve the most cost effective life. These projects will repair deteriorated parking lots and apply proven preventative treatments to extend the life of the pavement. This is an ongoing project which will schedule the most cost effective treatments for the pavement in the parking lots on an annual basis. The projects will be combined with other asphalt projects to achieve economy of scale benefits in the bidding process.

Citywide Parks/City Facilities Fence Repairs (Ongoing)

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$5,000/year
Operating Impact	No Significant Impact
Implementing Department	Public Works – Landscape Parks Maintenance
Contact	Carey
Year First Proposed	Annual
Year Funded	2014-15 and 2015-16

There are a number of fences along parks and roadways in the City for which the City is either responsible or for which responsibility is shared with adjacent property owners. These projects will provide for routine repairs or replacement of such fences as part of normal maintenance work.

Citywide Parks Furniture Installation/Replacement (Ongoing)

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$5,000/ fiscal cycle
Operating Impact	No Significant Impact
Implementing Department	Public Works – Landscape Parks Maintenance
Contact	Carey
Year First Proposed	Annual
Year Funded	2015-16

Park use demands have increased since the installation of the City's park system over 30 years ago. This project will replace vandalized and deteriorating benches, picnic tables, barbecue pits, and trash containers; as well as install new furniture to provide additional seating and amenities to address the increased public demand.

Citywide Parks Irrigation Systems Upgrade/Modification (Ongoing)

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$50,000/year
Operating Impact	Cost Savings
Implementing Department	Public Works – Landscape Parks Maintenance
Contact	Carey
Year First Proposed	Annual
Year Funded	2014-15 and 2015-16

The irrigation systems and components in nine of the City parks are over 30 years old and three others were built in the 1980s. This project will take advantage of new technologies that will enable the City to better manage labor, parts, and material costs by renovating the existing irrigation systems and its components.

Citywide Playground Surfacing (Ongoing) NEW

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$15,000/year
Operating Impact	No Significant Impact
Implementing Department	Public Works – Landscape Parks Maintenance
Contact	Carey
Year First Proposed	Annual
Year Funded	2014-15 and 2015-16

Playground surfacing must be maintained to reduce the risk of severe head injury per the federal regulations set forth in American Society for Testing and Materials (ASTM) F1292 Specification for Impact Attenuation of Surfacing Material Within the Use Zone of Playground Equipment and F2223 ASTM Standards on Playground Surfacing. Newark playgrounds use engineered wood fiber as a surfacing material; this material breaks down and must be replaced annually.

Citywide Storage Facility at Service Center

Critical Issue	Not Applicable
Funding Source	Capital Funds
Estimated Cost	$400,000
Operating Impact	Moderate Impact
Implementing Department	Public Works – Maintenance
Contact	Costa
Year First Proposed	1996
Year Funded	Not Funded

The Service Center is used for a large variety of continuing storage needs, ranging from crime evidence in long-term storage, files awaiting disposal, furniture waiting for sale or disposal, new vehicles slated for later service and emergency disaster supplies. This continually growing need for storage indicates the need for construction of an additional storage facility for this purpose.

This project is a listed Community Service and Facilities project in the Impact Fee nexus analysis (17.7% maximum funding).

Citywide Stormwater Treatment Improvements

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$40,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2008
Year Funded	2009-10

The City is subject to new stormwater quality treatment standards under the Municipal Regional Stormwater Permit issued by the Regional Water Quality Control Board. These standards will require the phased installation of additional treatment devices throughout the City to reduce pollution in stormwater runoff.

Citywide Street Name Signs (Ongoing) NEW

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$5,000/year
Operating Impact	No Significant Impact
Implementing Department	Public Works – Street Maintenance
Contact	Carey
Year First Proposed	Annual
Year Funded	2014-15 and 2015-16

As required by the Manual on Uniformed Traffic Control Devises (MUTCD), street name sign lettering has increased in size depending on speed limit. Also, the MUTCD requires that street name signs be retroreflective to read the same at night as during the day. Funding will allow staff to replace and maintain street name signs to these standards set by the MUTCD.

Citywide Work Station Replacement (Ongoing)

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$10,000/year
Operating Impact	No Significant Impact
Implementing Department	Public Works - Engineering
Contact	Claassen
Year First Proposed	Annual
Year Funded	2014-15 and 2015-16

The City is continuing to upgrade work stations to ensure proper ergonomics for employees' comfort and safety. Annual funding allows for the systematic replacement of old and inefficient furniture with new ergonomic work stations.

Civic Center Concept Plan NEW

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$55,000
Operating Impact	No Significant Impact
Implementing Department	Community Development
Contact	Grindall
Year First Proposed	2014
Year Funded	Not Funded

Develop a Concept Plan for the Newark Civic Center. The Concept Plan should address a potential new Public library, City Offices, Police Facility, and Council Chambers/Town Hall. Potential co-location of School District Office facilities would be addressed. Potential funding methods would be analyzed.

Civic Center Park Completion

Critical Issue	Quality of Life
Funding Source	Park Improvement
Estimated Cost	$45,000
Operating Impact	Moderate Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	Prior to 1995
Year Funded	Not Funded

This project will install landscaping and irrigation facilities adjacent to the existing play apparatus at Civic Center Park. This work will encompass approximately 14,000 square feet of improvements.

Community Alerting and Warning System (Sirens)

Critical Issue	Public Safety Services
Funding Source	Capital Funds
Estimated Cost	$75,000
Operating Impact	No Significant Impact
Implementing Department	Public Works - Engineering
Contact	Fajeau
Year First Proposed	2004
Year Funded	Not Funded

This project would provide for a disaster/terrorism alert system utilizing outdoor sirens.

This project is a listed Public Safety project in the Impact Fee nexus analysis (17.7% maximum funding).

Community Center Fireplaces Study

Critical Issue	Not Applicable
Funding Source	Capital Funds
Estimated Cost	$8,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Building Maintenance
Contact	Costa
Year First Proposed	1998
Year Funded	Not Funded

There are two fireplaces in the Community Center - one in the main lobby and one in the Social Hall. These existing fireplaces are not usable. This project will investigate options for their removal or renovation.

Community Center HVAC System Overhaul

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$575,000
Operating Impact	Cost Savings
Implementing Department	Public Works – Building Maintenance
Contact	Costa
Year First Proposed	2008
Year Funded	Not Funded

The original HVAC system at the Community Center is over 40 years old and uses a 60-ton chiller unit with a condenser. In 2010, package units were installed for the two large banquet rooms, providing energy savings and increased efficiency by creating zones to program off areas not in use. This project provides for the purchase and installation of package units throughout the remainder of the building to achieve similar energy efficiency and savings. An option to overhauling the entire system at once is to split this project into five phases.

Community Center Patio Resurfacing/Replacement

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$145,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Building Maintenance
Contact	Costa
Year First Proposed	2006
Year Funded	Not Funded

This project will replace the aging patio surface and incorporate new design features to eliminate the elevated brick pad which formerly housed the large fire pit. The scope of work will also include resurfacing or replacement of the patio with updated materials such as pavers, flagstone or a colored concrete surface.

Community Center Social Hall and Patio Room Floor Replacement

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$65,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Building Maintenance
Contact	Costa
Year First Proposed	2006
Year Funded	Not Funded

This project will replace the existing Social Hall and Patio Room cement floors with a sprung wood or laminate flooring system. A sprung wood or laminate flooring system would cover cracks in concrete surfaces and allow for additional fitness related activities and enhance rental opportunities.

Community Dog Park

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$400,000
Operating Impact	Moderate Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2002
Year Funded	Not Funded

This project will provide an approximate 1.5acre dog park where residents can allow their dogs to run, socialize and play off-leash in a secure area. The fenced park would include amenities such as separate areas for large and small dogs, drinking fountains, both landscaping and hard surfaced areas, benches, lighting and other features. Parking facilities would also need to be included as part of the project. A location for the dog park has not yet been determined.

Community Park Group Picnic Facility

Critical Issue	Quality of Life
Funding Source	Park Improvement
Estimated Cost	$200,000
Operating Impact	Moderate Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	1996
Year Funded	Not Funded

This project will construct a large group picnic facility in the currently unused "animal farm" area at Community Park. This facility will be sized to accommodate 120-150 people for corporate or other large group functions. This will require 15-20 picnic tables on concrete pads, one large centralized BBQ unit, two preparation tables, 4-6 benches, drinking water supply and fountain and 8-10 trash receptacles. Shade structures could be provided over some of the picnic tables. The facility will be available for rental seven days per week on a reservation basis, with an anticipated use of up to 50-60 times per year. A user fee comparable with similar facilities in neighboring cities can be established to offset maintenance costs. Construction of this facility will require relocation of the existing Newark Days storage units.

Community Park Parking Lot Planter Upgrades

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$20,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Landscape Parks Maintenance
Contact	Carey
Year First Proposed	2002
Year Funded	Not Funded

This project will upgrade and replant the planters in the Community Center parking lot.

Community Park Wading Pool Replacement Study

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$12,000
Operating Impact	To be Determined
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2000
Year Funded	Not Funded

The wading pool at Community Park is in need of replacement or renovation. This project will study/propose options for replacing it to provide increased activities of Community Park.

Crystal Springs Storm Drain Pump Repairs

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$25,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Maintenance
Contact	Costa
Year First Proposed	2008
Year Funded	2009-10

Tract 6671 installed two pumps to carry storm drain water to the outflow. The pumps do not function. The power source and the pumps need repair to work as designed.

Cultural Arts Center

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$9,000,000
Operating Impact	Significant Permanent Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	Prior to 1995
Year Funded	Not Funded

This project provides for land acquisition and construction of a 25,000 square-foot cultural arts center with seating for 600. The overall concept is based on the cultural arts center in Rohnert Park. Elements to be included are a main stage, supplemental stage, box office, control booth, dressing room, lobby/lounge, scenery workshop, office space and storage. There is no location currently identified for this future facility.

This project is a listed Community Service and Facilities project in the Impact Fee nexus analysis (17.7% maximum funding).

Disaster Recovery Infrastructure

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$100,000
Operating Impact	No Significant Impact
Implementing Department	Administrative Services - Information Systems
Contact	Towne
Year First Proposed	2004
Year Funded	2004-05

This project provides for the purchase of hardware, software and professional services to establish a comprehensive disaster recovery methodology and requisite equipment for the City's mission-critical systems.

Document Conversion NEW

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$45,000
Operating Impact	No Significant Impact
Implementing Department	Administrative Services
Contact	Woodstock
Year First Proposed	2014
Year Funded	Not Funded

This project would continue the ongoing effort to convert paper documents into electronic format.

Enterprise Drive Pavement Rehabilitation

Critical Issue	Public Safety Services
Funding Source	Gas Tax/Surface Transportation Program grant
Estimated Cost	$760,000
Operating Impact	Moderate Impact
Implementing Department	Public Works - Engineering
Contact	Fajeau
Year First Proposed	2013
Year Funded	2013-14

This project will resurface Enterprise Drive between Filbert Street and the easterly limit of the Dumbarton Transit Oriented Development Plan Area. The existing four lane road will be improved to include a two lane road with bike lanes and a center turn lane.

Equipment Shop Heavy Duty Vehicle Hoist

Critical Issue	Not Applicable
Funding Source	Capital Funds
Estimated Cost	$60,000
Operating Impact	Cost Savings
Implementing Department	Public Works – Equipment Maintenance
Contact	Costa
Year First Proposed	Prior to 1995
Year Funded	Not Funded

The Maintenance Division's equipment shop currently utilizes two bays for vehicle repairs. One bay is equipped with two hoists capable of lifting sedans, light trucks and vans. An additional portable heavy duty hydraulic hoist capable of lifting Fire equipment (hazmat truck and trailer and fire trucks), motor sweepers, dump trucks and other heavy construction equipment will provide staff the ability to perform more effective safety inspections and do undercarriage repairs in-house at a lower cost with improved efficiency. The second bay of the shop was designed to accommodate a heavy duty hydraulic hoist during the initial construction.

This project is a listed Community Service and Facilities project in the Impact Fee nexus analysis (17.7% maximum funding).

Finance System Replacement

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$1,250,000
Operating Impact	No Significant Impact
Implementing Department	Administrative Services
Contact	Woodstock
Year First Proposed	2004
Year Funded	2014-15 ($200,000) and 2015-16 ($1,050,000)

This project provides for the purchase of hardware, software and professional services to replace the City's existing Financial system and companion modules.

Fire Station No. 27 Energy Efficient Windows

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	Unknown
Operating Impact	Cost Savings
Implementing Department	Public Works – Building Maintenance
Contact	Costa
Year First Proposed	2004
Year Funded	Not Funded

This project provides for the replacement of single pane and low-performing dual pane windows at Fire Station No. 27. This will improve energy efficiency and also reduce traffic noise in the building from trucks on Cherry Street.

Fire Station No. 27 Training Tower – New Construction

Critical Issue	Public Safety Services
Funding Source	Capital Funds
Estimated Cost	$2,000,000
Operating Impact	Moderate Impact
Implementing Department	Public Works - Engineering
Contact	Fajeau
Year First Proposed	2008
Year Funded	Not Funded

While a training tower currently exists at Fire Station No. 27, this tower is not usable for live fire training. This long-term project would provide the improvements necessary to allow live fire training.

Fuel Management System Replacement NEW

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$60,000
Operating Impact	Cost Savings
Implementing Department	Public Works – Equipment Maintenance
Contact	Costa
Year First Proposed	2014
Year Funded	Not Funded

The fuel management system is used to control access and track usage of fuel supplied by the Service Center pump station for City vehicles. The current system is over 15 years old and no longer supported by the manufacturer.

Gas Tax Project Administration (Ongoing)

Critical Issue	City Government Operations
Funding Source	Gas Tax
Estimated Cost	$25,000/year
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	Annual
Year Funded	2014-15 ($22,500) and 2015-16 ($23,600)

Fees and costs associated with administering street and transportation related projects funded by gas taxes.

Geese Deterrent Landscaping at Lakeshore Park

Critical Issue	Quality of Life
Funding Source	East Bay Regional Park District Grant (Measure WW)
Estimated Cost	$40,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2008
Year Funded	2012-13

To discourage geese from coming ashore along the path and nesting on the islands at Lakeshore Park, several sources recommend installing native grasses and short fences. Changing plantings along shorelines to create a real or visual barrier is the most effective landscape change. The recommendation includes establishing long grasses 5-10 feet wide or 30-inch high fences. This project will install a varying width swath of native grasses along the lake edge with access paths for fishing and install short fences around the islands. Indirect benefits include: reduced hours of mowing, which reduce emissions and staff costs; reduced irrigation needs for native grasses and the grasses would act as a filter to reduce the amount of fertilizer from the turf that encourages algae growth in the lake.

General Plan Tune-up

Critical Issue	Community Development
Funding Source	Capital Funds
Estimated Cost	$400,000
Operating Impact	No Significant Impact
Implementing Department	Community Development
Contact	Grindall
Year First Proposed	2008
Year Funded	2010-11

Newark's General Plan is 18 years old and needs a variety of revisions to reflect current conditions and to meet legal requirements. This project will maintain the overall vision of the current General Plan, but will provide the necessary "tune-up" of the document with a complete Environmental Impact Report. A health element and a "green" element would be added. The final document would be in a web compatible format and would include high quality GIS maps and data layers that would integrate with our existing and future GIS system. A development impact fee is proposed to cover the cost of the tune-up.

George M. Silliman Activity & Family Aquatic Center Front Entrance Doors

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$24,000
Operating Impact	No Significant
Implementing Department	Public Works – Building Maintenance
Contact	Costa
Year First Proposed	2006
Year Funded	Not Funded

This project will install automatic door switches at both front entry doors. Disabled and frail customers have a difficult time opening the existing doors.

George M. Silliman Recreation Complex, Phase 5

Critical Issue	Quality of Life
Funding Source	Park Improvement
Estimated Cost	Unknown
Operating Impact	Significant Permanent Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	Prior to 1995
Year Funded	Not Funded

This project provides for the completion of other amenities at the George M. Silliman Recreation Complex not directly related to the playfields, including picnic areas, etc.

George M. Silliman Recreation Complex, Phase 6

Critical Issue	Quality of Life
Funding Source	Park Improvement
Estimated Cost	$750,000
Operating Impact	Significant Permanent Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	Prior to 1995
Year Funded	Not Funded

This project provides for the reconstruction and expansion of the playfields at the George M. Silliman Recreation Complex (softball/soccer) in accordance with the Revised Master Plan prepared for the truck access from Mowry Avenue to the Ohlone College site. The Master Plan includes facilities for which Ohlone College is not required to pay (parking lot and restroom/ concession/maintenance building), as well as playfield enhancements for which the City is responsible (parking lot with striping and curbs, softball field with skinned infield and warning track, outfield fencing, night lighting, approximately 10,000 square feet of additional turf, irrigation and landscaping and approximately 1,000 square feet of additional pathways).

George M. Silliman Recreation Complex, Phase 7

Critical Issue	Quality of Life
Funding Source	Park Improvement
Estimated Cost	$1,250,000
Operating Impact	Significant Permanent Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	Prior to 1995
Year Funded	Not Funded

This last phase provides for the completion of the George M. Silliman Recreation Complex, including grading, storm drain facilities, irrigation, turf, landscaping, paths, lighting and miscellaneous work bounded by the existing improvements, the former Hewlett-Packard site and the southerly limit of the Community Activity Center. Also included in this project is construction of the parking facilities east of the Community Activity Center. Not included are any improvements resulting from the Ohlone College cooperative project and upgrading of the existing facilities.

George M. Silliman Recreation Complex Restroom/Maintenance Facility

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$700,000
Operating Impact	To Be Determined
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	1998
Year Funded	Not Funded

This facility is part of the Master Plan and is proposed to be located at the west end of the complex. It will provide space for a restroom and the Recreation and Community Services Department's field maintenance supplies, thus eliminating the need for portable toilets for youth and adult sport participants. It will also accommodate the Sportsfield Complex concession operation. Because of the planned location of the building, it cannot be reasonably constructed until full implementation of the Ohlone College improvements.

GPS Tracking Device **NEW**

Critical Issue	Public Safety Services
Funding Source	Grant
Estimated Cost	$7,500
Operating Impact	Minor Impact
Implementing Department	Police
Contact	J. Leal
Year First Proposed	2014
Year Funded	2014-15

This technology is used to investigate criminal activity, prevent criminal acts, and identify suspects by tracking the suspect's vehicle under the authority of a court order. Ongoing maintenance costs of $1,000/year for software upgrades and data plan.

Head Start Child Care Program Development

Critical Issue	Education
Funding Source	Capital Funds
Estimated Cost	Unknown
Operating Impact	Significant Permanent Improvement
Implementing Department	Recreation and Community Services
Contact	Zehnder
Year First Proposed	1998
Year Funded	Not Funded

The Federal Head Start program can be an important element in providing early education training for low income children in the community. This project will provide space for this low cost child care program through either construction of a new facility or by acquiring/modifying an existing facility in the Old Town area.

History Museum – Phase 2B (Restoration and Construction)

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$2,500,000
Operating Impact	Significant Permanent Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2000
Year Funded	Not Funded

This project includes the restoration of Watkins Hall, construction of a support structure and site improvements. Development of displays for the museum would be a separate phase of this project. This does not include the ongoing operation and maintenance of the facility.

This project is a listed Community Service and Facility project in the Impact Fee nexus analysis (17.7% maximum funding).

History Museum – Phase 3 (Exhibits)

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$750,000
Operating Impact	Significant Permanent Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2000
Year Funded	Not Funded

This project will develop the exhibits and displays for the museum. This project includes displays in the main exhibit hall, entry area and second floor. The work includes preparing an acquisition policy, research, interpretation, cataloging the collection and developing a database of the acquisitions, building the exhibit cases and preparing the artifacts for exhibition. This does not include the ongoing operation and maintenance of the exhibits.

Irrigation Main Line Partial Replacement at Community Park

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$200,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Landscape Parks Maintenance
Contact	Carey
Year First Proposed	2008
Year Funded	2014-15

The main irrigation line at Community Park is over 40 years old and is made of Asbestos Composite Pipe. Repairs are limited to attaching a coupling to seal leaks. Stringent Hazardous Material Safety Guidelines required to cut into the pipe would make such a repair extremely costly and timely. The Landscape Parks section is experiencing more frequent breaks in the portion of the pipe that runs along the section of the park nearest the tennis courts. Regulations allow the pipe to be abandoned in place and left undisturbed so this project will install an irrigation mainline on a new alignment with modifications to the irrigation system to connect to the new mainline.

Jerry Raber Ash Street Park Master Plan Implementation – Phase 2D

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$260,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2002
Year Funded	Not Funded

This project continues implementation of the Ash Street Park Master Plan with the construction of additional walkways, landscaping, trees and turf.

Jerry Raber Ash Street Park Master Plan Implementation – Phase 3

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$390,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2002
Year Funded	Not Funded

This project will complete various upgrades to the existing Senior Center building on Enterprise Drive which could include adding an outside plaza and a shade pavilion with picnic tables for arts and crafts and other activities.

Jerry Raber Ash Street Park Master Plan Implementation – Phase 4 (Design)

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$150,000
Operating Impact	Significant Permanent Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2002
Year Funded	Not Funded

This project would complete the design phase of the project to construct two additional Head Start classrooms opposite the Viola Blythe building at Jerry Raber Ash Street Park in accordance with the Master Plan. This project was previously funded but funds were diverted to other higher priority projects during the 2006-2008 budget cycle.

Jerry Raber Ash Street Park Master Plan Implementation – Phase 4 (Construction)

Critical Issue	Quality of Life
Funding Source	Park Grant/Capital Funds
Estimated Cost	$650,000
Operating Impact	Moderate Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2002
Year Funded	Not Funded

This project would construct the two additional Head Start classrooms opposite the Viola Blythe building in accordance with the Ash Street Park Master Plan.

Jerry Raber Ash Street Park Master Plan Implementation – Phase 5

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$500,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2002
Year Funded	Not Funded

If the Senior Center is permanently relocated to a larger building, this project could be implemented to convert the existing Senior Center building on Enterprise Drive into an additional Head Start facility.

Lakeshore Park Lake Dredging Needs Scoping Analysis

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$25,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2008
Year Funded	2009-10

The summer months bring an algae bloom to the Lake due to the rise in water temperature. The depth of the water has decreased from sediment deposits which allow the water to more easily heat. The Lake deposits consist mainly of street storm drain runoff sediment, decomposed plant material and waterfowl feces deposits. Before the scope of a dredging project can be determined, an analysis is needed to (1) determine the make-up and extent of the material on the bottom of the Lake; (2) determine the requirements for removing the material; and (3) determine the disposal requirements.

Lakeshore Park Par Course Replacement

Critical Issue	Quality of Life
Funding Source	Park Improvement
Estimated Cost	$50,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Landscape Parks Maintenance
Contact	Carey
Year First Proposed	2002
Year Funded	Not Funded

The park's existing wooden par course is used by many as a way to enhance their exercise experience. The par course's wooded members are experiencing extensive wood rot and many stations have been removed. This project will remove the remaining stations and install a new par course.

Lakeshore Park Tot Lot **NEW**

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$350,000
Operating Impact	Significant Permanent Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2014
Year Funded	Not Funded

The Master Plan of Lakeshore Park does not include play structures for children. This project would modify the Lakeshore Park Master Plan as well as fund the design and construction of a tot lot at the park. One potential location is near the intersection of Parkshore Drive and Lake Boulevard. Modification of the Master Plan would include extensive community outreach as part of the process for site selection and environmental clearance for the project. Existing irrigation, grading and plantings would be modified as part of the project to accommodate the new tot lot.

Library Building – New Construction

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$5,000,000
Operating Impact	Significant Permanent Impact
Implementing Department	Community Development
Contact	Grindall
Year First Proposed	2008
Year Funded	Not Funded

This project will provide for replacement of the existing library building with a modern LEED Silver building.

Library Carpet Replacement

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$65,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Building Maintenance
Contact	Costa
Year First Proposed	2008
Year Funded	Not Funded

The existing library is 32 years old. The carpet is showing significant wear and is in need of replacement. Projects cost includes the labor necessary to remove and reinstall the library bookcases and other furniture.

Library Enhancements

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	Unknown
Operating Impact	No Significant Impact
Implementing Department	Public Works – Building Maintenance
Contact	Costa
Year First Proposed	2006
Year Funded	Not Funded

This project would allow for short-term library service enhancements that will maximize functionality of existing spaces and increase service efficiencies. Short-term improvements would include interior updates, improved displays for circulation and dedicated spaces for program specific activities.

Lindsay Tract Storm Drainage Study

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$75,000
Operating Impact	No Significant Impact
Implementing Department	Public Works -- Engineering
Contact	Fajeau
Year First Proposed	2004
Year Funded	2005-06

The Lindsay Tract includes the streets in the area of George Avenue and Magnolia Street. These streets have sidewalks and full street paving, but do not have curbs and gutters. Instead, the streets have "rolled" asphalt gutters. Due to the apparent lack of adequate slopes on the streets, water tends to pond along the gutters during the rainy season. It is not practical to install curbs and gutters along these streets since the existing sidewalks are directly adjacent to the asphalt gutters, and the grade of the sidewalks cannot be changed without causing a major grade problem. This project will fund the preliminary engineering necessary to develop a project scope, estimate and phasing for installation of the final street improvements.

Lindsay Tract Street and Storm Drainage Improvements

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$2,400,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2004
Year Funded	Not Funded

The Lindsay Tract includes streets in the area of George Avenue and Magnolia Street. These streets have sidewalks and full street paving, but do not have vertical curbs and gutters. Due to the apparent lack of adequate slopes on the streets, water ponds along the gutters during the rainy season. Because of the ponding, the rolled asphalt gutters, portions of the driveways and the street paving are deteriorating significantly.

Mayhews Landing Park Completion

Critical Issue	Quality of Life
Funding Source	Park Improvement
Estimated Cost	$150,000
Operating Impact	Significant Permanent Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	Prior to 1995
Year Funded	Not Funded

This project will develop the currently vacant eastern area of Mayhews Landing Park with additional picnic/barbecue facilities and volleyball/horseshoe recreational facilities in accordance with the revised Master Plan.

Mirabeau Park Security Lighting

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$40,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2008
Year Funded	Not Funded

This project will provide minimum energy efficient security lighting at Mirabeau Park.

Mowry Avenue at Cherry Street Intersection Modifications

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$2,000,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	Not Funded

The General Plan includes capacity enhancements at this intersection. This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Mowry Avenue Backup Wall and Landscape Improvements

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$800,000
Operating Impact	Moderate Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2004
Year Funded	Not Funded

This project would include installation of a precast concrete backup wall along westbound Mowry Avenue and improve both median and backup landscaping on Mowry Avenue between I-880 and Cherry Street. This would be a future phase of the City's Arterial Beautification Program and could be broken down into two or three smaller projects.

Mowry Schoolhouse Building Demolition

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$35,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Building Inspection
Contact	Collier
Year First Proposed	2012
Year Funded	2012-13

This project will fund the demolition of the Mowry Schoolhouse and associated costs. The Mowry Schoolhouse is currently located on East Bay Regional Parks (EBRP) property in the City of Fremont. The City of Newark has been requested by EBRP to remove the building from its current location because of liability concerns. Costs to relocate and restore the building are prohibitive. In addition, the building has been significantly altered over the years and is in a severe state of decline.

Newark Boulevard Backup Wall and Landscape Improvements

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$1,170,000
Operating Impact	Moderate Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2004
Year Funded	Not Funded

This project would include installation of a precast concrete backup wall where needed and improve both median and backup landscaping on Newark Boulevard between Civic Terrace Avenue and Ruschin Drive. This project is identified as phase five of the City's Arterial Beautification Program.

Newark Skate Park

Critical Issue	Quality of Life
Funding Source	Park Grant/Capital Funds
Estimated Cost	$340,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	1998
Year Funded	Not Funded

This project will include design and construction of the park including the actual skating area, pathways and sidewalks, possible viewing mounds and landscaping. The Police Activities League originally secured a $150,000 state parks grant toward the construction of a skate park to be located in the southeast corner of the main Mowry Avenue parking lot at the George M. Silliman Recreation Complex. However, the State of California reverted those grant funds back to the General Fund.

Old Town Area Plan **NEW**

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$90,000
Operating Impact	No Significant Impact
Implementing Department	Community Development
Contact	Grindall
Year First Proposed	2014
Year Funded	Not Funded

Develop an Area Plan for Old Town which addresses land use, streetscape, urban design, parking, transportation, economic development, parks/plazas. The Area Plan would provide preliminary design for the proposed Thornton Avenue Streetscape Improvement and Old Town Gateway Projects.

Old Town Gateway Features

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$600,000
Operating Impact	No Significant Impact
Implementing Department	Community Development
Contact	Grindall
Year First Proposed	2008
Year Funded	Not Funded

This project will install gateway features as identified in the Old Town Area Plan on Thornton Avenue at Olive Street and Thornton Avenue at Ash Street to define the Old Town area, create a sense of place and enhance the commercial environment.

Old Town Thornton Avenue Street Light Replacement (Olive to Elm Streets)

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$180,000
Operating Impact	Moderate Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	1998
Year Funded	2007-08

This project will remove the existing wooden street lights, which are deteriorating, and replace them with new energy efficient lights that are complimentary to Old Town.

Opticom Installations – Phase 2

Critical Issue	Public Safety Services
Funding Source	Capital Funds
Estimated Cost	$140,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2004
Year Funded	Not Funded

This project will complete the installation of signal preemption devices at the remaining 17 intersections to improve emergency response.

This project is a listed Public Safety project in the Impact Fees nexus analysis (17.7% maximum funding).

Park Pathways Repair and Resealing (Ongoing)

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$30,000/year
Operating Impact	Moderate Impact
Implementing Department	Public Works – Landscape Parks Maintenance
Contact	Carey
Year First Proposed	Annual
Year Funded	2014-15 and 2015-16

These projects will provide for the routine repair of damaged pavement on pathways located at all City parks and sports fields.

Park Renovation (Ongoing)

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$15,000/year
Operating Impact	No Significant Impact
Implementing Department	Public Works – Landscape Parks Maintenance
Contact	Carey
Year First Proposed	Annual
Year Funded	2014-15 and 2015-16

These projects will provide for the routine repair/replacement of damaged sod, irrigation, lights, tennis courts or landscaping in all City parks, groves and sports fields.

Park Tree Pruning (Ongoing)

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$25,000/year
Operating Impact	No Significant Impact
Implementing Department	Public Works – Landscape Parks Maintenance
Contact	Carey
Year First Proposed	Annual
Year Funded	2014-15 and 2015-16

There is an ongoing need to keep City trees pruned to reduce the risk of potential limb failures. City park trees cannot be pruned in the Street Tree Maintenance program which is funded by Gas Tax Funds. This project funds annual pruning of over 500 City-owned park trees.

Pavement Maintenance (Ongoing)

Critical Issue	Public Safety Services
Funding Source	Gas Tax
Estimated Cost	$1,000,000/year
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	Annual
Year Funded	2014-15 and 2015-16

These projects provide for annual patch paving, slurry seal and asphalt concrete overlay for City streets.

Police Department Parking Lot Improvements – Phase 2

Critical Issue	Not Applicable
Funding Source	Capital Funds
Estimated Cost	Unknown
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	1999
Year Funded	Not Funded

Phase 2 of this project will continue improvements in the Police Annex parking lot by the construction of canopies to protect Police vehicles from the elements and facilitate the loading of equipment in and out of vehicles which accompanies each shift change.

This project is a listed Public Safety project in the Impact Fee nexus analysis (17.7% maximum funding).

Police Department Parking Lot Sidewalk and Landscape Improvements

Critical Issue	Not Applicable
Funding Source	Capital Funds
Estimated Cost	$45,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	Not Funded

This project will construct a sidewalk adjacent to the existing parking lot from the gate nearest the library to the police building. A retaining wall as well as new landscaping for slope protection and irrigation on the existing eroding hillside will need to be constructed with the project. The purpose of the project is to provide better access to staff vehicles in addition to stabilizing the existing slope.

Public Restrooms at City Neighborhood Parks NEW

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$5,000,000
Operating Impact	Significant Permanent Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2014
Year Funded	Not Funded

Public Restrooms are currently available at the City's four Community Parks. This request would be to fund a study of the nine neighborhood parks for feasibility of placement of new restrooms, prioritization of selected sites and Master Plan modification, including extensive community outreach, design and construction. It is currently estimated that one restroom per site is $555,000 with ongoing annual maintenance and operating costs of $12,000 per restroom.

Railroad Quiet Zone Study

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$75,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	Not Funded

This project will fund a consultant study to analyze Newark's ten at grade roadway-rail crossings as far as potential eligibility for establishing Quiet Zones (i.e. elimination of train whistles at the crossings). For safety, Federal and State laws currently require trains sound their whistles in a certain pattern and loudness as the trains approach crossings with roadways. The law does make provisions for the establishment of Quiet Zone(s) under certain circumstances to either eliminate or modify the hours when train horns will be sounded at these crossings. A substantial amount of data must be gathered and authorized measures evaluated as to physical feasibility, cost of implementation, and associated risk or liability prior to requesting establishment of quiet zones.

Second Chance Homeless Shelter Repairs

Critical Issue	Quality of Life
Funding Source	Potential CDBG Project
Estimated Cost	$60,000
Operating Impact	Cost Savings
Implementing Department	Public Works – Maintenance
Contact	Costa
Year First Proposed	2012
Year Funded	Not Funded

This project would provide much needed repairs to various areas in the Second Chance Homeless Shelter, including retrofit of the foundation and partial replacement of or repairs to the sewer system. Other repairs include replacement of the flooring in the hallway, kitchen, and pantry.

Security Camera Systems – City Facilities

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	Unknown
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	Not Funded

This project will install exterior security camera systems to help reduce victim and property crimes at City facilities.

Senior Center Community Garden **NEW**

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$25,000
Operating Impact	Moderate Impact
Implementing Department	Recreation and Community Services
Contact	Zehnder
Year First Proposed	2014
Year Funded	Not Funded

Identify location and develop a community garden near the Senior Center. Community volunteers would be responsible for daily maintenance and upkeep. Food would be donated to local charities.

Senior Center HVAC Replacement

Critical Issue	Quality of Life
Funding Source	Potential CDBG Project
Estimated Cost	$50,000
Operating Impact	Cost Savings
Implementing Department	Public Works – Maintenance
Contact	Costa
Year First Proposed	2012
Year Funded	Not Funded

This project would replace the HVAC units that service Phase II of the Senior Center building. These units are 21 years old and no longer function well. The newer system will increase energy efficiency and lower utility costs.

Senior Center – New Construction

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$7,000,000
Operating Impact	Significant Permanent Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	Not Funded

Although the Senior Center building on Enterprise Drive was expanded in 2007, a new Senior Center building will eventually need to be built in order to meet future anticipated needs.

This project is a listed Community Service and Facility project in the Impact Fee nexus analysis (13.7% maximum funding).

Senior Center Room Divider

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$50,000
Operating Impact	No Significant Impact
Implementing Department	Recreation and Community Services
Contact	Zehnder
Year First Proposed	2006
Year Funded	Not Funded

The current room divider in the Senior Center building dining room is not designed to reduce acoustical noise. This is a significant problem during concurrent use times. A divider with acoustic properties would reduce noise when the room is separated, thereby increasing the programmability of each room.

Service Center Clean Water Requirements

Critical Issue	Not Applicable
Funding Source	Capital Funds
Estimated Cost	$95,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Maintenance
Contact	Costa
Year First Proposed	2008
Year Funded	2013-14

Trash, asphalt, and other waste should be placed on impermeable surfaces. Maintenance operations transport trash and other waste products from parks and the right-of-way in pick-up trucks. The pick-ups are emptied onto the ground and then a loader scoops up the debris and places it in dumpsters to be hauled to the disposal site. The Service Center needs impermeable surfaces installed in the dump areas to ensure liquids from the waste products do not leach into the ground. Street crews use the vac-on unit to remove debris from storm drain inlets. The contents in the vac-on should be placed into a settlement pond where the debris removed from the inlets can settle to the bottom and the water can be drained into a sewer connection. This project is driven by the Clean Water Act.

Service Center Fuel Pump Island Drainage System

Critical Issue	Not Applicable
Funding Source	Capital Funds
Estimated Cost	$75,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Maintenance
Contact	Costa
Year First Proposed	2008
Year Funded	Not Funded

This project will install a drainage system that will allow any spilled hydrocarbons to be diverted into the existing oil separation tank. The Clean Water Act prohibits any type of hydrocarbons from being introduced into the storm drain system.

Service Center Fuel Tank Canopy

Critical Issue	Not Applicable
Funding Source	Capital Funds
Estimated Cost	$125,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Maintenance
Contact	Costa
Year First Proposed	2000
Year Funded	Not Funded

This project will construct a canopy over the existing fuel pumps at the Service Center. The primary purpose of the installation is to prevent rain water from washing spilled fuel into the storm drain system.

This project is a listed Community Service and Facilities project in the Impact Fee nexus analysis (17.7% maximum funding).

Service Center Remote Control Gates

Critical Issue	Not Applicable
Funding Source	Capital Funds
Estimated Cost	$20,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Maintenance
Contact	Costa
Year First Proposed	2004
Year Funded	Not Funded

There are currently five gated access points into the Service Center property. Three of these typically remain open during the course of regular business hours. To provide better security and to control who may enter the facility, the installation of remote operation control systems on four of these gates is necessary.

Service Center Waste Disposal Upgrades

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$250,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Maintenance
Contact	Costa
Year First Proposed	2012
Year Funded	Not Funded

This project includes the construction of truck ramps and purchase of containers for dumping of solid and green waste at the Service Center, tied into the existing sanitary sewer line with multiple inlets.

Sidewalk, Curb, and Gutter Replacement (Ongoing)

Critical Issue	Public Safety Services
Funding Source	Gas Tax
Estimated Cost	$200,000/year
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	Annual
Year Funded	2014-15 and 2015-16

These projects provide for sidewalk, curb, and gutter replacement, as well as needed sidewalk grinding. Sites are prioritized and selected based on existing safety issues and functionality.

Silliman Aquatic Center – Activity Pool Play Structure Replacement

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$250,000
Operating Impact	No Significant Impact
Implementing Department	Recreation and Community Services
Contact	Zehnder
Year First Proposed	2012
Year Funded	Not Funded

The Activity Pool Play Structure is now 10 years old and in need of replacement due to affects from pool water and heavy usage.

Silliman Aquatic Center – Activity Pool Re-plastering NEW

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$100,000
Operating Impact	No Significant Impact
Implementing Department	Recreation and Community Services
Contact	Zehnder
Year First Proposed	2014
Year Funded	2015-16

This project provides funding to re-plaster the pool's aging surface material.

Silliman Aquatic Center – Lap Pool Re-plastering NEW

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$100,000
Operating Impact	No Significant Impact
Implementing Department	Recreation and Community Services
Contact	Zehnder
Year First Proposed	2014
Year Funded	Not Funded

This project provides funding to re-plaster the pool's aging surface material.

Silliman Aquatic Center – Lazy River Pool Re-plastering NEW

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$100,000
Operating Impact	No Significant Impact
Implementing Department	Recreation and Community Services
Contact	Zehnder
Year First Proposed	2014
Year Funded	2014-15

This project provides funding to re-plaster the pool's aging surface material.

Sportsfield Park Master Plan Revision

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$60,000
Operating Impact	Significant Permanent Impact
Implementing Department	Recreation and Community Services
Contact	Zehnder
Year First Proposed	2008
Year Funded	Not Funded

This project will provide for the revision of the Sportsfield Master Plan to include an all-weather synthetic turf field with lights. The revision would also include a multi-use field for soccer, lacrosse, and football practices and league play, while eliminating the additional night-lighted softball field. Adjacent to the turf field, the revision would call for a group picnic area with a covered pavilion and seating for 100+ guests, installation of a playground, and an additional restroom near the softball field. Efforts to include an area set-aside for the installation of solar panels may also be considered.

St. Isabel Avenue Street Improvements Completion

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$255,000
Operating Impact	Cost Savings
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	Prior to 1995
Year Funded	Not Funded

Over the past several years, Community Preservation staff have been working actively with property owners of the multifamily apartments backing onto St. Isabel Avenue to correct zoning infractions and clean up these properties. During discussions, these property owners have asked that the City improve St. Isabel Avenue with curb and gutter on the south side of the street (which will require that the existing paving be replaced due to grades), and also install a fence along the south side of St. Isabel Avenue to help control the dumping of trash and other problems associated with open access to the railroad right-of-way.

Stevenson Boulevard at Cherry Street Traffic Signal Coordination

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	Unknown
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	1998
Year Funded	Not Funded

Area Improvement District No. 22, which constructed street improvements along Stevenson Boulevard between I-880 and Cherry Street, included the installation of a conduit for a future traffic signal interconnect system along this portion of Stevenson Boulevard. This conduit was later extended along Cherry Street from Stevenson Boulevard to Mowry Avenue. Once the vacant property along the west side of Cherry Street is developed, consideration should be given to completing the installation of this traffic signal interconnect system. Installation of this system is not warranted at this time.

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Stevenson Gateway Feature Renovation NEW

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$90,000
Operating Impact	Minor Impact
Implementing Department	Community Development
Contact	Grindall
Year First Proposed	2014
Year Funded	Not Funded

This project would redesign and/or renovate the existing gateway feature at Stevenson Boulevard and Balentine Drive.

Storm Drain Trash Capture Devices

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$60,000
Operating Impact	Minor Impact
Implementing Department	Public Works - Engineering
Contact	Fajeau
Year First Proposed	2012
Year Funded	2013-14

This project provides for the purchase and installation of trash capture devices for storm drains to satisfy Clean Water Act requirements.

Street Tree Maintenance (Ongoing)

Critical Issue	Public Safety Services
Funding Source	Gas Tax
Estimated Cost	$200,000/year
Operating Impact	No Significant Impact
Implementing Department	Public Works – Landscape Parks Maintenance
Contact	Carey
Year First Proposed	Annual
Year Funded	2014-15 and 2015-16

This project provides for street tree pruning, removal, and replacement.

Surplus Property Disposal – Old Fire Station No. 1

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$20,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	2006-07

A replacement fire station has been built at 7550 Thornton Avenue. The abandoned building requires substantial improvements and modifications to be used. The current identified needs of the City do not include use of a building or site of this size (the building is 4,852 sf and the site is 14,220 sf). This project will include appraisals and professional right of way services in order to dispose of the property, as well as a phase 1 environmental study. Revenue generated from the sale will offset costs of the project and other citywide needs.

Thermoplastic Street Striping (Ongoing)

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$25,000/fiscal cycle
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	Annual
Year Funded	2014-15

This project will continue the installation of thermoplastic striping at various locations.

Thornton Avenue at Cedar Boulevard Intersection Modifications

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$50,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2004
Year Funded	2004-05

This project is intended to improve traffic safety for vehicles turning from southbound Cedar Boulevard to eastbound Thornton Avenue. Work may include relocation of the existing median island nose on Thornton Avenue and surface improvements through the intersection.

Thornton Avenue Streetscape Improvements (Elm to Willow Streets)

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$2,000,000
Operating Impact	Significant Permanent Improvements
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2008
Year Funded	Not Funded

This project will provide streetscape improvements and a landscaped median installation on Thornton Avenue between Elm Street and Willow Street. This roadway was once the state highway and remains a stark environment. The surrounding residential area is impacted by the wide, unattractive roadway that gives a commercial feel to this primarily residential area. The streetscape improvements will enhance safety by slowing traffic and improve neighborhood quality.

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Thornton Avenue Streetscape Improvements (Olive to Elm Streets)

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$2,000,000
Operating Impact	Significant Permanent Improvements
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2008
Year Funded	Not Funded

This project will provide streetscape improvements in the Old Town area between Olive Street and Elm Street as identified in the Old Town Economic Development Strategy. Improvements would include wider sidewalks, street trees, planter boxes, traditional light standards, pedestrian oriented lights, street furniture and plazas.

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Thornton Avenue Widening (Environmental and Design)

Critical Issue	Quality of Life
Funding Source	Gas Tax/ISTEA
Estimated Cost	$405,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2000
Year Funded	2002-03

This project will complete the environmental and design phases for the widening of Thornton Avenue between Gateway Boulevard and Hickory Street.

Thornton Avenue Widening (R/W and Construction)

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$14,000,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2000
Year Funded	Not Funded

Thornton Avenue is currently a four-lane divided arterial street north of Gateway Boulevard and south of Hickory Street. Between these points, Thornton Avenue is an undivided two-lane street. This project will widen this two-lane section of Thornton Avenue (undivided) in accordance with the General Plan. The cost of this work will be further refined during the environmental and design phases of the project and when the extent of wetland encroachment is quantified.

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Traffic Calming Measures (Ongoing)

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$15,000/fiscal cycle
Operating Impact	No Significant Impact
Implementing Department	Public Works – Engineering
Contact	Carmen
Year First Proposed	Annual
Year Funded	2015-16

This project will provide funding for traffic investigations, traffic counts and design and construction of possible traffic calming measures in residential neighborhoods. While specific locations are not identified, this funding will allow City staff to address traffic calming requests as they arise.

Traffic Signal at Central Avenue and Filbert Street

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$150,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding). The intersection currently does not meet traffic signal warrants.

Traffic Signal at Central Avenue and Sycamore Street

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$150,000
Operating Impact	Moderate Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2010
Year Funded	Not Funded

Additional development west of the UPRR tracks is expected to eventually require the installation of a new traffic signal at the intersection of Central Avenue at Sycamore Street. Construction of the Central Avenue Railroad Overpass may also require installation of this traffic signal. At the present time, this installation is not warranted.

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Traffic Signal at Cherry Street and Robertson Avenue

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$150,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding). The intersection currently does not meet traffic signal warrants.

Traffic Signal at Jarvis Avenue and Haley Street

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$150,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding). The intersection currently does not meet traffic signal warrants.

Traffic Signal at Jarvis Avenue and Spruce Street

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$150,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding). The intersection currently does not meet traffic signal warrants.

Traffic Signal at Newark Boulevard and Ruschin Drive/Brittany Avenue

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$150,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding). The intersection currently does not meet traffic signal warrants.

Traffic Signal at Willow Street and Enterprise Drive

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$150,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding). The intersection currently does not meet traffic signal warrants.

Traffic Signal Interconnect – Cherry St. from Thornton Ave. to Stevenson Blvd.

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$51,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Traffic Signal Interconnect – Newark Blvd. from Civic Terrace Ave. to SR-84

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$137,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Traffic Signal Interconnect – Thornton Ave. from Sycamore St. to Cedar Blvd.

Critical Issue	Quality of Life
Funding Source	Gas Tax
Estimated Cost	$103,000
Operating Impact	Minor Impact
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	2006
Year Funded	Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Traffic Signals – LED Lamp and Accessory Replacement (Ongoing)

Critical Issue	City Government Operations
Funding Source	Gas Tax
Estimated Cost	$25,000/year
Operating Impact	Cost Savings
Implementing Department	Public Works – Engineering
Contact	Fajeau
Year First Proposed	Annual
Year Funded	2014-15 and 2015-16

California law requires LED lamps for traffic signals for energy efficiency. The lamps have an expected lifespan of 6-10 years. Conversion of the City's 42 traffic signals to LED lamps was completed in 1997. This project will fund the labor and materials for the replacement of the lamps, as necessary, as well as other accessory replacement needs on the traffic signals.

Transition to Paperless Documents NEW

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$13,000
Operating Impact	Minor Impact
Implementing Department	Administrative Services
Contact	Woodstock
Year First Proposed	2014
Year Funded	2014-15

Tablets for City Council, City Manager, City Clerk, City Attorney and possibly, Assistant City Manager. Council has indicated the desire to increase efficiency by transitioning to paperless documentation for the Council Agenda Packets. This item will purchase the tablets and other accessories necessary to provide agenda packets to Councilmembers electronically.

Truck Exhaust System Replacement for Station No. 29

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$43,000
Operating Impact	No Significant Impact
Implementing Department	Public Works – Building Maintenance
Contact	Costa
Year First Proposed	2008
Year Funded	Not Funded

This project provides for the replacement of the exhaust system at Fire Station No. 29.

Turf Median Replacement – Phase 1 (Thornton Avenue)

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$50,000
Operating Impact	Cost Savings
Implementing Department	Public Works – Landscape Parks Maintenance
Contact	Carey
Year First Proposed	2008
Year Funded	Not Funded

This project would replace the turf and irrigation on Thornton Avenue medians with a low maintenance, drought tolerant grass type groundcover. This type of landscaping is consistent with emission reduction plans and water conservation efforts as well as it would reduce the hours required to maintain the landscape. The cost of this project would be recovered in savings in about 10 years.

Turf Median Replacement – Phase 2 (Central Avenue)

Critical Issue	Quality of Life
Funding Source	Capital Funds
Estimated Cost	$35,000
Operating Impact	Cost Savings
Implementing Department	Public Works – Landscape Parks Maintenance
Contact	Carey
Year First Proposed	2008
Year Funded	Not Funded

This project would replace the turf and irrigation on Central Avenue medians with a low maintenance, drought tolerant grass type groundcover. This type of landscaping is consistent with emission reduction plans and water conservation efforts as well as it would reduce the hours required to maintain the landscape. The cost of this project would be recovered in savings in about 10 years. The total need for the project is $75,000; however, $40,000 from Lighting and Landscape District #1 could be used for this project.

Underground Electrical Wiring Security Devices

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$30,000
Operating Impact	Cost Savings
Implementing Department	Public Works -- Engineering
Contact	Fajeau
Year First Proposed	2012
Year Funded	2012-13

This project includes the purchase of approximately 100 security devices for protection of underground electrical wiring citywide.

Vehicle for Police Lieutenant **NEW**

Critical Issue	City Government Operations
Funding Source	Capital Funds
Estimated Cost	$30,000
Operating Impact	Moderate Impact
Implementing Department	Public Works – Equipment Maintenance
Contact	Costa
Year First Proposed	2014
Year Funded	2014-15

This addition of a Police Lieutenant position will require the purchase of an unmarked vehicle and associated equipment, including lights and radio.

Zoning Code Update

Critical Issue	Community Development
Funding Source	Capital Funds
Estimated Cost	$250,000
Operating Impact	No significant impact
Implementing Department	Community Development
Contact	Grindall
Year First Proposed	2010
Year Funded	2011-12

The City's current Zoning Code is antiquated and in need of a significant update to include allowable site uses in certain zoning districts that are more common to today's development environment. This project will provide for the necessary changes to the zoning code and will further streamline the City's development review process.

GLOSSARY

Revenue Source Definitions

Over 50 different ongoing revenue sources finance the services provided by the City. These revenue sources are broken into seven categories. Below are brief explanations of each category and revenue source.

CHARGES FOR CURRENT SERVICES

These charges are commonly known as user fees. These are different from taxes in that the fees are paid directly by the party benefiting from the service. For example, residents pay a fee to participate in the softball program.

Art in Public Places Fee. Charged to residential and commercial/industrial developments and construction projects that add over 10,000 square feet of space or that are located along major arterials as indicated in the General Plan map. The fees collected are used for the creation of artworks in public places and private development in a manner to offset the impacts of urban development.

Code Enforcement Fee. Charged on an hourly basis for staff time expended on the abatement of zoning and building code violations.

Community Development Maintenance Fee. Charged on building permits (based on 0.5 percent of construction valuation) for the purpose of implementation and maintenance of the General Plan and Zoning Ordinance.

Development Impact Fees. Fees assessed to new residential, commercial, and industrial developers to be used for specific public safety, transportation, community development, park, and housing projects.

Environmental Protection Fee (also known as Urban Run-Off Clean Water Fee). Charged to all parcels in the City and collected through the County tax rolls. This fee covers the City's costs to minimize storm water runoff pollution into San Francisco Bay. This is a mandated State and Federal program.

Maintenance Fee. Charged for street barricading, sign removal from public right-of-way, and for neighborhood watch signs.

Plan Checking Fee. Charged for staff review of plans and field inspections for subdivision construction.

Recreation - Child Care Activity. Revenue generated from Licensed Child Care Program fees in order to recover cost of providing specific services provided at the Community Center.

Recreation - Community Center Building Rentals. Revenue generated from rental fee charges for the use of the Community Center, including wedding receptions, family parties, and community fundraisers.

Recreation - General Community & Human Services. Revenue generated from fee charges generated from a variety of community programs and activity fees in order to recover the cost of providing the services.

Recreation - General Recreation Services. Revenue generated from fee charges from sports and physical fitness programs and activity fees in order to recover the costs of providing specific services. The City also

receives fees from Activities Guide advertising.

Recreation - General Senior Center Activity. Revenue generated to partially offset programming costs for Newark's senior community, including a variety of classes in the arts, home safety, fitness, wellness, computer training, language, excursions, and many other activities.

Recreation - General Teen & Youth Activity. Revenue generated from a variety of youth and teen program fees to recover the costs of providing specific services.

Recreation - Preschool Activity. Revenue generated from Preschool Program fees in order to recover cost of providing specific services at the Silliman Activity Center.

Recreation - Silliman Activity Users Fee. Revenue generated from a variety of admission fees for the use of the Silliman Activity Center.

Recreation - Silliman Facility Rentals. Revenue generated from rental fee charges for the use of the Silliman Activity Center's gymnasium and community meeting room.

Recreation - Silliman Concession Operations. This revenue is generated by food and beverage sales for the convenience of customers while utilizing the amenities, programs, and services available at the Silliman Activity Center.

Recreation - Silliman General Aquatic Programs. This revenue is generated from fee charges for aquatic related programs such as swim lessons, aquatic exercise classes, birthday party packages, family special events, lifeguard certification courses, and camps. Revenue is collected to offset operational and maintenance costs associated with the Aquatic Center.

Sale of Maps & Publications. Revenue derived from charges for the cost of photocopying public documents.

Senior Transportation Fee. Charged for the cost of providing transit services to seniors. The fee is subsidized by Measure B sales tax revenue.

Special Fire Fee. Charges for hazardous materials permits, hazardous materials responses, fire permits, etc.

Special Police Fee. Charges for responding to excessive false alarms, expenses related to cases involving driving under the influence, towing administration, etc.

Stormwater Quality Control Plan Review and Inspection Fee. Charges based on project size for staff review and field inspections of developers' plans and measures designed to minimize pollution of storm water due to construction activities.

Weed Abatement Fee. Charges for staff time and contract services for the annual weed abatement program.

Zoning Fee. Charges for discretionary land use reviews completed by an administrative process or through Planning Commission and City Council review.

FINES AND FORFEITURES

Revenues resulting from regulatory or legal action that are punitive in nature and designed to discourage certain behaviors.

Court Fines. The City's apportionment of court fines collected and remitted by the County.

Vehicle Code Fines. The City's apportionment of fines and forfeitures collected by the County. These fines and forfeitures result from violations of the State Vehicle Code.

LICENSES AND PERMITS

The City grants licenses and permits to allow businesses or residents to engage in certain activities. This revenue helps to offset the costs of maintaining the City's regulations.

Animal Licenses. Ownership or possession of a dog requires the purchase of a dog license. A certification of an anti-rabies vaccination is required to obtain a dog license.

Business Licenses and Registration. License and registration are required for all businesses operating in the City. A majority of businesses consist of commercial enterprises and professionals whose business license fees are based on gross receipts.

Construction (Building) Permits. Fee for the procurement of building permits that are required for construction projects. The fees are based on the nature of the project.

Encroachment (Street) Permits. Fee for staff review of the plans and field inspections for work in the public right-of-way performed under an encroachment permit.

Other Licenses and Permits. Fees charged for licenses and permits not identified elsewhere. Examples include fees for alarm or dance permits.

OTHER REVENUES

Donations. Funds provided to the City by a private party to be used for a specific purpose.

Newark Unified School District. Reimbursement for contracted police and recreational services provided by the City to the school district.

Non-Government Contribution. Reimbursement of staff costs for the administration of project consultants.

Other Revenue. Other fees, charges, and/or reimbursements that are one-time or general in nature and do not fit into a specific revenue category. Included in this category is Waste Management's annual reimbursement of debt service payments.

POST Reimbursement. Funds provided by the Peace Officer Standards and Training (POST) program for education and training of police officers.

REVENUE FROM OTHER AGENCIES

The Federal Government, State of California, County of Alameda, and other public agencies provide funding to the City for specific programs.

County, Federal, and State Grants. Funding or contributions by the County or Federal and State agencies to support a particular program or function.

Gasoline Tax. Gas tax revenues provided by Sections 2105, 2106, 2107, and 2107.5 of the State of California's Streets and Highways Code. These revenues are expended for construction and maintenance of City streets.

Homeowners Relief. Replacement revenue of homeowners' property taxes by reason of exemption granted, as remitted by the State of California through Alameda County.

Vehicle In-Lieu. Prior to the 2004 Budget Act, this revenue was backfilled from the State's general fund. In November 2004, Proposition 1A was passed that eliminated the Vehicle License Fee backfill and replaced it dollar-for-dollar with property taxes. This revenue source will increase by the same percentage as the property tax assessed valuation. This category also includes the State apportionment of motor vehicle license fees.

REVENUE FROM USE OF MONEY AND PROPERTY

The City's money and property can grow in value when not being used for other purposes.

Investment Earnings. A revenue source resulting in the investment of temporary idle funds in interest-bearing accounts. The City has been investing these funds in the State of California's Local Agency Investment Fund, which is a professionally managed fund overseen by the State Treasurer's Office.

Rents and Concessions. Revenue derived from the rental of City property.

PROPERTY, SALES, & OTHER TAXES

Taxes are economically sensitive and this category is the major source of revenues used to support basic City services.

Franchise Fees. A tax that is usually levied on utility companies for their use of City streets (right-of-way) or for their exclusive franchise to provide services to residents. Newark imposes a 1% tax on the gross receipts from Pacific Gas and Electric Company; a 20% tax on the gross receipts from Waste Management of Alameda County, Inc. (from both residential and nonresidential customers); a 5% tax on the gross receipts of the cable television franchise; and an annual franchise fee of approximately $6,000 on the gas pipeline that runs through Newark.

Paramedic Tax. This special tax was approved as a ballot measure in June 1997 to provide funding for the City's firefighter/paramedic program. The paramedic tax is assessed per benefit unit which is based upon land use and is determined by a countywide survey of the demand for service generated by the land use.

Property Tax. California State Constitution Article XIIIA provides that the combined maximum property tax rate on any given property may not exceed 1% of its assessed value, unless an additional amount has been approved by voters. The County of Alameda assesses properties, bills, and collects these property taxes. The City's share, including all penalties and interest, is remitted by the County.

Property tax revenues of the City include:

- **Secured -** A property tax that is levied on real property. Real property is immobile and includes land, natural resources, and fixed improvements to the land.
- **Unsecured -** A property tax that is levied on personal property. Personal property is mobile and includes such tangible property as equipment and inventory.
- **Prior secured and unsecured, penalties -** Revenues from the collection of delinquent property tax assessments.

Property Transfer Tax. This tax is levied at a rate of $1.10 per $1,000 of equity value transferred. Alameda County collects the tax and the City receives one-half. Revenues are dependent on how frequently the property is transferred and on the accrued value at the time of the transfer.

Sales and Use Tax. An 9.0% sales tax levied against the gross sales price of most tangible property and other than property sold for resale. Newark receives 1%, with the remaining 7.75% allocated to other taxing that include the State of California, County of Alameda, Bay Area Rapid Transit, and Alameda County Transit.

Transient Occupancy Tax. A 10% tax is levied on charges for occupancy of hotel and motel rooms. This tax compensates the City for indirect costs created by visitors, such as increased pollution and congestion. This tax is borne almost exclusively by nonresidents.

Utility Users Tax. A 3.5% tax is levied on every person in the City using telecommunication services (including landline telephone and cell phone services), video services (including cable television), electricity and gas consumption. The tax rate for these services is 3.5% and expires on December 31, 2015. Water, sewer, and garbage utilities are not taxes. Internet service and satellite television are also not taxed.